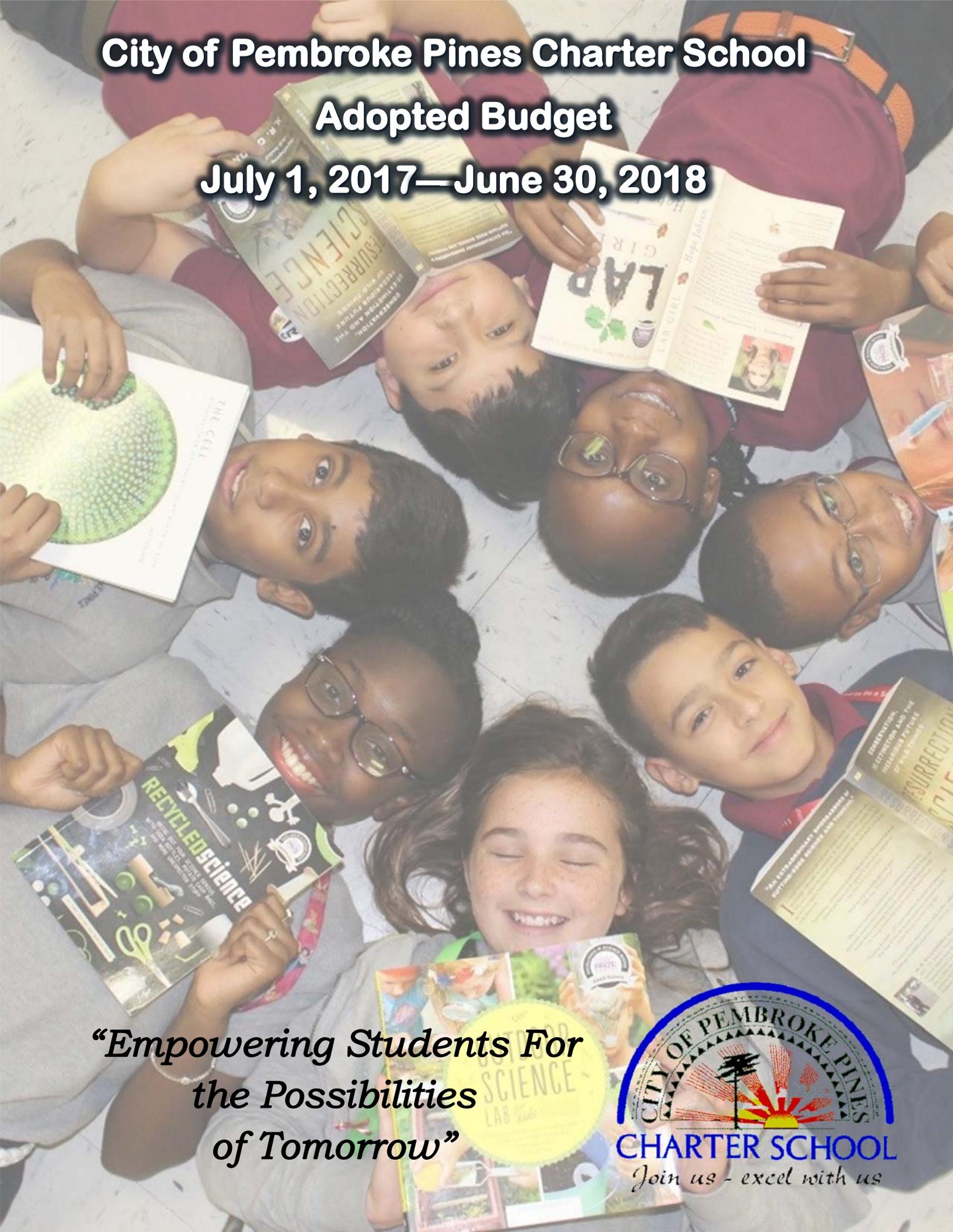


City of Pembroke Pines Charter School

Adopted Budget

July 1, 2017—June 30, 2018



*“Empowering Students For
the Possibilities
of Tomorrow”*





GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Pembroke Pines Charter School
Florida**

For the Fiscal Year Beginning

July 1, 2016

A handwritten signature in black ink, appearing to read 'Jeffrey R. Egan'.

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of Pembroke Pines Charter School, Florida for its annual budget for the fiscal year beginning July 1, 2016. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.



The National Blue Ribbon School of Excellence Distinction is an award that recognizes schools committed to academic excellence and their ability to overcome outstanding odds to properly educate their students. It is awarded by the U.S. Department of Education and is the highest national award a school can receive. The Pembroke Pines Charter Middle Schools were honored with this distinction in 2009, and the Pembroke Pines FSU Elementary School recently received the award in 2015.

2007 National Charter School of the Year

53 of Nation's Best Honored as Charter Schools of the Year

*CER Press Release
Washington, DC
May 16, 2007*

The Center for Education Reform (CER) honored 53 of the nation's best charter schools as part of its National Charter School of the Year program held in Washington, D.C. at the National Press Club and on Capitol Hill earlier today. Chosen from the nation's nearly 4,000 charter schools for their achievement, innovation, and accountability, the honorees hailed from 24 states.

All 3,940 U.S. charter schools were eligible for the honor. The selection process began in the fall of 2006, with all schools asked to respond to CER's annual survey. A small percentage of survey respondents were invited to submit - and ultimately submitted - detailed information for consideration for this recognition.

After the ceremonies, education writers Jay Mathews of the *Washington Post* and Greg Toppo of *USA Today* spoke to representatives from the schools at a Press Club luncheon. The representatives later had a chance to hear from Education Secretary Margaret Spellings and speak with members of Congress at an event on Capitol Hill.

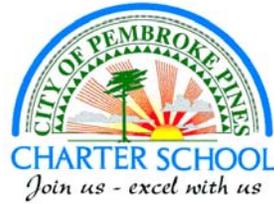
"We commend all of the honorees for their achievement," said CER President Jeanne Allen. "They are among the vanguard of a school choice movement that provides more than one million children an educational opportunity that might otherwise be unavailable."

Evaluation of the schools proceeded along four themes: achievement; planning and execution; satisfaction; and policies and programs. Each theme included additional criteria (12 in total), such as improvement over time; percentage of at-risk students served; meeting mission and goals; and parental involvement. CER identified 53 exceptional schools deserving recognition.

"Charter schools across the nation succeed despite limited resources and oftentimes hostile bureaucratic environments," said Ms. Allen. "They are the heroes in a civil rights struggle for educational choice, particularly for children and parents of limited means. We're delighted to recognize some truly shining examples."

In the 2006-07 school year, there are more than 3,940 charter schools serving over 1.16 million students in 40 states and Washington, D.C.

Charter schools are innovative, public schools designed by educators, parents, or civic leaders that are open by choice, accountable for results, and free from most rules and regulations governing conventional public schools.



ANNUAL OPERATING BUDGET

of the

CITY OF PEMBROKE PINES CHARTER SCHOOLS

Pembroke Pines, Florida

For the period of July 1, 2017 through June 30, 2018

Governing Board

Frank C. Ortis	Mayor
Angelo Castillo	Vice-Mayor
Ismael Monroig	Commissioner
Jay Schwartz	Commissioner
Iris A. Siple	Commissioner
Charles F. Dodge	City Manager/ Superintendent

City of Pembroke Pines, Florida
 Charter Schools
 2017-2018 Adopted Budget
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Charting The Course

The City of Pembroke Pines School System

June 21, 2017

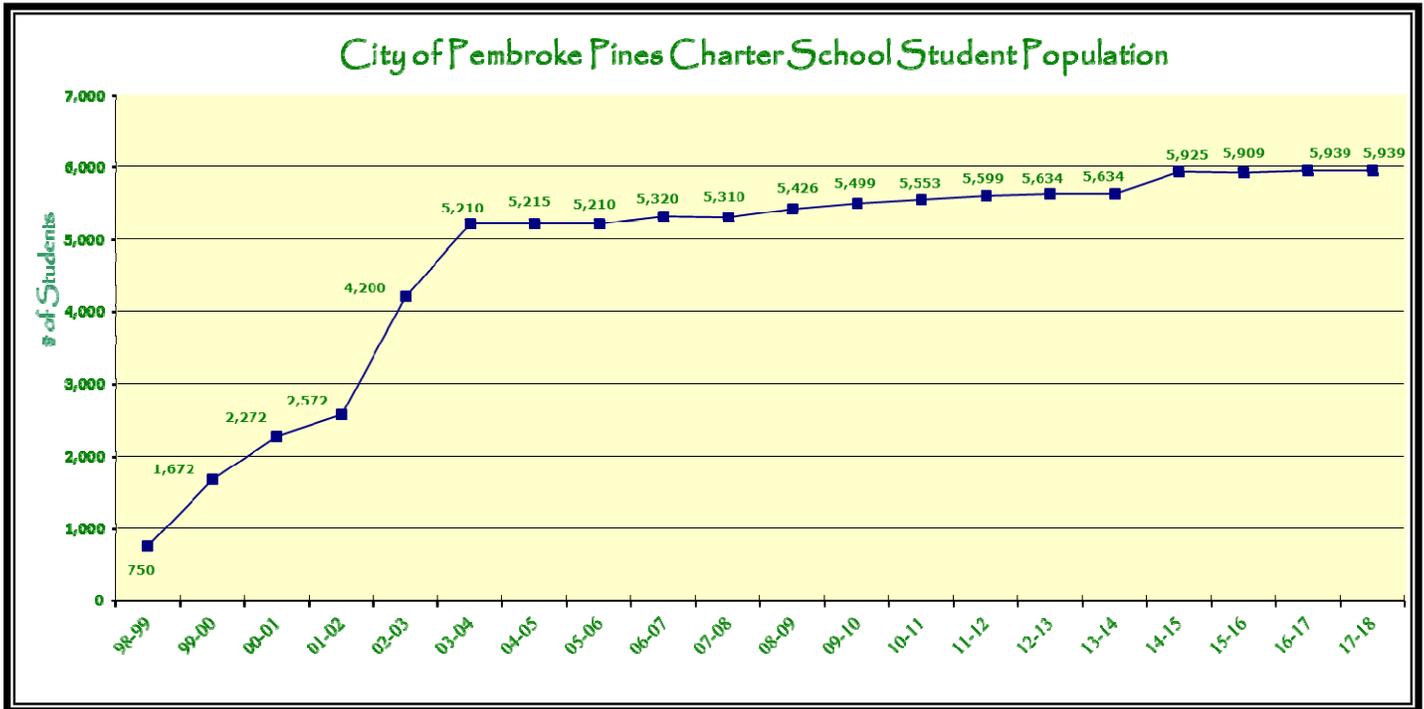
Governing Board,

The City of Pembroke Pines, Broward County, Florida, has experienced astronomical growth since 1990, making it one of the fastest growing cities in the United States. The rapid growth in the county made the Broward County School District the fifth largest district in the United States. This caused the city to experience critical overcrowding in local schools. Prior to Hurricane Andrew, which resulted in a large influx of displaced residents from Dade County, demographic studies had alerted Pembroke Pines planners that critically overcrowded schools and classrooms were imminent. The entire region was experiencing booming growth and the Broward County School District, which at the time served Pembroke Pines and 250,000 students in 29 other cities, was reeling from the challenge of building new schools for 10,000 new students each year. The Mayor had a vision to find a solution to the severe overcrowding that was occurring in the schools. Pembroke Pines' Mayor and City Commission saw an opportunity in this crisis. In 1996, Charter School legislation was passed that would help bring some relief to the overcrowding and would pave the way for Pembroke Pines to realize its vision. The City's ability to offer a realistic alternative to overcrowded classrooms expanded as support for Charter Schools grew. With the legislation in place, the City adopted an ambitious schools construction time-line. Pembroke Pines took advantage of two tools to speed the design and construction process: the Quality Based Selection process, or QBS, and the design-build approach. The City of Pembroke Pines was able to creatively finance the land acquisition and construction without taking away from the local public schools. The School Board of Broward County was relieved of the burden of absorbing additional students. The City Commission serves as the Charter School System's School Board.

Within 15 months, Pembroke Pines built and opened two elementary schools and a middle school: Pembroke Pines Charter West Elementary and Middle and East Elementary campuses. It then took on the challenge of building a high school. The Charter High School was created as a part of the Academic Village. This campus also includes a regional library, a college and a performing arts center. Two years later, another elementary and middle school were built, Pembroke Pines Central Charter Elementary and Middle Campus. Pembroke Pines-Florida State University campus is the latest campus to be built; which opened in 2003. In August 2014, the Charter High School began servicing grades 6-12, and is presently titled Academic Village Charter School.

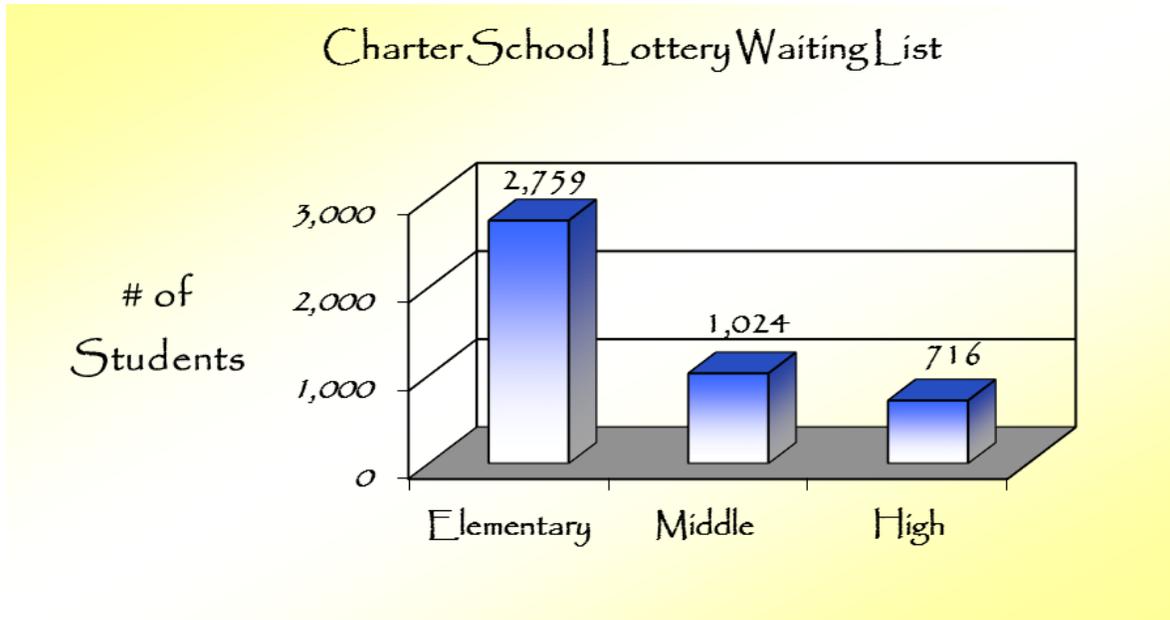
To comply with the State's Class Size Amendment, in 2008-2009 the City of Pembroke Pines constructed facilities to accommodate additional student stations at each of the elementary and middle schools. The amendment allows for no more than 18 students in each Kindergarten – Third grade classrooms, 22 students in each Fourth – Eighth grade classrooms, and 25 students in each Ninth – Twelfth grade classrooms. Since 2008, the Charter School system added a total of 629 students, including 197 to the Elementary, 117 to the Middle, and 315 to the Academic Village. We currently have 5,939 students registered to attend our schools for the 2017-18 school year and 4,499 students (2,759 for the Elementary, 1,024 for the Middle, and 716 for the Academic Village) on the waiting list.

History of Student Population



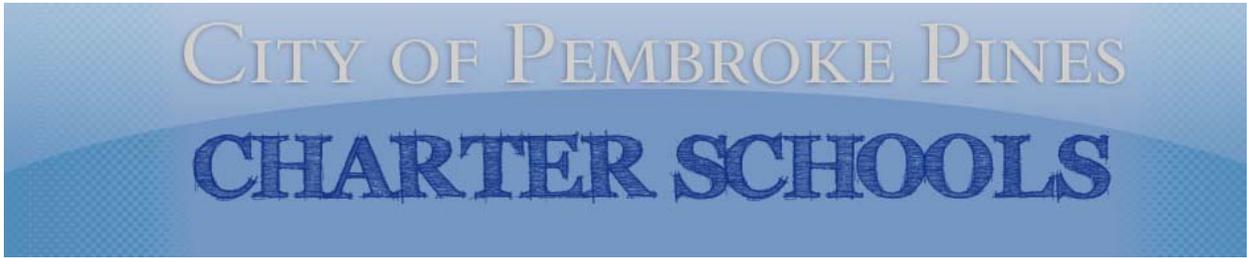
Fiscal Year	Elementary	Middle	AVCS	FSU	Total
98-99	750				750
99-00	1,000	672			1,672
00-01	1,000	672	600		2,272
01-02	1,000	672	900		2,572
02-03	1,800	1,200	1,200		4,200
03-04	1,800	1,200	1,600	610	5,210
04-05	1,800	1,200	1,600	615	5,215
05-06	1,800	1,200	1,600	610	5,210
06-07	1,800	1,200	1,700	620	5,320
07-08	1,800	1,200	1,700	610	5,310
08-09	1,876	1,200	1,700	650	5,426
09-10	1,928	1,215	1,700	656	5,499
10-11	1,928	1,253	1,715	657	5,553
11-12	1,928	1,277	1,715	679	5,599
12-13	1,928	1,312	1,715	679	5,634
13-14	1,928	1,312	1,715	679	5,634
14-15	1,928	1,303	2,015	679	5,925
15-16	1,928	1,287	2,015	679	5,909
16-17	1,928	1,317	2,015	679	5,939
17-18	1,928	1,317	2,015	679	5,939

To accommodate the large number of students waiting to enroll in the schools, the City of Pembroke Pines established a lottery system. Applications are accepted once a year from January to March. Students who are not picked by the lottery are placed on a waiting list until an opening occurs.



Waiting List by Grade

Grade	Number of Students
K	981
1st	388
2nd	336
3rd	308
4th	396
5th	350
6th	533
7th	280
8th	211
9th	408
10th	175
11th	122
12th	11
Total	4,499



What is a Charter School?

A charter school is a publicly funded school that, in accordance with an enabling state statute, has been granted a charter exempting it from selected state or local rules and regulations. A charter school may be newly created, or it may previously have been a public or private school. It is typically governed by a group or organization under a contract or charter with the state. As part of the contract, charter schools are held strictly accountable for academic and financial results.

What is the purpose of a Charter School?

Charter schools are expected to improve student learning by providing a different educational environment beyond the services provided by the existing school board. They should: 1. increase learning opportunities for all students by encouraging the use of different and innovative learning methods, 2. increase choice of learning opportunities for students, 3. establish a new form of accountability for schools, and 4. create new professional opportunities for teachers.

What makes Charter Schools effective?

Charter schools allow teachers and principals to respond immediately and accurately to specific educational needs within a community. They offer complete site-based decision-making. Charter schools provide full contractual and budgetary autonomy. In providing a choice in educational options, charter schools stimulate competition to raise the standard for all students.

How do Charter Schools differ from traditional public schools?

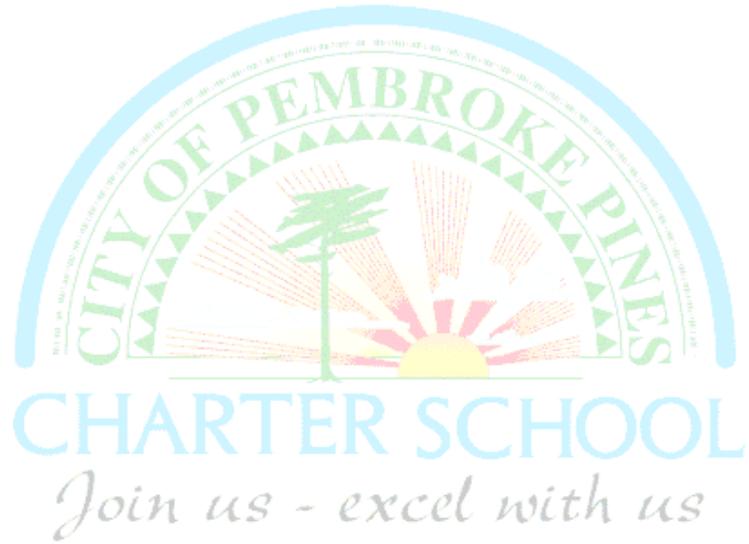
Charter schools are freed from the traditional bureaucracy and regulations that some feel divert a school's energy and resources toward compliance rather than excellence. Charter schools are held accountable for how well they educate children in a safe and responsible environment, not for compliance with district and state regulations. They are judged on how well they meet the student achievement goals established by their charter, and how well they manage the fiscal and operational responsibilities entrusted to them. They have the independence to make their own decisions.

What requirements are Charter Schools responsible for meeting?

Charter schools must participate in the state assessment system. They must meet state graduation requirements. They must achieve locally negotiated student performance goals. They must meet any other specified requirements particular to state in which the charter is granted.

What is a Charter School-in-a-Municipality?

Our school system is unique in that it is sponsored by the local school district in partnership with the local municipality, the City of Pembroke Pines. The Pembroke Pines City Commission is the governing board for the Pembroke Pines Charter School system, and as such, are responsible for negotiating the schools' charter agreement with its sponsor, exercise oversight of the schools' operations, adopt and maintain an annual operating budget, submit monthly financial statements to the sponsor, implement corrective actions to remedy financial stability, and submit the schools' annual progress report to the sponsor.



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PEMBROKE PINES CHARTER ELEMENTARY SCHOOL

Pembroke Pines Charter Elementary School has three sites located at:



Sean Chance, Principal
Central Campus
12350 Sheridan Street
Pembroke Pines, FL 33026
954-538-3330



Michael Castellano, Principal
West Campus
1680 SW 184 Avenue,
Pembroke Pines, FL 33029
954-450-6990



Kenneth Bass, Principal
East Campus
10801 Pembroke Road
Pembroke Pines, FL 33025
954-443-4800

Summary of Revenues and Expenditures for School Fund 170

Revenues

Function	2017-18 Budget
Intergovernmental Revenue	\$ 14,672,986
Charges for Services	1,124,832
Investment Income	10,000
Rental Revenue	151,670
Miscellaneous Revenues	848,622
Other Non Revenues	349,634
Total Elementary School Revenues	\$ 17,157,744

Expenditures

Function	2017-18 Budget	East	West	Central
K-3 Basic	\$ 5,552,326	\$ 1,977,640	\$ 1,824,016	\$ 1,750,670
4-8 Basic	2,715,182	1,031,237	843,878	840,067
Exceptional Student Program	740,922	247,873	246,260	246,789
Substitute Teachers	168,734	69,342	47,385	52,007
Guidance Services	218,515	64,220	78,747	75,548
Instruct Media Services	312,780	98,406	110,158	104,216
Instructional Staff Training services	33,550	5,200	14,850	13,500
School Administration	1,868,767	747,240	516,716	604,811
Facilities Acquisition & Construction	1,222,589	527,917	270,210	424,462
Food Services	797,858	324,584	223,785	249,489
Pupil Transfer Services	698,476	245,286	226,565	226,625
Operation of Plant	1,752,693	632,526	538,408	581,759
Child Care Supervision	400,839	125,772	129,249	145,818
Transfer Out to Middle School	102,295	-	-	-
Transfer Out to Academic Village Charter School	572,218			
Total Elementary School Expenditures	\$ 17,157,744	\$ 6,097,243	\$ 5,070,227	\$ 5,315,761

PRINCIPALS' MESSAGE

GENERAL INFORMATION

Pembroke Pines Charter Elementary (PPCES) East and West campuses opened their doors in August of 1998 and the Central campus was opened in August of 2002. This system is one of the nation's first K-12 city-run charter school systems. From its inception, PPCES established a strong educational mission that embraced creating lifelong learners, and as such, is one of the components of the first fully accredited K-12 charter school system in the state of Florida. The schools were originally accredited by the Southern Association of Colleges and Schools. The initial accreditation was received in January 2002 and in March of 2012 received a Pembroke Pines Charter Schools System Accreditation. For the 2017-18 school year, the Pembroke Pines Charter School System will be evaluated for renewed accreditation by AdvancEd, a global leader in continuous improvement and accreditation services to educational institutions worldwide.

At PPCES, a staff of 237.99 (105 part-time and 132.99 full-time) employees work diligently to meet the needs of every child. The elementary schools employ 110.99 teachers and 1 P/T certified teacher, of whom 46 have Master's degrees, three have Educational Specialist degrees, and three have achieved National Board Certification. Each teacher must meet certification criteria as established by the State of Florida. Three curriculum specialists are on staff to ensure compliance with the Florida State Standards and Next Generation Sunshine State Standards, to assist in the development and implementation of innovative programs to increase student achievement, and to train teachers on the latest educational programs. Additionally, there are 48 part-time teacher assistants.

Each campus has a media center, staffed by a media specialist and an associate who provide services to teachers and students. In addition, each campus has a guidance counselor who provides student services, support, and character education to meet the needs of the whole child. There is an Exceptional Student Education (ESE) Department which consists of two ESE Directors, six facilitators and one speech therapist.

During the 2016-2017 school year, the majority of the 1,928 student population resided in Pembroke Pines and the surrounding communities of Pembroke Pines, including neighboring Miramar. The student population is diverse and the demographic breakdown is roughly 59.35% White, 26.13% African American, 0.48% Pacific Islander, 9.91% Asian, 4.02% Multiracial and 0.11 % Native American, of which 50.72% are Hispanic.

ACCOMPLISHMENTS

The City of Pembroke Pines Charter Schools is the nations' largest municipally owned and operated charter school system. The students at PPCES have exceeded district and state proficiency ratings in all academic areas since the inception of the schools. In 2007, our charter schools were named among the 2007 National Charter Schools of the Year by the Center for Education Reform. In 2017, the schools were named a **School of Excellence** by the Florida Department of Education.

For 17 consecutive years, PPCES has earned an **A rating** based on student achievement on Florida's standard based assessments; currently the Florida Standards Assessment (FSA). In the 2014-15 school year, Florida State Standards, a new student assessment and school accountability system was implemented. Schools transitioned from administering the FCAT 2.0 assessments to the new Florida Standards Assessments (FSA) for English, Language Arts (ELA), and Math to students. Current performance measures indicating proficiency show that 76% of 3rd-5th grade students scored at or above grade level proficiency on the 2016-17 ELA FSA and 84% of 3rd-5th grade students scored at or above grade level proficiency on the 2016-17 Math FSA.

SUMMARY

The PPCES is committed to the establishment of a school community that meets the needs of its diverse population. Educational programs focus on the academic achievement and socio-cultural development as outlined in the school's mission statement. The academic program is supported by parental and community involvement. Parents actively volunteer in activities throughout the school year. There are currently 1,928 students enrolled for the 2017-2018 school year.



East Campus Administration



West Campus Administration



Central Campus Administration

PEMBROKE PINES-FLORIDA STATE UNIVERSITY CHARTER
ELEMENTARY SCHOOL



Dr. Lisa Libidinsky, Principal



601 SW 172nd Avenue
Pembroke Pines, FL 33029
954-449-4244

Summary of Revenues and Expenditures for School Fund 173

Revenues

Function	2017-18 Budget
Intergovernmental Revenue	\$ 5,856,725
Charges for Services	441,080
Investment Income	4,000
Rental Revenue	33,480
Miscellaneous Revenues	267,516
Other Non Revenues	23,307
Total FSU Elementary Revenues	\$ 6,626,108

Expenditures

Function	2017-18 Budget
K-3 Basic	\$ 1,894,109
4-8 Basic	946,268
Exceptional Student Program	680,049
Substitute Teachers	46,228
Guidance Services	81,991
Instruct Media Services	60,830
Instructional Staff Training services	15,500
School Administration	657,080
Facilities Acquisition & Construction	570,902
Food Services	266,267
Pupil Transfer Services	250,812
Operation of Plant	1,000,584
Child Care Supervision	155,488
Total FSU Elementary Expenditures	\$ 6,626,108

PRINCIPAL'S MESSAGE

GENERAL INFORMATION

Pembroke Pines-Florida State University Charter Elementary School opened in August of 2003. The school is a professional development school in partnership with Florida State University. The school has 679 students in grades Kindergarten through Fifth grade. There is also a Center for Children with Autism.

The Pembroke Pines-Florida State University Charter Elementary has 90.34 staff members, of which 50.34 are full-time and 40 are part-time. Of that staff, there are 43.34 teachers, of which 16 have a Master's degree, one has a specialist degree, one has a Doctoral degree, and four have obtained National Board Certification. The students are admitted to the school through a thorough lottery process that is based on ethnicity, socio-economic status, and gender, resulting in a diverse population. The school tries to maintain target population percentages based on the demographics of Broward County. The demographics of the current student population is approximately 55.49% White, 28.49% Black/African American, 8.16% Asian, .74% American Indian/Alaskan Native, .74% Native Hawaiian/Pacific Islander, and 6.38% Multi-racial, of which 35.16% are Hispanic/Latino ethnicity.

As a professional development school, the Pembroke Pines-Florida State University Charter Elementary School works collaboratively with Florida State University. The school has a Professional Development Council that consists of individuals from the City of Pembroke Pines, staff members, parents, and professors from the university. Through collaboration, several initiatives have taken place. Professors have worked with the staff of the school through many workshops and activities, including science discrepant hands-on instruction, clinical education, and action research. The school also hosts interns from Florida State University. Through the joint relationship with Florida State University, the school is working to become a mature professional development school.

ACCOMPLISHMENTS

The Pembroke Pines- Florida State University was named a 2015 National Blue Ribbon School. This award is the highest national award a school can receive and is presented to schools that have continually been models of excellence in education. In 2007, our Charter Schools' were named by the Center for Education Reform (CED) as one of the **2007 National Charter Schools of the Year**. Additionally, the Pembroke Pines-Florida State University Charter Elementary School, along with the charter school system as a whole, was one of the major components cited by the City of Pembroke Pines for the prestigious **All America City Award** received in 2004. In 2017, the schools were named a **School of Excellence** by the Florida Department of Education.

Since the school's inception in 2003, FSU Elementary has earned an **A rating** based on student achievement on Florida's standard based assessments; currently the Florida Standards Assessment (FSA), implemented in the 2014-15 school year. Schools transitioned from administering the FCAT assessments to the new FSA for English, Language Arts (ELA), and Math to students. Of the performance measures currently available, 83% of 3rd-5th grade students scored at or above grade level on the 2017 ELA FSA, 83% of 3rd-5th grade students scored at or above grade level on the 2017 Math FSA and 73% of 5th grade students scored at or above grade level on the 2017 Florida Standards Science Assessment (FSSA), formerly known as Science FCAT 2.0.

SUMMARY

The Pembroke Pines-Florida State University Charter Elementary School has truly made a difference in the lives of the children that it serves. The accomplishments that have already been realized are great. The school will certainly continue to grow and mature as a professional development school that serves each individual child.



PEMBROKE PINES CHARTER MIDDLE SCHOOL



Sean Chance, Principal
Central Campus
12350 Sheridan Street
Pembroke Pines, FL 33026
954-538-3330



Michael Castellano, Principal
West Campus
18500 Pembroke Road
Pembroke Pines, FL 33029
954-450-6990

Summary of Revenues and Expenditures for School Fund 171

Revenues

Function	2017-18 Budget
Intergovernmental Revenue	\$ 9,205,314
Charges for Services	113,005
Investment Income	4,000
Rental Revenue	214,506
Miscellaneous Revenues	647,001
Interfund Transfers	1,262,481
Other Non Revenues	386,630
Total Middle School Revenues	\$ 11,832,937

Expenditures

Function	2017-18 Budget	West	Central
4-8 Basic	\$ 5,875,468	\$ 2,736,434	\$ 3,139,034
Intensive English/Esol	1,921	421	1,500
Exceptional Student Program	584,722	290,453	294,269
Substitute Teachers	108,636	39,294	69,342
Guidance Services	209,227	124,105	85,122
Instruct Media Services	295,778	178,821	116,967
Instructional Staff Training services	26,650	17,650	9,000
School Administration	1,267,298	607,186	660,112
Facilities Acquisition & Construction	1,186,331	777,111	409,220
Food Services	583,366	287,164	296,202
Pupil Transfer Services	477,588	234,272	243,316
Operation of Plant	1,192,682	568,131	624,551
Athletics	23,260	11,630	11,630
Total Middle School Expenditures	\$ 11,832,927	\$ 5,872,672	\$ 5,960,265

PRINCIPALS' MESSAGE

GENERAL INFORMATION

The City of Pembroke Pines is proud to have two middle school campuses to support its feeder pattern. Pembroke Pines Charter Middle School (PPCMS) enrolls a total of 1,317 students in grades 6th-8th. The demographic breakdown is approximately 61.78% White, 24.81% African American, and 4.29% Multi-racial, 0.08% Pacific Islander, 7.89% Asian, and 1.15% American Native, of which 43.42% are Hispanic. The philosophical framework of the middle school concept is to provide the opportunity for each child to grow to his/her maximum potential. The school is committed to the establishment of a school community that meets the needs of its diverse student population. The school is accredited by the Southern Association of Colleges and Schools. The initial accreditation was received in January 2002 and in March of 2012 received a Pembroke Pines Charter Schools System Accreditation. Striving for another nationally-recognized mark of a first-rate education, the Pembroke Pines Charter School System will be evaluated in the 2017-18 school year for renewed accreditation by AdvancEd, a global leader in continuous improvement and accreditation services to educational institutions worldwide.

Located at 18500 Pembroke Road in Pembroke Pines, Florida, the West Middle School campus opened in August of 1999. The Central Middle School campus, located at 12350 Sheridan Street in Pembroke Pines, Florida, opened in August of 2002. Each campus' administrative staff consists of a Principal and an Assistant Principal.

A staff composed of 97.67 full-time and 5 part-time employees work diligently to meet the academic and social needs of each child. The middle school employs 75.67 full-time teachers, of whom 32 have Master's degrees, three have an Educational Specialist degree, three have Doctoral degrees, and two have achieved National Board Certification. Each teacher must meet certification requirements as established by the Florida Department of Education. Two Guidance Counselors provide services and support to students. A full-time Exceptional Student Education department includes two ESE Directors, five facilitators, and one speech therapist. Each campus has a media center and staffed media specialists who provide services to teachers and students. Two curriculum specialists are on staff to assist in the development and implementation of innovative programs to increase student achievement. Additionally, there are three full-time and three part-time teacher associates supporting the teaching and learning process.

ACCOMPLISHMENTS

In 2009, PPCMS was named a **National Blue Ribbon School of Excellence** by the U.S. Department of Education. This award is the highest national award a school can receive and is presented to schools that have continually been models of excellence in education. The Center for Educational Reform named PPCMS a **National Charter School of the Year** in 2007. In 2017, the schools were named a **School of Excellence** by the Florida Department of Education. Additionally in 2017, Niche, a national school ranking website, ranked PPCMS as the **Best Charter Middle School in the Miami Area**.

For 17 consecutive years, PPCMS has earned an **A rating** based on student performance on Florida's standard based assessments, currently the Florida Standards Assessment (FSA). Since the transition to the Florida Standards Assessment in the 2014-15 school year for English Language Arts (ELA), and Mathematics, the students at PPCMS have performed at the highest levels. Current performance measures indicating proficiency show that 84% of students in grades 6, 7, and 8 scored at or above proficiency level 3 on the 2016-17 ELA FSA assessment. Of those not in the 25th percentile, 74% demonstrated learning gains and 65% of students in grades 6, 7 and 8 in the lowest 25th percentile demonstrated learning gains. In the

2016-2017 Mathematics FSA, 84% of students in grades 6, 7 and 8 scored at or above proficiency level 3. Of those not in the 25th percentile, 78% demonstrated learning gains, and 67% of students in grades 6, 7 and 8 in the lowest 25th percentile demonstrated learning gains. The percentage of students demonstrating proficiency at level 3 or above on the Florida Standards Science Assessment (FSSA), formerly known as Science FCAT 2.0, was 81%. In the Algebra I and Geometry End-of-Course (EOC) Assessments, 100% of the students demonstrated proficiency at level 3 or above. Additionally, 94% of students scored at or above proficiency (level 3) on the Civics End-of-Course Exam (EOC).

As an approved Cambridge Secondary I school, PPCMS exposes students to a global curriculum. The Cambridge Secondary 1 English and Science curriculum promotes an inquiry-based approach to learning to develop thinking skills and encourage intellectual engagement. In addition, the program enables learners to communicate confidently and effectively and to develop the analytic skills necessary to respond to a range of information, media and texts, with understanding and enjoyment as part of a rigorous curriculum designed to make students successful. The curriculum is also aligned with the Florida State Standards.

AWARDS

PPCMS's students participate in various competitions throughout the year. They have been recognized for outstanding performance in various district, state and national competitions including science and engineering, math, literature, social studies, Spanish, art, spelling and music where students have received top honors and awards.

SUMMARY

PPCMS's purpose statement, "*Empowering Students for the Possibilities of Tomorrow*", is the driving force behind the commitment to excellence and focus on high academic standards for all students. Parental and community involvement continues to be strong, which enhances the overall success of the school.



PEMBROKE PINES CHARTER MIDDLESCHOOL

CURRICULUM OVERVIEW

The Central and West Middle school campuses are also aligned and focused on academic rigor designed to prepare students to achieve academic excellence and become productive citizens in a diverse and ever-changing society, as they empower students for the possibilities of tomorrow.

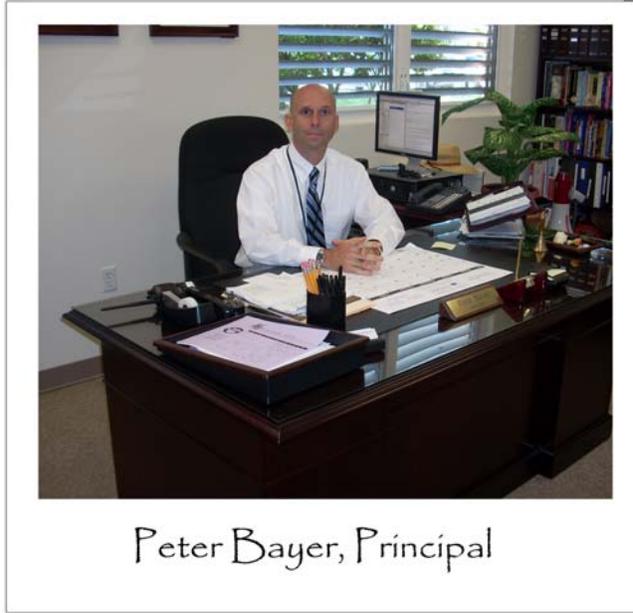


PPCMS's curriculum is research-based and clearly defines expectations for student learning. Its implementation ensures that each content area includes essential knowledge and skills based on state and international standards (Cambridge Secondary I). PPCMS's curriculum aligns to the Florida State Standards, and implements an interdisciplinary curriculum in all grade levels ensuring rigor as well as an appreciation of diversity.

The infusion of technology supports the delivery of instruction and enhances the curriculum by exposing students to current technological advances in education. Parents and community involvement play a significant role in the overall success of the schools. Additionally, with the support of the City of Pembroke Pines, teachers and staff are equipped with the necessary resources to provide students with a comprehensive approach to learning.



PEMBROKE PINES
ACADEMIC VILLAGE
CHARTER SCHOOL



Peter Bayer, Principal



17189 Sheridan Street
Pembroke Pines, FL 33331
954-538-3700

Summary of Revenues and Expenditures for School Fund 172

Revenues

Function	2017-18 Budget
Intergovernmental Revenue	\$ 14,832,337
Charges for Services	192,977
Investment Income	11,000
Rental Revenue	633,743
Miscellaneous Revenues	1,035,893
Interfund Transfers	572,218
Other Non Revenues	339,283
Total High School Revenues	\$ 17,617,451

Expenditures

Function	2017-18 Budget
4-8 Basic	\$ 1,110,715
9-12 Basic	6,757,561
Exceptional Student Program	379,325
Vocational 6-12	141,310
Substitute Teachers	72,810
School/Other	41,607
Guidance Services	501,784
Instruct Media Services	124,110
ESE Specialist	82,681
Instructional Staff Training Services	15,363
School Administration	1,450,790
Facilities Acquisition & Construction	2,694,079
Food Services	852,713
Pupil Transfer Services	706,838
Operation of Plant	2,361,264
Child Care Supervision	7,802
Athletics	316,699
Total High School Expenditures	\$ 17,617,451

PRINCIPAL'S MESSAGE

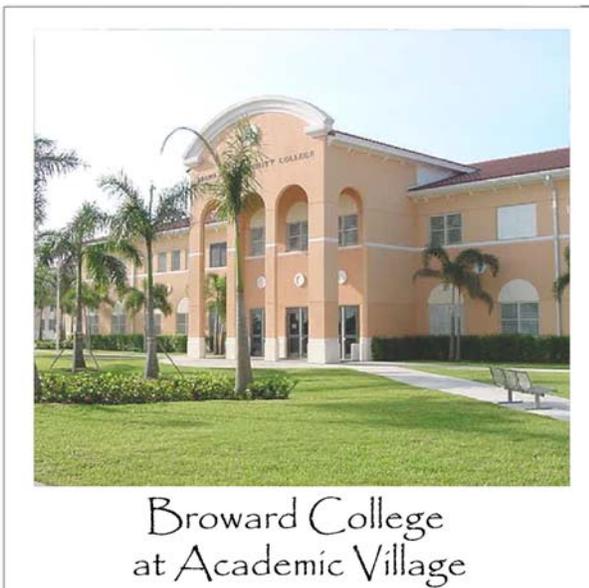
GENERAL INFORMATION

Pembroke Pines Charter High School (PPCHS) opened its doors in August of 2000 as the culminating component of one of the nation's first K-12 city-run charter school systems. From its inception, PPCHS established a strong educational mission embracing college preparation for its students, and as such, became the first fully accredited charter high school in the state of Florida. In May 2014, the City of Pembroke Pines amended its PPCHS charter school agreement with the School Board of Broward County to incorporate the expansion of its grades of service to now serve grades 6-12. Beginning school year 2014-15, the former Pembroke Pines Charter High School, presently titled Academic Village Charter School (AVCS), welcomed the addition of 300 newly enrolled middle school students to its high school student population, bringing the AVCS' total enrollment to 2,015 students. The AVCS was accredited by the Southern Association of Colleges and Schools, initially in January 2002, and again in March of 2012 when the Pembroke Pines Charter Schools System as a whole also received the accreditation. Dedicated to providing an exceptional education, the AVCS will embrace the AdvancEd accreditation renewal process during the 2017-18 school year, which involves three ongoing components: 1) meeting high quality standards; 2) implementing a process of continuous improvement; and 3) engaging in quality assurance through internal and external review.

With a staff of 134 employees, the AVCS employs 107 teachers, one ESE Specialist, four ESE Facilitators, and two Behavioral Specialists; of which 36 have a Master's degree, six have an Educational Specialist degree, two have earned Doctoral degrees, and three have obtained National Board Certification. The AVCS draws students throughout all of Broward County. In the 2016-2017 school year, the majority of the student population resided in the surrounding community of Pembroke Pines and neighboring Miramar. The student population is diverse. Our demographic breakdown is roughly 67.30% White, 22.22% African American, 0.10% Pacific Islander, 6.41% Asian, 3.38% Multi-racial and 0.59% American Native, of which 44.44% are Hispanic.

ACADEMIC VILLAGE CAMPUS HISTORY

The City of Pembroke Pines borrowed Thomas Jefferson's concept of an *Academic Village* and transformed what might have been an isolated high school campus into a cultural and intellectual hub incorporating partnerships with the Broward County Library System; Broward College, formerly Broward Community College; and the City of Pembroke Pines Parks and Recreation Departments. By doing so, during these past 17 years, the City of Pembroke Pines has exhibited the management and leadership skills necessary to create an innovative and financially viable charter high school.



The AVCS' first partnership was with the Broward County Library System. As a result, the Southwest Regional Library was placed on the campus, which became known as *Academic Village*. With the public library housed adjacent to the charter high school, the school was relieved of the burden of creating and maintaining its own library, while at the same time, offering charter students the use of a state of the art library facility. An additional partnership was formed with Broward College (BC), which placed their Pines Center Campus on *Academic Village* grounds as well. With the presence of BC, charter school students are able to

conveniently dual enroll and attend college level classes without ever leaving their school campus. Another partnership is with the City of Pembroke Pines Parks and Recreation Departments. City parks and fields are used for our school athletic fields and city employees supervise, and at times coach, PPCHS' athletic teams. This saves valuable administrative efforts that would otherwise be tied up with the numerous supervisory duties inherent in traditional high school athletic programs. In August of 2013, the Academic Village Charter School unveiled a new state-of-the-art multi-sport stadium.

One more partnership brought a nationally recognized post secondary institution, Florida International University, to the *Academic Village Campus*. Faced with the financial uncertainty that all Florida public schools are facing, the City of Pembroke Pines again took an innovative approach through the establishment of this partnership, and built the final component of the *Academic Village*. Our newest building was shared by PPCHS and FIU, with charter students using classrooms during school hours and FIU students attending classes during afternoons, weekends, and summers. In addition, the campus houses the *Susan B. Katz Memorial Auditorium*, a 450-seat auditorium shared by the high school, FIU, and other city partners. This facility is a community theatre with a primary focus on the celebration of diversity in this community. The city also uses the school facilities to host summer camp programs.

In early 2014, FIU made preparations to vacate the Academic Village Charter School campus to explore other opportunities. Once again, the City of Pembroke Pines took advantage of this unforeseen circumstance, and began to examine the possibility of expanding its services to middle school grade students. In August 2014, the AVCS started servicing grades 6-12. Due to such innovative thinking leading to extraordinary, interdependent partnerships and alternative solutions, city leaders have been able to overcome any initial startup problems as well as manage unanticipated circumstances to establish a thriving and financially viable charter school.

ACCOMPLISHMENTS

In 2016-17, the AVCS continued to excel academically. Schools administered the newly established Florida Standards Assessments (FSA) for English, Language Arts (ELA), and Math to students for the third year. Of the performance measures available for AV middle school students, 82% of AV middle school students scored at or above proficiency level 3 on the 2017 ELA FSA, 88% of AV middle school students scored at or above proficiency level 3 on the Math FSA, 77% of AV middle school students scored at or above proficiency level 3 on the 2017 Florida State Science Assessment(FSSA), 97% of AV middle school students scored at or above proficiency level 3 on the Civics End of Course (EOC) exam, 100% of AV middle school students scored at or above proficiency level on the Geometry EOC exam and 93% of AV middle school students scored at or above proficiency level 3 on the Algebra I EOC exam.

Of the performance measures available for AV high school students, 77% of 9th and 10th grade students scored at or above proficiency level 3 on the ELA FSA, 71% of AV high school students scored at or above proficiency level 3 on the Algebra I EOC exam, 79% scored at or above proficiency level 3 on the Algebra II EOC exam, 77% of scored at or above proficiency level 3 on the Geometry exam, 86% of scored at or above proficiency level 3 on the Biology EOC exam and 82% of AV high school students scored at or above proficiency level 3 on the US History EOC exam.

According to the 2015-16 Florida High School Graduation Rates Report, the Pembroke Pines Charter High School had a 99.8% graduation rate, which exceeded the District by 21.1% and exceeded the State by 19.1%.

Recently, US News & World Report listed the AVCS as one of the nation's best high schools of 2016-17, earning a silver medal. Niche has also ranked PPCHS as one of the best high schools in the state.



AWARDS

In addition to being a recipient of the **2007 National Charter School of the Year**, the Academic Village Campus, along with the charter school system as a whole, was one of the major components cited by the City of Pembroke Pines for the prestigious **All America City Award** received in 2004. In 2017, the school was named a **School of Excellence** by the Florida Department of Education.

In 2006, the City was a 2005 **City Livability Award** winner with the Outstanding Achievement Award for our Charter School System. The Award recognizes and honors exemplary leadership in developing and implementing programs to improve the quality of life in America's cities. One judge observed our "Charter School System was founded as a proactive response to surging population growth and an overburdened school district." It was very gratifying to have the national recognition represented by that award as a barometer of our success.

AVCS' Parent Volunteer and Education Program entitled "Let's Teach Our Children Well!" is an award winning initiative having received a Sunshine Medallion Award from the State of Florida during 2002-2003 school year. From the day the Academic Village was established, we recognized the importance of parent involvement in the education of our students. As such, we continue to devote tremendous effort and resources to maintaining a significant familial relationship with our student's parents as well as with our total school community.

"Let's Teach Our Children Well!" consists of two initiatives. The first is an annual Parent Workshop Series conducted on four Saturdays containing numerous sessions offered by AVCS teachers, guidance, and administrators as well as community partners on topics ranging from information about the Florida Standards Assessment (FSA) to college planning, curriculum and drug



Academic Village Courtyard

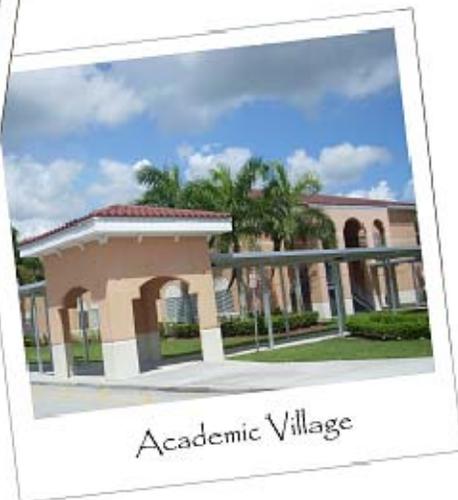
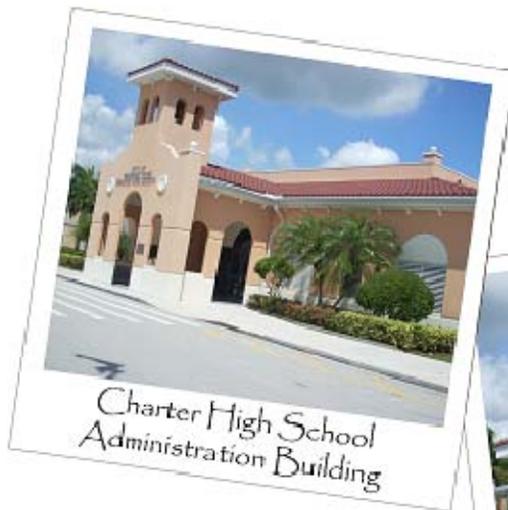
abuse. The second component of “Let’s Teach Our Children Well!” is AVCS’ Read and Learn program. This program is specifically designed for parents who are unable to attend the parent workshops and are still interested in learning how to partner with the school to help their students be the best they can be.

CURRICULUM

AVCS offers a wide range of core courses and electives designed to prepare students for post-secondary education. Over 25 Advanced Placement and Cambridge courses are offered in a variety of subject areas as well as dual enrollment offerings at Broward College located right on our campus. In addition, we have electives in technology, media, art, web design, music, physical fitness, psychology, science, web design, debate, and law studies. We were awarded the Cambridge International Accreditation at the end of the 2013-14 school year with the benefits of all of the Cambridge International Programs and the AICE Diploma.

SUMMARY

In order to further maximize the academic performance of all of our students, the AVCS maintains no more than 22 students in each AV middle school student classroom and no more than 25 students in each AV high school student classroom to ensure that no student “falls through the cracks”. Our Homeroom Clubs Program provides personalization to each student as they proceed through high school experience supported by the same Teacher Advisor throughout 9-12th grades; our Parent Education Program “Let’s Teach Our Children Well!” directly engages parents as partners in their student’s education; up front exposure to curriculum options and performance expectations at both the honors and regular level gives students critical information to make informed decisions about their achievement options; and classrooms which embrace instructional strategies that encourage active learning and peer collaboration such as cooperative learning, Socratic Seminars, and project based learning create learning relationships not only between teacher and student but among students as well. Along with the unique partnerships of the Academic Village Campus, the City of Pembroke Pines has created a one of a kind charter school on the cutting edge of education!



The City of Pembroke Pines Charter Schools, in collaboration with students, parents and the community, endeavors to create a challenging and supportive organization of lifelong learners. It is our mission to actively engage in a continuous process of intellectual, emotional and social growth that is unified in direction, yet diverse in approach and instruction.

We are respectfully submitting this balanced budget for your review and approval.

Charles F. Dodge
City Manager
Superintendent



Kenneth Bass
Principal
East Elementary School



Michael Castellano
Principal
West Elementary &
Middle Schools



Lisa Libidinsky
Principal
Pembroke Pines - FSU
Charter Elementary School



Sean Chance
Principal
Central Elementary &
Middle Schools

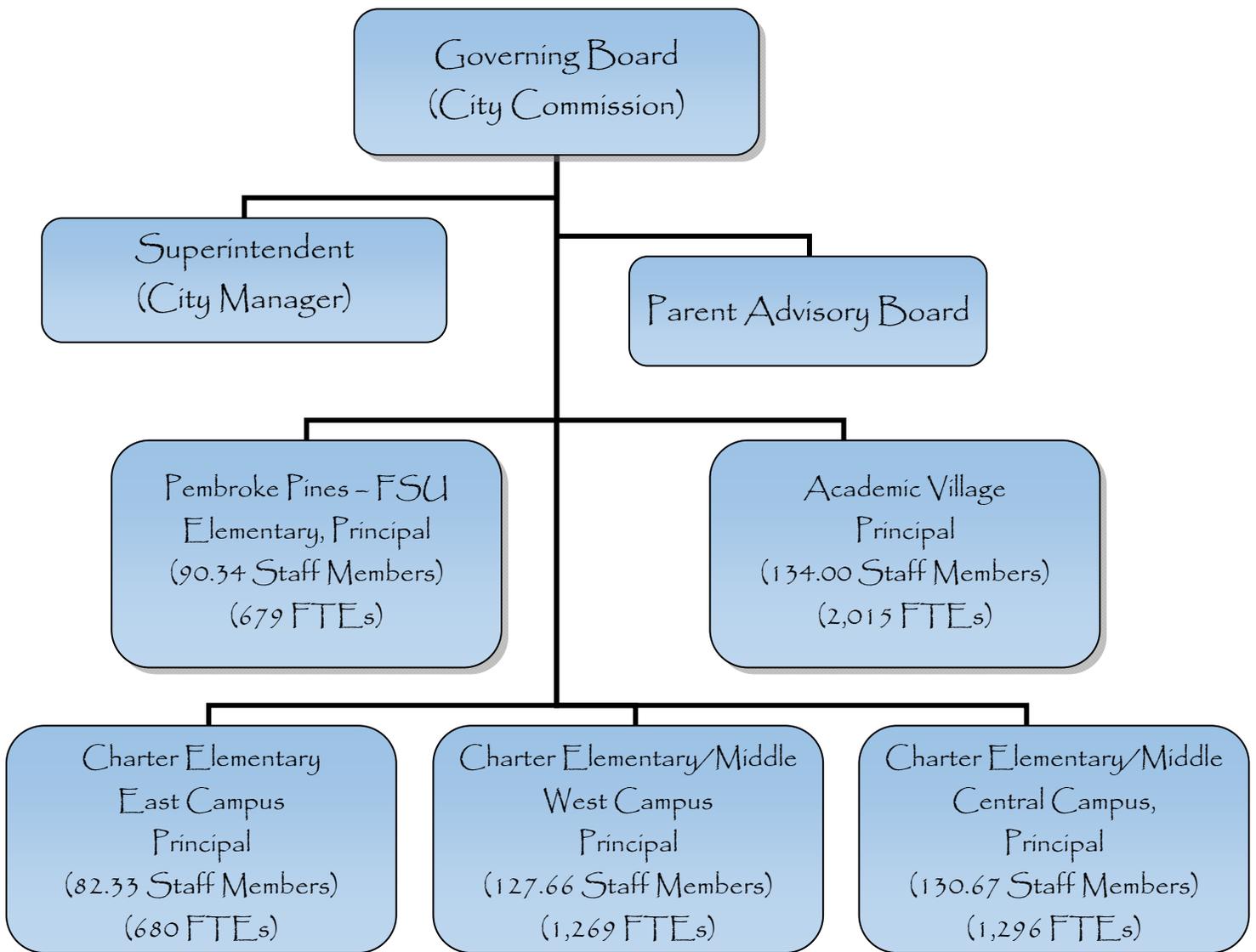


Peter Bayer
Principal
Academic Village
Charter School



City of Pembroke Pines Charter Schools

CHARTER SCHOOL ORGANIZATIONAL CHART



The organizational chart above is a visual depiction of how workflow is distributed within the City of Pembroke Pines Charter Schools. It is also meant to be a tool to help enhance our working relationship with the students, parents, employees and stakeholders of the City of Pembroke Pines Charter Schools, and to create clear channels of communications in order to better accomplish our goals and objectives.

City of Pembroke Pines, Florida

Community Profile

Location

In the Southeast of Florida next to Miramar, Hollywood, Cooper City and the Town of Davie

City Square Miles

35.22

Climate in Fahrenheit (November, 1912 - August 2017)

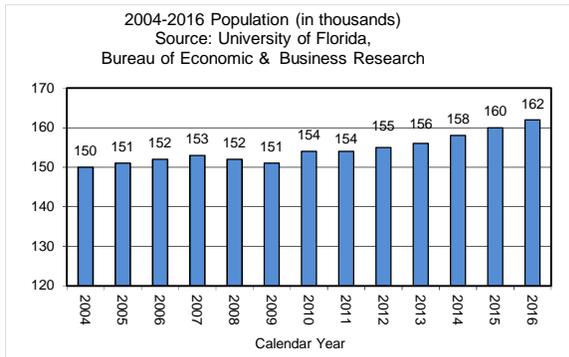
Source: Southeast Regional Climate Center (Ft. Lauderdale)

Average minimum temperature (F)	67.40
Average maximum temperature (F)	83.80
Average annual temperature (F)	75.70
Average annual precipitation (in.) since 1912	60.90

Racial / Ethnic Composition

Source: 2016 American Community Survey and Bureau of Economic and Business Research, University of Florida

Hispanic or Latino	46.00%	77,550
White	32.60%	54,959
Black or African American	16.10%	27,143
Asian	3.90%	6,575
Other Race	1.40%	2,360
	100%	168,587



Median Age

Source: 2016 American Community Survey and Bureau of Economic and Business Research, University of Florida

2016 40.6

Average Household (persons)

Source: 2016 American Community Survey and Bureau of Economic and Business Research, University of Florida

2016 2.91

Gender Composition

Source: 2016 American Community Survey and Bureau of Economic and Business Research, University of Florida

Male	46.4%	78,224
Female	53.6%	90,363
	100%	168,587

Per Capita Income - Using Inflation-Adjusted Dollars

Source: 2016 American Community Survey (Census Bureau)

2016 (American Community Survey)	\$	30,874
2015 (American Community Survey)		30,088
2014 (American Community Survey)		28,498
2013 (American Community Survey)		27,378
2012 (American Community Survey)		27,812
2011 (American Community Survey)		26,518
2010 (American Community Survey)		28,600

Principal Property Owners (2016 Collection Year)

Source: Broward County Property Appraiser's Tax Roll

	Taxable Assessed Value (Rounded in 1000's)	% of Total Taxable Assessed Value
JRA HHF Venture LLC	\$ 133,153	1.26%
Pembroke Lakes Mall LTD	119,748	1.13%
Arium Resort LLC	105,560	1.00%
AVR Pembroke Pines I LLC	94,601	0.90%
Altis at Sheridan Village LLC	71,928	0.68%
AVR Pembroke Pines II LLC	62,067	0.59%
Taplin Falls Ltd.	57,713	0.55%
Arium Resort LLC	49,704	0.47%

Age Composition

Source: 2016 American Community Survey and Bureau of Economic and Business Research, University of Florida

Under 5 years of age	7,961	4.72%
5 - 14 years	18,066	10.72%
15 - 19 years	9,313	5.52%
20 -24 years	12,112	7.18%
25 - 34 years	24,021	14.25%
35 - 44 years	23,204	13.77%
45 - 54 years	25,840	15.33%
55 - 64 years	20,200	11.98%
65 + years	27,870	16.53%
	168,587	100%

Household Tenure (Occupied Housing Unit)

Source: 2016 American Community Survey and Bureau of Economic and Business Research, University of Florida

Owner-occupied	69.8%	40,320
Renter-occupied	30.2%	17,445
	100%	57,765

Educational Attainment - Population 25 years and over (%)

Source: 2016 American Community Survey (Census Bureau)

Less than High School Diploma	6.70%
High School Diploma	26.10%
Some college, no degree	23.50%
Associates Degree	11.70%
Bachelor's Degree	21.30%
Graduate or Professional Degree	10.70%
	100%

Household Income - In 2014 Inflation-Adjusted Dollars

Source: 2016 American Community Survey (Census Bureau)

Less than \$24,999	17.98%	10,389
\$25,000 - \$49,999	19.08%	11,016
\$50,000 - \$74,999	21.77%	12,577
\$75,000 - \$99,999	11.29%	6,520
\$100,000 +	29.88%	17,263
Median Household Income	\$	62,812

Unemployment Rate (%)

Source: Florida Dept. of Labor for Pembroke Pines 2015-2016

4.20%

Principal Employers

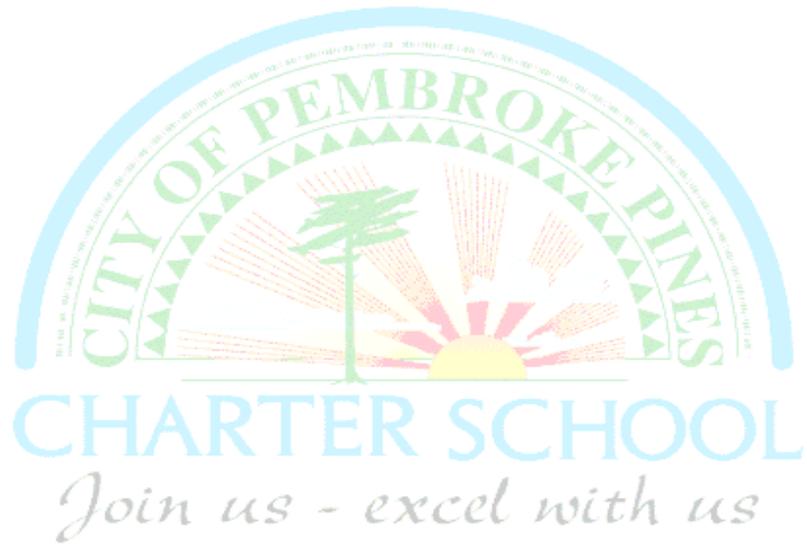
Source: Corporate Human Resource Departments

(Total Full-Time and Part-Time positions)

Memorial Healthcare System	2,300
City of Pembroke Pines	1,498
Correct Care Solutions LLC	1,001
Waste Management Miami Inc.	1,000
Memorial Hospital Pembroke	700
South Area Transportation	500
Voice Mail Inc.	499
Walmart	320
JC Penny	301
Reuter Recycling of Florida	300

Public/Charter Schools Educational System			
School		# of Schools	# of Students
<u>Elementary:</u>	Public	9	5,809
	Pines Charter	4	2,607
	Other Charter	6	3,299
Total Elementary School Students			11,715
<u>Middle:</u>	Public	3	3,522
	Pines Charter	3	1,617
	Other Charter	4	2,262
Total Middle School Students			7,401
<u>High:</u>	Public	2	5,365
	Pines Charter	1	1,715
	Other Charter	3	1,550
Total High School Students			8,630
Total Students in Pembroke Pines			27,746

Number of Charter School Teachers with Advanced Degrees/National Certification				
As of June 2017	Master's Degree	Specialist Degree	Doctoral Degree	National Board Certification
Elementary	62	4	1	7
Middle	32	3	3	2
High	36	6	2	3
Total	130	13	6	12



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EXECUTIVE SUMMARY

The City of Pembroke Pines Charter Schools budget is presented as a detailed fiscal operating plan that recognizes estimated revenues and expenditures. This balanced budget is the foundation upon which policy decisions are made, implemented, and controlled. The Charter School uses the SmartStream budget module that provides strengthened accountability in budgeting and funds control for each school. In addition, this module allows the department to forecast, track, and prepare the budget in a more efficient manner. The schools' priorities continue to focus on providing the best quality education to our students while staying within our budgetary guidelines.

The City of Pembroke Pines has four educational charters. Three of these charters are sponsored by the School Board of Broward County. The fourth charter is sponsored by Florida State University. These charters include four elementary, three middle schools, and one high school. The School Board of Broward County sponsored Charter School budgets for fiscal year 2017-2018 were adopted by City resolution number 2017-R-31 for \$46,608,132. The Florida State University sponsored Charter School budget for fiscal year 2017-2018 was adopted by City resolution number 2017-R-30 for \$6,626,108. Both balanced budgets were approved by Commission on June 21, 2017. Combined, these charter school budgets total \$53,234,240. These budgets are referenced as one charter school system throughout this budget book.

While student enrollment is at 100% with an average attendance factor of 96.49%, the charter schools continue to face economic and legislative challenges related to funding. Even though overall school revenues were expected to increase slightly for the 2017-18 fiscal year, they are not increasing at the same rate as required expenditures, and due to the fact that the Florida State Legislature delayed passing a Florida State Education Funding Budget during the regular 2017 Legislative Session, the Base Student Allocation (BSA) used to calculate the Florida Education Finance Program (FEFP) revenues in the 2017-18 adopted budget is \$4,133.64 per student. This BSA is based on the Florida State Legislature SB2500 FEFP Conference Report dated May 5th, 2017 and represents a \$27.07 BSA decrease in comparison to the 2016-17 BSA of \$4,160.71. This signifies a \$160,768.73 decrease in revenues to our system. Since FY2007-08, the BSA has only increased 2% over the past ten fiscal years. The statewide Public Education Capital Outlay funding for Charter Schools, another major revenue source for our schools, is estimated to decrease 8% from FY2017. Furthermore, the State is currently funding this revenue at only 21% of the total maximum allocation. The unfunded value represents \$4,279,346 dollars to our system. However, in an effort to provide more capital funding, the Florida State Legislature passed legislative bill HB7069 which provided for additional funding provisions to all charter schools based on full-time equivalent (FTE) population and other factors. As such, HB7069 will generate an approximate \$1.2 million in additional capital revenues to our charter school system. This new source of revenue was budgeted for in our 2017-18 charter school budget.

To address these funding issues, the charter schools actively seek alternative funding sources such as contributions and grants at the local, state, and federal levels. In FY2008-09, the City Commission/Governing Board approved for parents to be able to purchase a maximum of 20 of their 30 required volunteer hours per year of which, the first 10 hours are purchased at \$10/hour and the remaining 10 hours are at \$20 an hour. In addition, a contract with a school uniform company was negotiated and as a result, is expected to generate \$150,000 for our charter school system in the 2017-18 fiscal year. While seeking other funding initiatives, the Governing Board approved to institute a \$280 student activity and service fee for the students of FSU Elementary on June 17, 2009. As a developmental research school, the Pembroke Pines-Florida State University Charter Elementary School is able to charge a student activity and service fee to be utilized for student needs throughout the school year. This fee is expected to

generate \$125,000 in revenues for the 2017-18 fiscal year. Additionally, in FY2013-14, a parent-led fundraising campaign titled “Support Our Schools” was established, and is expected to raise \$310,000 for FY2017-18. This campaign is assisted and overseen by our Administrative Department. Furthermore, in FY2017-18 the City of Pembroke Pines established a Facility Fee for events held at the newly built City Center. This Facility Fee is estimated to bring in \$156,000 in revenues to the charter schools system.



Charting The Course



OUR VISION

Our vision, as a community, is to cultivate character and foster life-long learning through a challenging educational experience in a safe environment.

OUR MISSION

It is our mission to prepare students to succeed in a global society by providing a personalized and rigorous curriculum through excellence in teaching.

OUR PURPOSE

Empowering students for the possibilities of tomorrow!

OUR CORE BELIEFS

- ✓ All students are to be treated with dignity and respect and have the right to learn, grow, and maximize their full potential without limitations.
- ✓ Collaboration among all stakeholders is vital in meeting the individual needs of all students.
- ✓ All students should be educated in a safe and nurturing environment and have access to a well-rounded and rigorous curriculum.
- ✓ A highly qualified staff is directly related to student success.
- ✓ High expectations for academic achievement will prepare students for college and career readiness.

EDUCATIONAL THEMES AND GOALS

To achieve their purpose, empowering students for the possibilities of tomorrow, the Charter Schools have developed plans to address targeted goals identified as priorities based on student achievement, stakeholder surveys, and the analysis of effective operations management protocols. The objectives, strategies, and anticipated outcomes listed below act as goals that monitor the allocation of resources to support the vision and mission of the City Of Pembroke Pines Charter School System.

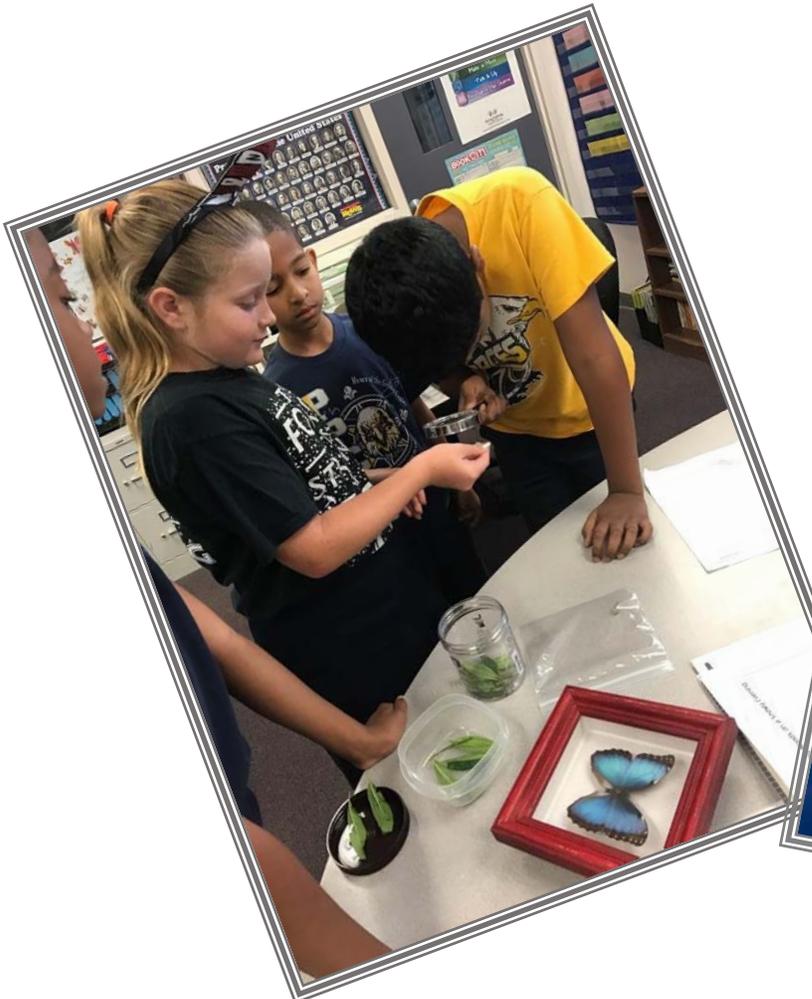
Domain: Learning in Action

Theme 1: Academic Mindset

Objectives	Strategies	Anticipated Outcomes
Improve the quality of implementation of evidence and research-based instructional strategies across all content areas for all students	Participation in professional development relating to research-based instructional strategies, STEM, and data driven instruction	Increased percentage of students scoring at or above proficiency level on standardized tests Maintained graduation rate
Ensure students possess the necessary prerequisite knowledge for the acquisition of higher-level content through vertical and horizontal alignment of core curriculum	Collaboration through system-wide and school based vertical and horizontal alignment meetings	Improved alignment in all areas of the curriculum throughout the system
Utilize data-informed decisions to meet the individualized learning needs of all students through the implementation of the Universal Design for Learning (UDL) framework	Monitor student data and effectiveness of instructional strategies through tiered instruction, which include data chats, research-based interventions, and individualized instruction	Enhanced implementation of effective differentiated instruction in all areas of the curriculum Increased percentage of students scoring at or above proficiency level on standardized tests
Promote culture of learning and development for all teaching staff.	Seek and provide more highly qualified professional development opportunities that include but are not limited to national initiatives such as STEM integration	Implementation of researched-based strategies within all classrooms

Theme 2: Student Engagement

Objectives	Strategies	Anticipated Outcomes
Involve students in experiences beyond the classroom in order to develop their leadership, citizenship, service and character skills	Provide multiple and diverse opportunities through clubs, sports and service activities for students to experience personal growth beyond the classroom.	Enhanced social emotional well-being of all students
Maintain constructive support systems that contribute to school and success at the next level, with an emphasis on college and career readiness	Advocate community resources to help students achieve academic goals and social/emotional well-being	Increased percentage of students scoring at or above proficiency level on standardized tests Closed achievement gap Increased learning gains
Develop and support a 21st Century Learning environment through the use of technology	Expand blended learning strategies, flipped classroom models, and interactive technologies for students.	Increased student achievement through the use of digital resources



Domain: Cultivating Relationships

Theme 3: Growth Mindset

Objectives	Strategies	Anticipated Outcomes
Sustain a climate and culture that recognizes the significance of social emotional learning and improves student achievement.	Implementation of system-wide programs that address the social and emotional needs of children, including anti-bullying, character development, peer counseling, conflict resolution and suicide prevention	Reduced system-wide recorded discipline incidents
Build all learners' capacity for success in order to demonstrate a high degree of skill or competence in all areas of the curriculum	Implementation of Professional learning communities and goal-setting to reach obtainable success	Increased utilization of effective instruction in all classrooms
Assist all learners in identifying and developing individualized goals and interests in all areas of the curriculum	Establish a comprehensive program that incorporates data analysis, goal setting and reflection	Increased percentage of students scoring at or above proficiency level on standardized tests Increased learning gains
Support student success and develop trusting relationships between students and adults/peers	Foster the current support systems for healthy academic, social and emotional well-being through mentoring programs	Increased percentage of students scoring at or above proficiency level on standardized tests Increased learning gains



Theme 4: Purpose and Direction

Objectives	Strategies	Anticipated Outcomes
Maintain a clear and unified vision and mission for the system	Continue systematic annual stakeholder review of the direction of the organization	Improved rating on annual climate survey in the mission and vision category
Involve all stakeholders in a collective investment in the system's implementation of a continuous improvement process	Establish committees that include diverse stakeholder groups to review and revise and make recommendations supporting the system's direction	Increased number of stakeholders, including community members, that participate in various/activities that discuss the continuous improvement process
Empower leaders to achieve and sustain positive change in our schools through a culture of growth and advancement consistent with the organization's vision and mission	Implement a process that involves committees and peer groups that aide in the decision making processes	System-wide alignment in all areas of the curriculum



Domain: Orchestrating Resources

Theme 5: Recruit, Support, and Maintain a Highly Effective Workforce

Objectives	Strategies	Anticipated Outcomes
Attract, hire, and retain a highly qualified and diverse instructional and administrative staff	<p>Create more shared leadership opportunities for staff within the system</p> <p>Recruit teachers through effective marketing strategies</p>	Maintain continued student growth and high achievement
Communicate, enrich, and support a continuous improvement process through the implementation of a Multi-Tiered Systems of Support for staff	Incorporate a program that supports teachers at all levels through mentoring programs	System-wide improved teaching practices
Increase teacher capacity in all areas of the curriculum	Formalize the systematic process that evaluates, supports, and improves professional teaching practices and organizational effectiveness	Increased numbers of Highly Effective rating among instructional staff
Promote a culture that provides progressive experiences that encourage strong leadership skills.	Provide teachers with leadership roles at school level such as committees, department chairs, and grade level team leaders	Increased percentage of students scoring at or above proficiency levels on standardize testing



Theme 6: Fiscal Resources

Objectives	Strategies	Anticipated Outcomes
Continue to allocate capital resources equitably for all schools	Maintain our budget review process	Attain a balanced budgeted Maintain high student achievement System-wide alignment of resources
Manage budget allocation of resources with financial stewardship	Review current revenues, analyze data trends, and accept recommendations for funding allocation	Attain a balanced budgeted Maintain high student achievement

Theme 7: Family and Community Engagement

Objectives	Strategies	Anticipated Outcomes
Maintain parental, community, and business collaboration to support academic and social/emotional development of all students	Involve community partners and stakeholders in the development of all system events	Increased number of participants in system events and activities
Streamline and enrich communication venues that foster meaningful interactions	Review and update Communication Plan to improve dissemination methods of information	Enhanced system-wide communication



FISCAL GOALS, OBJECTIVES & STRATEGIES

The goals listed below have been established as the overall basic framework for the Charter Schools' fiscal management. These goals will be accomplished by implementing our strategic plans and will be evaluated yearly for accuracy by our Administrative Department.

Goal 1 Financial Stability

Objective: Use all available monetary resources to further the goals of supporting a system of free public school.

Strategic Plan: Identify and evaluate revenue alternatives. Use nonrecurring revenue for nonrecurring expenditures. Maintain communication with District for increased fairness in the alignment of funds received for students.

2016-2017 Results: All available revenues received were utilized in the appropriate programs to support the charter schools' goal in providing quality education to our students.

Goal 2 Cost Efficiency

Objective: Ensure that funds are spent in the most cost effective manner.

Strategic Plan: Recruit and maintain staff levels necessary to provide the best quality education to our students. Maintain salary structure and benefits competitive with the District. Acquire necessary supplies, materials, equipment, and services in the most effective manner. Minimize program costs by using sound purchasing practices implemented by the schools' procurement procedures.

2016-2017 Results: All procurement policies and guidelines set forth by the City of Pembroke Pines were used to acquire goods and/or services in the most efficient manner possible.

Goal 3 Fiscal Soundness

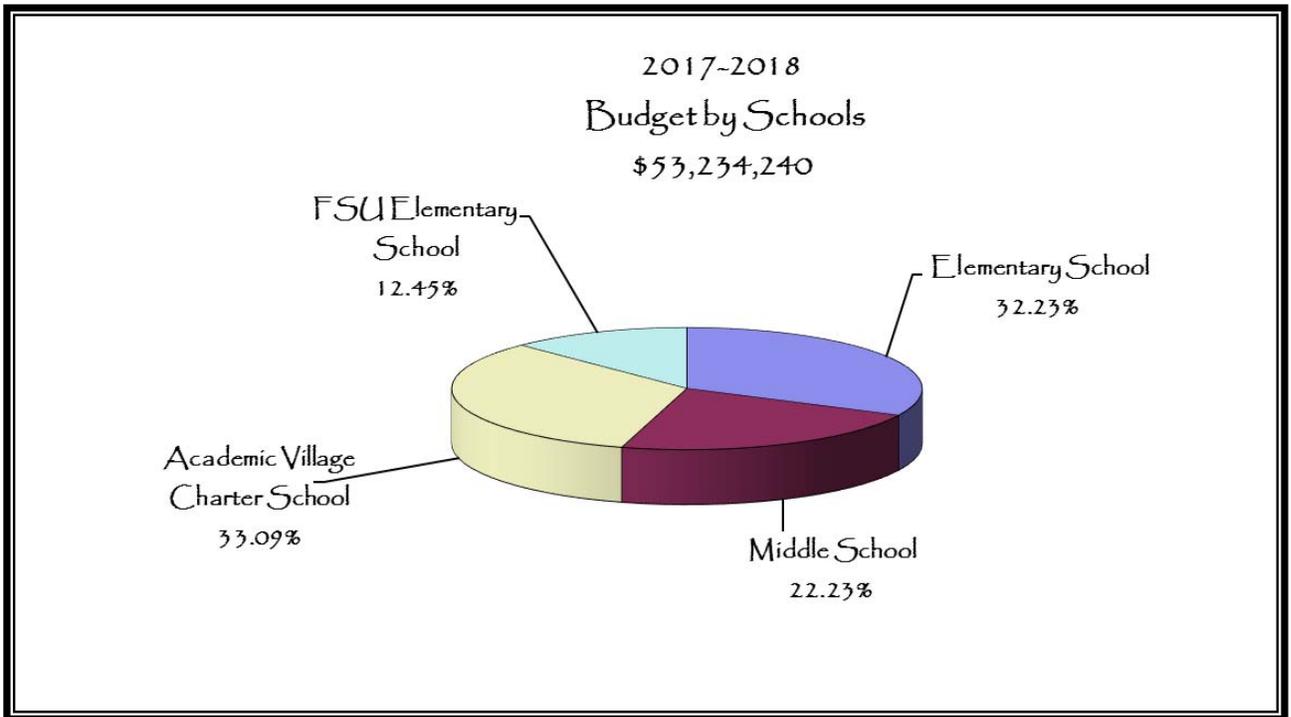
Objectives: Promote fiscal soundness and viability of the schools' operations.

Strategic Plan: Provide the Governing Board with a detailed and precise balanced budget. Continue to meet national standards by submitting budget to GFOA for review. Provide reports and financial data that are accurate, timely and meaningful. Maintain funds control through our financial system. Monitor changing conditions, trends, legislation as it impacts the school system.

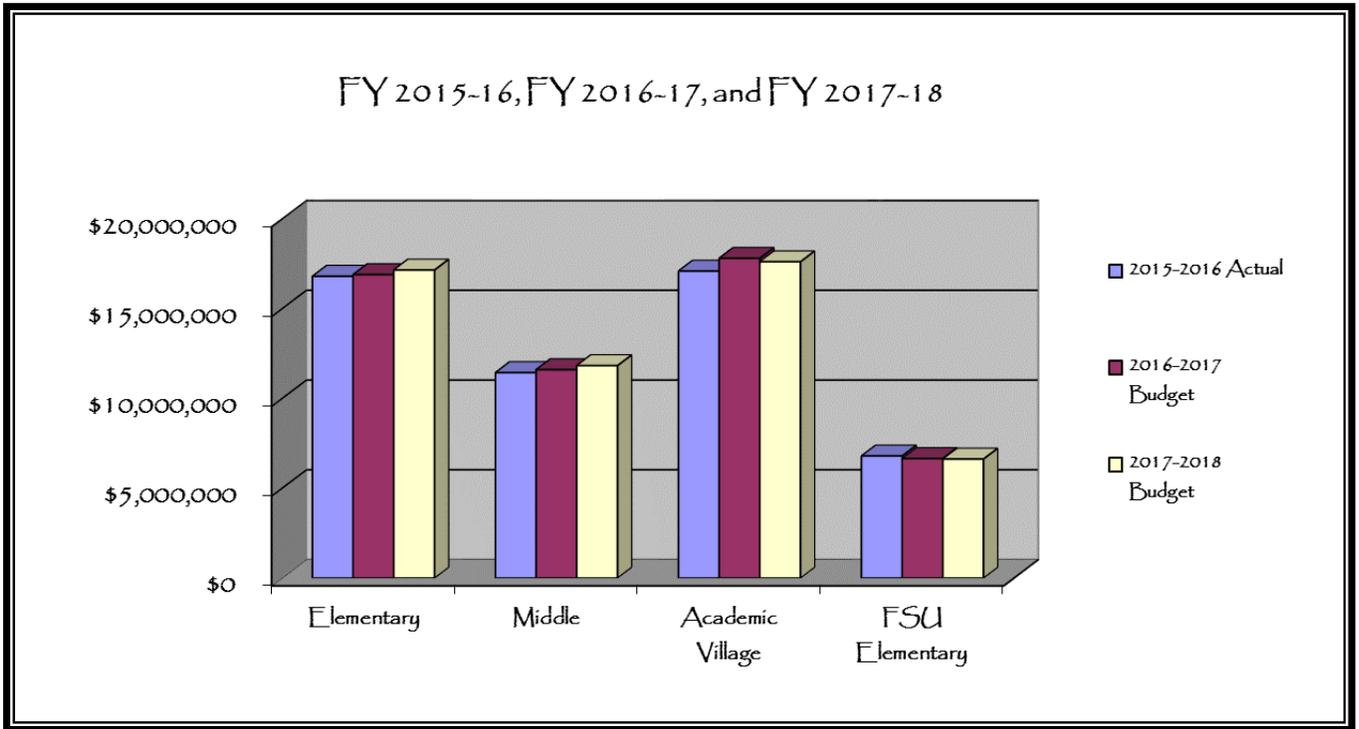
2016-2017 Results: The Charter Schools unaudited 2016-2017 fund balance is \$4,185,241 The City's Finance Department provides monthly financial reports for school administration to review as well as quarterly financial reports to the District. The Charter Schools received the prestigious Distinguished Budget Award for the fiscal year beginning July 1, 2016 from the Government Finance Officers Association. The Charter Schools continue to be recognized as High Performing Charter Schools by the State of Florida Department of Education under state statute 1002.331, F.S.

BUDGET-IN-BRIEF

The Charter School's budget provides a detailed fiscal operating plan that identifies estimated revenues and expenditures. This balanced budget reflects each school's priorities and represents a process through which policy decisions are made, implemented and controlled. Funding for our Charter System is derived from three main sources – Federal, State, and Local Sources. The Charter Schools revenues/expenditure budget for the 2017-18 school year is \$53,234,240 a 0.48% increase from last year.



BUDGET COMPARISON



School	<u>2015-2016</u> <u>Actual</u>	<u>2016-2017</u> <u>Budget</u>	<u>% of Change</u> <u>FY16 to FY17</u>	<u>2017-2018</u> <u>Budget</u>	<u>% of Change</u> <u>FY17 to FY18</u>
Elementary	\$16,810,283	\$16,899,344	0.53%	\$17,157,744	1.53%
Middle	11,442,964	11,607,726	1.44%	11,832,937	1.94%
Academic Village	17,094,970	17,810,759	4.19%	17,617,451	-1.09%
FSU Elementary	6,800,106	6,661,870	-2.03%	6,626,108	-0.54%
Total Revenue	\$52,148,323	\$52,979,699	1.59%	\$53,234,240	0.48%

Administrative staff was given the following short-term initiatives in developing this budget.

SHORT-TERM FINANCIAL AND OPERATIONAL POLICIES

- 1) Projections of revenues and expenditures were determined by using historical data and state published forecasts.
- 2) Salary increases are not included in the salary estimates. Since salary increases are negotiated with union representatives, funds are set aside in the contingency accounts within the School Administration school function (7300). The amount reserved for increases for instructional staff and school administration is \$387,376
- 3) The deletion of 29 vacant P/T Teacher Assistant and 2 F/T Teacher Assistant vacant positions at East, West, Central and FSU Elementary Schools and West Middle School, the conversion of a contractual position to an F/T ESE Teacher at the East Elementary, and the conversion of a P/T Bookkeeper to a contractual position at the FSU Elementary. This decreased the budget by approximately \$227,872.
- 4) The State increased the annual employer contribution percentage to the Florida Retirement System (FRS), from 7.52% to 7.92%. This increased the budget by \$91,712.
- 5) Operating expenses budgeted to maintain the current level of operation in order to provide quality education and resources to our students.

BUDGET ASSUMPTIONS/CONSTRAINTS

The operating budget was developed by the Budget Department and administration using the following assumptions and constraints.

ASSUMPTIONS

1. Enrollment - The enrollment projections are used to prepare the proposed revenues for the upcoming school year. For the 2017-18 year, student enrollment has remained the same as FY2016-17 at 5,939 students. One of the main sources of revenue received from the State are the Florida Education Finance Program funds. These revenues are calculated by taking the number of students and multiplying it by the appropriate cost factor as established by Legislature to come up with the weighted full time equivalent (WFTE) count. The WFTE is then multiplied by the 2017-18 Base Student Allocation of \$4,133.64 (provided by the Florida Department of Education through SB2500 FEEP Conference Report dated May 5th, 2017) and then multiplied by the District Cost Differential (DCD) which accounts for the varying cost of living among the 74 school districts.
2. Personnel - Personnel needs are analyzed so that students are provided the best quality education in order for them to reach their highest potential and become lifelong learners.
3. Salary Increases – Salary increases are negotiated with union representatives.
4. Operating Expenses – Operating expenses are budgeted as status quo. New programs are recommended for consideration and approved based on their contribution to school-level goals and objectives

CONSTRAINTS

1. State Revenue – Florida’s lack of an income tax has placed a high burden on property taxes to cover the cost of running the state. Recent changes in Florida’ tax laws accompanied by the lack of capital funding for schools has caused educational districts to experience revenue shortfalls in State funding.

REVENUES

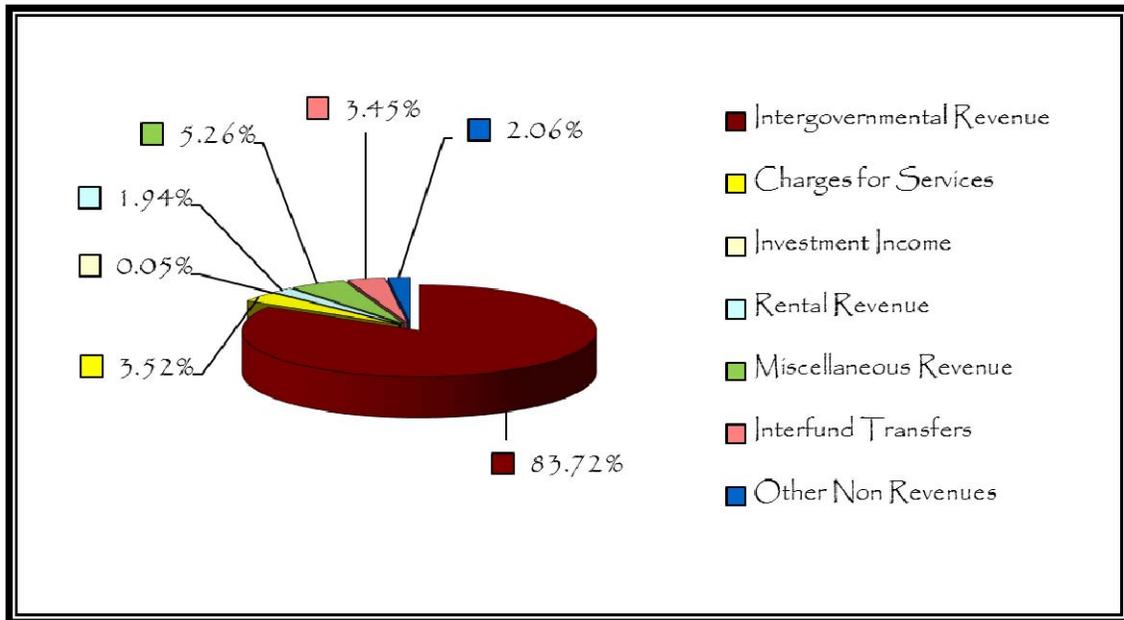
Funding for the Charter Schools continues to be an ongoing challenge. As the budget for the 2017-2018 fiscal year is prepared, the following data is used in projecting revenues:

- ✓ Student enrollment is at 100% (5,939 students)
- ✓ Actual revenue received for FY 2016-17.
- ✓ State allocation amounts appropriated to each District.
- ✓ Base Student Allocation of \$4,133.64 per weighted FTE.
- ✓ Capital Outlay funding at 21% based on State projections.
- ✓ 2% administration fee paid to District on first 250 students per charter.

Charter School Revenues

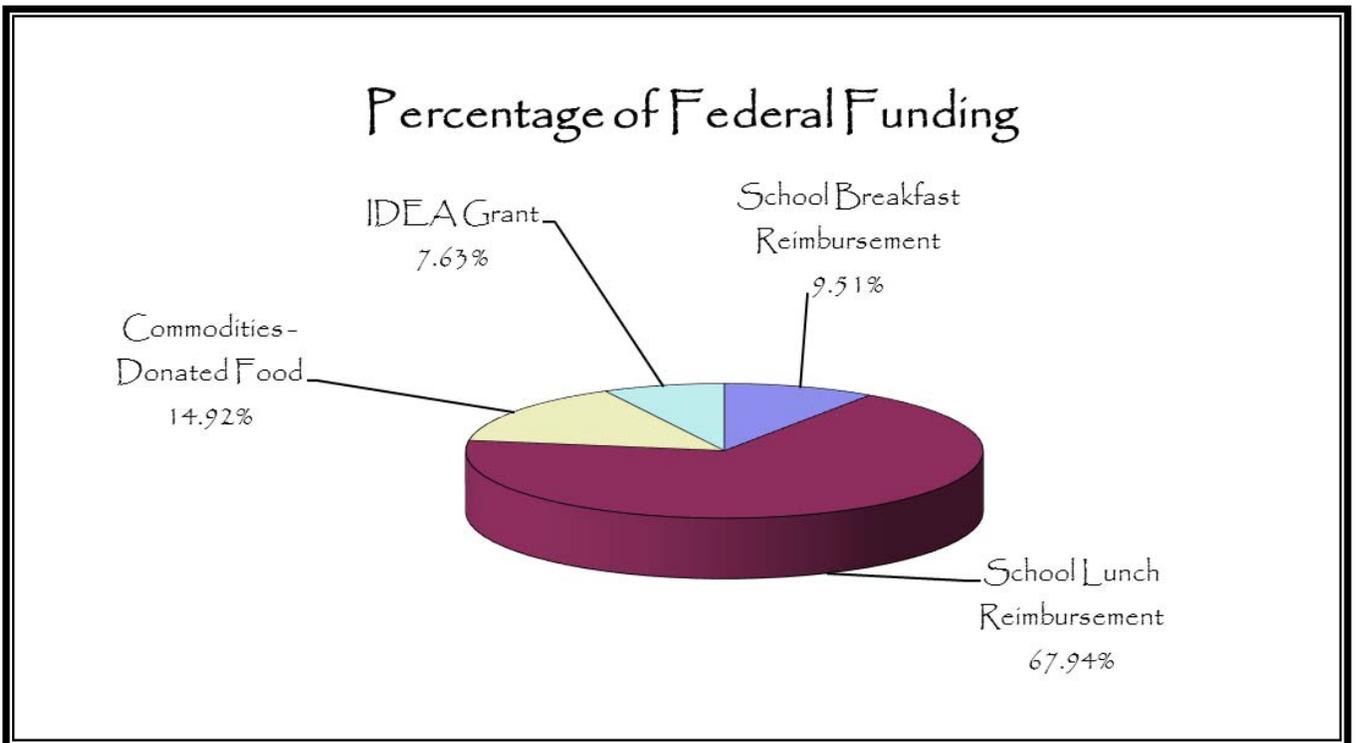
Source	2015-16 Actual	2016-17 Budget	% of Change FY16 to FY17	2017-18 Budget	% of Change FY17 to FY18
Intergovernmental Revenue	\$ 45,896,312	\$ 44,761,405	-2.47%	\$ 44,567,362	-0.43%
Charges for Services	1,545,229	1,641,780	6.25%	1,871,894	14.02%
Investment Income	61,776	29,000	-53.06%	29,000	0.00%
Rental Revenue	1,016,741	865,496	-14.88%	1,033,399	19.40%
Miscellaneous Revenue	2,213,806	2,831,641	27.91%	2,799,032	-1.15%
Interfund Transfers	1,414,459	1,426,590	0.86%	1,834,699	28.61%
Other Non Revenues	-	1,423,787	100.00%	1,098,854	-22.82%
Total Revenue	\$ 52,148,323	\$ 52,979,699	1.59%	\$ 53,234,240	0.48%

Fiscal Year 2018 Percentage of Revenues by Source



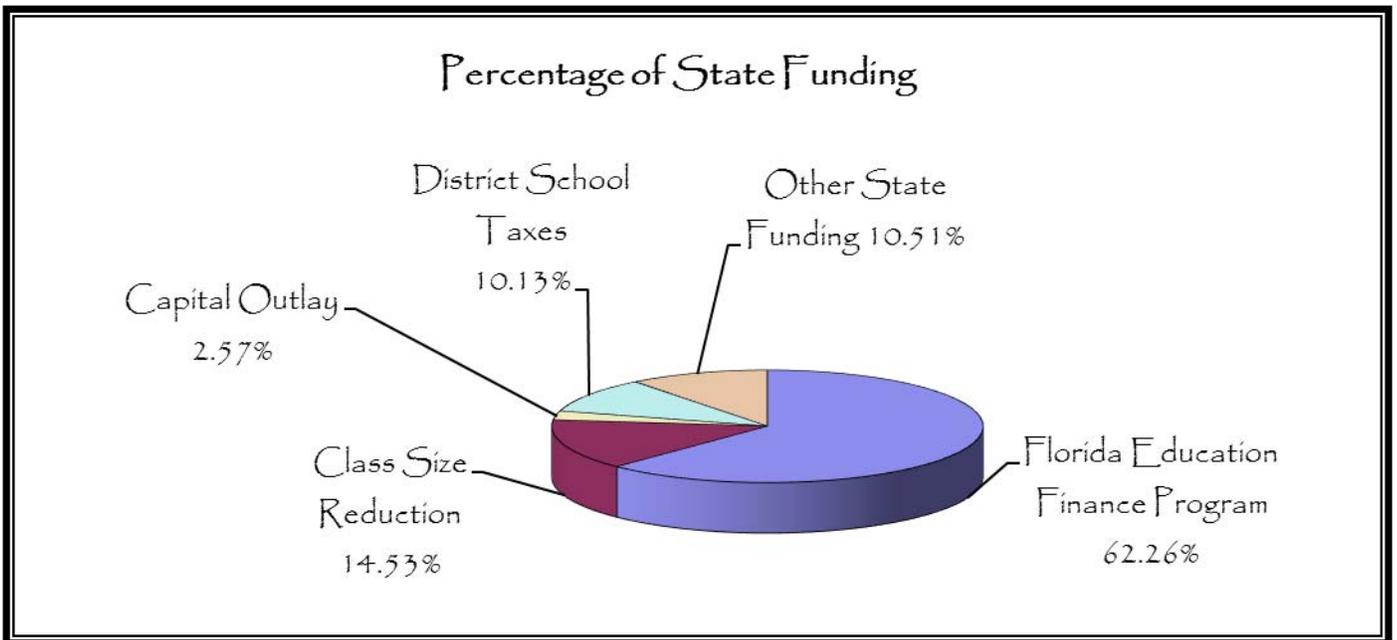
Federal funding – Revenues received from the United States either directly from the Federal government, or received from the State as the distributing agency. These revenues include School Breakfast and Lunch Free/Reduced reimbursement, Commodities – Donated Food, and the Individuals with Disabilities Education Act (IDEA) grant.

FY2017-2018 Federal Funding Revenue Sources	Elementary School	Middle School	Academic Village	FSU Elementary	Total
School Breakfast Reimbursement	\$51,773	\$20,052	\$25,084	\$14,646	\$111,555
School Lunch Reimbursement	283,148	175,576	237,939	100,544	797,207
Commodities - Donated Food	56,830	38,820	59,395	20,015	175,060
IDEA Grant	7,082	4,300	5,511	72,639	89,532
	<u>\$398,833</u>	<u>\$238,748</u>	<u>\$327,929</u>	<u>\$207,844</u>	<u>\$1,173,354</u>



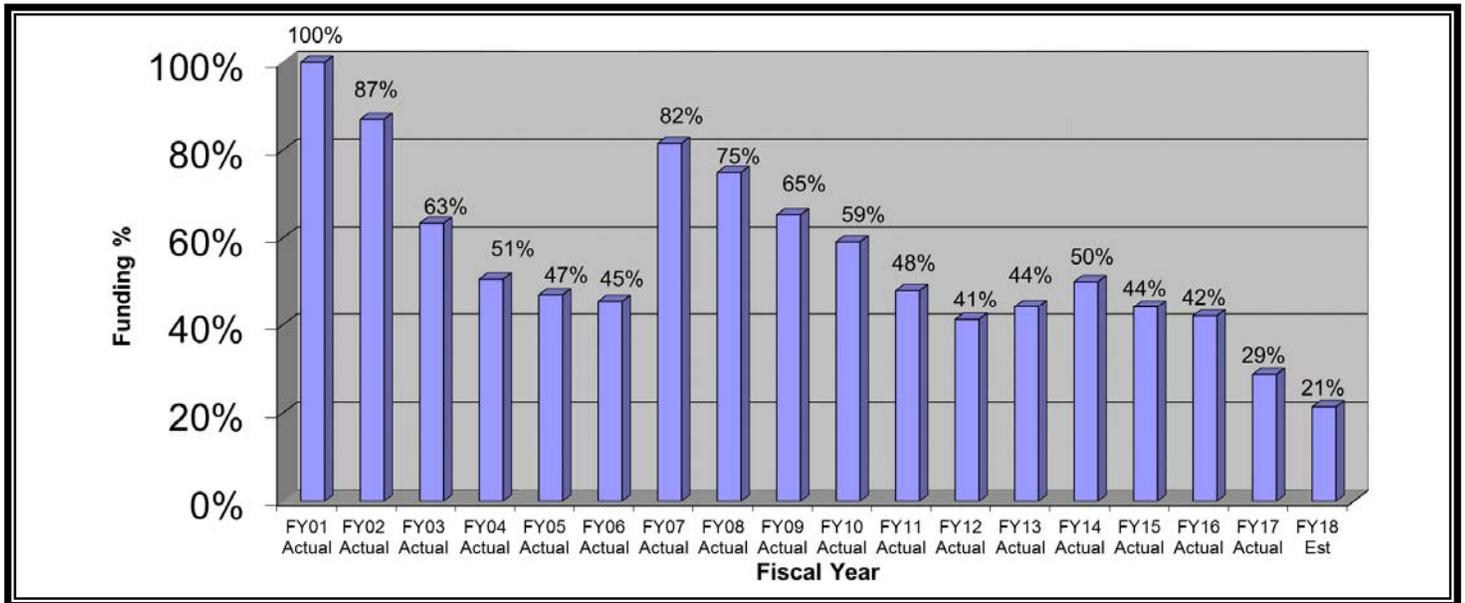
State Shared Revenues - Revenues received primarily from the sponsoring school districts pursuant to the funding provisions included in the Schools' charter. School district funding is provided mostly by legislative appropriations from the State's General Revenue Funds under the Florida Education Finance Program (FEFP). The total State funds budgeted under the FEFP for all schools in the 2017-2018 budgets are \$27 million, a 0.36% decrease from actual unaudited funds received in FY2016-17. In addition to FEFP, the Charter Schools receive Class Size Reduction, Capital Outlay, District School Taxes, and Other State Shared Funding. Other State Shared Funding category includes Transportation, ESE Guaranteed Allocation, Academic Instruction and categorical funding for Instructional Materials, Media, Science Lab, and Safe Schools.

FY2017-18 State Shared Funding Revenue Sources	Elementary School	Middle School	Academic Village	FSU Elementary	Total
Florida Education Finance Program	\$8,784,420	\$5,588,245	\$9,242,045	\$3,401,517	\$27,016,227
Class Size Reduction	2,452,837	1,183,711	1,817,205	853,098	6,306,851
Capital Outlay	362,589	247,678	378,942	125,460	1,114,669
District School Taxes	1,394,488	907,810	1,464,053	629,196	4,395,547
Other State Shared Funding	1,279,819	1,039,122	1,602,163	639,610	4,560,714
	\$14,274,153	\$8,966,566	\$14,504,408	\$5,648,881	\$43,394,008



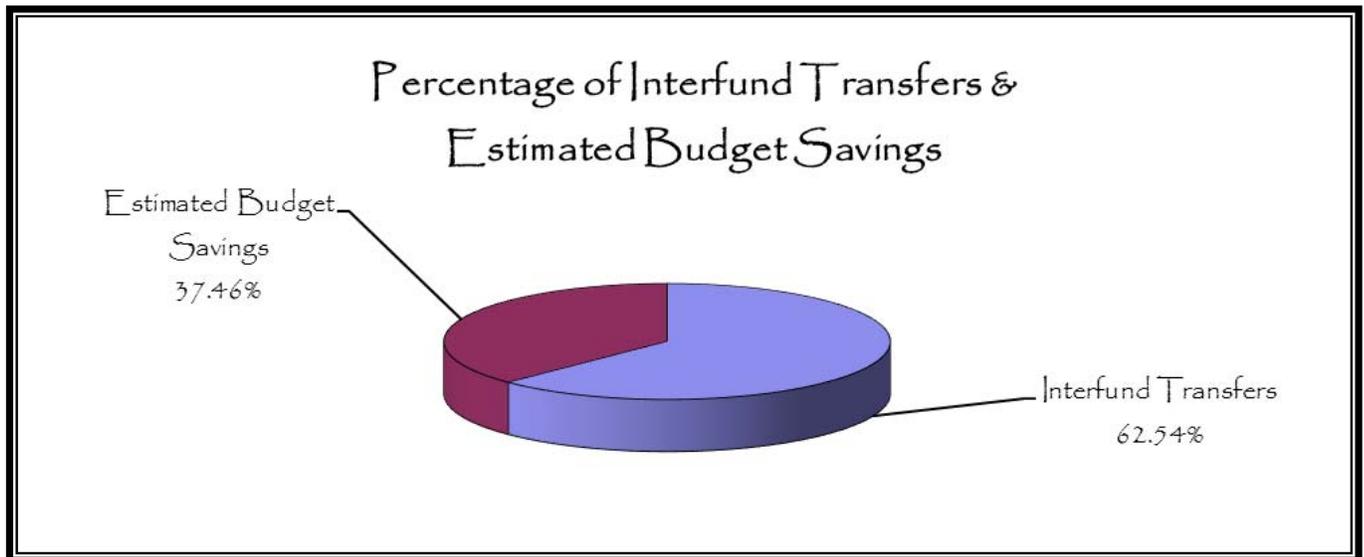
Capital Outlay funding - Since FY2007, capital outlay funding gradually declined over time from 82% to 41% in FY2012. It increased slightly by 3% in FY2013, and 6% in FY2014, but decreased 8% by FY2016. In FY2017, the State revised the funding formula used to determine the distribution of charter school capital outlay and as a result, there was a severe 13% decrease in capital outlay funding. Currently, the State's Department of Education reports an estimated 21% funding for FY2018, an anticipated 8% decrease from FY2017. If the State funded this revenue at 100% (2001 funding levels), the charter schools would receive an additional \$4,279,346. However, in an effort to provide more capital funding, the Florida State Legislature passed legislative bill HB7069 which requires the school district to share local capital improvement funds collected through ad valorem taxes. HB7069 is projected to generate an approximate \$1.2 million in additional capital revenues to our charter school system.

History of Capital Outlay Funding



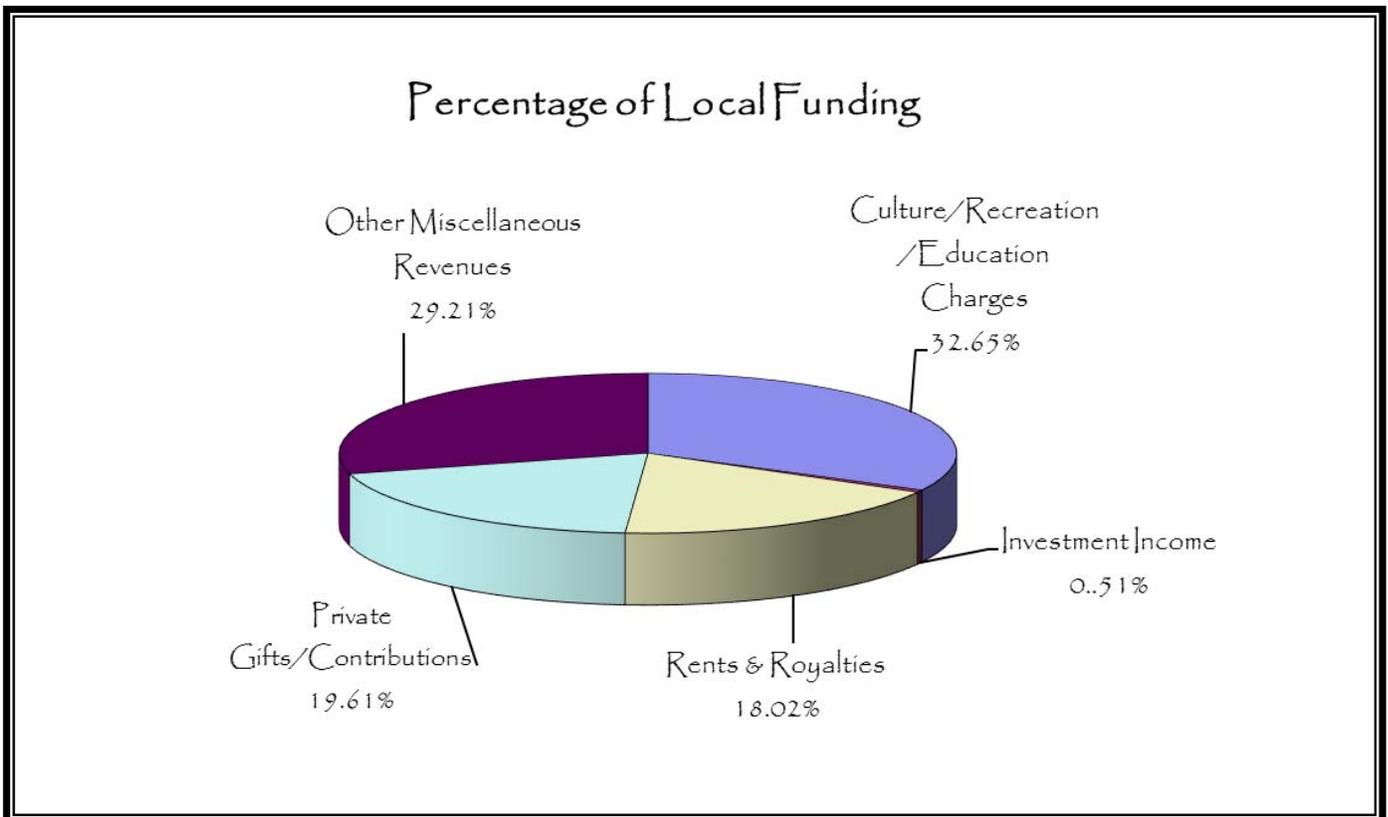
Interfund Transfers and Estimated Budget Savings - Funds used to balance the budget. In the 2017-18 budget, \$2,933,533 is being allocated for this purpose. The first major component, Interfund Transfers, consists of a transfer of the charter school Early Development Centers' profits to the charter school system and the newly established facility fee revenue from City Center ticket sales. The second component, Estimated Budget Savings, is considered an "Other Non-Revenue Account" and 91% of the \$1,098,854 forecasted for estimated budget savings represent the true-up of expenses related to employee health insurance from FY2016-17. Another component of the estimated budget savings projection is P/T Aftercare Director salary savings.

FY2017-18 Interfund Transfers & Estimated Budget Savings	Elementary	Middle	Academic	FSU	Total
	School	School	Village	Elementary	
Interfund Transfers	\$ -	\$ 1,262,481	\$ 572,218	\$ -	\$ 1,834,699
Estimated Budget Savings	\$ 349,634	\$ 386,630	\$ 339,283	\$ 23,307	\$ 1,098,854
	\$ 349,634	\$ 1,649,111	\$ 911,501	\$ 23,307	\$ 2,933,553



Local funding – Revenues derived from Culture/Recreation/Education Charges, Investment Income, Rents & Royalties, Private Gifts/Contributions, and Other Miscellaneous Revenues. Revenues from these sources total approximately \$5.73 million in the 2017-18 budget.

FY2017-18 Local Funding Revenue Sources	Elementary School	Middle School	Academic Village	FSU Elementary	Total
Culture/Recreation/Education Charges	\$1,124,832	\$113,005	\$192,977	\$441,080	\$1,871,894
Investment Income	10,000	\$4,000	\$11,000	\$4,000	29,000
Rents & Royalties	151,670	214,506	633,743	33,480	1,033,399
Private Gifts/Contributions	387,072	244,813	364,729	127,906	1,124,520
Other Miscellaneous Revenues	461,550	402,188	671,164	139,610	1,674,512
	<u>\$2,135,124</u>	<u>\$978,512</u>	<u>\$1,873,613</u>	<u>\$746,076</u>	<u>\$5,733,325</u>



EXPENDITURES

The preparation of the expenditure budget for the 2017-18 fiscal year has been extremely challenging yet rewarding. Budgetary controls are maintained at the expenditure object level within each function. In spite of the fact that State Shared Revenues have not kept up with increasing cost of operations, the 2017-18 expenditure budget increased by 0.48% (see table below for details) from the 2016-2017 budget.

Charter School Expenditures				
Function:		2016-17 Budget	2017-18 Budget	Increase (Decrease)
5101	K-3 Basic	\$ 7,380,990	\$ 7,446,435	0.89%
5102	4-8 Basic	10,479,129	10,647,633	1.61%
5103	9-12 Basic	6,525,443	6,757,561	3.56%
5130	Intensive English/ESOL	1,921	1,921	0.00%
5250	Exceptional Student Program	2,376,950	2,385,018	0.34%
5300	Vocational 6-12	142,538	141,310	-0.86%
5901	Substitute Teachers	338,603	396,408	17.07%
5919	School/Other	41,463	41,607	0.35%
6120	Guidance Services	1,025,919	1,011,517	-1.40%
6200	Instruct Media Services	797,634	793,508	-0.52%
6303	ESE Specialist	78,756	82,681	4.98%
6400	Instruct. Staff Training Services	104,017	91,063	-12.45%
7300	School Administration	5,020,824	5,243,935	4.44%
7400	Facilities Acquisition & Construction	6,328,598	5,673,901	-10.35%
7600	Food Services	2,356,652	2,500,204	6.09%
7800	Pupil Transfer Services	2,154,598	2,133,714	-0.97%
7900	Operation of Plant	6,983,217	6,981,736	-0.02%
9102	Child Care Supervision	543,503	564,129	3.80%
9900	Athletics	299,214	339,959	13.62%
Total Expenditures		\$ 52,979,969	\$ 53,234,240	0.48%

The schools proposed budget provides funding for the following:

- ✓ Fringe benefits comparable to the District.
- ✓ Above standard Health insurance coverage for qualifying employees.
- ✓ Providing for two pension programs, the 401A Pension Plan and Florida Retirement Plan that require the employer to contribute 7.92% of the employee's base salary.
- ✓ All other expenses to operate the schools have been budgeted accordingly.

RELATIONSHIP OF ORGANIZATIONAL UNITS BY SCHOOL FUNCTION

FUNCTION: The function describes the activity for which a service or material is acquired and includes all activities performed to accomplish the objectives of our school. Personnel are categorized according to the function performed for the school.

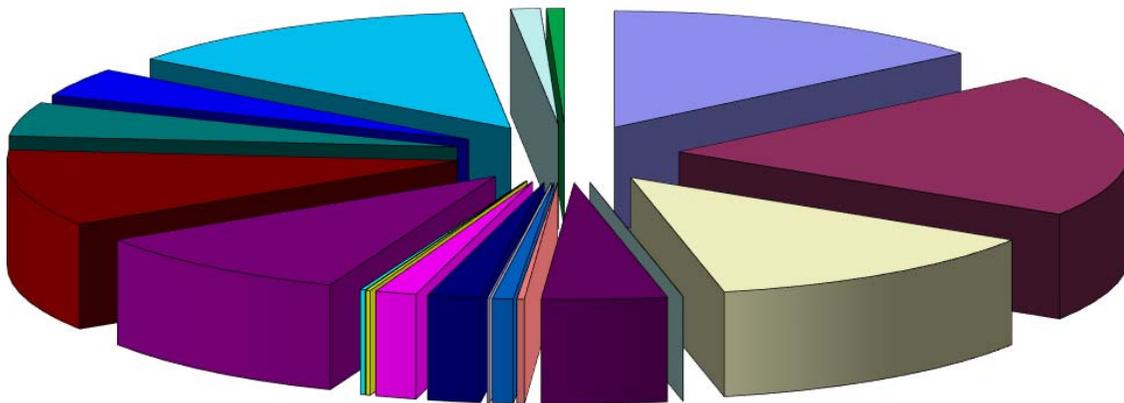
<u>Function</u>	<u>Description</u>
5100	<p><u>Basic (FEFP K-12)</u> – The Basic Program is that part of the school’s Full Time Equivalent (FTE) eligible for instructional program not identified as Special Programs for Exceptional Students, Vocational-Technical, or Adult General Education.</p> <p style="padding-left: 40px;">5101 - Kindergarten – 3rd grade 5102 - 4th – 8th grade 5103 - 9th – 12th grade 5130 - ESOL – English for Speakers of Other Languages.</p>
5250	<p><u>Exceptional Student Education</u> – Programs for exceptional students as determined by law. Criteria for each program are specified by State Board of Education.</p>
5300	<p><u>Vocational Education</u> – Vocation-Technical programs established by law with program criteria established through State Board of Education Rule.</p>
5901	<p><u>Substitute Teachers</u> – Expense of substitute teachers utilized for classroom instruction when the regular teacher is not present due to illness.</p>
5919	<p><u>School/Other</u> – Expense of substitute teachers utilized for classroom instruction when the regular teacher is not present due to attendance at seminars, workshops, and meetings.</p>
6120	<p><u>Guidance Services</u> – Pertains to helping students assess and understand their abilities, aptitudes, interests, and educational needs; assisting students in increasing their understanding of educational and career opportunities, counseling students and parents, evaluating student abilities, assisting in personal and social adjustments and working with other staff members in planning and conducting guidance services.</p>
6200	<p><u>Instructional Media Services</u> – Those activities concerned with directing, managing, and operating school media centers. It includes the use of all teaching and learning resources, including hardware and content materials.</p>
6300	<p><u>Instruction and Curriculum Development</u> – Activities designed to aid teachers in developing the curriculum, preparing and utilizing special curriculum materials, and understanding and appreciating the various techniques which stimulate and motivate students. Included in this function are the following instructional support specialists: primary, technology, learning resource, and behavioral.</p> <p style="padding-left: 40px;">6303 - ESE Specialist</p>

- 6400 Instructional Staff Training Services – Activities designed to contribute to the professional or occupational growth and competence of members of the instructional staff during the time of their service to the school. Among these are workshops, seminars, demonstrations, school visits, courses for college credits.
- 7300 School Administration (Office of the Principal) – Those activities concerned with directing and managing the operation of a particular school. It includes the activities performed by the principal, assistant principal, and other assistants in general supervision of all operations of the school, evaluations of staff members, assignments of duties to staff members, supervision and maintenance of the schools records, and coordination of school instructional activities.
- 7400 Facilities Acquisitions and Construction – Those activities concerned with the acquisition of land and buildings, remodeling buildings, construction of buildings, and additions, initial installation or extension of service systems and other built-in equipment, and improvements to sites.
- 7600 Food Services – Consists of those activities concerned with providing food to pupils and staff in a school or school system. This function includes the preparation and serving of regular and incidental meals, lunches or snacks in connection with school activities and the delivery of food.
- 7800 Pupil Transportation Services – Those activities which have as their purpose the conveyance of students to and from school activities, either between home and school, school and trips for curricular or co-curricular activities. Expenditures for the administration of student transportation services are recorded under this function together with other student transportation expenses.
- 7900 Operation of Plant – Activities concerned with keeping the physical plant open and ready for use. Major components of this function are utilities, including telephone service, custodial costs, and insurance cost associated with school buildings. Expenses include cleaning, disinfecting, heating, moving furniture, caring for grounds, school crossing guards, security and other such activities that are performed on a daily, weekly, monthly, or seasonal basis.
- 9100 Community Services – This function consists of activities that are not related to providing education for students in a school system. These include services provided by the school system for the community as a whole or some segment of the community such as programs of the custody and care of children and community recreation programs.
 9102 - After School Care – Expenses related to the cost of providing supervision to students once school has ended for the day.
- 9900 Athletics – Expenses related to the various sports program offered to students during the school year.

Comparison of Annual Expenditures by Function

Charter School Expenditures							
Function		Personnel Expensed to Function	2015-16 Budget	2016-17 Budget	% of Change FY16 to FY17	2017-18 Budget	% of Change FY17 to FY18
5101	K-3 Basic	Teachers and Teacher Assistants	\$ 7,183,517	\$ 7,380,990	2.75%	\$ 7,446,435	0.89%
5102	4-8 Basic	Teachers and Teacher Assistants	10,015,149	10,479,129	4.63%	10,647,633	1.61%
5103	9-12 Basic	Teachers	6,392,455	6,525,443	2.08%	6,757,561	3.56%
5130	Intensive English/ESOL	N/A	1,921	1,921	0.00%	1,921	0.00%
5250	Exceptional Student Program	Teachers, Speech Therapists, Teacher Assistants, and Clerical Specialists	2,172,172	2,376,950	9.43%	2,385,018	0.34%
5300	Vocational 6-12	Teachers	139,214	142,538	2.39%	141,310	-0.86%
5901	Substitute Teachers	Substitutes	342,764	338,603	-1.21%	396,408	17.07%
5919	School/Other	Substitutes	41,409	41,463	0.13%	41,607	0.35%
6120	Guidance Services	Guidance Counselors, Clerical Specialists, and Registrar	1,003,080	1,025,919	2.28%	1,011,517	-1.40%
6200	Instruct Media Services	Media Specialist, Teacher Assistants, and Clerical Specialists	716,087	797,364	11.35%	793,508	-0.48%
6303	ESE Specialist	ESE Specialist	70,908	78,756	11.07%	82,681	4.98%
6400	Instruct. Staff Training Services	N/A	52,358	104,017	98.66%	91,063	-12.45%
7300	School Administration	Principals, Assistant Principals, Clerical Specialists, Behavior Specialists, Registrars, and Bookkeepers	4,685,836	5,020,824	7.15%	5,243,935	4.44%
7400	Facilities Acquisition & Construction	N/A	6,318,612	6,328,598	0.16%	5,673,901	-10.35%
7600	Food Services	N/A	2,388,428	2,356,652	-1.33%	2,500,204	6.09%
7800	Pupil Transfer Services	N/A	1,990,207	2,154,598	8.26%	2,133,714	-0.97%
7900	Operation of Plant	Security Guards	6,276,054	6,983,217	11.27%	6,981,736	-0.02%
9102	Child Care Supervision	Part Time After School Care Staff	546,389	543,503	-0.53%	564,129	3.80%
9900	Athletics	Assistant Athletic Director	277,535	299,214	7.81%	339,959	13.62%
Total Expenditures			\$ 50,614,095	\$ 52,979,699	4.67%	\$ 53,234,240	0.48%

FY2018 Percent of Expenses by Function



- | | |
|---------------------------------------|--|
| ■ K-3 Basic - 13.99% | ■ 4-8 Basic - 20% |
| ■ 9-12 Basic - 12.69% | ■ Intensive English/ESOL - 0% |
| ■ Exceptional Student Program - 4.48% | ■ Vocational 6-12 - 0.27% |
| ■ Substitute Teachers - 0.74% | ■ School/Other - 0.08% |
| ■ Guidance Services - 1.9% | ■ Instruct Media Services - 1.49% |
| ■ ESE Specialist - 0.16% | ■ Instruct. Staff Training Services - 0.17% |
| ■ School Administration - 9.85% | ■ Facilities Acquisition & Construction - 10.66% |
| ■ Food Services - 4.7% | ■ Pupil Transfer Services - 4.01% |
| ■ Operation of Plant - 13.12% | ■ Child Care Supervision - 1.06% |
| ■ Athletics - 0.64% | |

*Total Expenditures are being presented two different ways, by Function and by Object, as shown on pages 51 and 53. The Function describes the activity for which a service or material is acquired (Food Services, Instruction K-3, etc.) while the Object describes the service or commodity obtained as the result of a specific expenditures (Personnel, Capital, Operation, etc.)

RELATIONSHIP OF ORGANIZATIONAL UNITS BY SCHOOL OBJECT

OBJECT: The object code is used to describe the service or commodity obtained as a result of a specific expenditure.

<u>School Object</u>	<u>Description</u>
----------------------	--------------------

Personnel

100 – 199	<u>Salaries</u> – Amounts paid to employees of the school system who are considered to be in positions of a permanent nature.
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200 – 299	<u>Employee Benefits</u> – Expenditures on behalf of the employee. These amounts are not included in the gross salary, but are in excess of that amount. Such payments are fringe benefits, while not paid directly to the employee, are part of the cost of personnel services.
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Operating

300 – 399	<u>Purchased Services</u> – Amounts paid for services rendered by personnel who are not on the school payroll. While a product may or may not result from the transaction, the primary reason for the purchase is the service provided in order to obtain the desired results. Included in this category are services rendered by architects, lawyers, consultants, etc.
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400 – 499	<u>Energy Services</u> – Expenditures for various types of expenses such as electricity.
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500 – 599	<u>Materials and Supplies</u> – Amounts paid for items expendable in nature that are consumed, worn out, or deteriorated in use. Consumable supplies for the operation of the school, expenditures for textbooks, workbooks, periodicals for the media center, and computer items and equipment less than \$1,000 in initial cost are included in this category.
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Capital

600 – 699	<u>Capital Outlay</u> – Expenditures for the acquisition of fixed assets or additions of fixed assets. These expenses include land and the improvement, construction, and additions to buildings. Computer equipment and equipment such as machinery with an initial purchase value greater than \$1,000 are also included in this category.
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Other

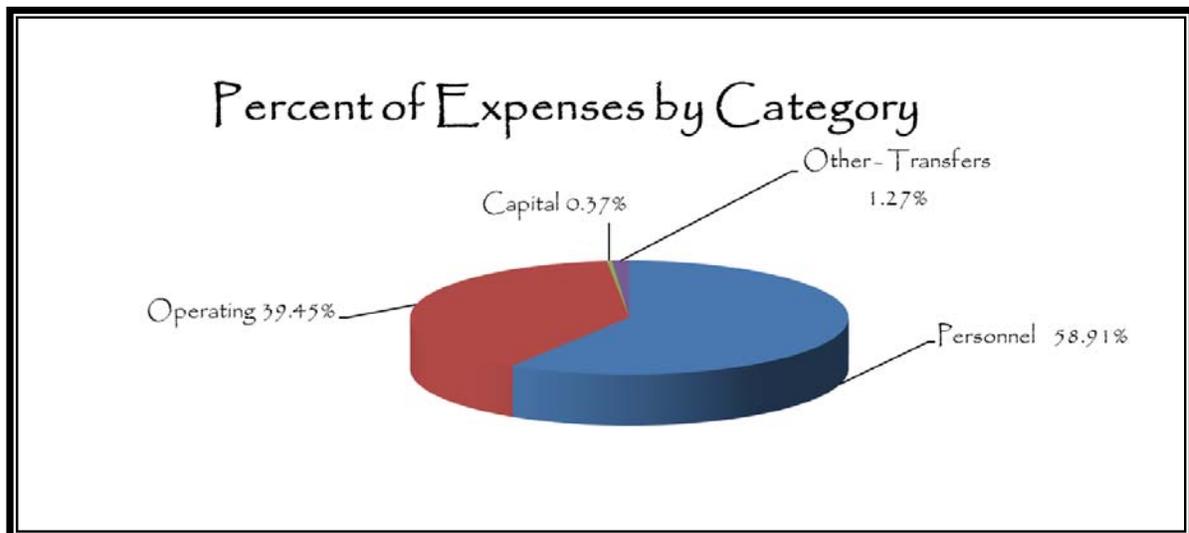
700 – 799	<u>Interest Expense</u> – Expenditures from current funds for interest on serial bonds.
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800 – 899	<u>Loss on Disposition of Assets</u> – The excess of the carrying value of the disposed asset over the financial inflows generated from the disposition.
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900 – 999	<u>Transfers</u> – Interfund transactions within the same government reporting entity except loans and reimbursements.
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2017-18 Expenditures by Function & Object

Function		Personnel	Operating	Capital	Other - Transfers	Total	% of Total
5101	K-3 Basic	\$ 7,031,515	\$ 414,920	\$ -	\$ -	\$ 7,446,435	13.99%
5102	4-8 Basic	9,878,286	769,347			10,647,633	20.00%
5103	9-12 Basic	6,051,652	667,683	38,226		6,757,561	12.69%
5130	Intensive English/ESOL		1,921			1,921	0.00%
5250	Exceptional Student Program	2,129,661	255,357			2,385,018	4.48%
5300	Vocational 6-12	129,510	11,800			141,310	0.27%
5901	Substitute Teachers	396,408				396,408	0.74%
5919	School/Other	41,607				41,607	0.08%
6120	Guidance Services	990,439	21,078			1,011,517	1.90%
6200	Instruct Media Services	620,213	173,295			793,508	1.49%
6303	ESE Specialist	82,681				82,681	0.16%
6400	Instruct. Staff Training Services		91,063			91,063	0.17%
7300	School Administration	3,257,675	1,886,391	99,869		5,243,935	9.85%
7400	Facilities Acquisition & Construction		5,673,901			5,673,901	10.66%
7600	Food Services		2,444,000	56,204		2,500,204	4.70%
7800	Pupil Transfer Services		2,133,714			2,133,714	4.01%
7900	Operation of Plant	107,416	6,195,276	4,531	674,513	6,981,736	13.12%
9102	Child Care Supervision	538,266	25,863			564,129	1.06%
9900	Athletics	105,548	234,411			339,959	0.64%
Total		\$31,360,877	\$21,000,020	\$198,830	\$ 674,513	\$53,234,240	100.00%



*Total Expenditures are being presented two different ways, by Function and by Object, as shown on pages 51 and 53. The Function describes the activity for which a service or material is acquired (Food Services, Instruction K-3, etc.) while the Object describes the service or commodity obtained as the result of a specific expenditures (Personnel, Capital, Operation, etc.)

PERSONNEL CHANGES

The proposed budget provides for the following personnel changes by school function.

FY 2018 Changes in Staffing Levels							
School Function		2016-17 Existing Positions		2017-18 New Positions		2017-18 Total Positions	
		F/T	P/T	F/T	P/T	F/T	P/T
5101	K-3 Basic	93.44	61.00		(15.00)	93.44	46.00
5102	4-8 Basic	137.56	33.00	(2.00)	(11.00)	135.56	22.00
5103	9-12 Basic	85.00				85.00	0.00
5250	Exceptional Student Education	27.00	6.00	1.00	(2.00)	28.00	4.00
5300	Vocational 6-12	2.00				2.00	0.00
6120	Guidance Services	15.00				15.00	0.00
6200	Instruct Media Services	9.00	2.00		(1.00)	9.00	1.00
6303	ESE Specialist	1.00				1.00	0.00
7300	School Administration	42.00	2.00			42.00	2.00
7900	Operation of Plant	3.00				3.00	0.00
9102	Child Care Supervision		76.00		(1.00)	0.00	75.00
9900	Athletics	1.00				1.00	0.00
Total		416	180	(1.00)	(30.00)	415	150

The overall personnel changes to the 2017-18 budget are the elimination of one full-time position and 30 part-time positions. In an effort to better meet the special needs of our student population and be fiscally responsible, the following changes were made:

Two vacant F/T Teacher Assistant positions were eliminated at the West Middle School. Twenty-nine vacant P/T Teacher Assistant positions were eliminated: 8 at East Elementary, 7 at West Elementary, 6 at Central Elementary, 2 at Central Middle, and 6 at FSU Elementary. A contractual employee position was converted to an F/T ESE teacher to better meet the needs of the increasing ESE student population at the East Elementary. A P/T Bookkeeper position at the FSU Elementary was converted to a contractual position. The net effect of these personnel changes decreased the budget by approximately \$227,872.

For more detail on changes in positions by site, refer to pages 105 to 116 in the Budget Overview Section.

ADMINISTRATION

The Pembroke Pines Charter School System (PPCS) is municipally run by the City of Pembroke Pines and consequently, the City of Pembroke Pines is directly involved in the oversight of the schools everyday operations. As such, the City of Pembroke Pines provides administrative support to the schools on a daily basis and in return, the charter schools are charged an administrative fee. The budgeted administrative fee for FY2017-18 is approximately \$966,289. Administrative services provided for this fee include:

- Superintendent – The City Manager functions as the PPCS Superintendent.
- Governing Board - The City Commission functions as the PPCS governing board, and are responsible for the fiscal management of school operations.
- City Clerk – Maintaining the schools’ public records and providing informational assistance to the public involving all school related requests.
- Human Resources - Provides support in the recruitment of school employees, benefits management, job classification, salary administration, and records management.
- Payroll Department - Provides timekeeping and paycheck processing for the schools.
- Finance Department – Responsible for all transactional accounting for the charter schools including but not limited to accounts payable, accounts receivables, preparation and maintaining charter school financial data and reports.
- Purchasing/ Contract Administrations - Assists in the acquisition of supplies, services and construction for the school system.

By utilizing this dual-role model, the Pembroke Pines Charter School system has been able to efficiently manage administrative tasks, thus effectively keeping administrative costs incurred by the school system low.

TRANSPORTATION

The Charter Schools' transportation system is currently contracted with The Transportation Authority. A fleet of 49 buses, five of which are wheelchair accessible, provides transportation services to just over 2,300 students who live over 2.0 miles away from the school. The State is currently funding this service at \$378 per rider. In an effort to supplement State transportation revenues, the charter schools receive additional revenue from the rental of our school buses to outside customers when they are not being utilized for school-related field trips and sporting events. They are rented at a charge of \$60 per hour. The total budgeted revenues for FY2017-18 are \$1,344,220. The expenses for this service total \$2,133,714. The unfunded balance of \$789,494 is subsidized by the Charter Schools.

School	# of riders	% of riders	State Revenue	Other Transportation Revenue	Total Revenue
Elementary School	401	21%	\$ 151,578	\$ 165,432	\$ 317,010
FSU Elementary *	93	14%	0*	58,262	58,262
Middle School	589	45%	222,642	113,005	335,647
Acadmic Village	1,218	60%	460,404	172,897	633,301
Total	2,301	39%	\$ 834,624	\$ 509,596	\$ 1,344,220

* Lab Schools do not qualify for transportation revenue from the State

FOOD SERVICE

The Charter Schools' food service is currently contracted with Chartwells Dining Services. This vendor provides daily breakfast and lunch service at a price comparable to the local school district, and must comply with the USDA National School Lunch Program/ School Breakfast Program. In 2017-18, total revenues in the amount of \$2,726,063 are budgeted to be received from the Federal Government and Food Sales. The expenses for this service total \$2,500,204. The schools are anticipating a profit in the amount of \$225,859. For FY2017-18, various marketing measures will be implemented in an effort to increase school meal program participation. The State's Wellness Plan, which promotes the development of healthy food choices, is incorporated in the daily menu planning.

School	# of Students Receiving Free Meals	# of Students Receiving Reduced Meals	Total	% of school population Free/Reduced
Elementary School	533	153	686	36%
Middle School	307	87	394	31%
Academic Village	485	114	599	30%
FSU Elementary	200	37	237	35%
Total	1,525	391	1,916	32%

LEASE PAYMENT

The charter school system does not have a Debt Service Fund. The Schools lease their elementary, middle, and high school buildings from the City of Pembroke Pines for a varying annual lease payment. These payments are based on the total debt service requirements of the debt issued by the City of Pembroke Pines for the purchase of land and construction of the school campuses.

Below is a brief description of the long term debt, which is reported in the City's financial statements, used to build the Pembroke Pines FSU Charter Elementary School:

In 2001, the City issued Public Improvement Revenue Bonds, Series 2001 for \$19,600,000 of which approximately \$7,100,000 was used to finance the construction of the City of Pembroke Pines/Florida State University Charter Elementary School. Effective October 1, 2013, there is no outstanding balance for the Series 2001 Bonds. In December 2006, \$10,985,000 of the Public Improvement Revenue Bonds, Series 2001 was advance refunded by a portion of the \$29,720,000 Public Improvement Revenue Refunding Bonds, Series 2006. In October 2016, \$29,720,000 of the Public Improvement Revenue Bonds, Series 2006 were refunded by \$17,386,400 Public Improvement Revenue Refunding Bonds, Series 2016, which resulted in rent savings of approximately \$295,000 annually for all the Charter Schools.

In 2008, the City issued the Charter School Revenue Bonds, Series 2008 for \$64,095,000 and used approximately \$3,360,000 to finance the construction of 12 new classrooms for the City of Pembroke Pines/Florida State University Charter Elementary School. On May 17, 2011, the City remarketed the Series 2008 Bonds to Wells Fargo and obtained a variable rate of SIFMA rate plus 0.89% for a three year term. On May 29, 2014, the City remarketed the Series 2008 Bonds to PNC Financial Service Group (the "Bank") and obtained a variable rate of SIFMA rate plus 0.59% for a four year term, which resulted in rent savings of approximately \$139,000 annually for all the Charter Schools (City of Pembroke Pines, Florida FSU Charter Elementary School Financial Statements for the Fiscal Year Ended June 30, 2016).

Below is a brief description of the long term debt, which is reported in the City's financial statements, used to build the Pembroke Pines Charter Elementary Schools, Middle Schools, and High School:

The City borrowed \$10,000,000 from a bank in December 1997 of which approximately \$8,000,000 was used to finance the acquisition of land and construction of the Elementary Schools. In 1998, the City issued Public Improvement Revenue Bonds, Series 1998 for \$24,055,000 of which approximately \$12,500,000 was used to finance the construction of the Middle School, and the purchase and development of the site for the City's Charter High School. During 1999, the City issued Capital Improvement Revenue Bonds, Series 1999 for \$45,240,000 of which approximately \$31,000,000 was used to finance the construction of the City of Pembroke Pines Charter High School and further expansion of the Schools. During 2001, the City issued Charter School Revenue Bonds, Series 2001A and 2001B for \$31,910,000 and \$20,060,000, respectively, which were used to finance the construction of the City of Pembroke Pines Charter Central Campus and the shared-use facility located at the Academic Village Charter High School Campus.

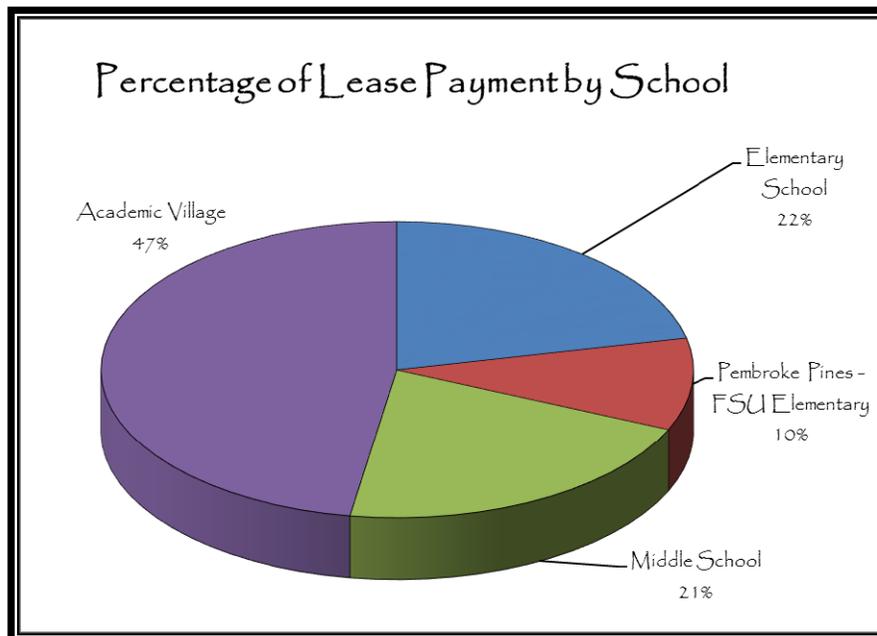
On December 1, 2006, \$18,935,000 of the Public Improvement Revenue Bonds, Series 1998, and \$10,985,000 of the Public Improvement Revenue Bonds, Series 2001 were advance refunded by the City's \$29,720,000 Public Improvement Revenue Refunding Bonds, Series 2006. Also on

December 1, 2006, \$28,100,000 of the Capital Improvement Revenue Bonds, Series 1999 was advance refunded by a portion of the City's \$45,050,000 Capital Improvement Revenue Refunding Bonds, Series 2006. In October 2016, \$29,720,000 of the Public Improvement Revenue Bonds, Series 2006 were refunded by \$17,386,400 Public Improvement Revenue Refunding Bonds, Series 2016, which resulted in rent savings of approximately \$295,000 annually for all the Charter Schools.

On March 25, 2008, the City advance refunded the Charter School Revenue Bonds, Series 2001A and 2001B, and constructed thirty-eight (38) additional classrooms for the City of Pembroke Pines Charter Schools and twelve (12) new classrooms for the City of Pembroke Pines/Florida State University Charter Elementary School by issuing the Charter School Revenue Bonds, Series 2008 for \$64,095,000. This was done to comply with the State's Class Size Amendment. The Amendment allows for no more than 18 students in Kindergarten through Third grade classrooms and 22 students in each Fourth through Fifth grade classroom. On May 17, 2011, the City remarketed the Series 2008 Bonds to Wells Fargo and obtained a variable rate of SIFMA rate plus 0.89% for a three year term. On May 29, 2014, the City remarketed the Series 2008 Bonds to PNC Financial Service Group (the "Bank") and obtained a variable rate of SIFMA rate plus 0.59% for a four year term, which resulted in rent savings of approximately \$139,000 annually for all the Charter Schools, including the FSU Charter School. The Schools remit a yearly rental fee to the City for the use of the facilities that were constructed by the City (City of Pembroke Pines, Florida Charter Schools Financial Statements for the Fiscal Year Ended June 30, 2016).

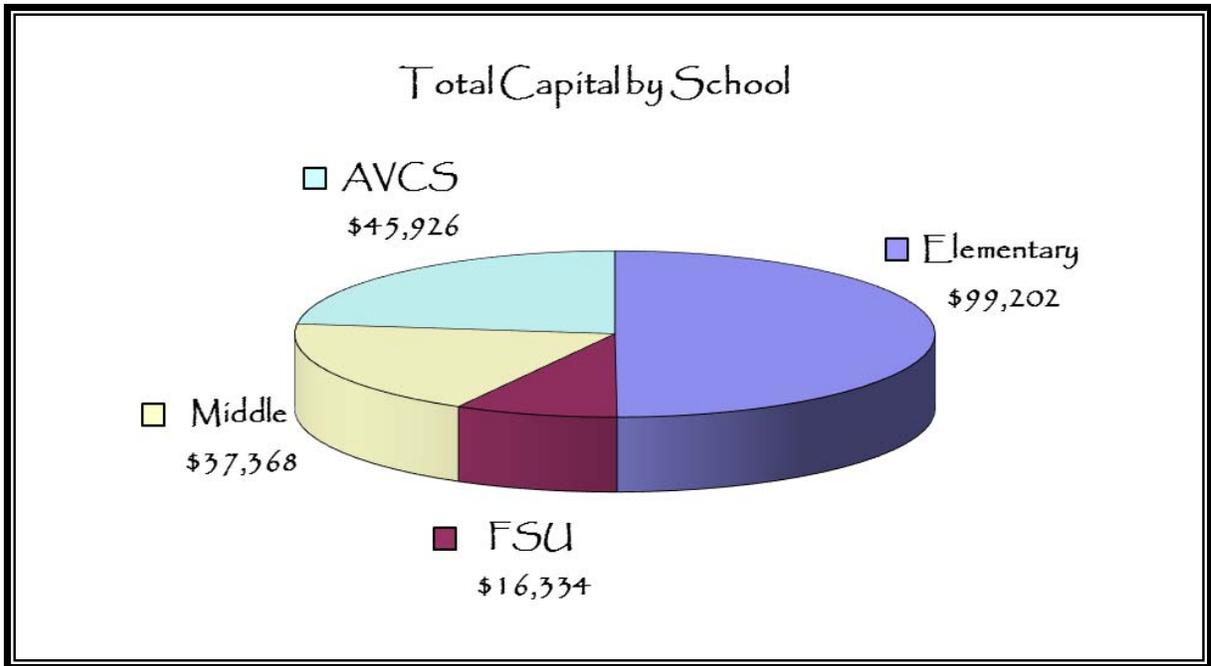
The table below represents the 2017-2018 lease payment charged to the different charters.

School	2017-18 Annual Lease Payment	Number of Campuses	Size of Campus (in sq. ft.)
Elementary School	\$ 1,222,589	3	195,481
Pembroke Pines - FSU Elementary	\$ 570,902	1	57,485
Middle School	\$ 1,186,331	2	141,995
Academic Village	\$ 2,694,079	1	223,570
Total	\$ 5,673,901	7	618,531

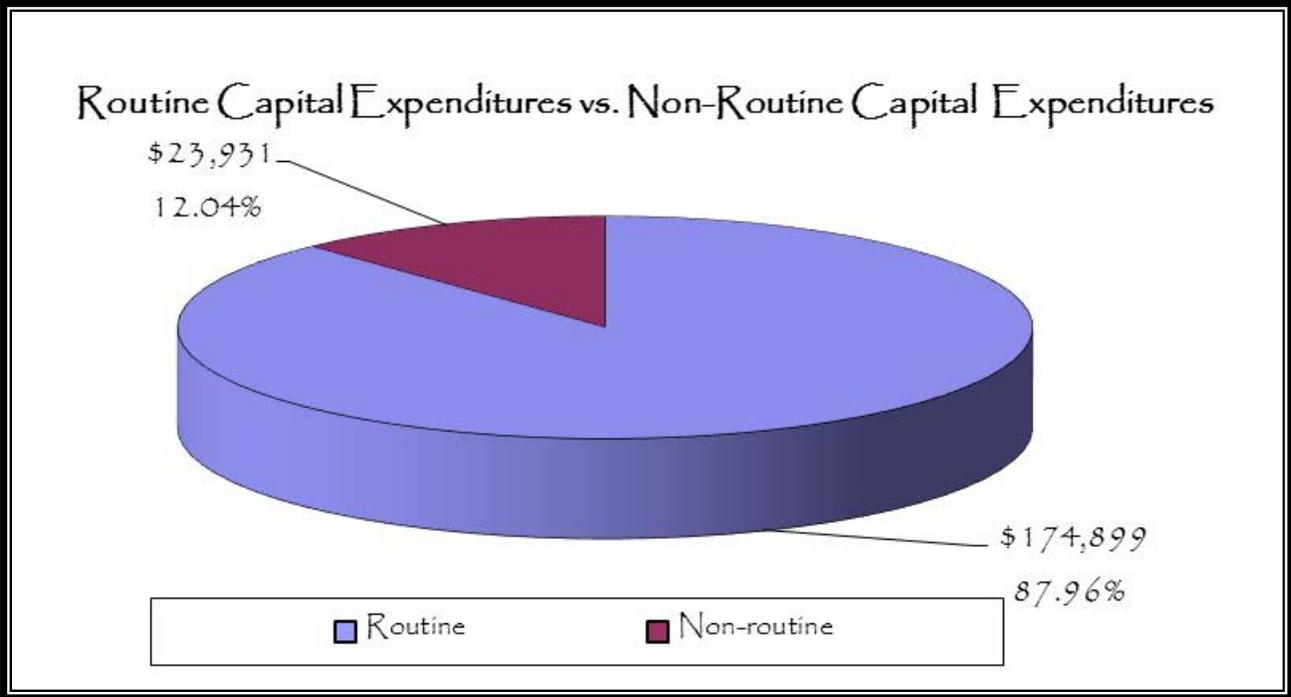


CAPITAL EXPENDITURES

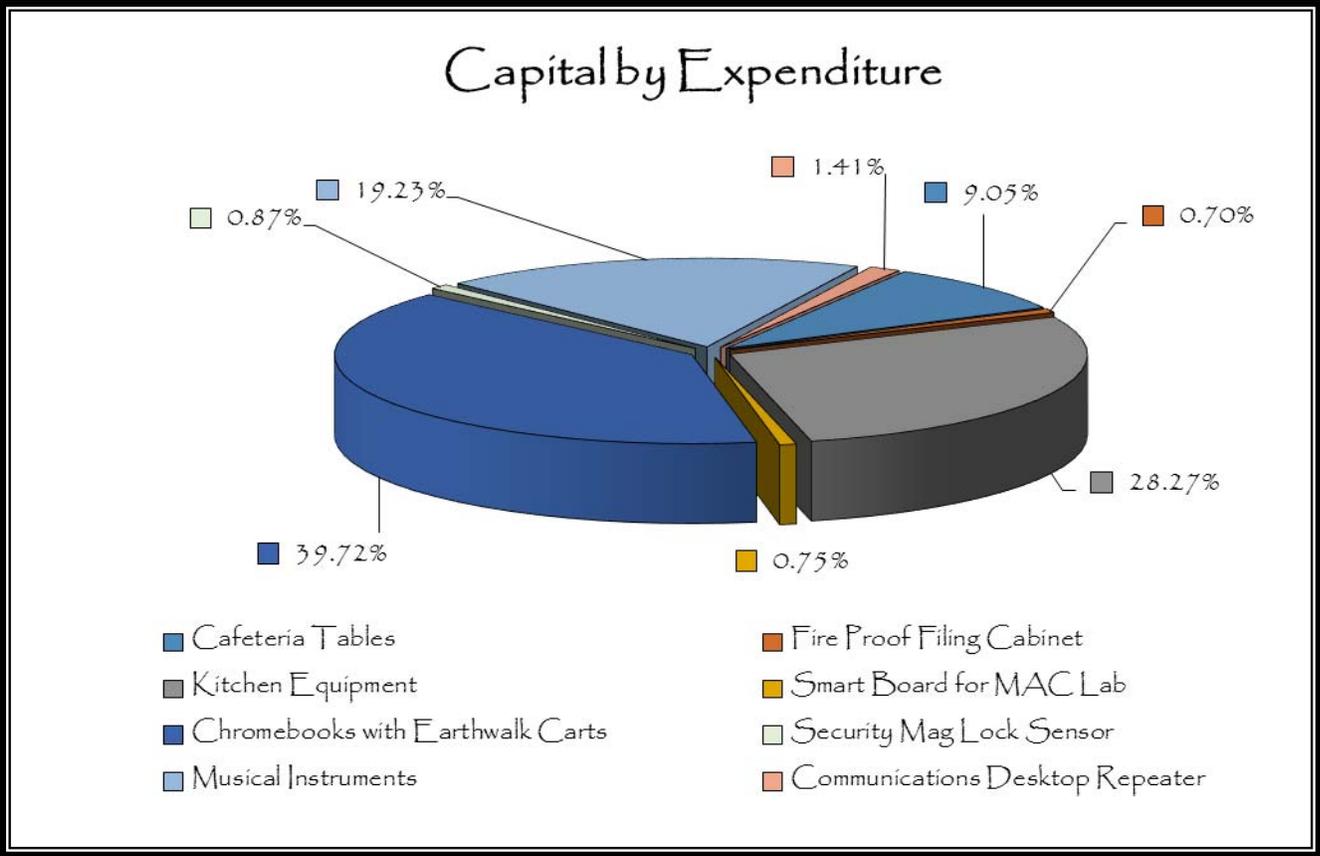
Capital expenditures are defined as all charges incurred to acquire equipment, land, buildings, improvements of land or buildings, fixtures, and other permanent improvements with a value in excess of \$1,000 and a useful life expectancy of greater than 1 year. In the 2017-18 school year, \$198,830 has been allocated from the operating budget for capital expenditures.



The total \$198,830 of capital expenditures includes both routine (*technology equipment such as chromebooks with carts and smartboards, kitchen equipment, and musical instruments*) and non-routine (*Security mag lock, communications desktop repeater, file cabinet, and cafeteria tables*) expenditures. This year's routine capital expenditures will not impact the schools' operating budget as these expenditures will replace older outdated models. There were no major capital technology expenditures budgeted in the 2018FY due to the charter schools' participation in the City of Pembroke Pines Technology Modernization Project (TMP). As a result, the charter schools are charged an "IT/Telecommunications Services" fee in lieu of any major capital technology expenditures, with the exceptions of new infrastructure projects or equipment that are not part of the original scope of the TMP. The Charter Schools do not have any major capital projects in the 2017-18 fiscal year due to the lack of capital project funds. For more information, please see our Capital Improvement Program (CIP) section.



Non-routine capital expenditures, such as file cabinets and cafeteria tables will not require any additional personnel, maintenance or utility. The security mag lock and communications desktop repeater are the only non-routine capital expenditures in the 2017-18 budget that will increase the future operating costs; however the increase in electricity usage would be minor.



2017-18 Routine Capital Expenditures by School

Elementary School		
Capital Description		Amount
Chromebooks with Earthwalk Carts	\$	51,669
Kitchen Equipment		25,002
Total	\$	76,671
FSU Elementary		
Capital Description		Amount
Kitchen Equipment	\$	16,334
Total	\$	16,334
Middle School		
Capital Description		Amount
Chromebooks with Earthwalk Carts	\$	27,300
Kitchen Equipment		8,668
Total	\$	35,968
Academic Village Charter School		
Capital Description		Amount
Kitchen Equipment	\$	6,200
Smartboards		1,500
Musical Instruments		38,226
Total	\$	45,926
Total routine capital	\$	174,899

2017-18 Non-routine Capital Expenditures by School

Elementary School			
Capital Description	Amount	Operating Impact	Impact Value
Communications Desktop Repeater	\$ 1,400	Minor increase in electricity usage	\$ 15
Security Mag Lock for Exit Door	1,731	Minor increase in electricity usage	20
Cafeteria Tables	18,000	No Impact	
File Cabinet	1,400	No Impact	
Total	\$ 22,531	Total	\$ 35
Middle School			
Capital Description	Amount	Operating Impact	Impact Value
Communications Desktop Repeater	\$ 1,400	Minor increase in electricity usage	\$ 15
Total	\$ 1,400	Total	\$ 15
Total non-routine capital	\$ 23,931	Total operating impact	\$ 50

LONG-TERM FORECASTING

The Pembroke Pines Charter Schools are unique in that they are municipally-run by the City of Pembroke Pines. Consequently, the Charter Schools are not a designated taxing authority and are fiscally dependent on state-shared and federal grant revenues. Therefore, every Charter School annual operating budget is guided and restricted by state and federal legislative decisions for funding. State-shared and federal revenues comprise 83.72% of the Charter School 2017-18 revenue projection, with the remaining 16.28% anticipated from other various sources, such as contributions or service charge revenues. Thus, 100% of the Charter School annual revenue income projection is classified exclusively under the Special Revenue Fund. To give a comparison, a typical school district with a taxing authority designation has a General Fund, Debt Service Fund, Capital Project Fund, Special Revenue Fund, Proprietary and Fiduciary Funds, due to the fact that they have multiple sources of incoming revenue aside from local, state and federal aid. Based solely on average revenue per FTE for the past ten fiscal years, the table below depicts projected state and federal revenues for upcoming fiscal years:

State Shared Revenue Trend			
2017-18	2018-19	2019-20	2020-21
\$ 43,394,008	\$ 43,645,693	\$ 43,898,838	\$ 44,153,452
Federal Grant Revenue Trend			
2017-18	2018-19	2019-20	2020-21
\$ 1,173,354	\$ 1,333,751	\$ 1,516,075	\$ 1,723,323

Being constrained to state and federal aid poses challenges to long-term forecasting models, as budget decisions are conditional on anticipated state-shared appropriations and federal funding amounts that are not approved and released to Charter School Administration until late in the budget planning process. Despite the limited funding resources and challenges, the Charter Schools continue to seek methods of maximizing resources and efficiencies within its annual operating budget in an effort to develop long term financial goals in alignment with the Charter School mission, educational goals and objectives. All long term financial goals are based on the following assumptions and strategies:

- Charter School Administration will continue to negotiate with employee collective bargaining units to lower the impact of personnel costs.
- Current programs and services will be maintained.
- Increase the fund balance to the 10% target goal through pursuing new revenue sources.
- Find innovative ways of conducting business that will ultimately reduce operating expenses.
- Maintain an objectively prioritized capital improvement plan that establishes priorities primarily for replacement and maintenance projects.
- Ensure the current budget prioritizes the correction of unsafe conditions, and provides for preventative maintenance of existing equipment and technology as to enable them to reach their useful life cycles.

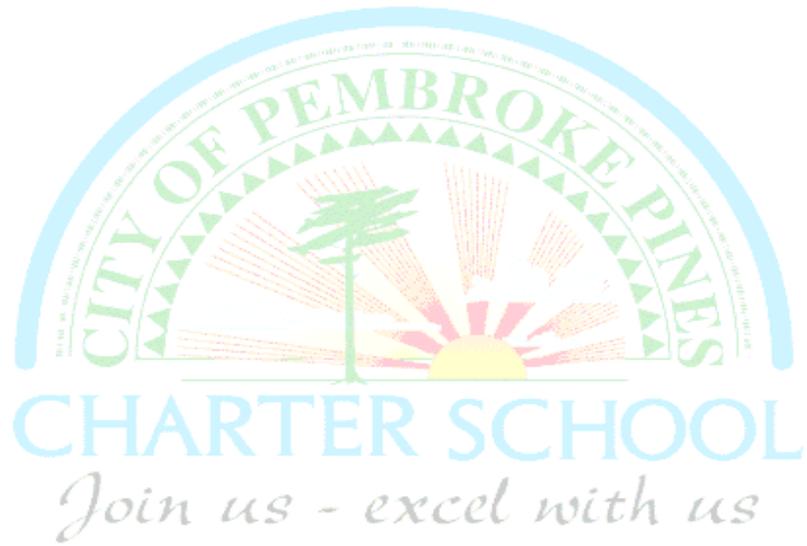
To demonstrate its commitment to discovering opportunities to maximize efficiency, the City of Pembroke Pines approved and entered an energy savings agreement with BGA Inc., a ConEdison Solutions Company, and negotiated for the installation of Energy Conservation Measures (ECM) at the Charter Schools for the amount of \$6,895,453. This contracted amount is to be paid to BGA Inc. plus interest over an approximate 18 year period by utilizing the expected annual savings generated as a result of the ECM measures installed. The main concept of the agreement is that operating funds typically utilized to pay for energy and maintenance expenses will be reduced as a result of the installed ECM measures. The savings from those reduced expenses will be utilized to repay BGA Inc., resulting in a zero net cost to the Charter Schools. If the expected annual savings are not achieved, BGA, Inc. will cover the difference. The table below describes the ECM Measures expected to be installed, the 2017-18 Expected Annual Savings and the project design costs. Each ECM is further itemized by its correlating annual utility savings, material savings and avoided capital costs.

ConEdison Savings Project						
	Total Energy Savings Project Cost	2017-18 Expected Annual Savings	2017-18 Expected Annual Total Utility Savings	2017-18 Expected Annual Total Material Savings	2017-18 Expected Annual Avoided Capital Cost	
Lighting & Controls	\$ 1,249,988	\$ 139,576	\$ 116,942	\$ 22,634	\$ -	
Water Conservation	\$ 132,147	\$ 23,203	\$ 21,984	\$ 1,219	\$ -	
HVAC Controls	\$ 617,783	\$ 77,217	\$ 77,217	\$ -	\$ -	
Roofing	\$ 1,042,372	\$ 134,485	\$ 8,829	\$ -	\$ 125,656	
Mechanical Equipment Replacement	\$ 2,799,250	\$ 107,683	\$ 79,014	\$ 28,669	\$ -	
Chiller Plant Refurbishment	\$ 282,521	\$ 7,928	\$ -	\$ 7,928	\$ -	
Pool VFD	\$ 58,192	\$ 3,188	\$ 3,188	\$ -	\$ -	
Pool Chlorine Generator	\$ 122,230	\$ 7,236	\$ (2,707)	\$ 9,943	\$ -	
Design & GC Costs	\$ 590,970					
PROJECT SUMMARY	\$ 6,895,453	\$ 500,516	\$ 304,467	\$ 70,393	\$ 125,656	

The table below depicts the realized savings over estimated savings for fiscal year 2016-17.

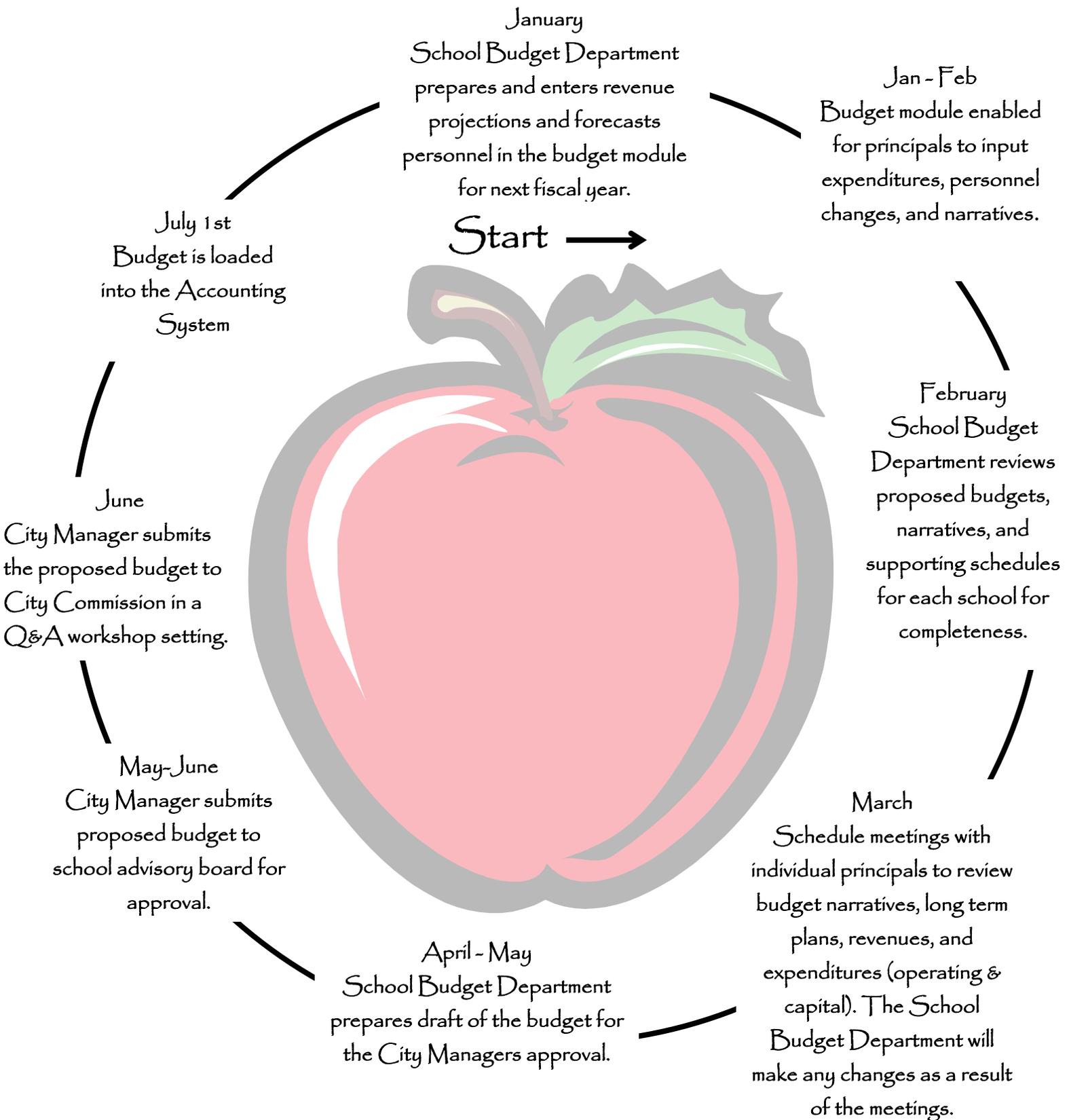
Guaranteed versus Verified Annual Savings for Guaranteed Period Year 1

ECM DESCRIPTION	GUARANTEED ANNUAL UTILITY SAVINGS	VERIFIED ANNUAL UTILITY SAVINGS	OPERATION AND MAINTENANCE SAVINGS	TOTAL PROJECT SAVINGS	EXCESS/ SHORTFALL (DIFFERENCE)
ECM 1: Interior and Exterior Lighting Improvements and Controls	\$ 113,535	\$ 134,755	\$ 21,985	\$ 156,740	\$ 21,220
ECM 2: Water Conservation Measures	\$ 21,343	\$ 22,200	\$ 1,205	\$ 23,405	\$ 857
ECM 3: Mechanical Equipment Replacements	\$ 76,713	\$ 80,750	\$ 35,531	\$ 116,281	\$ 4,038
ECM 4: Energy Management Control Systems	\$ 74,968	\$ 78,914	\$ -	\$ 78,914	\$ 3,946
ECM 5: Roof Improvements	\$ 8,573	\$ 9,024	\$ 125,656	\$ 134,680	\$ 451
ECM 6: Academic Village Pool VFDs and Control System	\$ 3,095	\$ 3,258	\$ -	\$ 3,258	\$ 163
ECM 7: Academic Village Pool Hypochlorite Generation	\$ (2,628)	\$ (2,497)	\$ 9,653	\$ 7,156	\$ 131
TOTALS	\$ 295,599	\$ 326,405	\$ 194,030	\$ 520,435	\$ 30,806



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Charter School Budget Calendar



BUDGET PLAN

Budget Preparation/Development

1. January: the School Budget Department enters revenue projections and forecasts personnel in the budget module. The following steps are followed to project revenues:
 - Forecast student enrollment for each school
 - The State's Florida Education Finance Program (FEFP) per student allocation is projected by the State and provided to the charter school.
 - Rent is forecast based on existing agreements and availability of facility rental space.
 - Capital Outlay funding is determined by the State based on available funding.
 - Federal and State grants are applied for based on availability.

The following steps are followed to forecast personnel.

- Review existing staffing requirements to ensure adequate coverage for student needs.
- Review salary structure to ensure competitiveness with the district.
- Supplements are reviewed and approved by the budget department.
- Benefits such as Workers Compensation, Life Insurance, Health Insurance, and Pension are calculated for each qualifying employee.

In the beginning of January, Principals or his/her designee is given access to the Budget Module to input expenditures, personnel changes, and narratives. The Budget Module provides the following tools that facilitate the preparation and completion of the budget process:

- a. Defined object codes required by the Department of Education (DOE) Financing Accounting for Local and State School Systems.
 - b. An alphabetical listing of object codes for expenditure accounts.
 - c. A current personnel roster.
 - d. Computer-generated budget worksheets showing actual expenditures for the prior and current years; the current working budget; and a status quo personnel cost projection.
2. Each individual Principal prepares a proposed budget comprised of the following:
 - a. Mission
 - b. Goals (Educational & Operational)
 - c. Objectives
 - d. Major Functions and Activities
 - e. Budget Highlights
 - f. Prior-year Accomplishments
 - g. Performance Measures
 - h. Revenue and/or Expenditure projections by line item
 3. February: the School Budget Department reviews proposed budgets, narratives, and supporting schedules for each school for accuracy and completeness.

4. March: the School Budget Department schedules meetings with individual Principals to review budget narratives, revenues and expenditures (operating and capital). In the same meeting, long term plans and goals are discussed with the Principals in regards to their feasibility and effects on the financial stability of the Charter School system. The School Budget Department will make any changes as a result of the meetings.
5. April: The School Budget Department prepares a draft for the City Manager's approval. In May-June, the City Manager submits proposed budget to the School Advisory Board for approval.
6. June: the City Manager submits the proposed budget to the City Commission in a workshop setting where Commission examines, recommends, and/or addresses any questions. Once fully examined, Commission approves the proposed budget with any requested revisions (if any).
7. July 1st: Budget is loaded into the Accounting System.

Budget Adoption

8. The Charter School budget is approved via Resolution in a public hearing conducted by the City Commission. The adopted budget is integrated into the accounting software system effective July 1st. It establishes the legal authority to incur expenditures up to the appropriated amount for each line item.
9. Section 30.30(F) of the Code of Ordinances requires a majority affirmative vote of the quorum to adopt the budget that, prior to July 1st, is legally enacted through passage of a Resolution. Section 6.06 of the City Charter provides that no officer, department, or agency may legally expend or contract to expend amounts in excess of the amounts appropriated for any department, within an individual fund. Therefore, the legal level of control is at the department level.

Budget Amendment

10. The adopted budget may be amended as follows:
 - a. The City Manager or his/her designee and the Principal approve line item adjustments within a school site or a school function.
 - b. The City Commission approves budget adjustments that transfer monies from fund to fund or interdepartmentally.
 - c. The City Commission may approve supplemental appropriations of revenues and expenditures. If this is done, adoption of an amended budget Resolution is required.

Budget Monitoring/Control

The budget is monitored on a monthly basis to track variances between actual and budgeted amounts. Significant variances are investigated and compared to prior year. Changes are made to cover unacceptable variances. In addition, the budget staff reviews personnel requisitions and monitors Commission agendas for any financial impact. Accounting for encumbrances provides a means of controlling and monitoring the budgetary process. Approved capital projects and equipment purchases outstanding at the close of the current fiscal year are submitted to the Commission as a subsequent year's revision. Encumbrances do not constitute expenditures or liabilities in the current year, but instead are defined as commitments related to unperformed contracts for goods or services, which are only reported in governmental funds.

The hierarchy for reporting and budgetary control is as follows:

- a. Fund
- b. Acct/Function
- c. Division
- d. Project
- e. City Object
- f. School Function
- g. School Object

Capital Budget Process

The Governing Board, the City Manager, and the Principals submit plans, which are incorporated as part of the Five-Year Capital Improvement Program (see 5-Year Capital Improvement Tab). The source of funding is identified 5 years before the actual expenditures are made. Capital expenditures are an integral part of the annual budget, and follow the same approval process as the operating budget.

FUND STRUCTURE AND BASIS OF BUDGETING

Fund Structure

For accounting purposes the Charter Schools are not viewed as individual entities but rather as a collection of smaller, separate entities known as funds. Funds are the control structures that ensure that public monies are spent only for those purposes authorized, and within the amounts authorized. Each of the Charter School funds

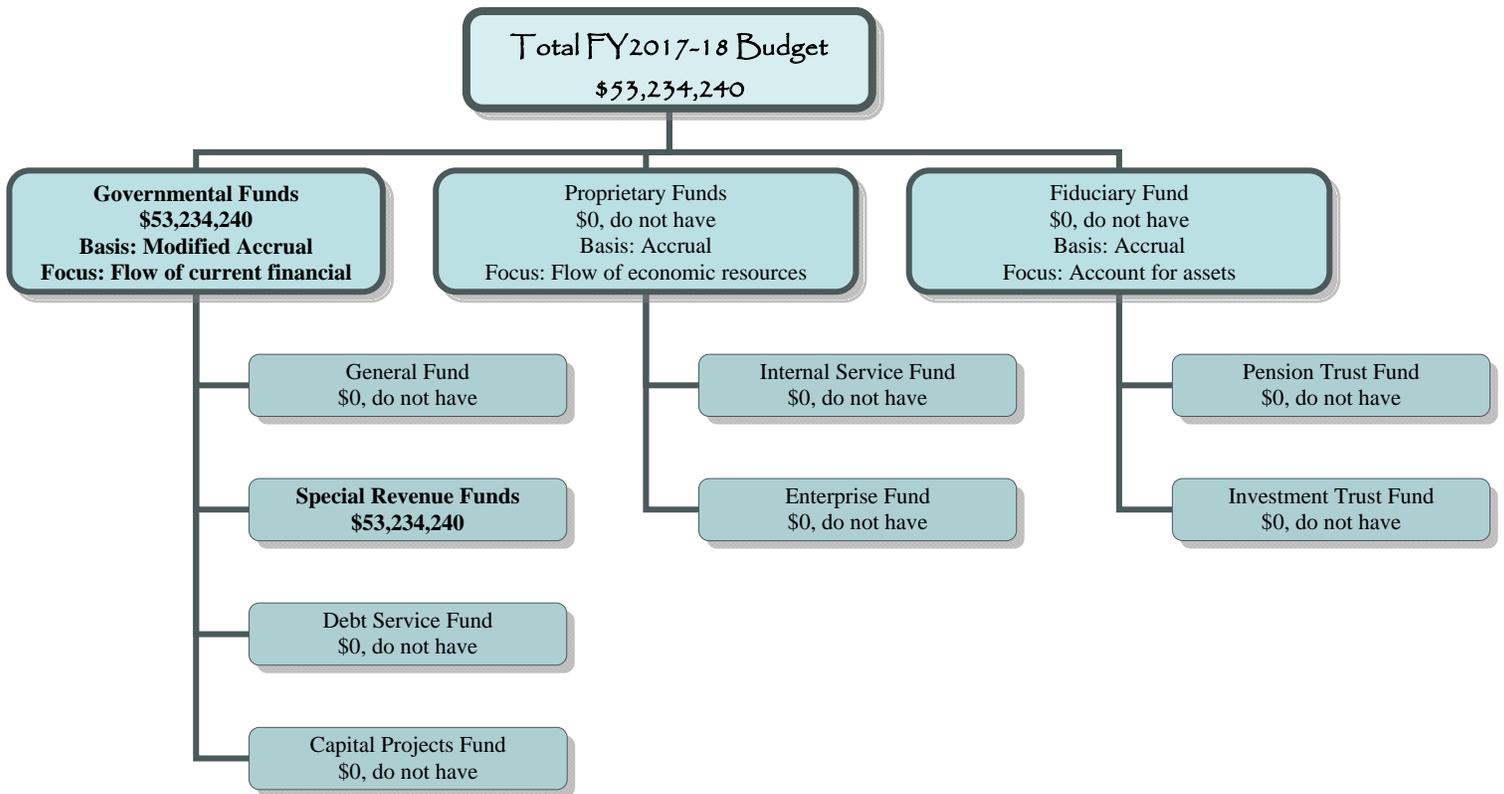
- ✓ has an annual appropriated budget
- ✓ is classified into one of four “fund types” and
- ✓ is grouped according to the type of activity that is involved in the fund

The Charter Schools are governmental fund type, and its activities are accounted for in four special revenue funds.

Four special revenue funds account for revenue sources that are legally restricted to expenditures for specific purposes:

1. Charter Elementary School (Fund 170)
2. Charter Middle School (Fund 171)
3. Academic Village Charter School (Fund 172)
4. FSU Charter Elementary School (Fund 173)

The City of Pembroke Pines Charter School, along with other school boards throughout the State of Florida, record and report all financial transactions using standards set by the Governmental Accounting Standards Board (GASB) and Generally Accepted Accounting Principles (GAAP).



Basis of Budgeting

The term "basis of budgeting" is used to describe when events or transactions are recorded and recognized. In the Modified Accrual Basis, revenues are recognized in the period when they become available and measureable and expenditures when the liability is incurred. In the Accrual Basis, revenues are recorded when earned, and expenses when the liability is incurred.

The budgets of the *governmental funds* (for example, the Charter Elementary School Fund, Charter Middle School Fund, Academic Village Charter School Fund, and FSU Charter Elementary School Fund) are prepared on a modified accrual basis of accounting. The Charter Schools uses the method of modified accrual basis for budgeting and accounting. See charts below.

<u>Government Funds</u>	<u>Operating Budget</u>	<u>Audited Financial Statements</u>
General Fund	Modified Accrual	Modified Accrual
Special Revenue Funds	Modified Accrual	Modified Accrual
Debt Service Funds	Modified Accrual	Modified Accrual
Capital Projects Funds	Modified Accrual	Modified Accrual
<u>Proprietary Funds</u>		
Internal Service Funds	Accrual	Accrual
<u>Fiduciary Funds</u>		
Pension (and Other Post Employment Benefits) Trust Funds	Accrual	Accrual

The Charter Schools apply all applicable GASB pronouncements as well as the following pronouncements issued on or before November 30, 1989, unless those pronouncements conflict with or contradict GASB pronouncements: Financial Accounting Standards Board (FASB) statements and interpretations, Accounting Principles Board (APB) opinions and Accounting Research Bulletins (ARBs).

During June 1999, the Government Accounting Standards Board (GASB) issued Statement No. 34. This statement established new accounting and financial reporting standards for state and local governments. The Charter Schools implemented the new financial reporting requirements of GASB 34. From a budgetary perspective, the statement requires a budget to actual comparison, showing both the original adopted budget and the final working budget.

Strategies

The City of Pembroke Pines, in collaboration with the Charter Schools, have developed long-term strategic plans, as discussed in the Executive Summary to ensure our schools' success in the years to come. Our mission guides us each year in the budget planning process. We strive for student excellence; we recruit and retain quality teachers; we provide a challenging environment in which each and every student can obtain their full potential. Ultimately, every dollar received is used in the classrooms for student education.

Declining revenue is occurring simultaneously with increasing expenditures. Due to this, a strategic approach was used in the budget planning process. This required significant attention to revenue projections. This trend has caused us to take a cautious approach in forecasting. This budget reflects expenditure containment in response to the ever increasing cost of personnel and its benefits.

Strategic Planning Process

The Charter Schools submit strategic plans to the Governing Board, the City Manager, and the Principals. These plans are developed by assessing past performance and results for each goal and objective. The implementation of each strategic plan is monitored and adjusted as necessary. These strategic plans are incorporated in both educational and fiscal goals, objectives and strategies.

Effects of other Planning Processes on the Budget and Budget Process

There are many activities, events and other planning processes that guide the development of the budget and the budget process. At the center of the planning activities are the Charter Schools Mission Statement and Goals & Objectives. Effects of the other planning processes include: Building Preventative Maintenance Programs, Capital Improvement Programs, Current Economic Conditions, Federal & State Grant Requirements, Maintenance and Repair Programs, Staffing Formulas, Technology Plans, Utility and Fuel Prices, Vehicle Replacement Schedules, etc.

BUDGET DEVELOPMENT GUIDELINES

Financial Policies

The Charter School’s financial policies, compiled below, set forth the basic framework for the overall fiscal management of the schools. Operating independently of changing circumstances and conditions, these policies assist the decision-making process of the Charter Board and the School’s Administration. These policies provide guidelines for evaluating both current activities and proposals for future programs.

Most of the policies represent long-standing principles; traditions and practices that have guided the Charter Schools in the past and have helped maintain financial stability throughout their existence. They are reviewed annually as a decision making tool and to ensure their continued relevance in an ever-changing environment. Minor changes have been made in wording and organization to clarify the intent of some of the policies.

Balanced Budget Policy

The extent to which total expenditures do not exceed total revenues and monies available in the fund balance, the budget will be considered balanced. The Charter Schools will use the following strategies to strive for a balanced budget: seek alternate sources of funding and utilize applicable procurement policies and procedures to ensure the lowest costs available for goods/services purchased. Should Actual Expenditures exceed Actual Revenue; the difference will be shown as Beginning Surplus and/or Estimated Budget Savings. The Charter Schools will strive to achieve a balanced budget.

Adopted Budget	2015-16	2016-17	2017-18
Revenues	\$ 50,614,095	\$ 52,979,699	\$ 53,234,240
Expenditures	\$ 50,614,095	\$ 52,979,699	\$ 53,234,240

Operating Budget Policies

1. The Charter Schools will maintain at a minimum, an accessible cash reserve equivalent to four weeks of operating costs.
2. The Charter Schools pay for medical insurance for its employees. Employees assume the cost associated with dependent coverage.
3. No new or expanded services shall be implemented without implementing trade-offs of expenses or revenues at the same time. This applies to personnel, equipment and any other peripheral expenses associated with the service.
4. The Charter Schools shall continue to support a scheduled level of maintenance and replacement of its infrastructure and fleet. Expansions to the fleet must be justified based on growth of the Charter Schools.
5. The Charter Schools shall support capital expenditures that reduce future operating costs.
6. The Charter Schools will follow all applicable procurement policies set forth by the City of Pembroke Pines when acquiring goods and/or services.

7. The Charter Schools will purchase property insurance with a \$25,000 deductible.

Capital Budget Policies

1. The Charter Schools have developed a multi-year plan for capital improvement that is updated annually with documentation of deviations from the plan.
2. The Charter Schools will maintain its physical assets at a level adequate to protect the Schools' capital investment and minimize future maintenance and replacement costs. The budget will provide for the adequate maintenance and the orderly replacement of the capital equipment from current revenues wherever possible.
3. The Charter Schools have provided sufficient funds to replace and upgrade equipment as well as to take advantage of new technology thereby ensuring that employees have safe and efficient tools to provide their service. It reflects a commitment to further automation and use of available technology to improve productivity in the Charter School's work force.
 - a. The objective for upgrading and replacing equipment includes: (1) normal replacement as equipment completes its useful life, (2) upgrades to new technology, and (3) additional equipment necessary to service the needs of the Charter Schools.
4. The Charter Schools will use the following criterion to evaluate the relative merit of each capital project. Capital expenditures will foster goals of:
 - a. Projects specifically included in an approved replacement schedule.
 - b. Projects that reduce the cost of operations.
 - c. Projects that significantly improve safety and reduce risk exposure.

Revenue Policies

1. The Schools will attempt to maintain a diversified and stable revenue system as a shelter from short-run fluctuations in any single revenue source.
2. The Schools will attempt to obtain new revenue sources as a way of ensuring a balanced budget.
3. The Schools will establish building user charges at a level to recover the full cost (direct and indirect) of providing the service in the General Fund (Recreation Department).
4. The Schools will review fees/charges annually and will design or modify revenue systems to include provisions that automatically allow charges to grow at a rate that keeps pace with the cost of providing the service.

Cash Management/Investment Policies

1. The Schools will deposit all funds received by 2:00 PM the next day.

2. Investment of School funds will emphasize preservation of principal; the objective will be to match or exceed the yield of the State Board of Administration.
3. The Schools will collect revenues aggressively, including any past due amounts owed.

Debt Management & Limit Policies

Currently, the Charter Schools are not subject to legal debt limits since it does not have any general obligation debt. However, if the Charter Schools incurred future debt, that debt would be governed by the covenants of the individual bonds.

1. The Charter Schools may, as necessary, issue bond for capital improvement projects.
2. The Charter Schools will publish and distribute an official statement for each bond issue.
3. The Charter Schools will maintain bond reserves and sinking funds as required.

Accounting, Auditing, and Financial Reporting Policies

1. An independent audit will be performed annually.
2. The Charter Schools will produce annual financial reports in accordance with Generally Accepted Accounting Principles (GAAP) as outlined by the Governmental Accounting Standards Board (GASB).

Plan in case of Financial Urgency

Administration will implement the following six steps should the Pembroke Pines Charter Schools experience a budget crisis. These procedures support a comprehensive risk analysis and contingency plans should budget problems materialize. Without such a program, budget problems are unlikely to be recognized until they come to a head, and responses are unlikely to be formulated and approved until cash is literally depleted and a crisis is at hand. They are as follows:

Step 1 - Disrupt Purchasing and Hiring

Step 2 - Establish and Maintain Close Monitoring of Spending and Revenues

Step 3 - Determine Whether Stop Gap Financing is Needed until Budget Actions Reach Full Savings Potential

Step 4 - Utilize the Media to Build Public Awareness of the Crisis

Step 5 - Initiate analysis of why the problem became a crisis and how this can be avoided in the future

Step 6 - Consider Requesting State Oversight or Other Outside Intervention

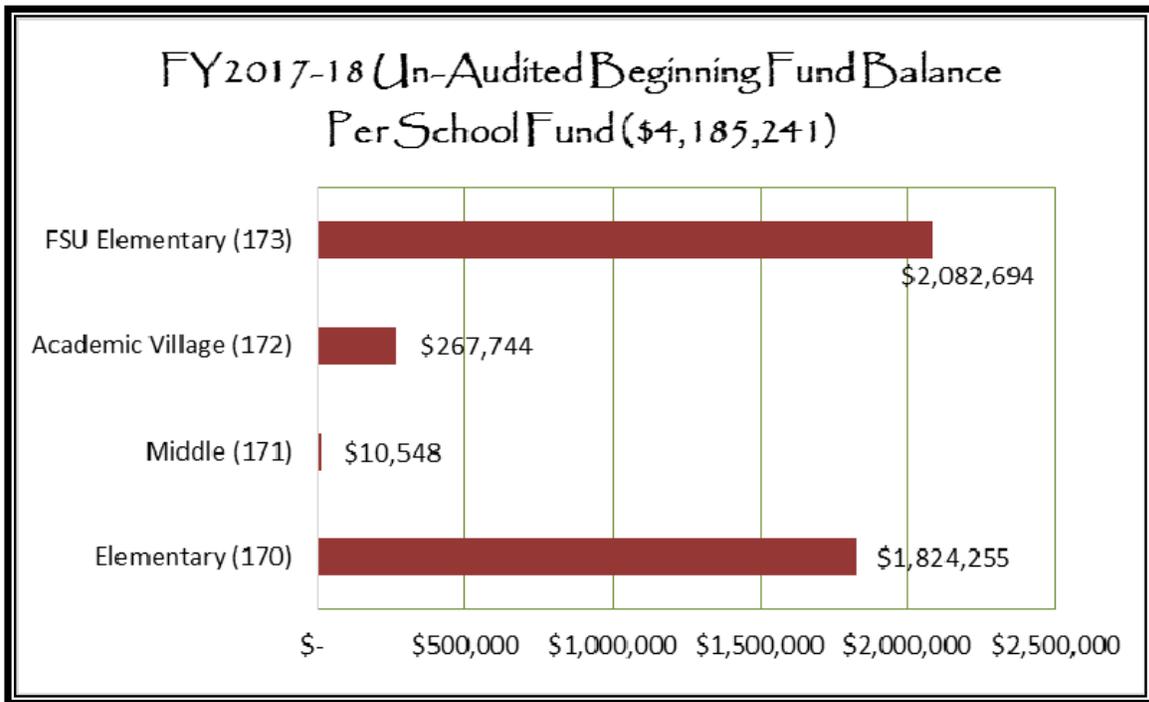
Fund Balance/Reserve Policies

The Schools goal is to provide a fund balance of at least 10% of the Fund’s expenditures.

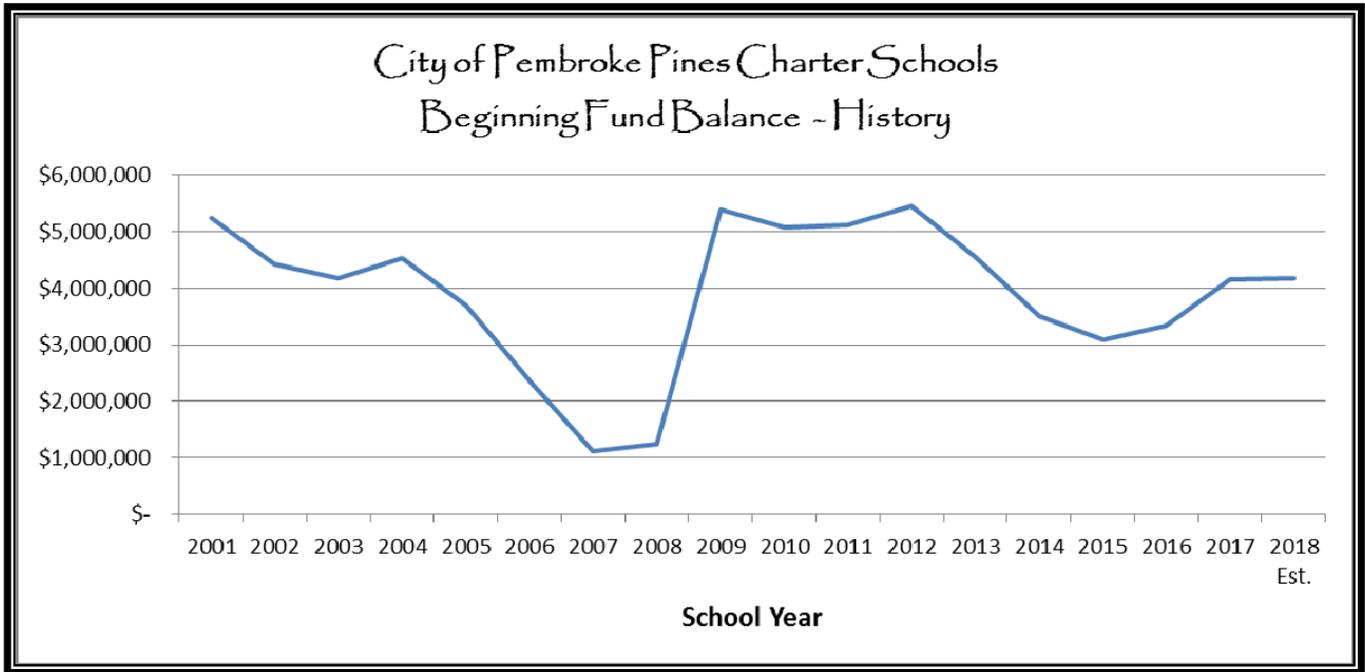
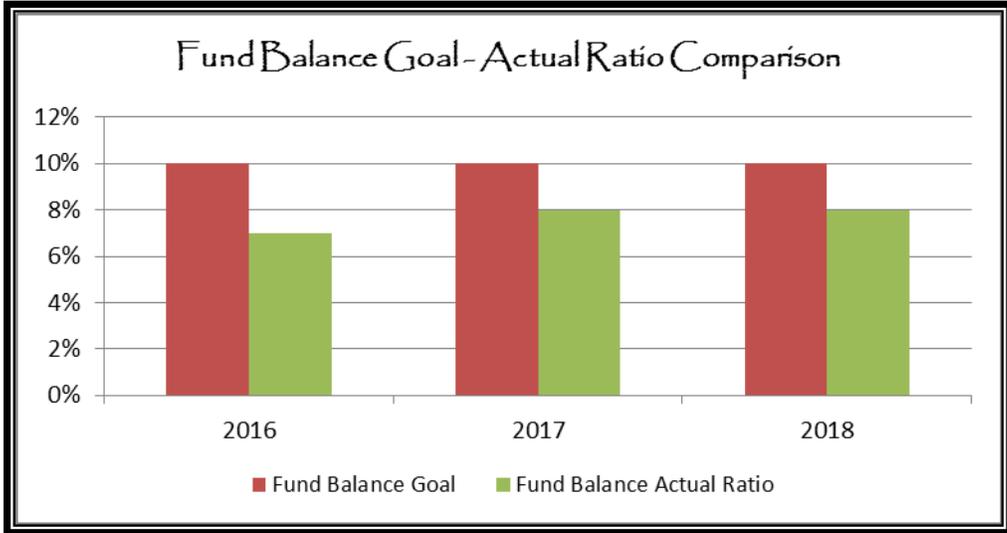
	2015-16	2016-17	2016-17
Budgeted Expenditures	\$ 50,614,095	\$ 52,979,699	\$ 52,979,699
Beginning Fund Balance	\$ 3,341,347	\$ 4,146,147	\$ 4,185,241
Reserve/Expenditure Ratio	7%	8%	8% ⁽¹⁾

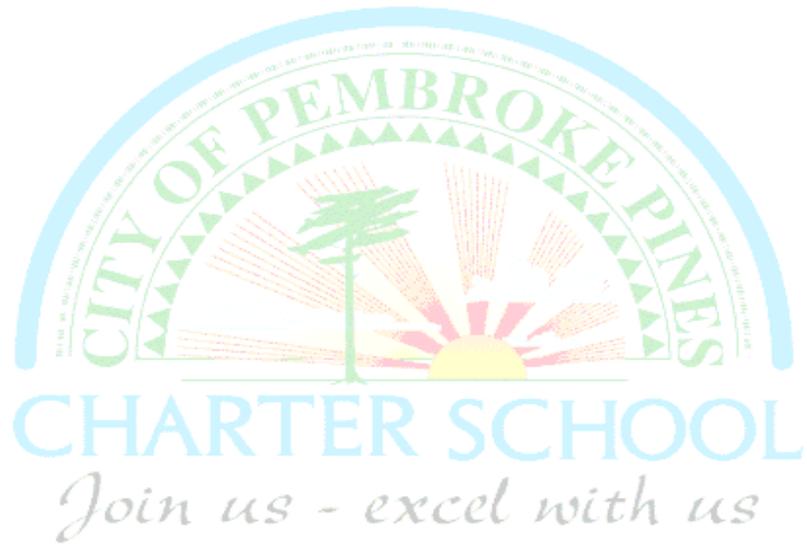
⁽¹⁾ **Note:** The 2017-18 FY displays the **un-audited** Beginning Fund Balance.

Given that State-Shared revenues have not increased at the same rate as required expenditures over the past years, the Fund Balance for the upcoming fiscal year will be 8%. For the 2017-18 school year, Administration will continue to pursue new revenue sources and find innovative ways of conducting business that will ultimately reduce operating expenses. Administration’s goal is to continue to increase the fund balance to the **10%** target goal by the end of school year 2017-18.



Fund Balance/Reserve Policies (Cont.)



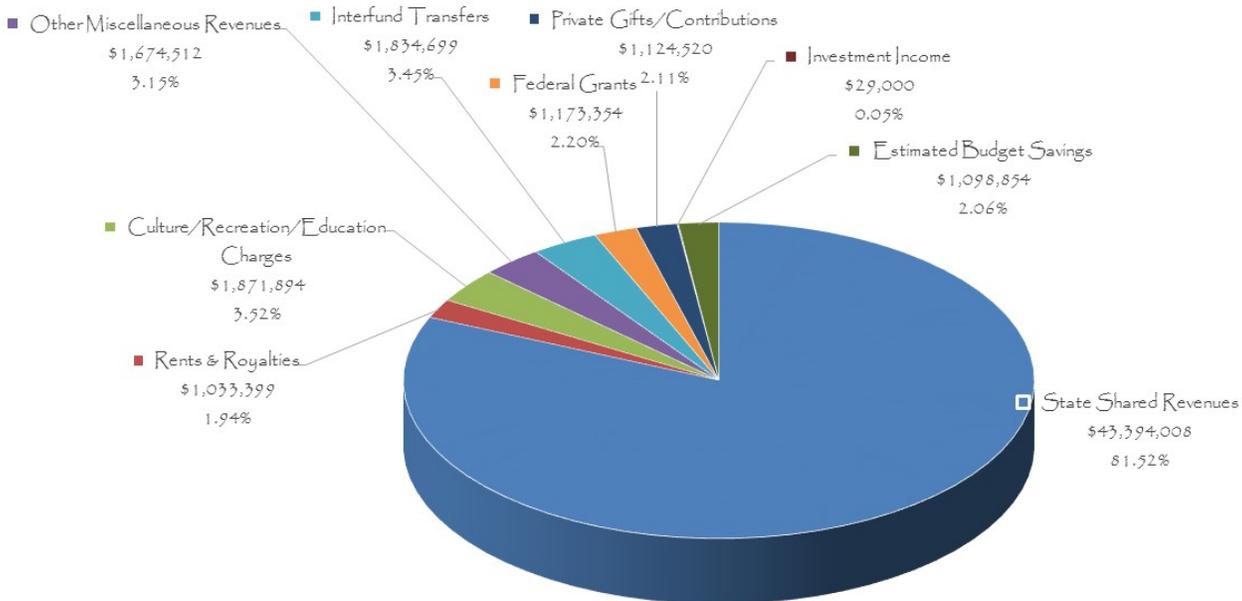


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Charter School Major Revenues

2017-2018

\$ 53,234,240



Revenue Source	2017-18 Budget
State Shared Revenues	\$43,394,008
Rents & Royalties	\$1,033,399
Culture/Recreation/Education Charges	\$1,871,894
Other Miscellaneous Revenues	\$1,674,512
Interfund Transfers	\$1,834,699
Federal Grants	\$1,173,354
Private Gifts/Contributions	\$1,124,520
Investment Income	\$29,000
Estimated Budget Savings	\$1,098,854
Beginning Surplus	\$0
Total Revenues	\$53,234,240

Revenue Sources: Special Revenue Funds

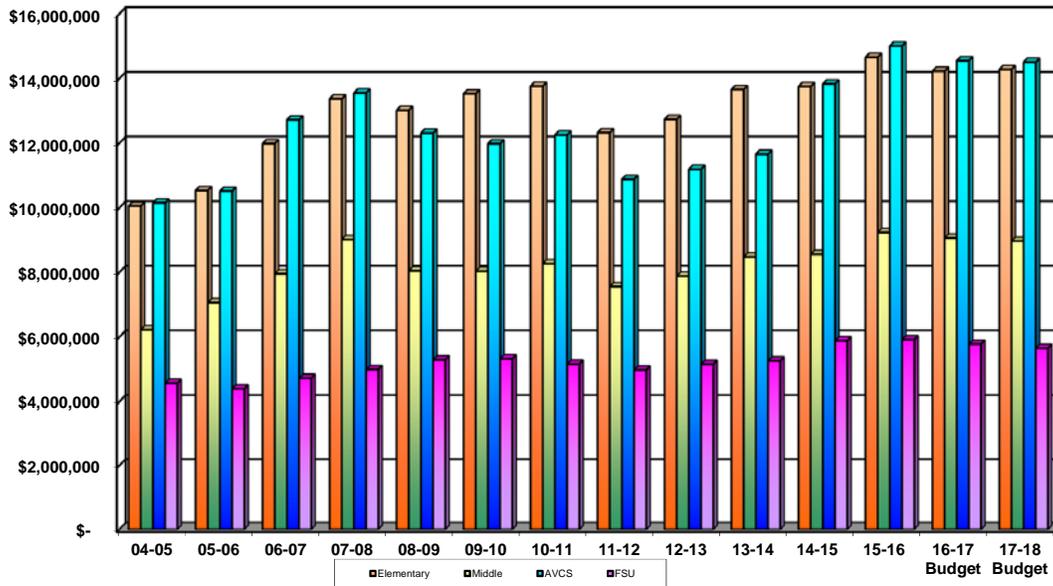
State Shared Revenues

Description:

State Shared Revenues include the Base Funding received from the Florida Education Finance Program (FEFP). In addition, ESE Guaranteed Allocation, Supplemental Academic Instruction, Safe Schools, and Transportation are some of the Categorical funds that are passed through the State to the District.

Forecast Methodology:

Funds from these sources are forecasted based upon Full Time Equivalent (FTE) students times the program cost factors that equals the weighted FTE per student. The weighted FTE per student is then multiplied by the Base Student Allocation and the District Cost Differential Factor to equal the Base Funding. The Categorical Funds are calculated using the Weighted and Unweighted FTE times the State Program Cost Factor for each category provided annually. This forecast is based on actual enrollment of 5,939 students.



<u>Fiscal Year</u>	<u>Elementary</u>	<u>Middle</u>	<u>AVCS</u>	<u>FSU</u>	<u>Total</u>	<u>% Change</u>
04-05	\$ 10,055,961	\$ 6,219,699	\$ 10,151,252	\$ 4,565,624	\$ 30,992,536	5.44%
05-06	\$ 10,534,171	\$ 7,063,322	\$ 10,513,163	\$ 4,395,656	\$ 32,506,312	4.88%
06-07	\$ 11,983,290	\$ 7,954,764	\$ 12,720,271	\$ 4,722,037	\$ 37,380,362	14.99%
07-08	\$ 13,367,296	\$ 9,018,516	\$ 13,550,109	\$ 4,989,830	\$ 40,925,751	9.48%
08-09	\$ 13,013,670	\$ 8,044,196	\$ 12,307,906	\$ 5,292,373	\$ 38,658,145	-5.54%
09-10	\$ 13,523,662	\$ 8,028,883	\$ 11,977,983	\$ 5,323,549	\$ 38,854,077	0.51%
10-11	\$ 13,760,711	\$ 8,269,023	\$ 12,247,049	\$ 5,158,485	\$ 39,435,268	1.50%
11-12	\$ 12,320,034	\$ 7,553,992	\$ 10,876,276	\$ 4,976,504	\$ 35,726,806	-9.40%
12-13	\$ 12,735,463	\$ 7,880,342	\$ 11,187,516	\$ 5,154,346	\$ 36,957,667	3.45%
13-14	\$ 13,661,767	\$ 8,476,260	\$ 11,655,924	\$ 5,258,187	\$ 39,052,138	5.67%
14-15	\$ 13,752,315	\$ 8,557,213	\$ 13,833,064	\$ 5,883,023	\$ 42,025,615	7.61%
15-16	\$ 14,654,966	\$ 9,236,174	\$ 15,004,013	\$ 5,915,933	\$ 44,811,086	6.63%
16-17 Budget	\$ 14,224,730	\$ 9,062,653	\$ 14,548,741	\$ 5,780,549	\$ 43,616,673	-2.67%
17-18 Budget	\$ 14,274,153	\$ 8,966,566	\$ 14,504,408	\$ 5,648,881	\$ 43,394,008	-0.51%
Total*	\$ 217,959,158	\$ 139,380,764	\$ 200,906,305	\$ 76,336,509	\$ 634,582,736	

* Total amounts include historical data since the inception of the Charter School System.

Explanation of major variances:

- FY2007 The State's Base Student Allocation increased 6.4% from FY2006
High School increased student population from 1,600 to 1,700
- FY2008 The increase was related to the FTE annual increases as well as two
retroactive payments received from the Broward County School Board.
These payments included \$695,494 for the McKay Scholarship
reimbursements and \$853,309 for the reimbursement of the 5%
administrative fees that were being withheld by the School Board
- FY2009 The Base Student Allocation rate (BSA) which is used to calculate the FTE
revenues declined
- FY2011 Revenues increased approximately \$0.6 million due a tax increase (Critical
Operating Needs 0.250 Millage) imposed by the School Board of Broward
County
- FY2012 The State's Base Student Allocation decreased by \$144.54 from
\$3,623.76 to \$3,479.22 per student. Also the additional revenue received
thru the Critical Operating Needs Millage in FY2011 is not available for
FY2012 as it was a one time funding source
- FY2013 The State's Base Student Allocation increased by \$103.76 from \$3,479.22
to \$3,582.98 per student
- FY2014 The State's Base Student Allocation increased by \$169.32 from \$3,582.98
to \$3,752.30 per student
- FY2015 The State's Base Student Allocation increased by \$279.47 from \$3,752.30
per student to \$4,031.77 per student. Also, student population increased
from 5,634 to 5,925 due to expansion of grade levels at the AVCS
- FY2016 The State's Base Student Allocation increased by \$122.68 from \$4,031.77 to
\$4,154.45 per student. Received one time Bond Technology Opportunity
Grant for \$1.58 million from the School Board of Broward County.
- FY2017 The State's Base Student Allocation increased by \$6.26 from \$4,154.45 to
\$4,160.71 per student. Also, the student population increased from 5,909 to
5,939 due to increased enrollment at the West Middle school. Not
expecting to receive the Bond Technology Opportunity Grant.
- FY2018 The State's Base Student Allocation decreased by \$27.07 from \$4,160.71 to
\$4,133.64 per student.

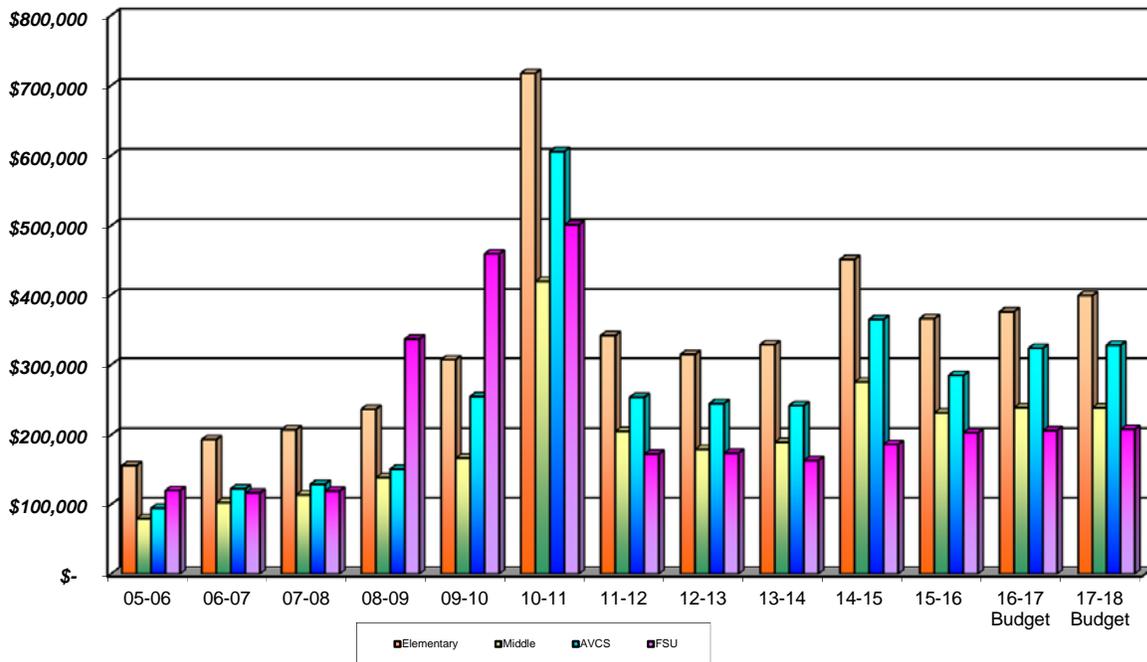
Federal Grants

Description:

Start up funds provided by the Federal Government through the State of Florida for qualifying charter schools. These funds are available to first and second year new charter schools. In addition to Start Up funds, charter schools also receive federal funding for the National School Lunch Free and Reduced Price Program and the Individuals with Disabilities Education Act (IDEA) grant funds.

Forecast Methodology:

Start Up funds are forecasted based upon available funding from the Federal Government for new qualifying charter schools. Funds for the National School Lunch Free and Reduced Price Program are forecasted based upon State provided per student reimbursement rates. Federal grant funds, such as IDEA, are forecasted based upon available funding.



Federal Grants (cont'd)

<u>Fiscal Year</u>	<u>Elementary</u>	<u>Middle</u>	<u>AVCS</u>	<u>FSU</u>	<u>Total</u>	<u>% Change</u>
05-06	\$ 155,700	\$ 79,593	\$ 94,188	\$ 119,931	\$ 449,412	-25.00%
06-07	\$ 193,219	\$ 102,503	\$ 122,408	\$ 116,284	\$ 534,414	18.91%
07-08	\$ 207,353	\$ 113,582	\$ 129,043	\$ 119,203	\$ 569,181	6.51%
08-09	\$ 236,604	\$ 138,344	\$ 150,834	\$ 336,720	\$ 862,502	51.53%
09-10	\$ 307,292	\$ 166,466	\$ 254,661	\$ 459,686	\$ 1,188,105	37.75%
10-11	\$ 717,334	\$ 420,517	\$ 605,780	\$ 501,224	\$ 2,244,855	88.94%
11-12	\$ 341,623	\$ 204,882	\$ 253,516	\$ 172,385	\$ 972,406	-56.68%
12-13	\$ 314,714	\$ 179,264	\$ 244,707	\$ 173,779	\$ 912,464	-6.16%
13-14	\$ 328,691	\$ 189,489	\$ 241,847	\$ 163,120	\$ 923,147	1.17%
14-15	\$ 451,745	\$ 275,282	\$ 364,706	\$ 186,263	\$ 1,277,996	38.44%
15-16	\$ 365,958	\$ 231,459	\$ 284,858	\$ 202,953	\$ 1,085,228	-15.08%
16-17 Budget	\$ 375,844	\$ 238,979	\$ 323,717	\$ 206,192	\$ 1,144,732	5.48%
17-18 Budget	\$ 398,833	\$ 238,748	\$ 327,929	\$ 207,844	\$ 1,173,354	2.50%
Total*	\$ 4,939,773	\$ 2,992,213	\$ 3,991,127	\$ 3,441,332	\$ 15,364,445	

* Total amounts include historical data since the inception of the Charter School System.

Explanation of major variances:

- FY2006 FSU Charter Elementary no longer qualified to receive Start Up grant funds
IDEA funds were required to be reported under Federal Grants and not
Local revenue as in prior years

- FY2008 Increased student participation in the National School Lunch Program

- FY2009 Increased student population due to the expansion of existing facilities
will enhance participation in the National School Lunch Program
The FSU Charter Elementary was awarded a grant in the amount of
\$215,000 from the Department of Education for the Autistic Program

- FY2010 The FSU Charter Elementary was awarded a one year IDEA grant thru
American Recovery and Reinvestment Act (ARRA) funding.
The Charter High School was awarded two equipment grants thru
the National School Lunch Program

- FY2011 The Charter School system received the Education Jobs Grant (\$1 million)
funded thru the American Recovery and Reinvestment Act (ARRA)

- FY2012 Even though the Charter School system received a \$116K Training Incentive
Grant funded thru the ARRA, the decline is due to the lack of funding of the
Education Jobs Grant in FY2012

- FY2013 Projected revenues decreased due to the Charter Schools no longer
receiving grants funded thru the American Recovery and Reinvestment Act

- FY2015 The Elem., Middle, and AVCS received a one-time Race to the Top Grant
for Teacher increases thru the School Board of Broward County. Also
population increased by 300 students as the AVCS expanded grade levels.

- FY2016 The Charter School system is not expecting to receive the one-time Race
to the Top grant (approx. \$271K) previously received in FY2015.

- FY2017 The increase relates to higher student participation and increased
reimbursement rates from the National School Lunch Program

- FY2018 The increase relates to higher student participation and increased
reimbursement rates from the National School Lunch Program

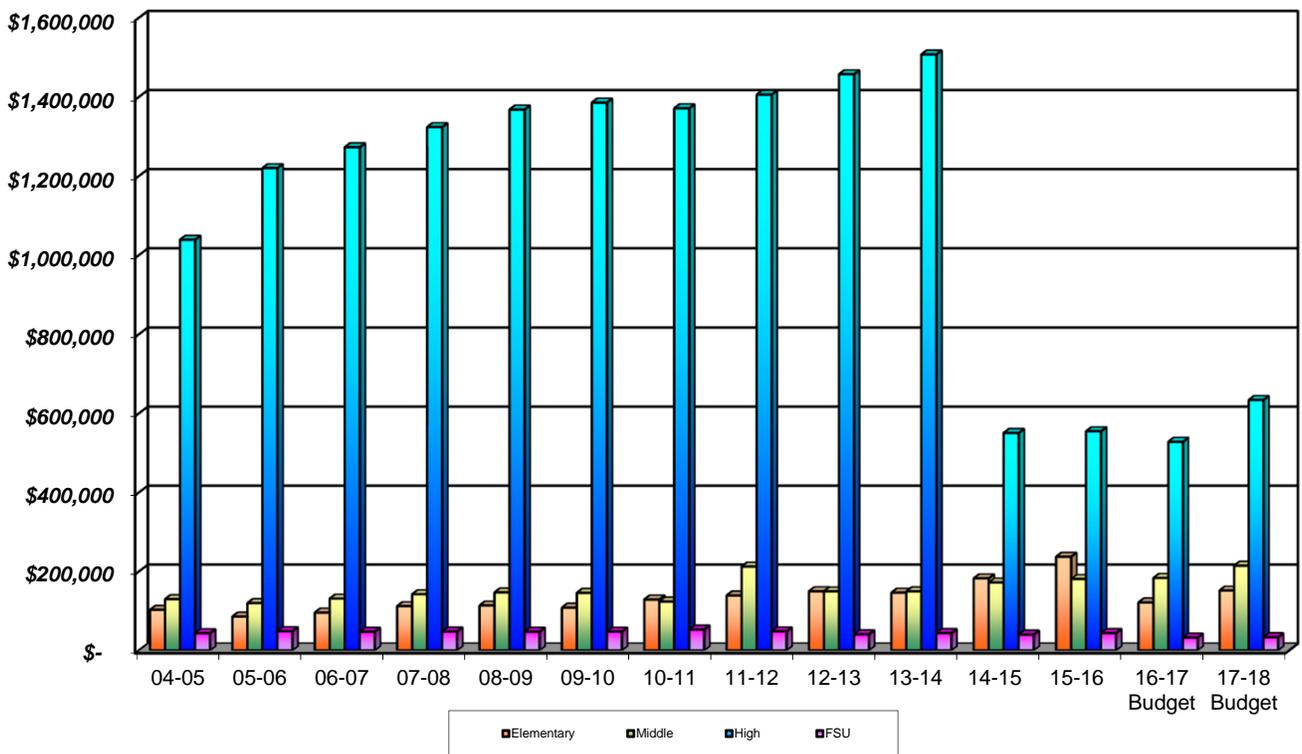
Rents & Royalties

Description:

Amounts received from the rental of school facilities such as classrooms, auditoriums, and multi-purpose rooms. Included in rental income is the usage of school land for the purpose of cell towers.

Forecast Methodology:

Various agreements are made for rental of facilities including hourly rentals of classrooms and cafeterias, and weekly rentals of the auditoriums and/or multi-purpose rooms. Other income is received through a mutual agreement that is based upon a percentage of tenant income (i.e. martial arts classes).



Rents & Royalties (cont'd)

<u>Fiscal Year</u>	<u>Elementary</u>	<u>Middle</u>	<u>High</u>	<u>FSU</u>	<u>Total</u>	<u>% Change</u>
04-05	\$ 102,849	\$ 129,863	\$ 1,038,868	\$ 43,650	\$ 1,315,230	15.25%
05-06	\$ 85,922	\$ 119,869	\$ 1,219,868	\$ 48,680	\$ 1,474,339	12.10%
06-07	\$ 95,961	\$ 131,209	\$ 1,272,836	\$ 47,412	\$ 1,547,418	4.96%
07-08	\$ 112,095	\$ 142,201	\$ 1,323,685	\$ 47,965	\$ 1,625,946	5.07%
08-09	\$ 113,697	\$ 146,842	\$ 1,368,037	\$ 47,348	\$ 1,675,924	3.07%
09-10	\$ 108,369	\$ 145,833	\$ 1,385,613	\$ 47,687	\$ 1,687,502	0.69%
10-11	\$ 128,981	\$ 123,719	\$ 1,371,280	\$ 52,806	\$ 1,676,786	-0.64%
11-12	\$ 139,292	\$ 212,217	\$ 1,405,556	\$ 48,255	\$ 1,805,320	7.67%
12-13	\$ 149,858	\$ 149,506	\$ 1,457,158	\$ 40,880	\$ 1,797,402	-0.44%
13-14	\$ 146,217	\$ 149,717	\$ 1,507,331	\$ 43,982	\$ 1,847,247	2.77%
14-15	\$ 182,461	\$ 172,016	\$ 550,442	\$ 40,177	\$ 945,096	-48.84%
15-16	\$ 237,210	\$ 180,799	\$ 554,688	\$ 44,044	\$ 1,016,741	7.58%
16-17 Budget	\$ 121,570	\$ 183,458	\$ 528,068	\$ 32,400	\$ 865,496	-14.88%
17-18 Budget	\$ 151,670	\$ 214,506	\$ 633,743	\$ 33,480	\$ 1,033,399	19.40%
Total*	\$ 2,157,477	\$ 2,512,168	\$ 16,746,677	\$ 644,727	\$ 22,061,049	

* Total amounts include historical data since the inception of the Charter School System.

Explanation of major variances:

- FY2005 - FY2006 Interlocal Agreement provided for incremental increases in the amount of \$200,000 from FY2004 - FY2006
- FY2007 - FY2009 The Interlocal agreement with Florida International University requiring an annual CPI adjustment has provided additional rental revenue to our system
- FY2012 The combination of the Interlocal agreement with Florida International University requiring an annual CPI adjustment and increased tenant usage, has provided additional rental revenue to our system
- FY2015 The Florida International University will cease its Interlocal Agreement with the Academic Village in August 2014. This has resulted in a decrease in rental revenues by over \$900K
- FY2016 The Interlocal Agreement with Florida International University concluded. Also, 0.09% CPI Decrease adjustment to anticipated rental revenues
- FY2017 Anticipated cell tower rental revenues decreased along with facility rental tenants.
- FY2018 Facility rental rates were increased to be comparable to School Board of Broward county facility rental rates.

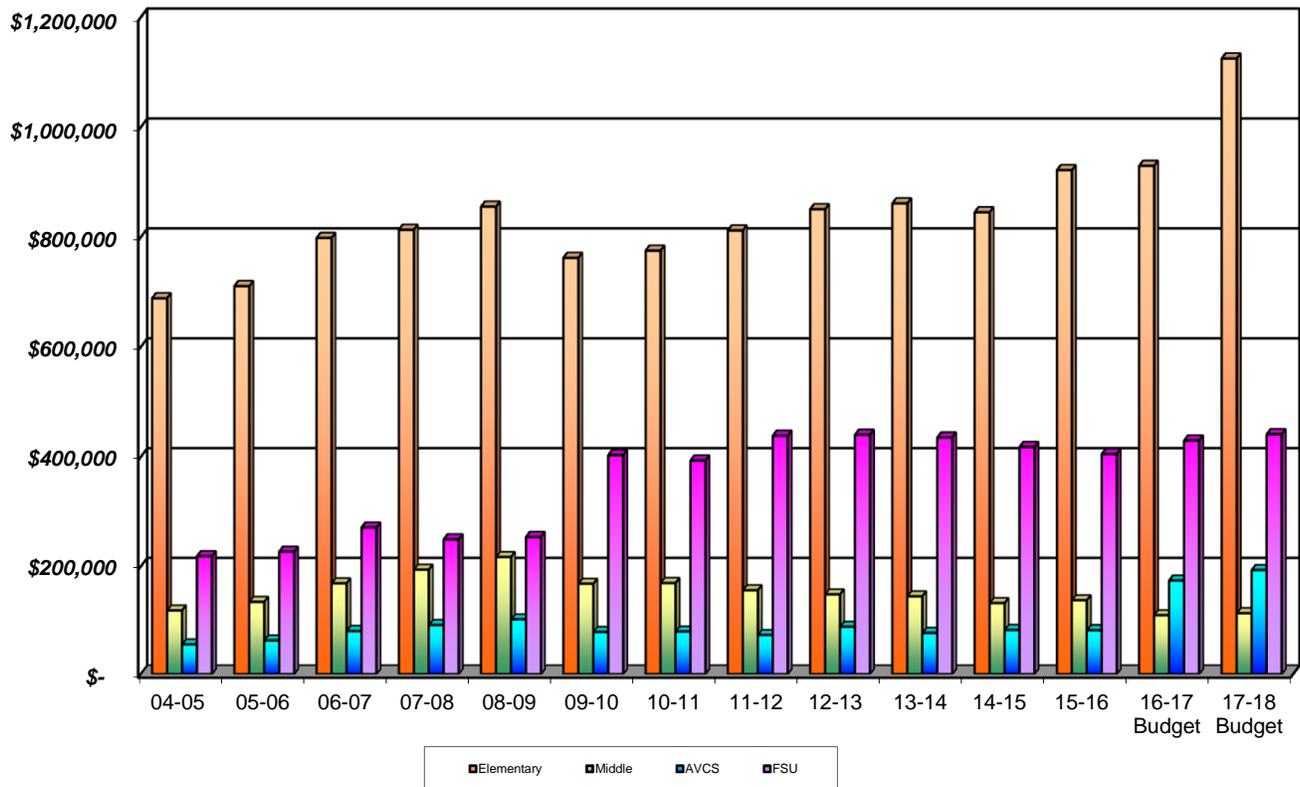
Culture/Recreation/Education Charges

Description:

These funds are derived from three sources; After School Care, In House Transportation, FSU Activity Fee. The After School care revenues are collected from students that need care beyond the normal school day. The Transportation department uses the Charter School bus fleet during downtime to provide transportation services to vendors throughout Broward County for field trips and sporting events. On June 17, 2009, the Pembroke Pines City Commission approved to institute a student activity and service fee for the students of the FSU Elementary School.

Forecast Methodology:

The Before/After School Care revenues are calculated based upon student participation times the monthly rate of \$137.50. Children of Charter School employees receive a discount on before/after school care. There is also a \$25 per student registration fee for the school year. Students qualifying for the National School Lunch Program as Free are charged 50% and students that qualify as reduced are charged 75% of the daily rate. The Transportation department charges \$60 per hour per bus usage. The FSU Activity Fee is forecasted based on student population and trend analysis.



Culture/Recreation/Education Charges (cont'd)

<u>Fiscal Year</u>	<u>Elementary</u>	<u>Middle</u>	<u>AVCS</u>	<u>FSU</u>	<u>Total</u>	<u>% Change</u>
04-05	\$ 688,462	\$ 118,189	\$ 55,155	\$ 218,722	\$ 1,080,528	14.44%
05-06	\$ 710,567	\$ 134,025	\$ 62,545	\$ 227,230	\$ 1,134,367	4.98%
06-07	\$ 798,222	\$ 168,342	\$ 79,960	\$ 271,201	\$ 1,317,725	16.16%
07-08	\$ 813,156	\$ 193,855	\$ 90,934	\$ 249,620	\$ 1,347,565	2.26%
08-09	\$ 855,209	\$ 217,354	\$ 101,433	\$ 254,007	\$ 1,428,003	5.97%
09-10	\$ 762,034	\$ 167,545	\$ 78,188	\$ 403,105	\$ 1,410,872	-1.20%
10-11	\$ 775,155	\$ 169,050	\$ 78,891	\$ 393,073	\$ 1,416,169	0.38%
11-12	\$ 811,990	\$ 155,662	\$ 72,644	\$ 438,255	\$ 1,478,551	4.40%
12-13	\$ 850,538	\$ 148,004	\$ 87,988	\$ 440,045	\$ 1,526,575	3.25%
13-14	\$ 861,246	\$ 144,419	\$ 76,372	\$ 434,938	\$ 1,516,975	-0.63%
14-15	\$ 844,934	\$ 131,664	\$ 81,992	\$ 417,779	\$ 1,476,369	-2.68%
15-16	\$ 921,638	\$ 136,980	\$ 81,570	\$ 405,043	\$ 1,545,231	4.66%
16-17 Budget	\$ 929,469	\$ 109,103	\$ 173,677	\$ 429,531	\$ 1,641,780	6.25%
17-18 Budget	\$ 1,124,832	\$ 113,005	\$ 192,977	\$ 441,080	\$ 1,871,894	14.02%
Total*	\$ 13,731,334	\$ 2,313,146	\$ 1,478,596	\$ 5,234,738	\$ 22,757,814	

* Total amounts include historical data since the inception of the Charter School System.

Explanation of major variances:

- FY2006 Decreased service provided to vendors for summer camps and field trips due to a 2 week reduction of summer (The School Board of Broward County changed the start and end dates)
- FY2007 The start and end dates for school changed again resulting in two extra weeks of summer and therefore, additional revenues were received
- FY2013 On June 20, 2012, the Pembroke Pines City Commission approved to increase the monthly After Care program fees by \$5
- FY2018 Anticipated increase to aftercare revenues due to 23% aftercare rate increase to be comparable to other local aftercare programs.

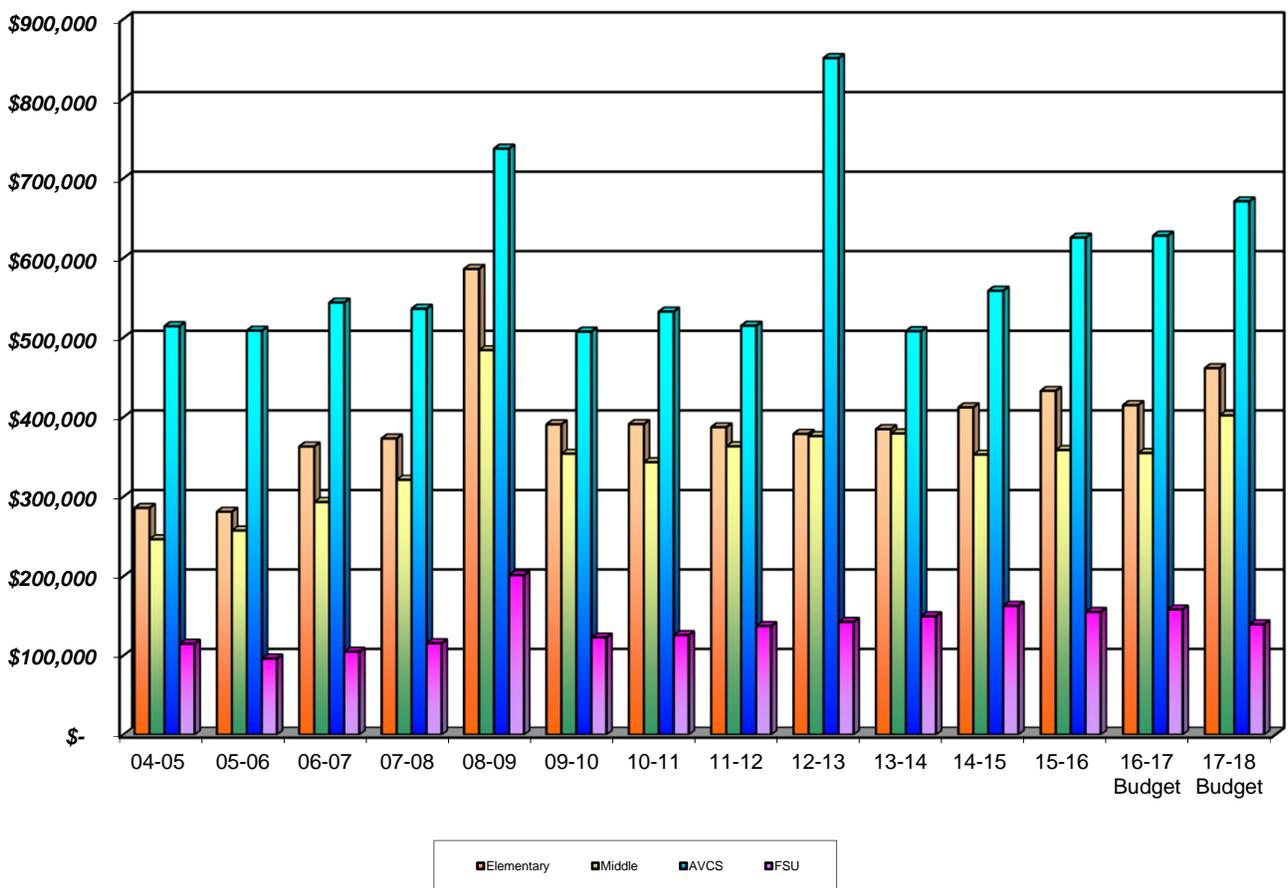
Other Miscellaneous

Description:

Revenue received from the sale of food during regular school operating days, ICMA forfeiture revenue, E-Rate revenues, and other miscellaneous revenues.

Forecast Methodology:

Forecasting is based upon per student meal price, a-la carte items and student participation. This projection is prepared by the contracted food service provider (Chartwells). Other miscellaneous revenues based on trend analysis.



Other Miscellaneous (cont'd)

<u>Fiscal Year</u>	<u>Elementary</u>	<u>Middle</u>	<u>AVCS</u>	<u>FSU</u>	<u>Total</u>	<u>% Change</u>
04-05	\$ 285,961	\$ 246,613	\$ 514,297	\$ 115,040	\$ 1,161,911	5.78%
05-06	\$ 281,202	\$ 257,591	\$ 508,741	\$ 96,331	\$ 1,143,865	-1.55%
06-07	\$ 363,190	\$ 293,478	\$ 544,035	\$ 105,032	\$ 1,305,735	14.15%
07-08	\$ 373,251	\$ 321,333	\$ 536,277	\$ 115,678	\$ 1,346,539	3.12%
08-09	\$ 586,213	\$ 484,129	\$ 737,404	\$ 201,617	\$ 2,009,363	49.22%
09-10	\$ 390,982	\$ 353,972	\$ 507,497	\$ 122,900	\$ 1,375,351	-31.55%
10-11	\$ 391,243	\$ 343,440	\$ 532,566	\$ 125,877	\$ 1,393,126	1.29%
11-12	\$ 387,347	\$ 363,334	\$ 514,824	\$ 137,278	\$ 1,402,783	0.69%
12-13	\$ 379,085	\$ 376,157	\$ 851,231	\$ 142,537	\$ 1,749,010	24.68%
13-14	\$ 384,934	\$ 379,497	\$ 508,008	\$ 149,666	\$ 1,422,105	-18.69%
14-15	\$ 412,343	\$ 352,890	\$ 558,924	\$ 162,981	\$ 1,487,138	4.57%
15-16	\$ 433,015	\$ 358,769	\$ 625,625	\$ 155,165	\$ 1,572,574	5.74%
16-17 Budget	\$ 415,160	\$ 354,913	\$ 628,093	\$ 158,336	\$ 1,556,502	-1.02%
17-18 Budget	\$ 461,550	\$ 402,188	\$ 671,164	\$ 139,610	\$ 1,674,512	7.58%
Total*	\$ 6,112,646	\$ 5,367,595	\$ 9,046,023	\$ 2,021,033	\$ 22,547,297	

* Total amounts include historical data since the inception of the Charter School System.

Explanation of major variances:

- FY2007 Increased student participation - The Charter School system increased student population from 5,210 to 5,320

- FY2009 Increased student participation from 5,310 to 5,426 due to the expansion of our existing facilities for Class Size Amendment

- FY2010 Projected reduction in ICMA Forfeiture revenues

- FY2013 Received a one-time Florida Power & Light rebate due to various energy saving measures implemented at all school levels

- FY2014 Did not receive one-time Florida Power & Light rebate

- FY2015 On June 18, 2014, the Pembroke Pines City Commission approved to increase lunch prices by \$0.10 to all grade levels in order to comply with a State mandated increase. Also, student population increased from 5,634 to 5,925 due to expansion of grade levels at the AVCS

- FY2016 The Charter School system increased lunch prices by \$0.10 in order to comply with a State mandated increase.

- FY2018 E-Rate program revenues account and projection added to budget to be in accordance with Financial and Program Cost Accounting and Reporting for Florida Schools (Red Book) and the Charter School system increased lunch prices by \$0.10 in order to comply with a State mandated increase.

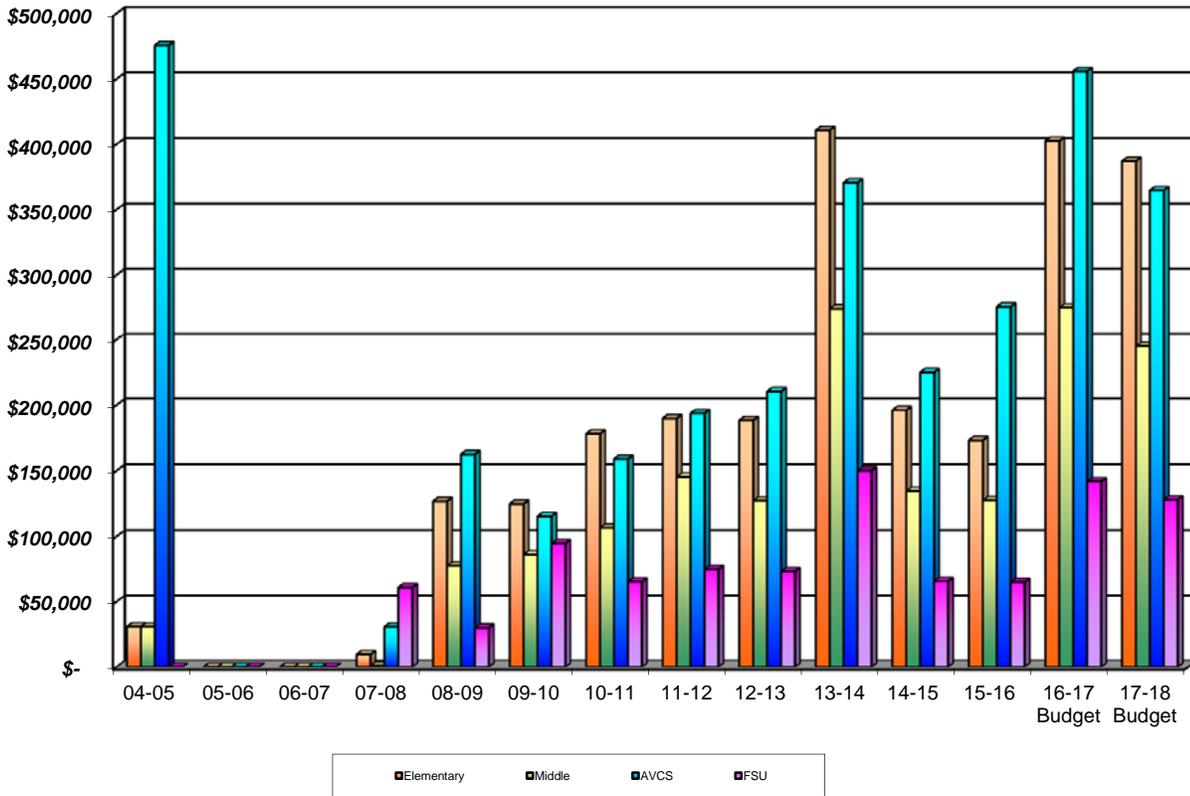
Private Gifts/Contributions

Description:

Revenue received from businesses and/or private individuals.

Forecast Methodology:

This revenue is forecasted based upon commitments by businesses and private individuals.



Private Gifts/Contributions (cont'd)

<u>Fiscal Year</u>	<u>Elementary</u>	<u>Middle</u>	<u>AVCS</u>	<u>FSU</u>	<u>Total</u>	<u>% Change</u>
04-05	\$ 30,870	\$ 30,844	\$ 475,592	\$ -	\$ 537,306	895.01%
05-06	\$ -	\$ -	\$ -	\$ -	\$ -	-100.00%
06-07	\$ -	\$ -	\$ -	\$ -	\$ -	0.00%
07-08	\$ 9,491	\$ 1,064	\$ 30,745	\$ 60,825	\$ 102,125	100.00%
08-09	\$ 126,745	\$ 77,748	\$ 162,453	\$ 30,012	\$ 396,958	288.70%
09-10	\$ 124,740	\$ 86,050	\$ 115,232	\$ 94,743	\$ 420,765	6.00%
10-11	\$ 178,062	\$ 106,666	\$ 158,979	\$ 65,400	\$ 509,107	21.00%
11-12	\$ 189,766	\$ 145,333	\$ 193,663	\$ 74,722	\$ 603,484	18.54%
12-13	\$ 188,274	\$ 127,087	\$ 210,393	\$ 73,205	\$ 598,959	-0.75%
13-14	\$ 410,722	\$ 274,214	\$ 370,593	\$ 150,091	\$ 1,205,620	101.29%
14-15	\$ 196,032	\$ 134,536	\$ 224,893	\$ 65,761	\$ 621,222	-48.47%
15-16	\$ 173,203	\$ 127,308	\$ 275,664	\$ 65,058	\$ 641,233	3.22%
16-17 Budget	\$ 402,543	\$ 274,976	\$ 455,850	\$ 141,770	\$ 1,275,139	98.86%
17-18 Budget	\$ 387,072	\$ 244,813	\$ 364,729	\$ 127,906	\$ 1,124,520	-11.81%
Total*	\$ 2,474,775	\$ 1,684,869	\$ 3,193,786	\$ 949,493	\$ 8,302,923	

* Total amounts include historical data since the inception of the Charter School System.

Explanation of major variances:

- FY2005 The Charter High School received a one time contribution from a local developer
- FY2008 The Charter High School received local contributions to be used for operating expenses
- FY2009 The Charter Schools uniform company is contributing a percentage of all sales and the City has implemented a \$5 per shirt surcharge
The City Commission approved for parents to be able to purchase a maximum of 20 volunteer hours per year of which, the first 10 hours are purchased at \$10/hour and the remaining 10 hours is at \$20 an hour
- FY2011 On June 16, 2010, the Pembroke Pines City Commission approved to hire a professional Development Director to increase fundraising efforts
- FY2012 The Charter Schools received a large influx of parent donations
- FY2014 The Charter School system received a one time contribution from a local developer
- FY2015 Decrease in parent-led fundraising "Support Our Schools" campaign revenues and did not receive a large one time contribution
- FY2017 Increased parent-led fundraising "Support Our Schools" campaign revenue forecast. Anticipating a large one-time contribution from the Pembroke Pines Charter Schools Foundation (a 501c3 organization established to raise funds for the PPCS System)
- FY2018 Decrease due to Facility Fee Revenues (proceeds raised through city event parking fees and ticket surcharges) now budgeted within the Transfer to General Fund Account to be in alignment with Florida Red Book.

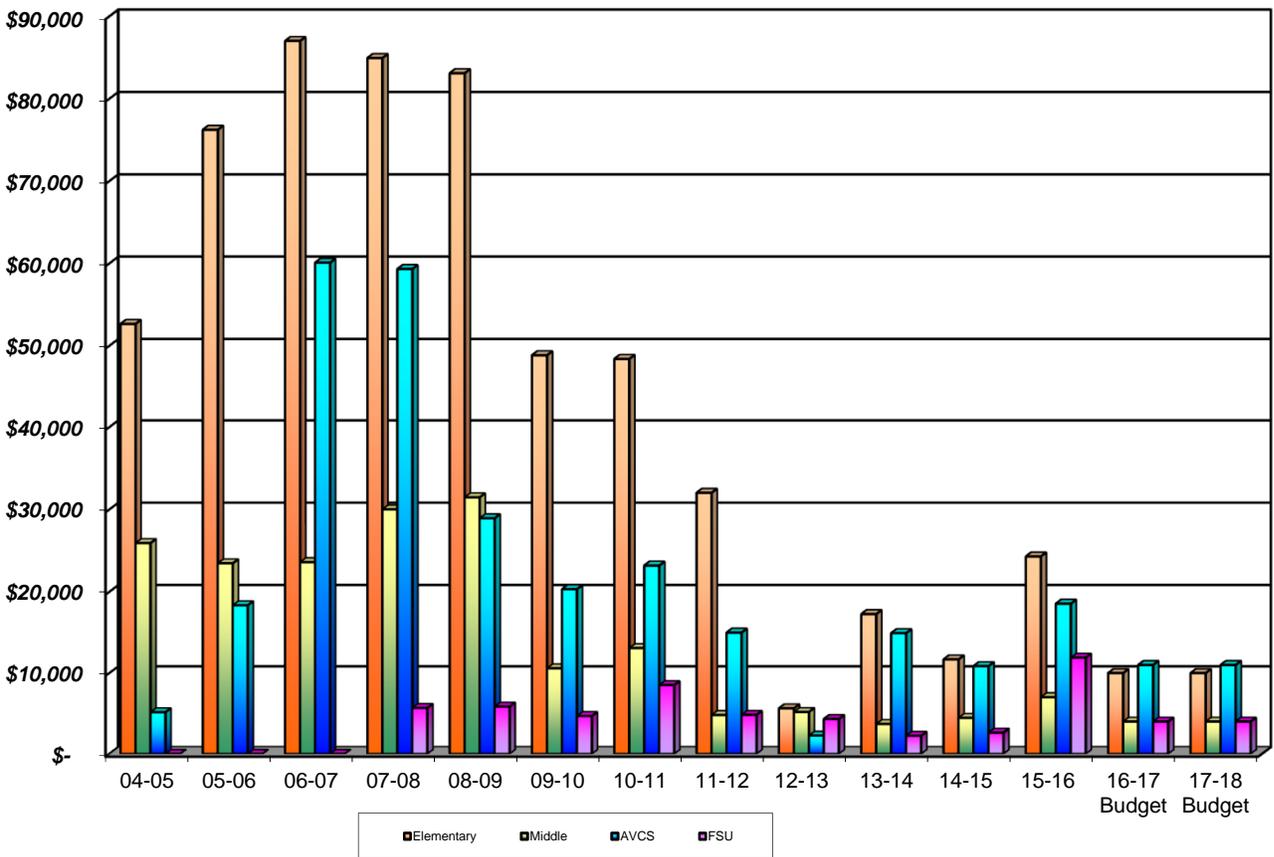
Investment Income

Description:

Interest earnings on investments in United States Treasury bills, notes, bonds, savings accounts, time certificates of deposit, mortgages, or other interest bearing obligations. The available funds are being managed by a contracted investment company.

Forecast Methodology:

The main factors considered in projecting this revenue are the availability of funds and market conditions.



Investment Income (cont'd)

<u>Fiscal Year</u>	<u>Elementary</u>	<u>Middle</u>	<u>AVCS</u>	<u>FSU</u>	<u>Total</u>	<u>% Change</u>
04-05	\$ 52,656	\$ 25,918	\$ 5,156	\$ -	\$ 83,730	11.64%
05-06	\$ 76,233	\$ 23,463	\$ 18,364	\$ -	\$ 118,060	41.00%
06-07	\$ 87,021	\$ 23,598	\$ 60,086	\$ -	\$ 170,705	44.59%
07-08	\$ 84,947	\$ 30,020	\$ 59,324	\$ 5,683	\$ 179,974	5.43%
08-09	\$ 83,108	\$ 31,485	\$ 28,939	\$ 5,854	\$ 149,386	-17.00%
09-10	\$ 48,857	\$ 10,593	\$ 20,319	\$ 4,684	\$ 84,453	-43.47%
10-11	\$ 48,408	\$ 13,085	\$ 23,191	\$ 8,511	\$ 93,195	10.35%
11-12	\$ 32,031	\$ 4,809	\$ 15,008	\$ 4,824	\$ 56,672	-39.19%
12-13	\$ 5,633	\$ 5,185	\$ 2,260	\$ 4,314	\$ 17,392	-69.31%
13-14	\$ 17,294	\$ 3,695	\$ 14,940	\$ 2,240	\$ 38,169	119.46%
14-15	\$ 11,688	\$ 4,452	\$ 10,852	\$ 2,627	\$ 29,619	-22.40%
15-16	\$ 24,296	\$ 7,018	\$ 18,553	\$ 11,910	\$ 61,777	108.57%
16-17 Budget	\$ 10,000	\$ 4,000	\$ 11,000	\$ 4,000	\$ 29,000	-53.06%
17-18 Budget	\$ 10,000	\$ 4,000	\$ 11,000	\$ 4,000	\$ 29,000	0.00%
Total*	\$ 944,234	\$ 423,776	\$ 306,133	\$ 58,647	\$ 1,732,790	

* Total amounts include historical data since the inception of the Charter School System.

Explanation of major variances:

- FY2005 Due to favorable market conditions, this revenue has continued to increase each fiscal year

- FY2010 Due to the current economic situation, interest rates have decreased resulting in less income from investments than in previous years

- FY2011 Due to favorable market conditions, this revenue increased

- FY2012 & FY2013 Due to the current economic situation, interest rates have decreased resulting in less income from investments than in previous years

- FY2014 Due to favorable market conditions, this revenue increased

- FY2015 Due to the current economic situation, interest rates have decreased resulting in less income from investments than in previous years

- FY2016 Due to favorable market conditions, this revenue increased.

- FY2017 Conservative projection, as this revenue is affected by market conditions that vary on a monthly basis.

Interfund Transfers

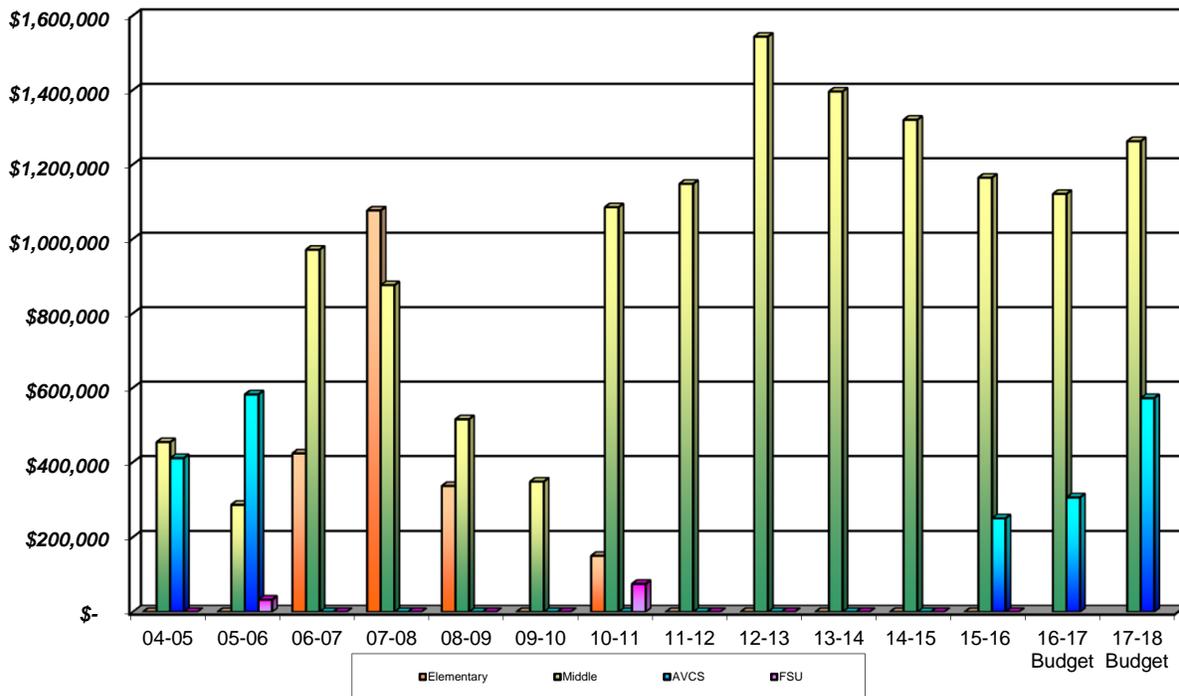
Description:

Funds transferred from one fund to another for purposes of balancing the budget. Graph below depicts all transfers into Charter School funds.

Forecast Methodology:

As revenue funding has declined, the need for additional revenue support is needed. The source of these funds are obtained from prior year surplus funds (fund balance) or from excess revenues over expenditures for the budgeted year. These funds are also received from the profits from the Early Development Centers that are budgeted in the City's General Fund and are recorded as a transfer to the Charter School. Also includes Facility Fee Revenues which are proceeds raised through city event parking fees and ticket surcharges.

Transfers In



Interfund Transfers (cont'd)

<u>Fiscal Year</u>	<u>Elementary</u>	<u>Middle</u>	<u>AVCS</u>	<u>FSU</u>	<u>Total</u>	<u>% Change</u>
04-05	\$ -	\$ 453,841	\$ 410,926	\$ -	\$ 864,767	149.12%
05-06	\$ -	\$ 286,063	\$ 582,149	\$ 32,952	\$ 901,164	4.21%
06-07	\$ 423,587	\$ 970,951	\$ -	\$ -	\$ 1,394,538	54.75%
07-08	\$ 1,076,424	\$ 875,506	\$ -	\$ -	\$ 1,951,930	39.97%
08-09	\$ 336,382	\$ 515,311	\$ -	\$ -	\$ 851,693	-56.37%
09-10	\$ -	\$ 348,054	\$ -	\$ -	\$ 348,054	-59.13%
10-11	\$ 150,000	\$ 1,085,040	\$ -	\$ 75,000	\$ 1,310,040	276.39%
11-12	\$ -	\$ 1,147,973	\$ -	\$ -	\$ 1,147,973	-12.37%
12-13	\$ -	\$ 1,543,199	\$ -	\$ -	\$ 1,543,199	34.43%
13-14	\$ -	\$ 1,395,914	\$ -	\$ -	\$ 1,395,914	-9.54%
14-15	\$ -	\$ 1,320,017	\$ -	\$ -	\$ 1,320,017	-5.44%
15-16	\$ -	\$ 1,164,459	\$ 250,000	\$ -	\$ 1,414,459	7.15%
16-17 Budget	\$ -	\$ 1,120,749	\$ 305,841	\$ -	\$ 1,426,590	0.86%
17-18 Budget	\$ -	\$ 1,262,481	\$ 572,218	\$ -	\$ 1,834,699	28.61%
Total*	\$ 1,986,393	\$ 13,849,744	\$ 6,326,700	\$ 107,952	\$ 22,270,789	

* Total amounts include historical data since the inception of the Charter School System.

Explanation of major variances:

- FY2005 - FY2006 Due to decreases in State funding, the Charter School system needed to transfer funds from the Elementary and Middle School reserves to cover end of year losses mainly at the High School. Profits from our pre-schools were transferred to the Middle School.
- FY2007 - FY2009 The High School transferred funds to the Elem. and Middle School as a repayment for previous years transfers.
- FY2010 Declining student participation in the Early Development Centers resulted in less profits than in prior years, therefore less funds were transferred.
- FY2011 The Early Development Centers had a larger profit due to the restructuring of programs, implementation of new VPK Programs and increased advertising. Due to decreases in state funding, the Elementary School required a \$150,000 transfer from the Charter High School . Similarly, the FSU Elementary school required a \$75,000 transfer from the High School.
- FY2012 Declining student participation in the Early Development Centers resulted in less profits than in the prior year, therefore less funds are going to be transferred from the General Fund.
- FY2013 Due to decreases in state funding, the Middle School required a \$430,000 transfer from the Charter High School and Charter Elementary School.
- FY2014-FY2015 Declining student participation in the Early Development Centers resulted in less profits than in the prior year, therefore less funds are going to be transferred from the General Fund.
- FY2016 Due to decreases in state funding, the Middle School required a \$275,000 transfer and the Charter High School required a \$250,000 transfer from the Charter Elementary School.
- FY2018 Due to decreases in state funding, the Middle School required a \$102,295 transfer and the High School required a \$572,218 transfer from the Charter Elementary School in its budget projection. Increase due to Facility Fee Revenues now budgeted within the Transfer to General Fund Account to be in alignment with Florida Red Book.

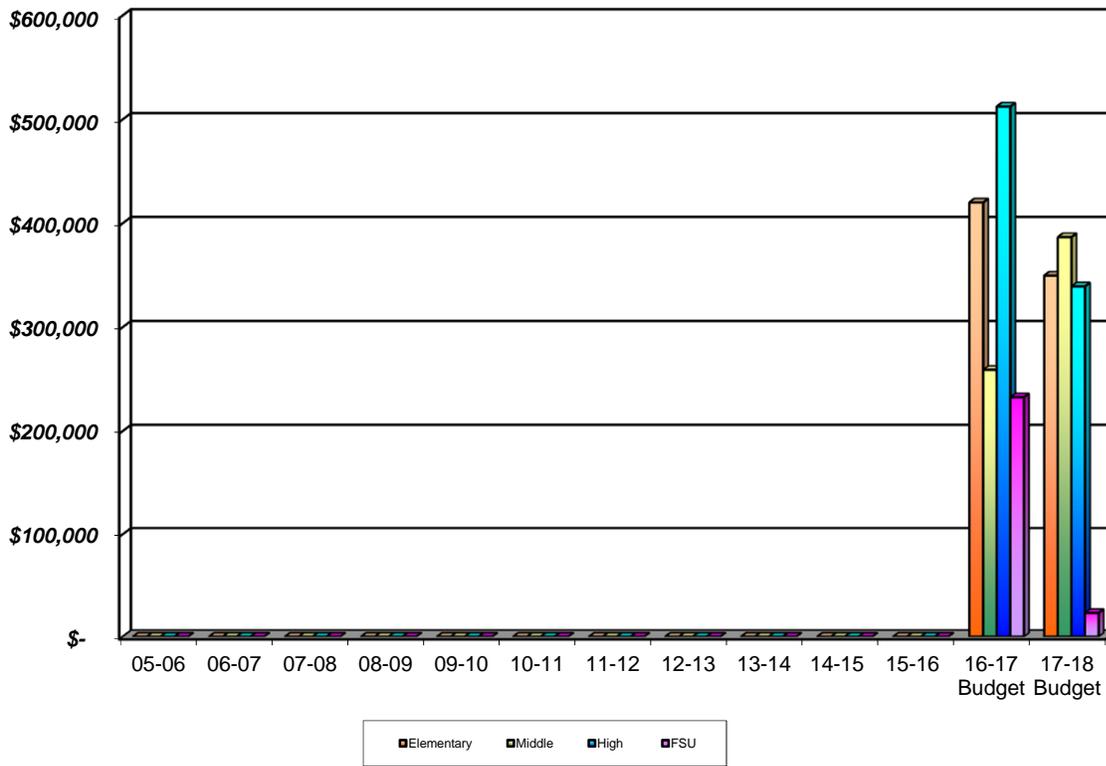
Estimated Budget Savings

Description:

Similar to Beginning Surplus, Estimated Budget Savings is considered an "Other Non Revenue" account.

Forecast Methodology:

A portion of the Estimated Budget Savings are related to a true-up of expenses related to Insurance expenses in the previous year. Given that the Charter Schools are self-insured, every year the Human Resources Department analyzes historical trends related to Insurance Claims and other pertinent information to compare to the previously projected cost. If actual claims is less than the projected cost, then savings are realized. The Estimated Budget Savings account is utilized in conjunction with the Beginning Surplus account to balance the budget.



Estimated Budget Savings (cont'd)

<u>Fiscal Year</u>	<u>Elementary</u>	<u>Middle</u>	<u>High</u>	<u>FSU</u>	<u>Total</u>	<u>% Change</u>
05-06	\$ -	\$ -	\$ -	\$ -	\$ -	
06-07	\$ -	\$ -	\$ -	\$ -	\$ -	
07-08	\$ -	\$ -	\$ -	\$ -	\$ -	
08-09	\$ -	\$ -	\$ -	\$ -	\$ -	
09-10	\$ -	\$ -	\$ -	\$ -	\$ -	
10-11	\$ -	\$ -	\$ -	\$ -	\$ -	
11-12	\$ -	\$ -	\$ -	\$ -	\$ -	
12-13	\$ -	\$ -	\$ -	\$ -	\$ -	
13-14	\$ -	\$ -	\$ -	\$ -	\$ -	
14-15	\$ -	\$ -	\$ -	\$ -	\$ -	
15-16	\$ -	\$ -	\$ -	\$ -	\$ -	
16-17 Budget	\$ 420,028	\$ 258,895	\$ 512,317	\$ 232,547	\$ 1,423,787	100.00%
17-18 Budget	\$ 349,634	\$ 386,630	\$ 339,283	\$ 23,307	\$ 1,098,854	-22.82%
	<u>\$ 769,662</u>	<u>\$ 645,525</u>	<u>\$ 851,600</u>	<u>\$ 255,854</u>	<u>\$ 2,522,641</u>	

Explanation of major variances:

The Estimated Budget Savings account was utilized to account for anticipated savings from operating efficiencies. Our Charter School Superintendent continues to seek new revenue sources and innovative ways of conducting business that would ultimately reduce operation expenses. At the end of each year, if expenditures exceed revenues, these funds are provided from reserves to cover the deficit.

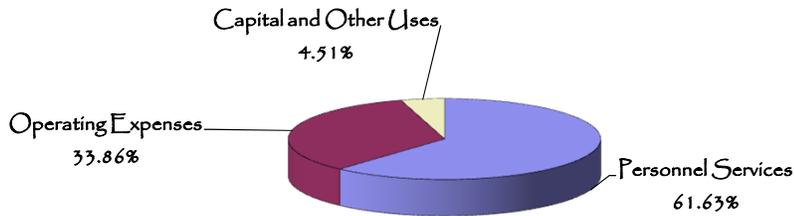
- FY2017 Due to changes to the Insurance plan and an analysis on savings, \$750,000 of estimated budget savings has been added to the budget. Due to the reorganization of the Teacher Aides and P/T Aftercare directors, projected savings in the amount of \$329,042 are estimated to be realized in FY2017, as well as \$344,745 in conditional savings if the budgeted surveillance system cannot meet the time constraints of the procurement process.

- FY2018 Due to changes to the Insurance plan and an analysis on savings, \$1,000,000 of estimated budget savings has been added to the budget. Due to the reorganization of P/T Aftercare Directors, projected savings in the amount of \$40,000 are estimated to be realized in FY2018. Net amount of \$58,854 utilized to balance the budget.

City of Pembroke Pines
Broward County Sponsored
Elementary School Expenditure Summary

Category	FY 2006 Actual	FY 2007 Actual	FY 2008 Actual	FY 2009 Actual	FY 2010 Actual	FY 2011 Actual	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Actual	FY 2016 Actual	FY 2017 Budget	FY 2018 Budget
Personnel Services	\$ 7,761,372	\$ 8,444,668	\$ 8,958,225	\$ 10,158,740	\$ 10,317,094	\$ 10,745,517	\$ 10,032,902	\$ 10,032,902	\$ 10,351,865	\$ 10,146,190	\$ 10,149,031	\$ 10,631,253	\$ 10,573,867
Operating Expenses	\$ 4,201,304	\$ 4,773,917	\$ 4,531,844	\$ 5,199,278	\$ 4,773,313	\$ 5,106,872	\$ 4,796,633	\$ 4,796,633	\$ 5,196,918	\$ 5,274,434	\$ 5,675,654	\$ 5,728,328	\$ 5,810,162
Capital and Other Uses	\$ 645,191	\$ 230,457	\$ 4,282	\$ 112,847	\$ 50,050	\$ 218,179	\$ 84,894	\$ 84,894	\$ 651,141	\$ 447,955	\$ 678,071	\$ 539,763	\$ 773,715
Grants and Aides	\$ 334	\$ -	\$ 2,137	\$ -	\$ -	\$ 22,764	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Elementary	\$12,608,201	\$13,449,042	\$13,496,488	\$15,470,865	\$15,140,457	\$16,093,332	\$14,914,429	\$14,914,429	\$16,199,924	\$15,868,579	\$16,502,756	\$16,899,344	\$17,157,744

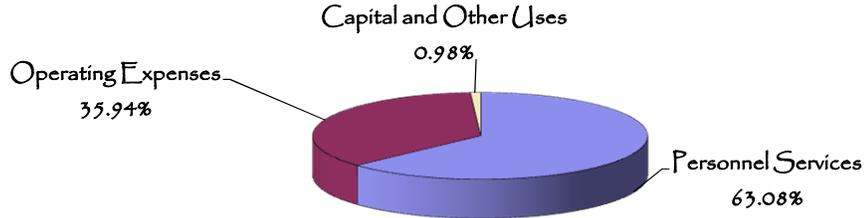
Charter Elementary School
FY2018 Expenditure Summary



City of Pembroke Pines
East Elementary Expenditure Summary

Category	FY 2006 Actual	FY 2007 Actual	FY 2008 Actual	FY 2009 Actual	FY 2010 Actual	FY 2011 Actual	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Actual	FY 2016 Actual	FY 2017 Budget	FY 2018 Budget
Personnel Services	\$ 2,466,150	\$ 2,724,089	\$ 2,839,492	\$ 3,644,829	\$ 3,636,090	\$ 3,727,099	\$ 3,444,592	\$ 3,538,380	\$ 3,580,754	\$ 3,588,702	\$ 3,648,418	\$ 3,872,127	\$ 3,846,340
Operating Expenses	\$ 1,450,188	\$ 1,630,747	\$ 1,622,511	\$ 1,960,461	\$ 1,812,193	\$ 1,956,668	\$ 1,861,916	\$ 1,919,381	\$ 2,045,037	\$ 2,018,369	\$ 2,281,374	\$ 2,290,110	\$ 2,191,169
Capital and Other Uses	\$ 209,612	\$ 106,139	\$ 850	\$ 26,994	\$ 24,565	\$ 1,020	\$ 43,325	\$ 59,071	\$ 23,662	\$ 52,423	\$ 66,718	\$ 2,067	\$ 59,734
Grants and Aides	\$ 136	\$ -	\$ 832	\$ -	\$ -	\$ 7,588	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total East Elementary	\$ 4,126,086	\$ 4,460,975	\$ 4,463,685	\$ 5,632,284	\$ 5,472,848	\$ 5,692,375	\$ 5,349,833	\$ 5,516,832	\$ 5,649,453	\$ 5,659,494	\$ 5,996,510	\$ 6,164,304	\$ 6,097,243

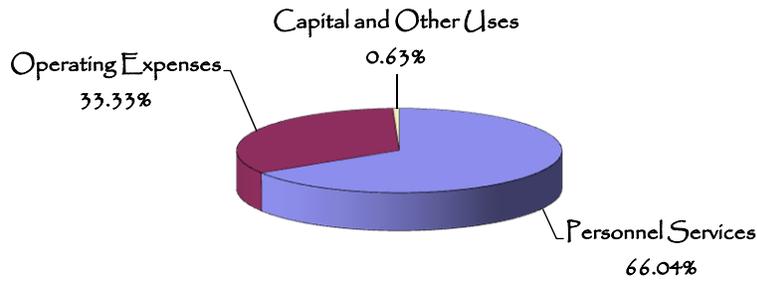
Charter East Elementary School
FY2018 Expenditure Summary



City of Pembroke Pines
West Elementary Expenditure Summary

Category	FY 2006 Actual	FY 2007 Actual	FY 2008 Actual	FY 2009 Actual	FY 2010 Actual	FY 2011 Actual	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Actual	FY 2016 Actual	FY 2017 Budget	FY 2018 Budget
Personnel Services	\$ 2,592,751	\$ 2,823,640	\$ 3,014,239	\$ 3,249,384	\$ 3,335,517	\$ 3,522,015	\$ 3,276,678	\$ 3,312,632	\$ 3,240,458	\$ 3,233,270	\$ 3,339,490	\$ 3,394,013	\$ 3,348,468
Operating Expenses	\$ 1,313,289	\$ 1,529,669	\$ 1,449,889	\$ 1,625,535	\$ 1,384,180	\$ 1,461,384	\$ 1,380,390	\$ 1,500,867	\$ 1,539,325	\$ 1,599,510	\$ 1,583,056	\$ 1,599,129	\$ 1,689,925
Capital and Other Uses	\$ 206,927	\$ 68,870	\$ 1,732	\$ 69,090	\$ 23,536	\$ 2,159	\$ 31,709	\$ 38,066	\$ 28,769	\$ 12,209	\$ 41,198	\$ 8,642	\$ 31,834
Grants and Aides	\$ 107	\$ -	\$ 727	\$ -	\$ -	\$ 7,588	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total West Elementary	\$ 4,113,074	\$ 4,422,179	\$ 4,466,587	\$ 4,944,009	\$ 4,743,233	\$ 4,993,146	\$ 4,688,777	\$ 4,851,565	\$ 4,808,552	\$ 4,844,989	\$ 4,963,744	\$ 5,001,784	\$ 5,070,227

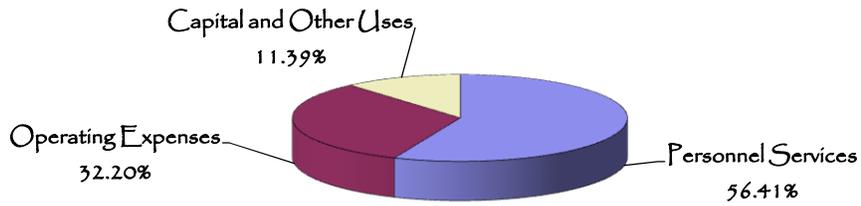
Charter West Elementary School
FY2018 Expenditure Summary



City of Pembroke Pines
Central Elementary Expenditure Summary

Category	FY 2006 Actual	FY 2007 Actual	FY 2008 Actual	FY 2009 Actual	FY 2010 Actual	FY 2011 Actual	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Actual	FY 2016 Actual	FY 2017 Budget	FY 2018 Budget
Personnel Services	\$ 2,702,471	\$ 2,896,939	\$ 3,104,494	\$ 3,264,527	\$ 3,345,487	\$ 3,496,403	\$ 3,311,632	\$ 3,371,828	\$ 3,530,653	\$ 3,324,218	\$ 3,161,123	\$ 3,365,113	\$ 3,379,059
Operating Expenses	\$ 1,437,827	\$ 1,613,501	\$ 1,459,444	\$ 1,613,282	\$ 1,576,940	\$ 1,688,820	\$ 1,554,327	\$ 1,593,281	\$ 1,612,556	\$ 1,656,555	\$ 1,811,224	\$ 1,839,089	\$ 1,929,068
Capital and Other Uses	\$ 228,652	\$ 55,448	\$ 1,700	\$ 16,763	\$ 1,949	\$ 215,000	\$ 9,860	\$ 261,740	\$ 598,710	\$ 383,323	\$ 570,155	\$ 529,054	\$ 682,147
Grants and Aides	\$ 91	\$ -	\$ 578	\$ -	\$ -	\$ 7,588	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Central Elementary	\$ 4,369,041	\$ 4,565,888	\$ 4,566,216	\$ 4,894,572	\$ 4,924,376	\$ 5,407,811	\$ 4,875,819	\$ 5,226,849	\$ 5,741,919	\$ 5,364,096	\$ 5,542,502	\$ 5,733,256	\$ 5,990,274

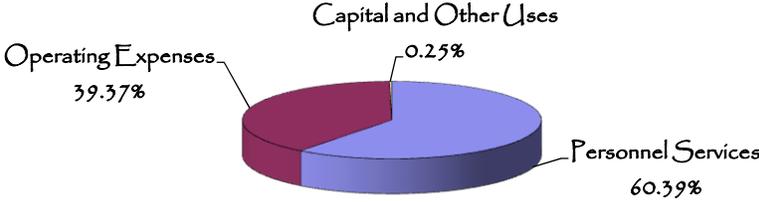
Charter Central Elementary School
FY2018 Expenditure Summary



City of Pembroke Pines/FSU
Charter Elementary Expenditure Summary

Category	FY 2006 Actual	FY 2007 Actual	FY 2008 Actual	FY 2009 Actual	FY 2010 Actual	FY 2011 Actual	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Actual	FY 2016 Actual	FY 2017 Budget	FY 2018 Budget
Personnel Services	\$ 2,797,515	\$ 3,119,811	\$ 3,114,300	\$ 3,778,906	\$ 3,824,863	\$ 3,940,133	\$ 3,640,349	\$ 3,748,031	\$ 3,767,819	\$ 3,782,174	\$ 3,680,251	\$ 3,941,669	\$ 4,001,194
Operating Expenses	\$ 1,822,318	\$ 1,979,065	\$ 2,009,601	\$ 2,358,401	\$ 2,267,208	\$ 2,378,315	\$ 2,427,603	\$ 2,474,674	\$ 2,410,188	\$ 2,446,189	\$ 2,676,163	\$ 2,632,644	\$ 2,608,580
Capital and Other Uses	\$ 26,351	\$ 48,773	\$ 75,208	\$ 32,242	\$ 2,605	\$ 17,286	\$ 33,861	\$ 18,360	\$ 21,949	\$ 3,472	\$ 37,200	\$ 87,557	\$ 16,334
Grants and Aides	\$ 110	\$ -	\$ 662	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total FSU Elementary	\$4,646,294	\$5,147,649	\$5,199,771	\$6,169,549	\$6,094,676	\$6,335,734	\$6,101,813	\$6,241,065	\$6,199,956	\$6,231,835	\$6,393,614	\$6,661,870	\$6,626,108

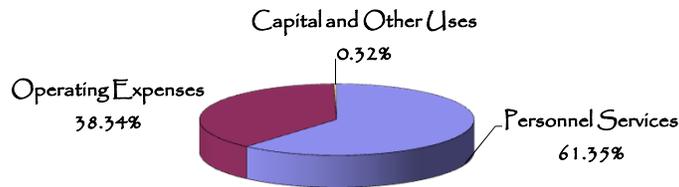
City of Pembroke Pines/FSU
Charter Elementary FY2018
Expenditure Summary



City of Pembroke Pines
Middle School Expenditure Summary

Category	FY 2006 Actual	FY 2007 Actual	FY 2008 Actual	FY 2009 Actual	FY 2010 Actual	FY 2011 Actual	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Actual	FY 2016 Actual	FY 2017 Budget	FY 2018 Budget
Personnel Services	\$ 5,209,245	\$ 5,722,613	\$ 6,012,431	\$ 6,495,271	\$ 6,555,746	\$ 6,891,144	\$ 6,573,560	\$ 6,694,052	\$ 7,006,364	\$ 6,983,048	\$ 7,072,986	\$ 7,207,779	\$ 7,259,216
Operating Expenses	\$ 3,190,994	\$ 3,783,882	\$ 3,610,674	\$ 3,450,529	\$ 3,387,358	\$ 3,574,855	\$ 3,387,658	\$ 3,633,214	\$ 3,842,350	\$ 4,059,674	\$ 4,240,135	\$ 4,387,163	\$ 4,536,353
Capital and Other Uses	\$ 219,509	\$ 138,290	\$ 14,249	\$ 95,403	\$ 8,702	\$ 6,944	\$ 67,959	\$ 52,379	\$ 60,612	\$ 22,825	\$ 111,040	\$ 12,784	\$ 37,368
Grants and Aides	\$ -	\$ -	\$ 1,660	\$ -	\$ -	\$ 14,644	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Middle	\$8,619,748	\$9,644,785	\$9,639,014	\$10,041,203	\$ 9,951,806	\$ 10,487,587	\$10,029,177	\$10,379,645	\$10,909,326	\$11,065,547	\$11,424,161	\$11,607,726	\$11,832,937

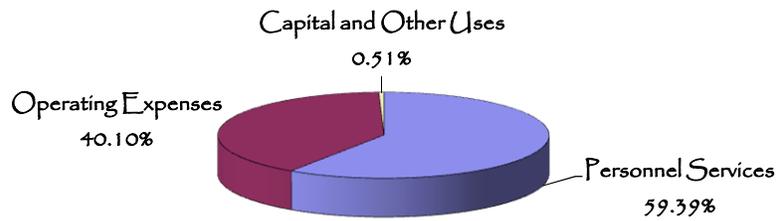
Charter Middle School
FY2018 Expenditure Summary



City of Pembroke Pines
West Middle Expenditure Summary

Category	FY 2006 Actual	FY 2007 Actual	FY 2008 Actual	FY 2009 Actual	FY 2010 Actual	FY 2011 Actual	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Actual	FY 2016 Actual	FY 2017 Budget	FY 2018 Budget
Personnel Services	\$ 2,562,735	\$ 2,861,747	\$ 3,004,750	\$ 3,227,533	\$ 3,269,353	\$ 3,426,280	\$ 3,232,684	\$ 3,187,848	\$ 3,283,774	\$ 3,300,272	\$ 3,405,572	\$ 3,475,211	\$ 3,487,858
Operating Expenses	\$ 1,799,439	\$ 1,961,909	\$ 1,959,346	\$ 1,853,721	\$ 1,798,778	\$ 1,862,277	\$ 1,763,043	\$ 1,932,502	\$ 2,125,658	\$ 2,320,877	\$ 2,322,933	\$ 2,382,658	\$ 2,355,080
Capital and Other Uses	\$ 11,134	\$ 75,784	\$ 8,226	\$ 55,563	\$ 6,753	\$ 6,871	\$ 39,857	\$ 16,003	\$ 33,718	\$ 11,948	\$ 50,077	\$ 667	\$ 29,734
Grants and Aides	\$ 133	\$ -	\$ 825	\$ -	\$ -	\$ 7,322	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total West Middle	\$4,373,441	\$4,899,440	\$4,973,147	\$5,136,817	\$5,074,884	\$5,302,750	\$5,035,584	\$5,136,353	\$5,443,150	\$5,633,097	\$5,778,582	\$5,858,536	\$5,872,672

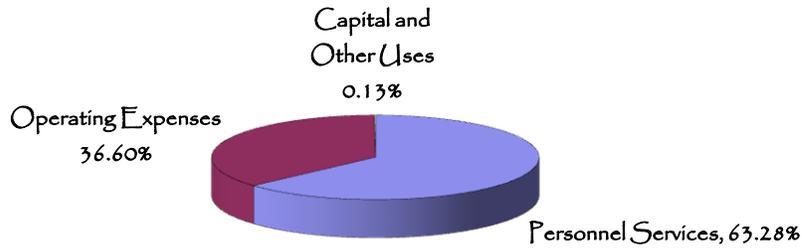
Charter West Middle School
FY2018 Expenditure Summary



City of Pembroke Pines
Central Middle Expenditure Summary

Category	FY 2006 Actual	FY 2007 Actual	FY 2008 Actual	FY 2009 Actual	FY 2010 Actual	FY 2011 Actual	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Actual	FY 2016 Actual	FY 2017 Budget	FY 2018 Budget
Personnel Services	\$ 2,646,510	\$ 2,860,866	\$ 3,007,681	\$ 3,267,738	\$ 3,286,393	\$ 3,464,864	\$ 3,340,876	\$ 3,506,204	\$ 3,722,590	\$ 3,682,776	\$ 3,667,414	\$ 3,732,568	\$ 3,771,358
Operating Expenses	\$ 1,637,736	\$ 1,821,973	\$ 1,651,328	\$ 1,596,808	\$ 1,588,580	\$ 1,712,578	\$ 1,624,615	\$ 1,700,712	\$ 1,716,692	\$ 1,738,797	\$ 1,917,202	\$ 2,004,505	\$ 2,181,273
Capital and Other Uses	\$ 50,533	\$ 62,506	\$ 6,023	\$ 39,840	\$ 1,949	\$ 73	\$ 28,102	\$ 36,376	\$ 26,894	\$ 10,877	\$ 60,963	\$ 12,117	\$ 7,634
Grants and Aides	\$ 136	\$ -	\$ 835	\$ -	\$ -	\$ 7,322	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Central Middle	\$4,334,915	\$4,745,345	\$4,665,867	\$4,904,386	\$4,876,922	\$5,184,837	\$4,993,593	\$5,243,292	\$5,466,176	\$5,432,450	\$5,645,579	\$5,749,190	\$5,960,265

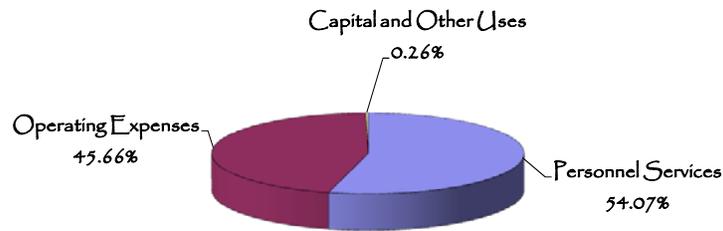
Charter Central Middle School
FY2018 Expenditure Summary



City of Pembroke Pines
Academic Village Expenditure Summary

Category	FY 2006 Actual	FY 2007 Actual	FY 2008 Actual	FY 2009 Actual	FY 2010 Actual	FY 2011 Actual	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Actual	FY 2016 Actual	FY 2017 Budget	FY 2018 Budget
Personnel Services	\$ 6,152,198	\$ 6,899,064	\$ 7,028,027	\$ 7,846,008	\$ 7,831,698	\$ 8,169,190	\$ 7,440,594	\$ 7,341,415	\$ 7,628,962	\$ 8,762,582	\$ 8,898,866	\$ 9,367,440	\$ 9,526,600
Operating Expenses	\$ 6,774,796	\$ 7,135,492	\$ 6,753,773	\$ 6,407,427	\$ 6,164,754	\$ 6,329,089	\$ 5,469,694	\$ 6,326,392	\$ 6,824,639	\$ 6,938,362	\$ 7,952,851	\$ 8,163,544	\$ 8,044,925
Capital and Other Uses	\$ 71,617	\$ 130,499	\$ 1,776,691	\$ 403,277	\$ 156,415	\$ 294,036	\$ 137,897	\$ 262,892	\$ 59,071	\$ 69,968	\$ 171,262	\$ 279,775	\$ 45,926
Grants and Aides	\$ 407	\$ -	\$ 2,645	\$ -	\$ -	\$ 26,623	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total High School	\$ 12,999,018	\$ 14,165,055	\$ 15,561,136	\$ 14,656,712	\$ 14,152,867	\$ 14,818,938	\$ 13,048,185	\$ 13,930,699	\$ 14,512,672	\$ 15,770,912	\$ 17,022,979	\$ 17,810,759	\$ 17,617,451

Academic Village
FY2018 Expenditure Summary



City of Pembroke Pines, Florida

Charter Schools - All Sites

Position Comparison By Function

School Function	Job Class	2016-17 Existing Positions		2017-18 New Positions		2017-18 Total Positions	
		FT	PT	FT	PT	FT	PT
5101 K-3 Basic							
	13554 P/T Teacher Assistant	-	60.0	-	(15.0)	-	45.0
	13559 P/T Certified Teacher	-	1.0	-	-	-	1.0
	12910 Chtr Sch Teacher	93.44	-	-	-	93.44	-
5101 K-3 Basic		93.44	61.0	-	(15.0)	93.44	46.0
5102 4-8 Basic							
	12910 Chtr Sch Teacher	132.56	-	-	-	132.56	-
	13554 P/T Teacher Assistant	-	33.0	-	(11.0)	-	22.0
	12950 Teacher Assistant	5.0	-	(2.0)	-	3.0	-
5102 4-8 Basic		137.56	33.0	(2.0)	(11.0)	135.56	22.0
5103 9-12 Basic							
	12910 Chtr Sch Teacher	85.0	-	-	-	85.0	-
5103 9-12 Basic		85.0	-	-	-	85.0	-
5250 Exceptional Student Prog							
	13554 P/T Teacher Assistant	-	4.0	-	(2.0)	-	2.0
	12910 Chtr Sch Teacher	23.0	-	1.0	-	24.0	-
	13559 P/T Certified Teacher	-	2.0	-	-	-	2.0
	12558 Speech Therapist	3.0	-	-	-	3.0	-
	12125 Sch Clerical Spec I	1.0	-	-	-	1.0	-
5250 Exceptional Student Prog		27.0	6.0	1.0	(2.0)	28.0	4.0
5300 Vocational 6-12							
	12910 Chtr Sch Teacher	2.0	-	-	-	2.0	-
5300 Vocational 6-12		2.0	-	-	-	2.0	-
6120 Guidance Services							
	12956 School Counselor	11.0	-	-	-	11.0	-
	12941 High School Registrar	1.0	-	-	-	1.0	-
	12125 Sch Clerical Spec I	2.0	-	-	-	2.0	-
	12943 Guidance Director	1.0	-	-	-	1.0	-
6120 Guidance Services		15.0	-	-	-	15.0	-

City of Pembroke Pines, Florida

Charter Schools - All Sites

Position Comparison By Function

School Function	Job Class	2016-17 Existing Positions		2017-18 New Positions		2017-18 Total Positions	
		FT	PT	FT	PT	FT	PT
6200 Instruct Media Services							
	12950 Teacher Assistant	1.0	-	-	-	1.0	-
	13683 Sch P/T Clerk Spec I	-	1.0	-	-	-	1.0
	12957 Media Specialist	7.0	-	-	-	7.0	-
	12125 Sch Clerical Spec I	1.0	-	-	-	1.0	-
	13554 P/T Teacher Assistant	-	1.0	-	(1.0)	-	-
6200 Instruct Media Services		9.0	2.0	-	(1.0)	9.0	1.0
6303 ESE Specialist							
	12935 ESE Specialist	1.0	-	-	-	1.0	-
6303 ESE Specialist		1.0	-	-	-	1.0	-
7300 School Administration							
	12953 Assistant Principal	7.0	-	-	-	7.0	-
	12970 Principal Central Campus	1.0	-	-	-	1.0	-
	12952 Bookkeeper	4.0	-	-	-	4.0	-
	12960 Receptionist	1.0	-	-	-	1.0	-
	12951 Registrar	1.0	-	-	-	1.0	-
	12942 High School Assistant Principal	3.0	-	-	-	3.0	-
	12969 Principal West Campus	1.0	-	-	-	1.0	-
	12125 Sch Clerical Spec I	11.0	-	-	-	11.0	-
	12949 Behavior Specialist	2.0	-	-	-	2.0	-
	12155 Sch Administrative Assistant I	3.0	-	-	-	3.0	-
	13683 Sch P/T Clerk Spec I	-	2.0	-	-	-	2.0
	12973 Principal Pembroke Shores	1.0	-	-	-	1.0	-
	12968 Principal East Campus	1.0	-	-	-	1.0	-
	12138 Sch Clerical Spec II	5.0	-	-	-	5.0	-
	12954 Principal High School	1.0	-	-	-	1.0	-
7300 School Administration		42.0	2.0	-	-	42.0	2.0
7900 Operation of Plant							
	12961 Security	3.0	-	-	-	3.0	-
7900 Operation of Plant		3.0	-	-	-	3.0	-

City of Pembroke Pines, Florida

Charter Schools - All Sites

Position Comparison By Function

School Function	Job Class	2016-17 Existing Positions		2017-18 New Positions		2017-18 Total Positions	
		FT	PT	FT	PT	FT	PT
9102 Child Care Supervision							
13190	P/T After School Director	-	7.0	-	-	-	7.0
13403	P/T Bookkeeper	-	4.0	-	(1.0)	-	3.0
13556	P/T After School Care	-	62.0	-	-	-	62.0
13683	Sch P/T Clerk Spec I	-	3.0	-	-	-	3.0
9102 Child Care Supervision		-	76.0	-	(1.0)	-	75.0
9900 Athletics							
12018	Assistant Athletic Director	1.0	-	-	-	1.0	-
9900 Athletics		1.0	-	-	-	1.0	-
Total All Sites		416.00	180.00	-1.00	-30.00	415.00	150.00

City of Pembroke Pines, Florida
170 Charter Elementary Schools
Position Comparison By Function

School Function	Job Class	2016-17 Existing Positions		2017-18 New Positions		2017-18 Total Positions	
		FT	PT	FT	PT	FT	PT
5101 K-3 Basic							
	12910 Chtr Sch Teacher	68.75	-	-	-	68.75	-
	13554 P/T Teacher Assistant	-	46.0	-	(10.0)	-	36.0
	13559 P/T Certified Teacher	-	1.0	-	-	-	1.0
5102 4-8 Basic							
	12910 Chtr Sch Teacher	34.25	-	-	-	34.25	-
	13554 P/T Teacher Assistant	-	20.0	-	(8.0)	-	12.0
5250 Exceptional Student Prog							
	12558 Speech Therapist	1.0	-	-	-	1.0	-
	12910 Chtr Sch Teacher	6.99	-	1.0	-	7.99	-
	13554 P/T Teacher Assistant	-	2.0	-	(2.0)	-	-
6120 Guidance Services							
	12956 School Counselor	3.0	-	-	-	3.0	-
6200 Instruct Media Services							
	12950 Teacher Assistant	1.0	-	-	-	1.0	-
	12957 Media Specialist	3.0	-	-	-	3.0	-
	13554 P/T Teacher Assistant	-	1.0	-	(1.0)	-	-
7300 School Administration							
	12125 Sch Clerical Spec I	4.0	-	-	-	4.0	-
	12138 Sch Clerical Spec II	2.0	-	-	-	2.0	-
	12155 Sch Administrative Assistant I	1.0	-	-	-	1.0	-
	12952 Bookkeeper	2.0	-	-	-	2.0	-
	12953 Assistant Principal	3.0	-	-	-	3.0	-
	12968 Principal East Campus	1.0	-	-	-	1.0	-
	12969 Principal West Campus	0.5	-	-	-	0.5	-
	12970 Principal Central Campus	0.5	-	-	-	0.5	-
9102 Child Care Supervision							
	13190 P/T After School Director	-	5.0	-	-	-	5.0
	13403 P/T Bookkeeper	-	3.0	-	-	-	3.0
	13556 P/T After School Care	-	45.0	-	-	-	45.0
	13683 Sch P/T Clerk Spec I	-	3.0	-	-	-	3.0
Total Charter Elementary Schools		131.99	126.0	1.0	(21.0)	132.99	105.0

City of Pembroke Pines, Florida
170 Charter Elementary Schools
550 Elementary East Campus
Position Comparison By Function

School Function	Job Class	2016-17 Existing Positions		2017-18 New Positions		2017-18 Total Positions	
		FT	PT	FT	PT	FT	PT
5101 K-3 Basic							
	12910 Chtr Sch Teacher	26.03	-	-	-	26.03	-
	13554 P/T Teacher Assistant	-	15.0	-	(4.0)	-	11.0
5102 4-8 Basic							
	12910 Chtr Sch Teacher	12.97	-	-	-	12.97	-
	13554 P/T Teacher Assistant	-	8.0	-	(3.0)	-	5.0
5250 Exceptional Student Prog							
	12910 Chtr Sch Teacher	2.33	-	1.0	-	3.33	-
6120 Guidance Services							
	12956 School Counselor	1.0	-	-	-	1.0	-
6200 Instruct Media Services							
	12957 Media Specialist	1.0	-	-	-	1.0	-
	13554 P/T Teacher Assistant	-	1.0	-	(1.0)	-	-
7300 School Administration							
	12125 Sch Clerical Spec I	1.0	-	-	-	1.0	-
	12155 Sch Administrative Assistant I	1.0	-	-	-	1.0	-
	12952 Bookkeeper	1.0	-	-	-	1.0	-
	12953 Assistant Principal	1.0	-	-	-	1.0	-
	12968 Principal East Campus	1.0	-	-	-	1.0	-
9102 Child Care Supervision							
	13190 P/T After School Director	-	2.0	-	-	-	2.0
	13403 P/T Bookkeeper	-	1.0	-	-	-	1.0
	13556 P/T After School Care	-	13.0	-	-	-	13.0
	13683 Sch P/T Clerk Spec I	-	1.0	-	-	-	1.0
550 Elementary East Campus		48.33	41.0	1.0	(8.0)	49.33	33.0

City of Pembroke Pines, Florida
170 Charter Elementary Schools
551 Elementary West Campus
Position Comparison By Function

School Function	Job Class	2016-17 Existing Positions		2017-18 New Positions		2017-18 Total Positions	
		FT	PT	FT	PT	FT	PT
5101 K-3 Basic							
	12910 Chtr Sch Teacher	21.36	-	-	-	21.36	-
	13554 P/T Teacher Assistant	-	16.0	-	(4.0)	-	12.0
	13559 P/T Certified Teacher	-	1.0	-	-	-	1.0
5102 4-8 Basic							
	12910 Chtr Sch Teacher	10.64	-	-	-	10.64	-
	13554 P/T Teacher Assistant	-	6.0	-	(2.0)	-	4.0
5250 Exceptional Student Prog							
	12558 Speech Therapist	0.5	-	-	-	0.5	-
	12910 Chtr Sch Teacher	2.33	-	-	-	2.33	-
	13554 P/T Teacher Assistant	-	1.0	-	(1.0)	-	-
6120 Guidance Services							
	12956 School Counselor	1.0	-	-	-	1.0	-
6200 Instruct Media Services							
	12950 Teacher Assistant	1.0	-	-	-	1.0	-
	12957 Media Specialist	1.0	-	-	-	1.0	-
7300 School Administration							
	12125 Sch Clerical Spec I	1.5	-	-	-	1.5	-
	12952 Bookkeeper	0.5	-	-	-	0.5	-
	12953 Assistant Principal	1.0	-	-	-	1.0	-
	12969 Principal West Campus	0.5	-	-	-	0.5	-
9102 Child Care Supervision							
	13190 P/T After School Director	-	1.0	-	-	-	1.0
	13403 P/T Bookkeeper	-	1.0	-	-	-	1.0
	13556 P/T After School Care	-	16.0	-	-	-	16.0
	13683 Sch P/T Clerk Spec I	-	1.0	-	-	-	1.0
551 Elementary West Campus		41.33	43.0	-	(7.0)	41.33	36.0

City of Pembroke Pines, Florida
170 Charter Elementary Schools
552 Elementary Central Campus
Position Comparison By Function

School Function	Job Class	2016-17 Existing Positions		2017-18 New Positions		2017-18 Total Positions	
		FT	PT	FT	PT	FT	PT
5101 K-3 Basic							
	12910 Chtr Sch Teacher	21.36	-	-	-	21.36	-
	13554 P/T Teacher Assistant	-	15.0	-	(2.0)	-	13.0
5102 4-8 Basic							
	12910 Chtr Sch Teacher	10.64	-	-	-	10.64	-
	13554 P/T Teacher Assistant	-	6.0	-	(3.0)	-	3.0
5250 Exceptional Student Prog							
	12558 Speech Therapist	0.5	-	-	-	0.5	-
	12910 Chtr Sch Teacher	2.33	-	-	-	2.33	-
	13554 P/T Teacher Assistant	-	1.0	-	(1.0)	-	-
6120 Guidance Services							
	12956 School Counselor	1.0	-	-	-	1.0	-
6200 Instruct Media Services							
	12957 Media Specialist	1.0	-	-	-	1.0	-
7300 School Administration							
	12125 Sch Clerical Spec I	1.5	-	-	-	1.5	-
	12138 Sch Clerical Spec II	2.0	-	-	-	2.0	-
	12952 Bookkeeper	0.5	-	-	-	0.5	-
	12953 Assistant Principal	1.0	-	-	-	1.0	-
	12970 Principal Central Campus	0.5	-	-	-	0.5	-
9102 Child Care Supervision							
	13190 P/T After School Director	-	2.0	-	-	-	2.0
	13403 P/T Bookkeeper	-	1.0	-	-	-	1.0
	13556 P/T After School Care	-	16.0	-	-	-	16.0
	13683 Sch P/T Clerk Spec I	-	1.0	-	-	-	1.0
552 Elementary Central Campus		42.33	42.0	-	(6.0)	42.33	36.0
Total Charter Elementary Schools		131.99	126.0	1.0	(21.0)	132.99	105.0

City of Pembroke Pines, Florida

171 Charter Middle Schools

Position Comparison By Function

School Function	Job Class	2016-17 Existing Positions		2017-18 New Positions		2017-18 Total Positions	
		FT	PT	FT	PT	FT	PT
5102 4-8 Basic							
	12910 Chtr Sch Teacher	70.0	-	-	-	70.0	-
	12950 Teacher Assistant	5.0	-	(2.0)	-	3.0	-
	13554 P/T Teacher Assistant	-	5.0	-	(2.0)	-	3.0
5250 Exceptional Student Prog							
	12558 Speech Therapist	1.0	-	-	-	1.0	-
	12910 Chtr Sch Teacher	5.67	-	-	-	5.67	-
6120 Guidance Services							
	12125 Sch Clerical Spec I	1.0	-	-	-	1.0	-
	12956 School Counselor	2.0	-	-	-	2.0	-
6200 Instruct Media Services							
	12957 Media Specialist	2.0	-	-	-	2.0	-
	13683 Sch P/T Clerk Spec I	-	1.0	-	-	-	1.0
7300 School Administration							
	12125 Sch Clerical Spec I	4.0	-	-	-	4.0	-
	12138 Sch Clerical Spec II	3.0	-	-	-	3.0	-
	12155 Sch Administrative Assistant I	1.0	-	-	-	1.0	-
	12951 Registrar	1.0	-	-	-	1.0	-
	12952 Bookkeeper	1.0	-	-	-	1.0	-
	12953 Assistant Principal	2.0	-	-	-	2.0	-
	12969 Principal West Campus	0.5	-	-	-	0.5	-
	12970 Principal Central Campus	0.5	-	-	-	0.5	-
	13683 Sch P/T Clerk Spec I	-	1.0	-	-	-	1.0
Total Charter Middle Schools		99.67	7.0	(2.0)	(2.0)	97.67	5.0

City of Pembroke Pines, Florida
171 Charter Middle Schools
553 Middle West Campus
Position Comparison By Function

School Function	Job Class	2016-17 Existing Positions		2017-18 New Positions		2017-18 Total Positions	
		FT	PT	FT	PT	FT	PT
5102 4-8 Basic							
	12910 Chtr Sch Teacher	33.0	-	-	-	33.0	-
	12950 Teacher Assistant	4.0	-	(2.0)	-	2.0	-
	13554 P/T Teacher Assistant	-	1.0	-	-	-	1.0
5250 Exceptional Student Prog							
	12558 Speech Therapist	0.5	-	-	-	0.5	-
	12910 Chtr Sch Teacher	3.33	-	-	-	3.33	-
6120 Guidance Services							
	12125 Sch Clerical Spec I	1.0	-	-	-	1.0	-
	12956 School Counselor	1.0	-	-	-	1.0	-
6200 Instruct Media Services							
	12957 Media Specialist	1.0	-	-	-	1.0	-
	13683 Sch P/T Clerk Spec I	-	1.0	-	-	-	1.0
7300 School Administration							
	12125 Sch Clerical Spec I	2.0	-	-	-	2.0	-
	12138 Sch Clerical Spec II	1.0	-	-	-	1.0	-
	12155 Sch Administrative Assistant I	1.0	-	-	-	1.0	-
	12951 Registrar	0.5	-	-	-	0.5	-
	12952 Bookkeeper	0.5	-	-	-	0.5	-
	12953 Assistant Principal	1.0	-	-	-	1.0	-
	12969 Principal West Campus	0.5	-	-	-	0.5	-
553 Middle West Campus		50.33	2.0	(2.0)	-	48.33	2.0

City of Pembroke Pines, Florida
171 Charter Middle Schools
554 Middle Central Campus
Position Comparison By Function

School Function	Job Class	2016-17 Existing Positions		2017-18 New Positions		2017-18 Total Positions	
		FT	PT	FT	PT	FT	PT
5102 4-8 Basic							
	12910 Chtr Sch Teacher	37.0	-	-	-	37.0	-
	12950 Teacher Assistant	1.0	-	-	-	1.0	-
	13554 P/T Teacher Assistant	-	4.0	-	(2.0)	-	2.0
5250 Exceptional Student Prog							
	12558 Speech Therapist	0.5	-	-	-	0.5	-
	12910 Chtr Sch Teacher	2.34	-	-	-	2.34	-
6120 Guidance Services							
	12956 School Counselor	1.0	-	-	-	1.0	-
6200 Instruct Media Services							
	12957 Media Specialist	1.0	-	-	-	1.0	-
7300 School Administration							
	12125 Sch Clerical Spec I	2.0	-	-	-	2.0	-
	12138 Sch Clerical Spec II	2.0	-	-	-	2.0	-
	12951 Registrar	0.5	-	-	-	0.5	-
	12952 Bookkeeper	0.5	-	-	-	0.5	-
	12953 Assistant Principal	1.0	-	-	-	1.0	-
	12970 Principal Central Campus	0.5	-	-	-	0.5	-
	13683 Sch P/T Clerk Spec I	-	1.0	-	-	-	1.0
554 Middle Central Campus		49.34	5.0	-	(2.0)	49.34	3.0
Total Charter Middle Schools		99.67	7.0	(2.0)	(2.0)	97.67	5.0

City of Pembroke Pines, Florida
172 Academic Village Charter School
Position Comparison By Function

School Function	Job Class	2016-17 Existing Positions		2017-18 New Positions		2017-18 Total Positions	
		FT	PT	FT	PT	FT	PT
5102 4-8 Basic							
	12910 Chtr Sch Teacher	16.0	-	-	-	16.0	-
5103 9-12 Basic							
	12910 Chtr Sch Teacher	85.0	-	-	-	85.0	-
5250 Exceptional Student Prog							
	12125 Sch Clerical Spec I	1.0	-	-	-	1.0	-
	12910 Chtr Sch Teacher	4.0	-	-	-	4.0	-
5300 Vocational 6-12							
	12910 Chtr Sch Teacher	2.0	-	-	-	2.0	-
6120 Guidance Services							
	12125 Sch Clerical Spec I	1.0	-	-	-	1.0	-
	12941 High School Registrar	1.0	-	-	-	1.0	-
	12943 Guidance Director	1.0	-	-	-	1.0	-
	12956 School Counselor	5.0	-	-	-	5.0	-
6200 Instruct Media Services							
	12125 Sch Clerical Spec I	1.0	-	-	-	1.0	-
	12957 Media Specialist	1.0	-	-	-	1.0	-
6303 ESE Specialist							
	12935 ESE Specialist	1.0	-	-	-	1.0	-
7300 School Administration							
	12125 Sch Clerical Spec I	3.0	-	-	-	3.0	-
	12942 High School Assistant Principal	3.0	-	-	-	3.0	-
	12949 Behavior Specialist	2.0	-	-	-	2.0	-
	12953 Assistant Principal	1.0	-	-	-	1.0	-
	12954 Principal High School	1.0	-	-	-	1.0	-
	12960 Receptionist	1.0	-	-	-	1.0	-
7900 Operation of Plant							
	12961 Security	3.0	-	-	-	3.0	-
9900 Athletics							
	12018 Assistant Athletic Director	1.0	-	-	-	1.0	-
Total Academic Village Charter School		134.0	-	-	-	134.0	-

City of Pembroke Pines, Florida

173 FSU Charter Schools

Position Comparison By Function

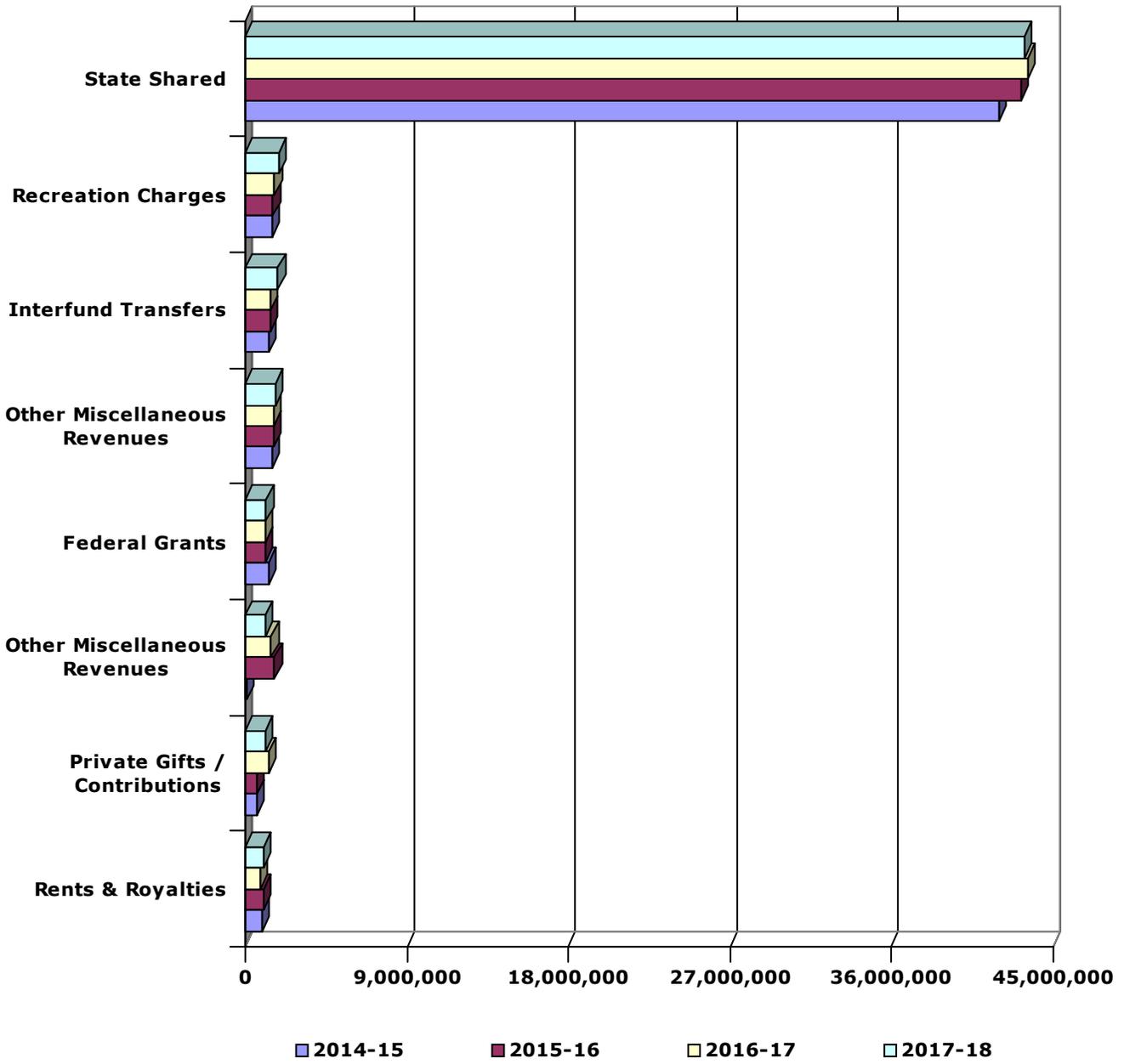
School Function	Job Class	2016-17 Existing Positions		2017-18 New Positions		2017-18 Total Positions	
		FT	PT	FT	PT	FT	PT
5101 K-3 Basic							
	12910 Chtr Sch Teacher	24.69	-	-	-	24.69	-
	13554 P/T Teacher Assistant	-	14.0	-	(5.0)	-	9.0
5102 4-8 Basic							
	12910 Chtr Sch Teacher	12.31	-	-	-	12.31	-
	13554 P/T Teacher Assistant	-	8.0	-	(1.0)	-	7.0
5250 Exceptional Student Prog							
	12558 Speech Therapist	1.0	-	-	-	1.0	-
	12910 Chtr Sch Teacher	6.34	-	-	-	6.34	-
	13554 P/T Teacher Assistant	-	2.0	-	-	-	2.0
	13559 P/T Certified Teacher	-	2.0	-	-	-	2.0
6120 Guidance Services							
	12956 School Counselor	1.0	-	-	-	1.0	-
6200 Instruct Media Services							
	12957 Media Specialist	1.0	-	-	-	1.0	-
7300 School Administration							
	12155 Sch Administrative Assistant I	1.0	-	-	-	1.0	-
	12952 Bookkeeper	1.0	-	-	-	1.0	-
	12953 Assistant Principal	1.0	-	-	-	1.0	-
	12973 Principal Pembroke Shores	1.0	-	-	-	1.0	-
	13683 Sch P/T Clerk Spec I	-	1.0	-	-	-	1.0
9102 Child Care Supervision							
	13190 P/T After School Director	-	2.0	-	-	-	2.0
	13403 P/T Bookkeeper	-	1.0	-	(1.0)	-	-
	13556 P/T After School Care	-	17.0	-	-	-	17.0
Total FSU Charter Schools		50.34	47.0	-	(7.0)	50.34	40.0

Summary of Revenues, Expenditures, and Fund Balance

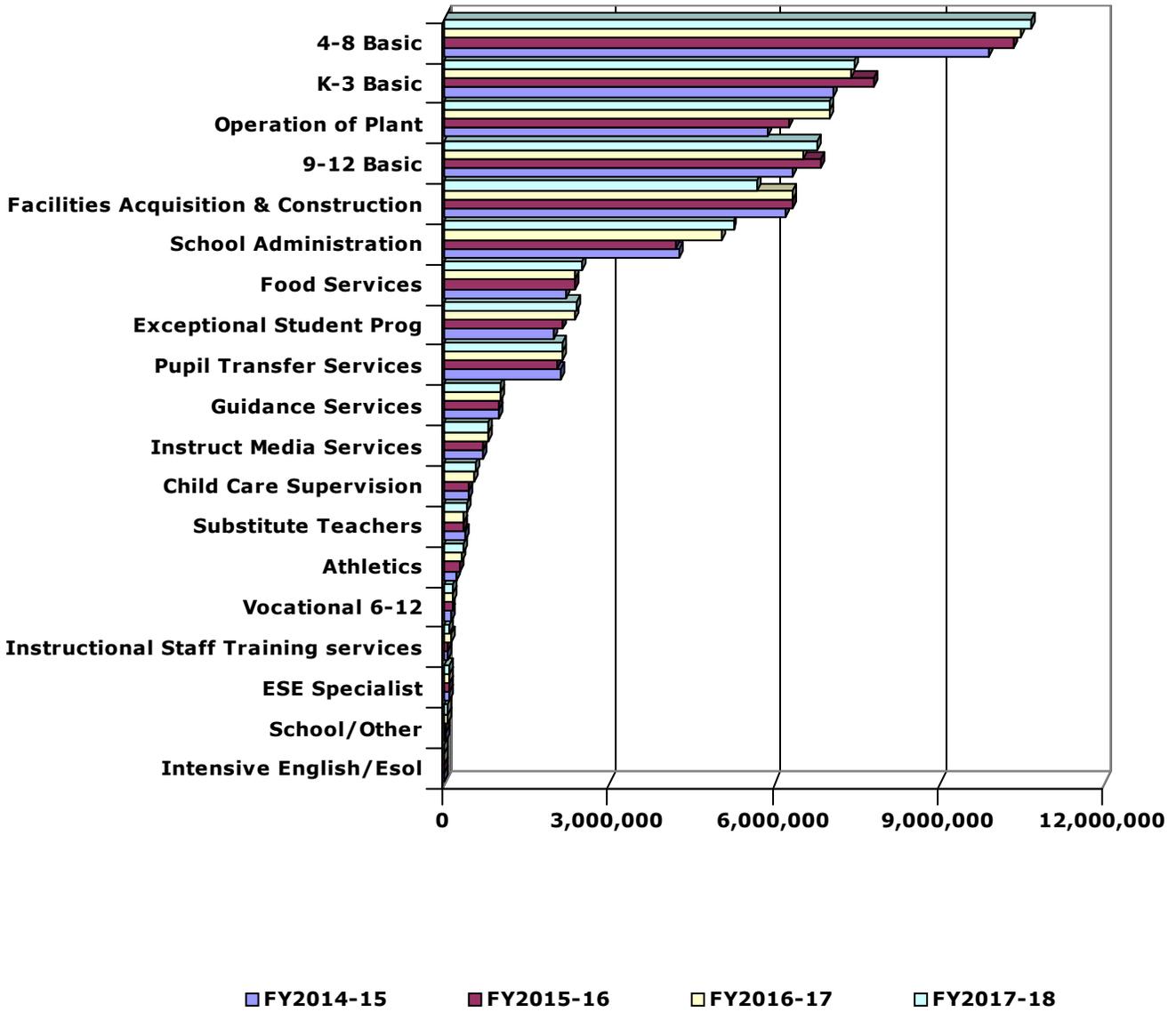
	2014-15 Actual	2015-16 Actual	2016-17 Budget	2017-18 Budget
Revenues				
State Shared	41,983,815	43,226,214	43,616,673	43,394,008
Recreation Charges	1,476,368	1,545,229	1,641,780	1,871,894
Other Miscellaneous Revenue	1,487,138	1,572,574	1,556,502	1,674,512
Federal Grants	1,277,995	1,085,228	1,144,732	1,173,354
Private Gifts / Contributions	621,223	641,232	1,275,139	1,124,520
Estimated Budget Savings	-	-	1,423,787	1,098,854
Rents & Royalties	945,096	1,016,741	865,496	1,033,399
Investment Income	29,619	61,776	29,000	29,000
State Grants	41,798	6,697	-	-
Grants from Local Units	-	1,578,173	-	-
Total Revenues	47,863,052	50,733,864	51,553,109	51,399,541
Expenditures				
K-3 Basic	7,072,688	7,798,812	7,380,990	7,446,435
4-8 Basic	9,898,667	10,329,158	10,479,129	10,647,633
9-12 Basic	6,310,167	6,836,288	6,525,443	6,757,561
Intensive English/Esol	-	129	1,921	1,921
Exceptional Student Prog	1,990,035	2,149,750	2,376,950	2,385,018
Vocational 6-12	113,720	133,091	142,538	141,310
Substitute Teachers	380,898	356,230	338,603	396,408
School/Other	32,875	26,127	41,463	41,607
Guidance Services	997,835	996,653	1,025,919	1,011,517
Instruct Media Services	692,941	689,209	797,364	793,508
ESE Specialist	73,242	78,691	78,756	82,681
Instructional Staff Training ser	65,970	67,683	104,017	91,063
School Administration	4,275,253	4,214,148	5,020,824	5,243,935
Facilities Acquisition & Constr	6,202,213	6,311,874	6,328,598	5,673,901
Food Services	2,213,642	2,361,262	2,356,652	2,500,204
Pupil Transfer Services	2,107,151	2,049,945	2,154,598	2,133,714
Operation of Plant	5,483,674	5,722,611	6,457,080	6,307,223
Child Care Supervision	426,990	432,638	543,503	564,129
Athletics	223,893	264,223	299,214	339,959
Total Expenditures	48,561,857	50,818,522	52,453,562	52,559,727
Excess (deficiency) of revenues over expenditures	(698,804)	(84,659)	(900,453)	(1,160,186)
Other Financing sources (uses)				
Transfers out	(375,000)	(525,000)	(526,137)	(674,513)
Transfers in	1,320,017	1,414,459	1,426,590	1,834,699
Total Other Financing sources (uses)	945,017	889,459	900,453	1,160,186
Net Change in Fund Balance	246,213	804,800	-	-
Fund balances, beginning	3,095,135	3,341,347	4,146,147	4,146,147
Fund balances, ending	3,341,347	4,146,147	4,146,147	4,146,147*

*Please refer to the Fund Balance Section on pages 74-75 in the Budget Overview Section for more details.

Revenues for All Funds



Expenditures for All Funds



City of Pembroke Pines Charter Schools
 Transfer From / To Schedule
 for 2017-2018 Budget

Fund	Transfer From	Transfer To
General Fund*	\$1,160,186	
Elementary Schools	\$674,513	
Middle Schools		\$1,262,481
High School		\$572,218
FSU Elementary		

* Anticipated profits from the Early Learning Centers

Expenditure Category Matrix

2016-17 Budget

2017-18 Budget

	2016-17 Budget				2017-18 Budget			
	Personnel	Operating	Capital and Other	Total	Personnel	Operating	Capital and Other	Total
Blank								
Operation of Plant			526,137	526,137			674,513	674,513
550 Elementary East Campus								
K-3 Basic	1,928,546	93,754		2,022,300	1,881,274	96,366		1,977,640
4-8 Basic	995,203	67,279		1,062,482	964,512	66,725		1,031,237
Exceptional Student Prog	159,907	76,171		236,078	222,848	25,025		247,873
Substitute Teachers	41,462			41,462	69,342			69,342
Guidance Services	67,075	1,300		68,375	62,920	1,300		64,220
Instruct Media Services	88,139	17,454		105,593	81,952	16,454		98,406
Instructional Staff Training service		14,700		14,700		5,200		5,200
School Administration	467,362	249,964	1,400	718,726	438,220	265,620	43,400	747,240
Facilities Acquisition & Constructio		607,026		607,026		527,917		527,917
Food Services		292,173	667	292,840		308,250	16,334	324,584
Pupil Transfer Services		249,072		249,072		245,286		245,286
Operation of Plant		620,717		620,717		632,526		632,526
Child Care Supervision	124,433	500		124,933	125,272	500		125,772
551 Elementary West Campus								
K-3 Basic	1,682,670	85,520		1,768,190	1,707,471	116,545		1,824,016
4-8 Basic	806,627	50,095		856,722	793,783	50,095		843,878
Exceptional Student Prog	217,517	21,006		238,523	225,349	20,911		246,260
Substitute Teachers	28,793			28,793	47,385			47,385
Guidance Services	74,755	1,600		76,355	77,147	1,600		78,747
Instruct Media Services	93,726	16,500	1,575	111,801	93,658	16,500		110,158
Instructional Staff Training service		14,850		14,850		14,850		14,850
School Administration	374,360	159,208	6,400	539,968	277,076	215,271	24,369	516,716
Facilities Acquisition & Constructio		278,360		278,360		270,210		270,210
Food Services		211,906	667	212,573		219,451	4,334	223,785
Pupil Transfer Services		230,419		230,419		226,565		226,565
Operation of Plant		527,015		527,015		535,277	3,131	538,408
Child Care Supervision	115,565	2,650		118,215	126,599	2,650		129,249
552 Elementary Central Campus								
K-3 Basic	1,606,356	105,408		1,711,764	1,644,644	106,026		1,750,670
4-8 Basic	769,059	66,635		835,694	776,565	63,502		840,067
Exceptional Student Prog	208,799	29,721		238,520	217,164	29,625		246,789
Substitute Teachers	51,827			51,827	52,007			52,007
Guidance Services	71,594	3,450		75,044	72,848	2,700		75,548
Instruct Media Services	87,585	16,500		104,085	88,716	15,500		104,216
Instructional Staff Training service		13,500		13,500		13,500		13,500
School Administration	429,410	159,019		588,429	383,847	217,664	3,300	604,811
Facilities Acquisition & Constructio		428,364		428,364		424,462		424,462
Food Services		207,104	2,917	210,021		245,155	4,334	249,489
Pupil Transfer Services		230,479		230,479		226,625		226,625
Operation of Plant		576,359		576,359		581,759		581,759
Child Care Supervision	140,483	2,550		143,033	143,268	2,550		145,818
Fund Total	10,631,253	5,728,328	539,763	16,899,344	10,573,867	5,810,162	773,715	17,157,744
% of Fund	62.9%	33.9%	3.2%	100%	61.6%	33.9%	4.5%	100%

Expenditure Category Matrix

2016-17 Budget

2017-18 Budget

	2016-17 Budget				2017-18 Budget			
	Personnel	Operating	Capital and Other	Total	Personnel	Operating	Capital and Other	Total
553 Middle West Campus								
4-8 Basic	2,523,145	144,445		2,667,590	2,518,901	217,533		2,736,434
Intensive English/Esol		421		421		421		421
Exceptional Student Prog	275,921	15,555		291,476	274,992	15,461		290,453
Substitute Teachers	34,551			34,551	39,294			39,294
Guidance Services	116,618	2,664		119,282	121,441	2,664		124,105
Instruct Media Services	137,550	40,350		177,900	138,471	40,350		178,821
Instructional Staff Training service		14,150		14,150		17,650		17,650
School Administration	381,434	195,598		577,032	391,747	191,439	24,000	607,186
Facilities Acquisition & Constructio		856,036		856,036		777,111		777,111
Food Services		264,466	667	265,133		282,830	4,334	287,164
Pupil Transfer Services		236,772		236,772		234,272		234,272
Operation of Plant		606,801		606,801		566,731	1,400	568,131
Athletics	5,992	5,400		11,392	3,012	8,618		11,630
554 Middle Central Campus								
4-8 Basic	2,816,288	212,955	9,200	3,038,443	2,858,777	280,257		3,139,034
Intensive English/Esol		1,500		1,500		1,500		1,500
Exceptional Student Prog	254,175	24,771		278,946	267,594	26,675		294,269
Substitute Teachers	63,344			63,344	69,342			69,342
Guidance Services	75,373	8,564		83,937	78,558	6,564		85,122
Instruct Media Services	72,604	43,100		115,704	73,867	43,100		116,967
Instructional Staff Training service		9,000		9,000		9,000		9,000
School Administration	444,792	189,559		634,351	420,208	236,604	3,300	660,112
Facilities Acquisition & Constructio		413,093		413,093		409,220		409,220
Food Services		280,651	2,917	283,568		291,868	4,334	296,202
Pupil Transfer Services		245,769		245,769		243,316		243,316
Operation of Plant		569,893		569,893		624,551		624,551
Athletics	5,992	5,650		11,642	3,012	8,618		11,630
Fund Total	7,207,779	4,387,163	12,784	11,607,726	7,259,216	4,536,353	37,368	11,832,937
% of Fund	62.1%	37.8%	0.1%	100%	61.3%	38.3%	0.3%	100%

Expenditure Category Matrix

2016-17 Budget

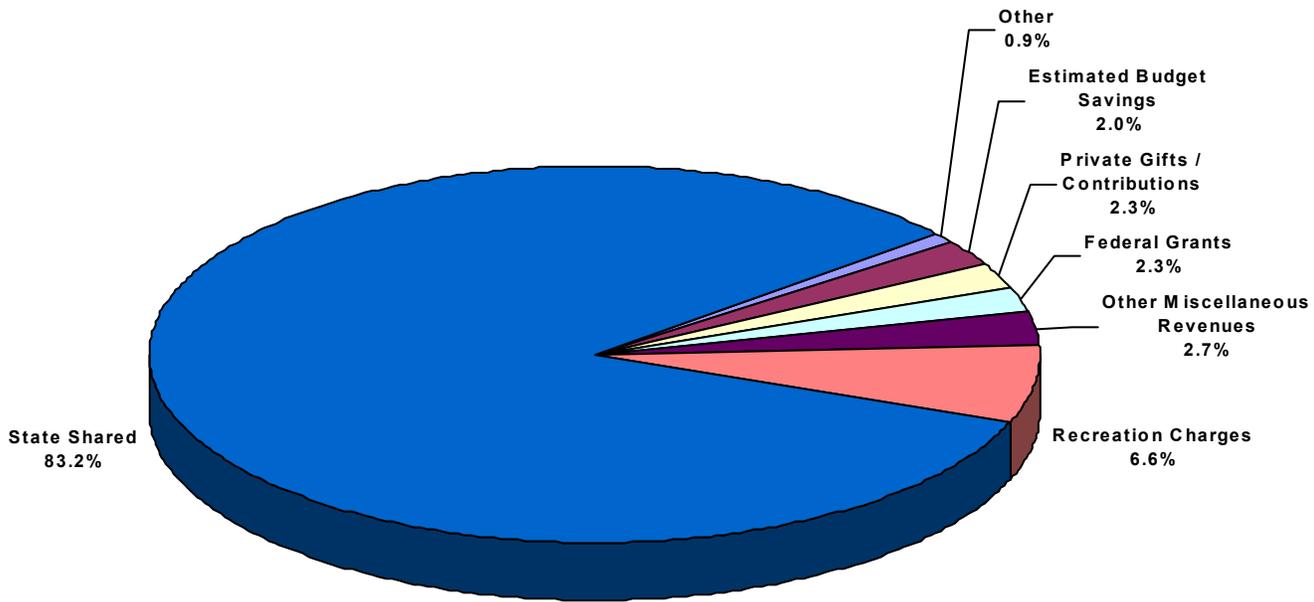
2017-18 Budget

	Personnel	Operating	Capital and Other	Total	Personnel	Operating	Capital and Other	Total
172 Academic Village Charter School								
4-8 Basic	1,058,589	32,600		1,091,189	1,080,215	30,500		1,110,715
9-12 Basic	5,907,872	617,571		6,525,443	6,051,652	667,683	38,226	6,757,561
Exceptional Student Prog	300,285	87,152		387,437	294,003	85,322		379,325
Vocational 6-12	127,438	15,100		142,538	129,510	11,800		141,310
Substitute Teachers	72,558			72,558	72,810			72,810
School/Other	41,463			41,463	41,607			41,607
Guidance Services	519,415	4,250		523,665	496,034	5,750		501,784
Instruct Media Services	88,968	33,769		122,737	92,033	32,077		124,110
ESE Specialist	78,756			78,756	82,681			82,681
Instructional Staff Training service		22,317		22,317		15,363		15,363
School Administration	948,956	376,194		1,325,150	971,313	477,977	1,500	1,450,790
Facilities Acquisition & Constructio		3,130,190		3,130,190		2,694,079		2,694,079
Food Services		804,824	21,920	826,744		846,513	6,200	852,713
Pupil Transfer Services		705,490		705,490		706,838		706,838
Operation of Plant	113,401	2,159,871	257,855	2,531,127	107,416	2,253,848		2,361,264
Child Care Supervision	7,775			7,775	7,802			7,802
Athletics	101,964	174,216		276,180	99,524	217,175		316,699
Fund Total	9,367,440	8,163,544	279,775	17,810,759	9,526,600	8,044,925	45,926	17,617,451
% of Fund	52.6%	45.8%	1.6%	100%	54.1%	45.7%	0.3%	100%
173 FSU Charter Schools								
K-3 Basic	1,796,086	82,650		1,878,736	1,798,126	95,983		1,894,109
4-8 Basic	870,184	56,825		927,009	885,533	60,735		946,268
Exceptional Student Prog	590,936	115,034		705,970	627,711	52,338		680,049
Substitute Teachers	46,068			46,068	46,228			46,228
Guidance Services	78,761	500		79,261	81,491	500		81,991
Instruct Media Services	52,025	7,519		59,544	51,516	9,314		60,830
Instructional Staff Training service		15,500		15,500		15,500		15,500
School Administration	367,967	269,201		637,168	375,264	281,816		657,080
Facilities Acquisition & Constructio		615,529		615,529		570,902		570,902
Food Services		265,106	667	265,773		249,933	16,334	266,267
Pupil Transfer Services		256,597		256,597		250,812		250,812
Operation of Plant		938,278	86,890	1,025,168		1,000,584		1,000,584
Child Care Supervision	139,642	9,905		149,547	135,325	20,163		155,488
Fund Total	3,941,669	2,632,644	87,557	6,661,870	4,001,194	2,608,580	16,334	6,626,108
% of Fund	59.2%	39.5%	1.3%	100%	60.4%	39.4%	0.2%	100%
TOTAL BUDGET	31,148,141	20,911,679	919,879	52,979,699	31,360,877	21,000,020	873,343	53,234,240
% OF TOTAL BUDGET	58.8%	39.5%	1.7%	100%	58.9%	39.4%	1.6%	100%

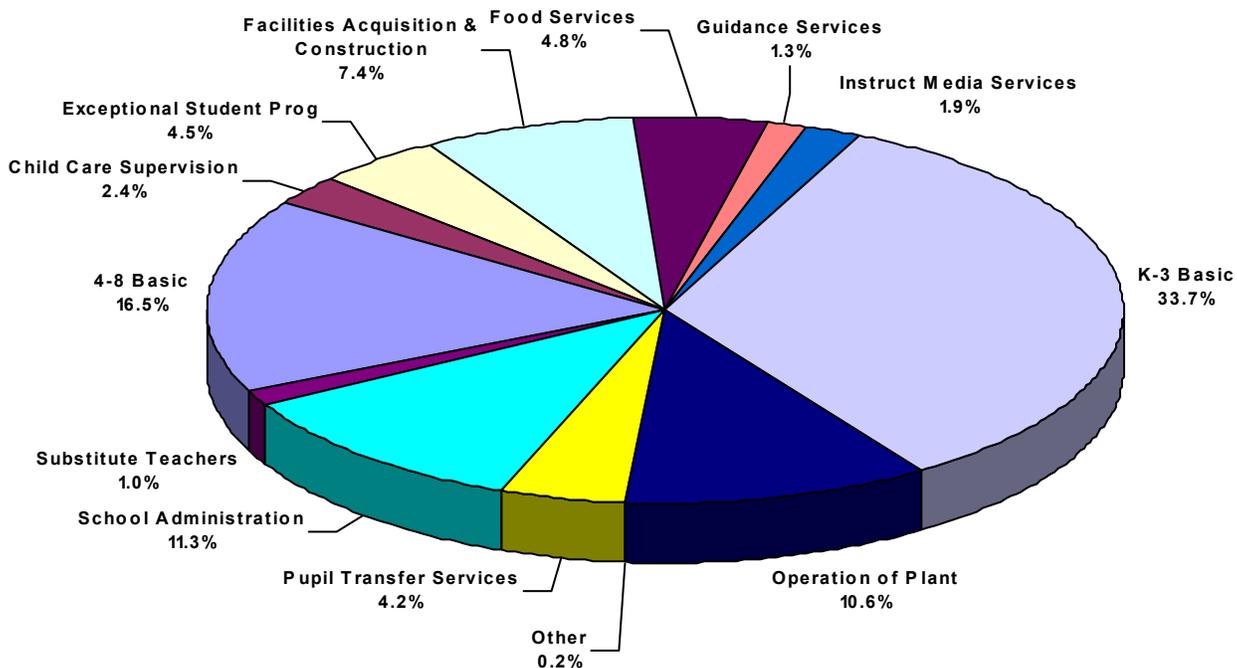
Projected Changes in Fund Balances - Fund 170 Charter Elementary Schools

	2014-15 Actual	2015-16 Actual	2016-17 Budget	2017-18 Budget
Revenues				
State Shared	13,752,314	14,078,086	14,224,730	14,274,153
Recreation Charges	844,934	921,637	929,469	1,124,832
Other Miscellaneous Revenue	412,343	433,015	415,160	461,550
Federal Grants	451,745	365,958	375,844	398,833
Private Gifts / Contributions	196,032	173,203	402,543	387,072
Estimated Budget Savings	-	-	420,028	349,634
Rents & Royalties	182,461	237,210	121,570	151,670
Investment Income	11,688	24,296	10,000	10,000
Grants from Local Units	-	576,879	-	-
Total Revenues	15,851,517	16,810,283	16,899,344	17,157,744
Expenditures				
K-3 Basic	5,311,937	5,875,194	5,502,254	5,552,326
4-8 Basic	2,492,451	2,503,124	2,754,898	2,715,182
Exceptional Student Prog	780,497	718,468	713,121	740,922
Substitute Teachers	125,082	126,261	122,082	168,734
Guidance Services	219,543	218,927	219,774	218,515
Instruct Media Services	269,122	264,746	321,479	312,780
Instructional Staff Training ser	2,435	20,417	43,050	33,550
School Administration	1,540,228	1,550,819	1,847,123	1,868,767
Facilities Acquisition & Constr	1,262,613	1,310,000	1,313,750	1,222,589
Food Services	705,160	740,238	715,434	797,858
Pupil Transfer Services	878,376	681,922	709,970	698,476
Operation of Plant	1,590,128	1,637,742	1,724,091	1,752,693
Child Care Supervision	316,004	329,903	386,181	400,839
Total Expenditures	15,493,576	15,977,763	16,373,207	16,483,231
Excess (deficiency) of revenues over expenditures	357,941	832,520	526,137	674,513
Other Financing sources (uses)				
Transfers out	(375,000)	(525,000)	(526,137)	(674,513)
Total Other Financing sources (uses)	(375,000)	(525,000)	(526,137)	(674,513)
Net Change in Fund Balance	(17,059)	307,520	-	-
Fund balances, beginning	1,469,700	1,452,642	1,760,162	1,760,162
Fund balances, ending	1,452,642	1,760,162	1,760,162	1,760,162

Charter Elementary Schools Revenues



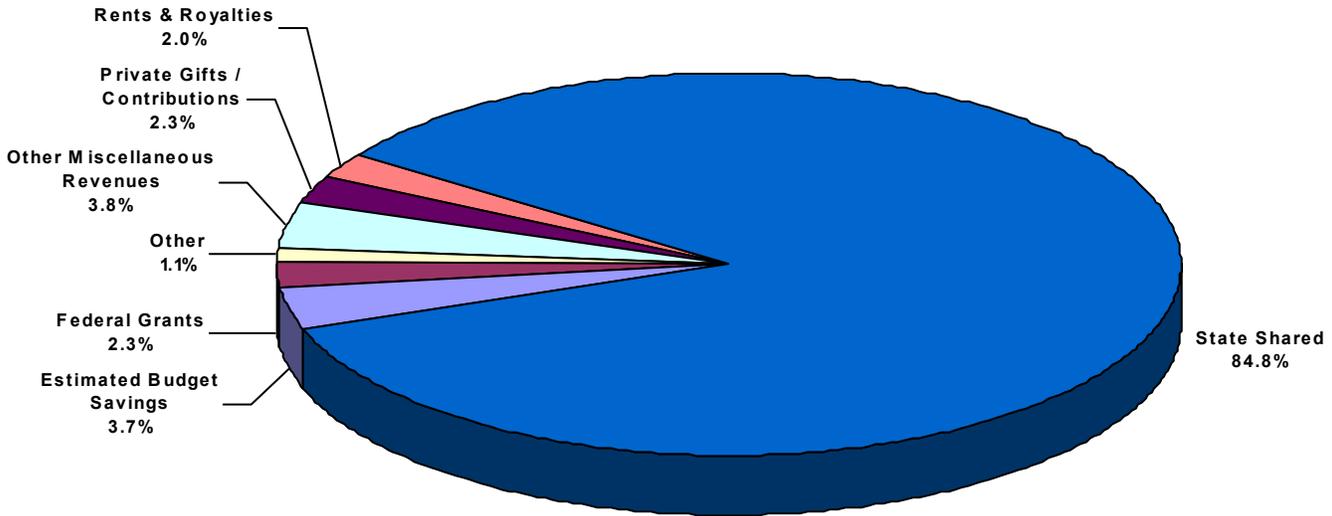
Charter Elementary Schools Expenditures



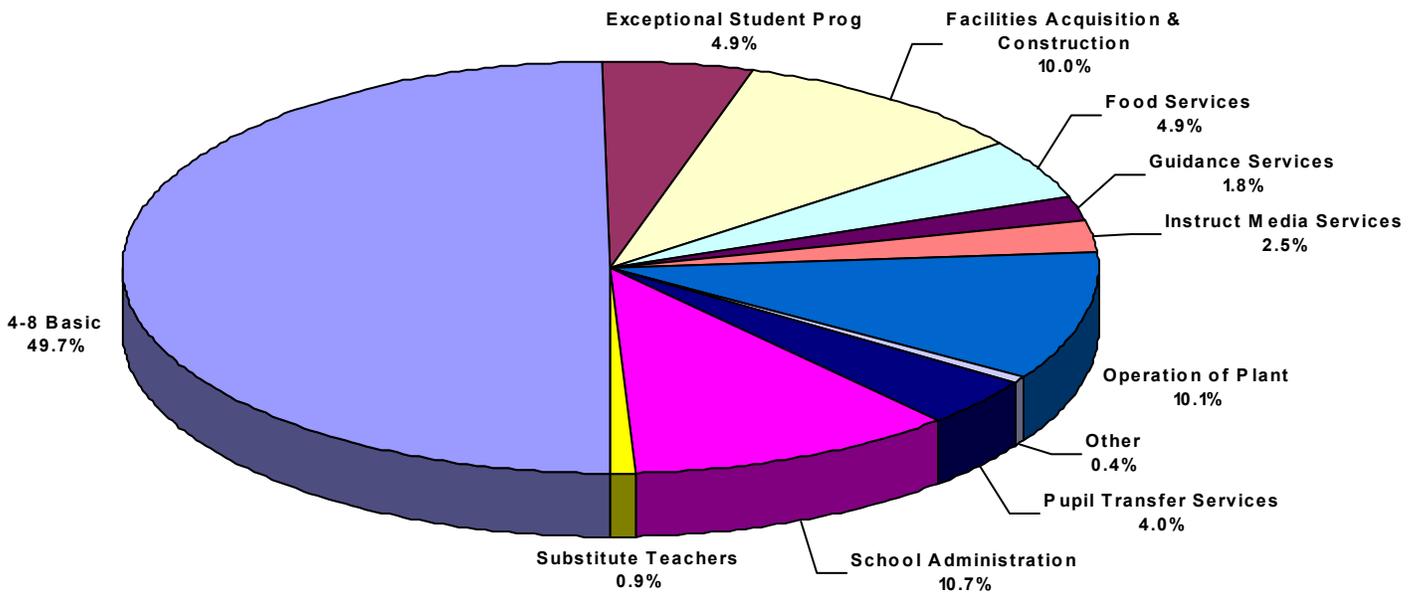
Projected Changes in Fund Balances - Fund 171 Charter Middle Schools

	2014-15 Actual	2015-16 Actual	2016-17 Budget	2017-18 Budget
Revenues				
State Shared	8,557,212	8,841,175	9,062,653	8,966,566
Other Miscellaneous Revenue	352,890	358,769	354,913	402,188
Estimated Budget Savings	-	-	258,895	386,630
Private Gifts / Contributions	134,536	127,308	274,976	244,813
Federal Grants	275,282	231,458	238,979	238,748
Rents & Royalties	172,016	180,799	183,458	214,506
Recreation Charges	131,664	136,980	109,103	113,005
Investment Income	4,452	7,018	4,000	4,000
Grants from Local Units	-	394,999	-	-
Total Revenues	9,628,052	10,278,505	10,486,977	10,570,456
Expenditures				
4-8 Basic	5,540,663	5,930,636	5,706,033	5,875,468
Intensive English/Esol	-	129	1,921	1,921
Exceptional Student Prog	450,226	519,641	570,422	584,722
Substitute Teachers	129,397	102,786	97,895	108,636
Guidance Services	194,710	198,835	203,219	209,227
Instruct Media Services	255,884	253,641	293,604	295,788
Instructional Staff Training ser	17,459	17,163	23,150	26,650
School Administration	1,040,097	1,042,911	1,211,383	1,267,298
Facilities Acquisition & Constr	1,241,189	1,265,316	1,269,129	1,186,331
Food Services	509,062	548,120	548,701	583,366
Pupil Transfer Services	600,867	453,280	482,541	477,588
Operation of Plant	1,066,031	1,066,166	1,176,694	1,192,682
Athletics	19,957	25,538	23,034	23,260
Total Expenditures	11,065,541	11,424,160	11,607,726	11,832,937
Excess (deficiency) of revenues over expenditures	(1,437,489)	(1,145,655)	(1,120,749)	(1,262,481)
Other Financing sources (uses)				
Transfers in	1,320,017	1,164,459	1,120,749	1,262,481
Total Other Financing sources (uses)	1,320,017	1,164,459	1,120,749	1,262,481
Net Change in Fund Balance	(117,472)	18,804	-	-
Fund balances, beginning	152,407	34,934	53,738	53,738
Fund balances, ending	34,934	53,738	53,738	53,738

Charter Middle Schools Revenues



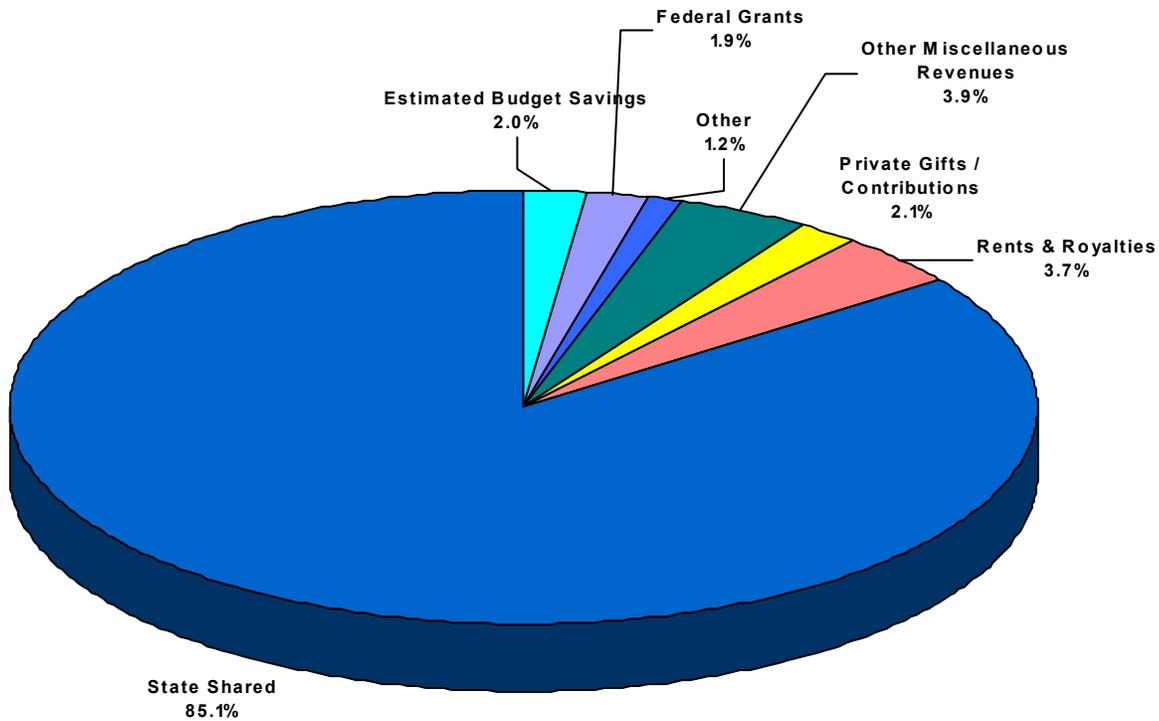
Charter Middle Schools Expenditures



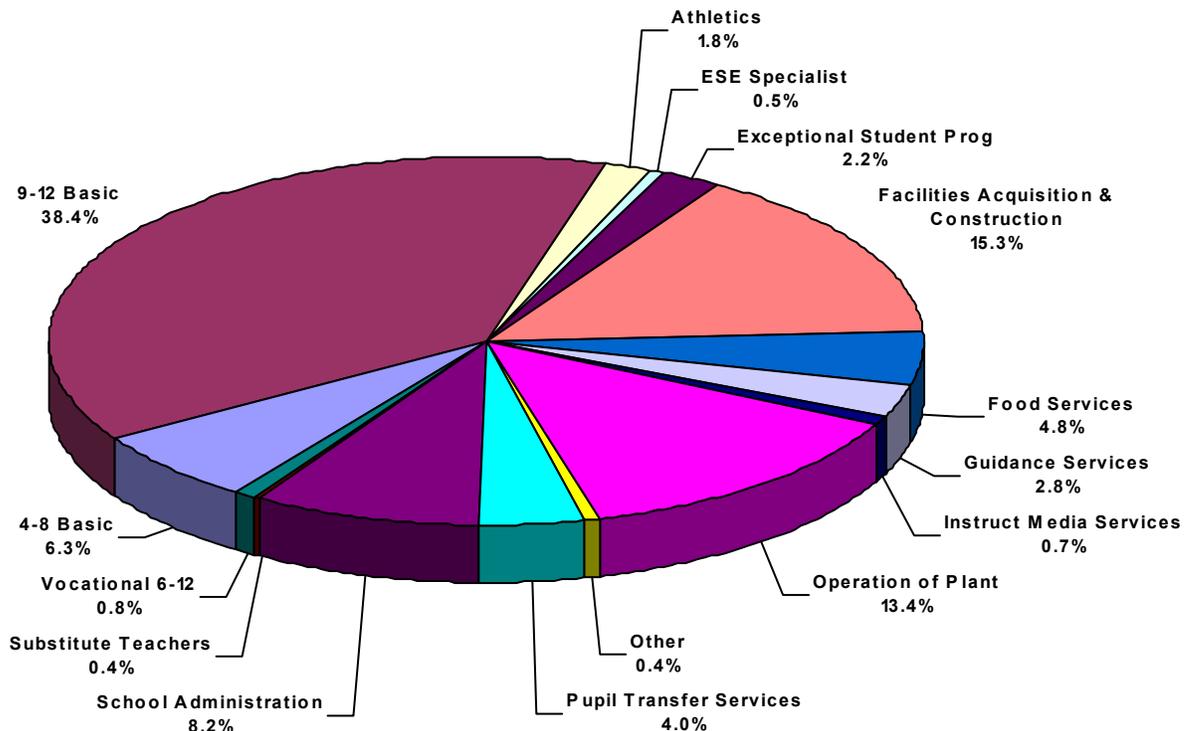
Projected Changes in Fund Balances - Fund 172 Academic Village Charter School

	2014-15 Actual	2015-16 Actual	2016-17 Budget	2017-18 Budget
Revenues				
State Shared	13,833,064	14,397,717	14,548,741	14,504,408
Other Miscellaneous Revenue	558,924	625,625	628,093	671,164
Rents & Royalties	550,442	554,689	528,068	633,743
Private Gifts / Contributions	224,893	275,664	455,850	364,729
Estimated Budget Savings	-	-	512,317	339,283
Federal Grants	364,705	284,858	323,717	327,929
Recreation Charges	81,992	81,569	173,677	192,977
Investment Income	10,852	18,553	11,000	11,000
Grants from Local Units	-	606,295	-	-
Total Revenues	15,624,872	16,844,970	17,181,463	17,045,233
Expenditures				
4-8 Basic	957,229	1,018,114	1,091,189	1,110,715
9-12 Basic	6,310,167	6,836,288	6,525,443	6,757,561
Exceptional Student Prog	144,782	250,061	387,437	379,325
Vocational 6-12	113,720	133,091	142,538	141,310
Substitute Teachers	78,529	76,075	72,558	72,810
School/Other	32,875	26,127	41,463	41,607
Guidance Services	502,924	499,871	523,665	501,784
Instruct Media Services	109,224	108,624	122,737	124,110
ESE Specialist	73,242	78,691	78,756	82,681
Instructional Staff Training ser	6,323	12,833	22,317	15,363
School Administration	1,140,436	1,064,756	1,325,150	1,450,790
Facilities Acquisition & Constr	3,090,988	3,122,823	3,130,190	2,694,079
Food Services	737,844	802,247	826,744	852,713
Pupil Transfer Services	325,279	668,942	705,490	706,838
Operation of Plant	1,935,497	2,079,916	2,531,127	2,361,264
Child Care Supervision	7,906	5,835	7,775	7,802
Athletics	203,937	238,685	276,180	316,699
Total Expenditures	15,770,903	17,022,979	17,810,759	17,617,451
Excess (deficiency) of revenues over expenditures	(146,031)	(178,009)	(629,296)	(572,218)
Other Financing sources (uses)				
Transfers in	-	250,000	305,841	572,218
Total Other Financing sources (uses)	-	250,000	305,841	572,218
Net Change in Fund Balance	(146,031)	71,991	(323,455)	-
Fund balances, beginning	1,000,916	854,885	926,876	603,421
Fund balances, ending	854,885	926,876	603,421	603,421

Academic Village Charter School Revenues



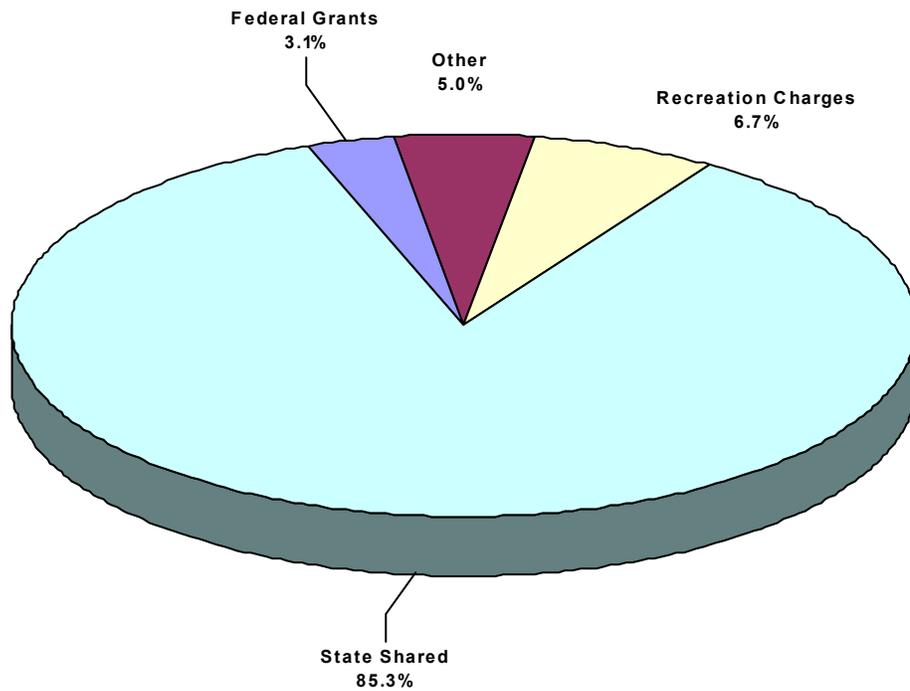
Academic Village Charter School Expenditures



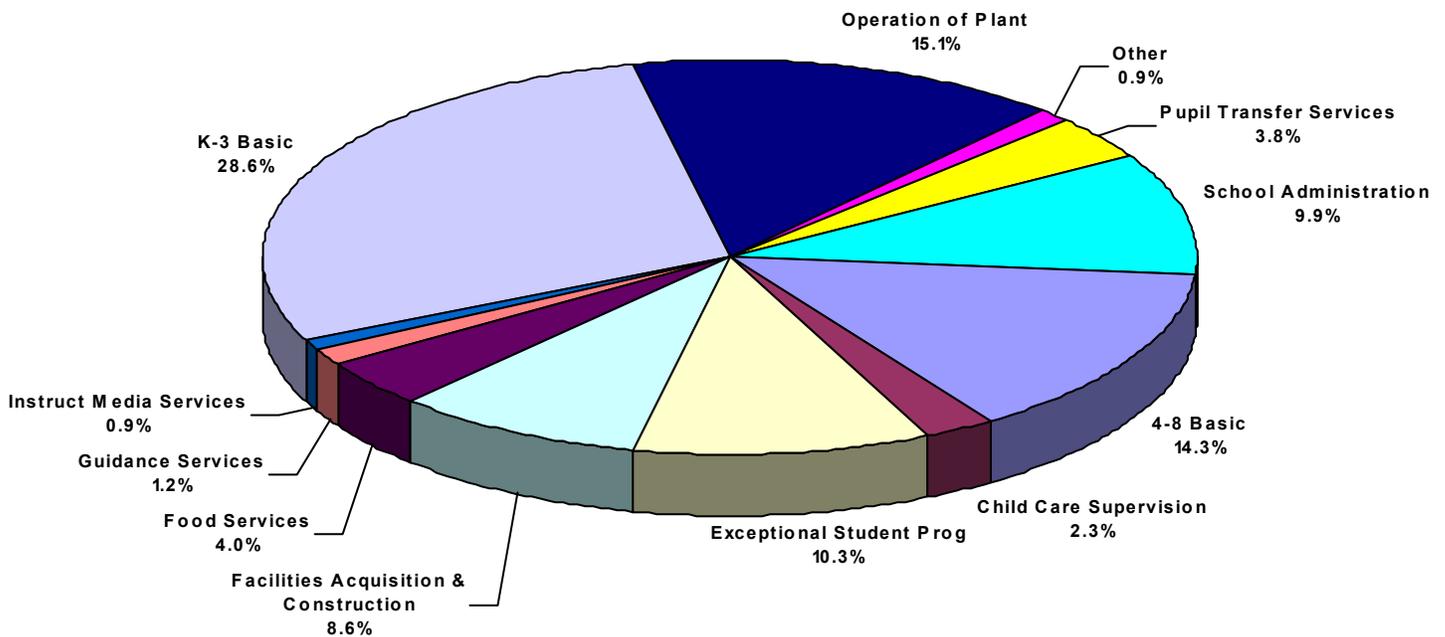
Projected Changes in Fund Balances - Fund 173 FSU Charter Schools

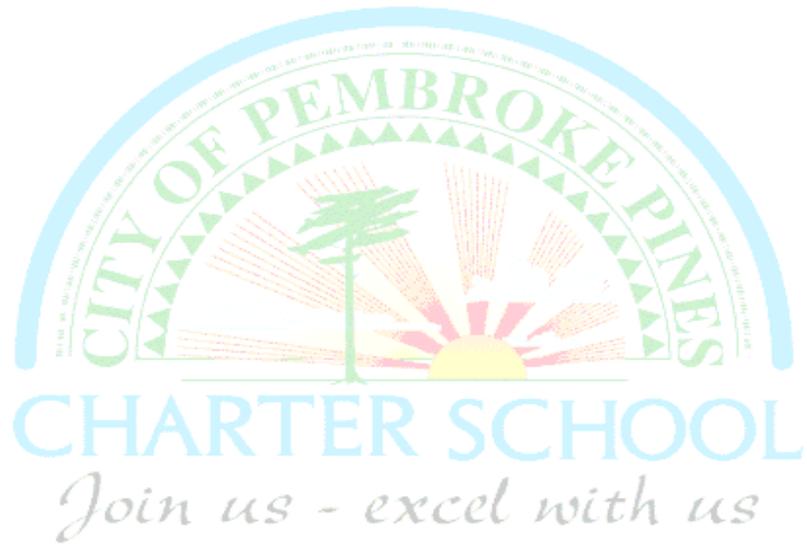
	2014-15 Actual	2015-16 Actual	2016-17 Budget	2017-18 Budget
Revenues				
State Shared	5,841,225	5,909,236	5,780,549	5,648,881
Recreation Charges	417,778	405,042	429,531	441,080
Federal Grants	186,263	202,953	206,192	207,844
Other Miscellaneous Revenue	162,981	155,165	158,336	139,610
Private Gifts / Contributions	65,761	65,058	141,770	127,906
Rents & Royalties	40,177	44,044	32,400	33,480
Estimated Budget Savings	-	-	232,547	23,307
Investment Income	2,627	11,910	4,000	4,000
State Grants	41,798	6,697	-	-
Total Revenues	6,758,611	6,800,106	6,985,325	6,626,108
Expenditures				
K-3 Basic	1,760,751	1,923,619	1,878,736	1,894,109
4-8 Basic	908,324	877,285	927,009	946,268
Exceptional Student Prog	614,530	661,580	705,970	680,049
Substitute Teachers	47,890	51,107	46,068	46,228
Guidance Services	80,657	79,020	79,261	81,991
Instruct Media Services	58,710	62,198	59,544	60,830
Instructional Staff Training ser	39,753	17,270	15,500	15,500
School Administration	554,492	555,662	637,168	657,080
Facilities Acquisition & Constr	607,424	613,734	615,529	570,902
Food Services	261,575	270,657	265,773	266,267
Pupil Transfer Services	302,629	245,801	256,597	250,812
Operation of Plant	892,019	938,787	1,025,168	1,000,584
Child Care Supervision	103,080	96,900	149,547	155,488
Total Expenditures	6,231,836	6,393,620	6,661,870	6,626,108
Excess (deficiency) of revenues over expenditures	526,775	406,485	323,455	-
Net Change in Fund Balance	526,775	406,485	323,455	-
Fund balances, beginning	472,111	998,886	1,405,372	1,728,827
Fund balances, ending	998,886	1,405,372	1,728,827	1,728,827

FSU Charter Schools Revenues



FSU Charter Schools Expenditures

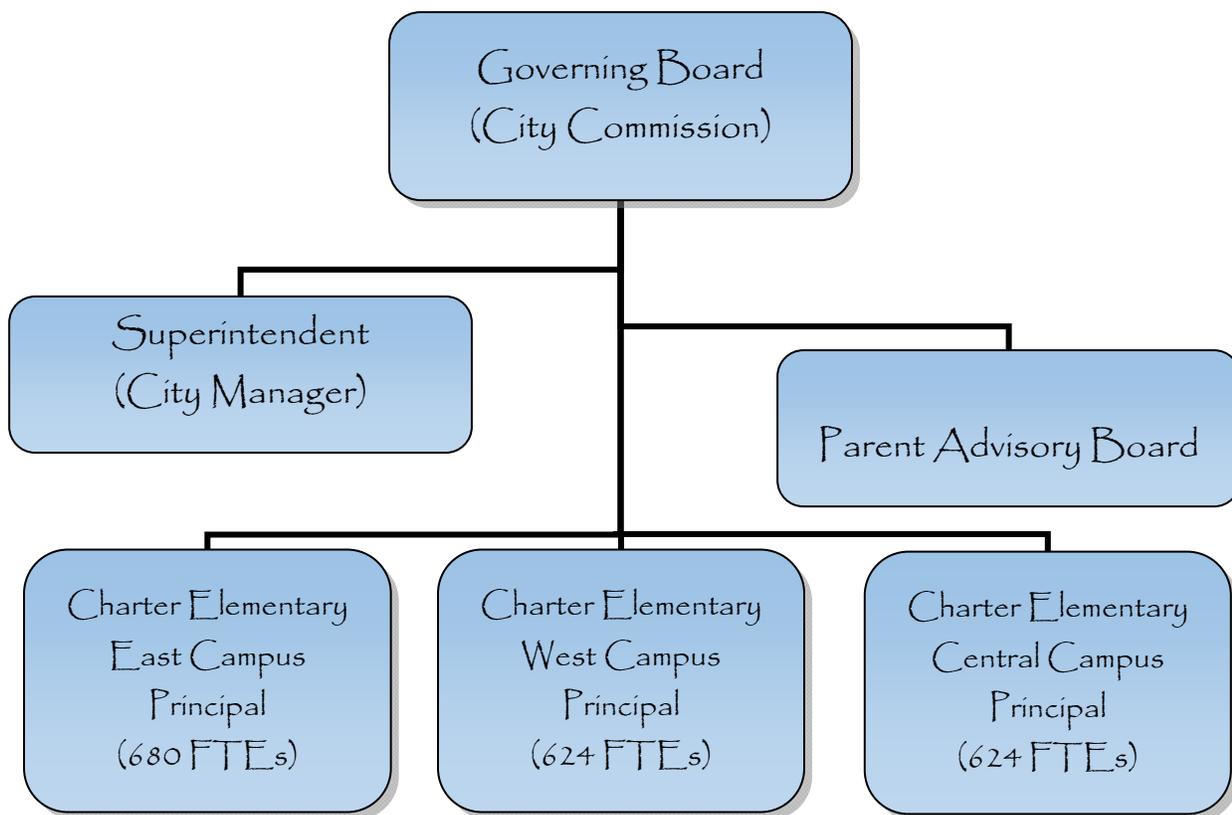




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City of Pembroke Pines 170 Fund - Charter Elementary School

ORGANIZATIONAL CHART



The organizational chart above is a visual depiction of how workflow is distributed within the City of Pembroke Pines Charter Elementary School. It is also meant to be a tool to help enhance our working relationship with the students, parents, employees and stakeholders of the City of Pembroke Pines Charter Elementary School, and to create clear channels of communications in order to better accomplish our goals and objectives.

City of Pembroke Pines

170 Fund - Charter Elementary School

Mission

It is our mission to prepare students to succeed in a global society by providing a personalized and rigorous curriculum through excellence in teaching.

Purpose Statement

Empowering Students for the Possibilities of Tomorrow!

Goals

Academic Growth – Students will demonstrate high academic achievement in English Language Arts (ELA) and Science Technology Engineering and Mathematics (STEM) as identified by the Florida Standards and the Next Generation Sunshine State Standards.

Character Development/ Anti-bullying Initiative - Students will experience growth development in socio-cultural, inter-personal, and character development based on the cooperative efforts of administration, faculty, parents, and a school wide mentoring program, and anti-bullying awareness and instruction.

Cultural Diversity - Students will develop an understanding of and an appreciation for the outstanding contributions that various cultural and ethnic groups have made to the development of society.

Human Resources - Pembroke Pines Charter Schools will maintain organizational communication across campuses by focusing on the effective horizontal and vertical alignment of curriculum as well as the implementation of the

Florida Standards and the Next Generation Sunshine State Standards.

Health and Safety – The Pembroke Pines Charter Schools will utilize strategies to improve students’ and parents’ awareness of student health and fitness. Staff will participate in professional development focusing on school safety and the schools will continue to implement the safety plan to ensure the safety and security of the school site, students, and staff.

Objectives

ELA – Given attention to research-based instructional strategies, 100% of students in grades K, 1, and 2 will demonstrate a progression of their reading skills on the state approved progress monitoring tool.

ELA – By May 2018, the percentage of students scoring Level 3 or above in the English Language Arts Florida Standards Assessment in grades 3, 4, and 5 will increase from 76% to 80%.

ELA – By May 2018, the percentage of students in grades 4 and 5 (not scoring in the lowest 25th percentile) demonstrating gains on the English Language Arts Florida Standards Assessment will increase from 64% to 67%.

ELA – By May 2018, the percentage of students in grades 4 and 5 (scoring in the lowest 25th percentile) demonstrating gains on the English Language Arts Florida Standards Assessment will increase from 51% to 54%.

Math – By May 2018, the percentage of students scoring Level 3 or above on the Mathematics Florida Standards Assessment in grades 3, 4, and 5 will increase from 84% to 87%.

City of Pembroke Pines 170 Fund - Charter Elementary School

Objectives (Cont.)

Math – Given attention to researched-based instructional strategies, 85% or higher of students in grades 1 and 2 will score at or above proficiency on a state approved mathematics progress monitoring tool.

Math – By May 2018, the percentage of students in grades 4 and 5 (not in the lowest 25th percentile) demonstrating gains on the Mathematics Florida Standards Assessment will increase from 62% to 65%.

Math – By May 2018, the percentage of students in grades 4 and 5 (in the lowest 25th percentile) demonstrating gains on the Mathematics Florida Standards Assessment will increase from 48% to 51%.

Science – By May 2018, the percentage of students scoring Level 3 or above on the Florida Standards Science Assessment in grade 5 will increase from 66% to 70%.

Academic and Social Development – Students will be provided academic and social support by an adult advocate who will mentor growth and development in academic skills, social skills, study skills, life skills, and character development.

Major Functions and Activities

A school-wide mentoring program that assigns one adult advocate to every child ensuring that character, social, and academic needs are differentiated and supported.

Red Ribbon Week/National Anti-Drug week – Students are motivated to say no to drugs. Law enforcement officers present special programs to motivate students. Additionally, the schools have

activities throughout the week to promote the "Say No to Drugs" campaign.

G.R.A.D.E. Program – Gang Resistance and Drug Education is a program run by the local police department in which an officer is assigned to the school and educates 5th graders on how to resist the temptations and pressures associated with drugs, alcohol and gangs. At the end of the program, the students have a graduation ceremony.

Kids of Character – In keeping with the Character Education Initiative, each month the entire school focuses on one of the core character values: responsibility, citizenship, kindness, respect, honesty, self-control, tolerance, and cooperation. Students who exemplify the character trait of the month are nominated by their teachers and are honored by having their picture displayed on the Kids of Character bulletin board and by receiving a certificate and other incentives. Students also participate in a school-wide anti-bullying policy. Counselors integrate lessons throughout the school year and students participate in national and district anti-bullying awareness campaigns.

High Five Program – High Five program is a portion of the school's proactive discipline plan. The program breaks the school year into one week increments in which the students are rewarded for maintaining good behavior for a five week period. In addition, there are greater rewards to students for maintaining their good behavior for additional periods.

Principal's Honor Roll – This program recognizes students for achieving all A's on their report card and maintaining excellent conduct. The students receive a special breakfast, a recognition ceremony, and other various awards.

City of Pembroke Pines

170 Fund - Charter Elementary School

Multi-Cultural Night – Staff, Students and Families are invited to participate in a multi-cultural festival in which students exhibit projects from around the world, display art, engage in musical performances and have the opportunity to try ethnic foods. Students become aware of diverse backgrounds and other cultures by “visiting” a multitude of countries throughout the school grounds.

Major Functions & Activities (Cont.)

K-Kids – Student led service organization for elementary students. The motto is "We Build" and its objectives are: to provide opportunities for working together in service to school and community, develop leadership potential, foster the development of strong moral character, and encourage loyalty to school, community, and nation.

Extended Learning – Each campus has a remediation program for students who are on a Progress Monitoring Plan in the areas of Reading and Math. There is also a tutorial program for students in grades 3, 4, and 5 that have not demonstrated grade-level mastery of tested standards.

Barnes and Noble Night – Events are hosted at local Barnes and Noble locations where families and community members are invited to participate in arts and crafts and read alouds conducted by administrators, teachers, and students.

Target, Wal-Mart, and Publix Math Night – Families and community members are invited to participate in educational scavenger hunts as they look for specific items throughout the store. Scavenger hunts are grade specific, collaboratively composed by each grade level team.

Community Reading Day - Distinguished community leaders and stakeholders come to schools and conduct readings for all students in Kindergarten – 5th grade.

Career Day - Stakeholders from multiple professions share their expertise with the goal of sparking an interest in career opportunities. All students participate in demonstrations, hands-on activities, and mini lectures.

Family Nights/Curriculum Nights – Staff led informational and interactive sessions with a concentration on the new Florida State Standards, instructional strategies, and test taking skills. Families of intermediate students are provided information on the Florida Standards Assessment as well as methods for promoting home learning. Workshops for parents of students in the primary grades focus on the Florida Standards, home school connections, and available resources.

STEM Night – Staff led event where science fair projects are placed on display for families and community members to view.

Field Day – Each grade level is assigned one school day where the P.E. coach along with parent volunteers and classroom teachers promote physical fitness and positive teamwork attitudes. Various competitive stations are set up for class rotation.

Junior Achievement – a hands-on 12 week experience designed to help 5th graders understand the economic benefits of education, explore career options, respect and understand business ethics, and practice personal and business financial management. This program ends in a culminating field trip to the Junior Achievement Biz Town.

City of Pembroke Pines 170 Fund - Charter Elementary School

Budget Highlights

A strengthening of curriculum alignment by all school-sites implementing Junior Achievement curriculum as well as a Go Math Personal Math Trainer.

Ongoing implementation of computer replacement program to phase out old computers as well as various technology upgrades through the Florida Department of Education's Digital Classroom Program.

Re-structured the IT Technical Services Fee to include the cost of various technology projects (financed over a nine year period), allowing the charter schools to procure up-to-date technology supportive systems for all charter schools.

Increased Bandwidth Support.

2016-17 Accomplishments

Recipient of the Distinguished Budget Award for the fiscal year beginning July 1, 2016.

Improved technology infrastructure to provide system wide wireless network capabilities.

2016-2017 School of Excellence

2016-17 "A" Rated School

Charter Elementary School Performance Measures

Indicator	2014-15		2015-2016		2016-2017		2017-18	
	Goal	Actual	Goal	Actual	Goal	Actual	Goal	
Outputs								
Average Student Class Size	K-3rd Grade:	18	18	18	18	18	18	18
	4th-5th Grade:	22	22	22	22	22	22	22
Number of Students Enrolled	1928	1928	1928	1928	1928	1928	1928	1928
Effectiveness								
English/Language Arts - Percent of students scoring 3 and above on the English/Language Arts assessment results according to the Florida Standards Assessment (FSA). The FSA measure student achievement based on the Florida State Standards, which specify the challenging content Florida students are expected to know and be able to do. **	3rd Grade:	*	83%	*	83%	85%	78%	81%
	4th Grade:	*	82%	*	75%	77%	74%	77%
	5th Grade:	*	74%	*	79%	81%	76%	79%
Mathematics - Percent of students scoring 3 and above on the mathematics assessment results according to the Florida Standards Assessment (FSA). The FSA measure student achievement based on the Florida State Standards, which specify the challenging content Florida students are expected to know and be able to do. **	3rd Grade:	*	87%	*	90%	85%	88%	91%
	4th Grade:	*	88%	*	82%	77%	84%	87%
	5th Grade:	*	76%	*	87%	81%	79%	82%
Science - Percent of students scoring 3 and above on the science assessment results according to the Florida Standards Science Assessment (FSSA), formerly known as Science FCAT 2.0. The FSSA measure student achievement based on the Next Generation Sunshine State Standards (NGSSS), which specify the challenging content Florida students are expected to know and be able to do.**	5th Grade:	80%	68%	70%	75%	77%	66%	70%
Efficiency								
Percent of parents that completed all 30 required volunteer hours by the end of each year.	100%	100%	100%	100%	100%	100%	100%	100%

* 2014-2016 Goals could not be set at that time because the proficiency levels were not yet established by the Florida Department of Education.

**FCAT Math, Reading and Writing assessments have been replaced by the Florida Standards Assessment.

City of Pembroke Pines Charter Elementary School

Readiness to Start School

Kindergarten students were screened during the first 30 calendar days of the beginning of the school year using the Florida Kindergarten readiness Screener-Work Sampling System (FLKRS-WSS).

Category	Number of students evaluated in 2016-17	Charter Elementary School %
Proficient	43	14%
In Progress	248	79%
Not Yet	17	6%
No Score	6	1%
Not Applicable	0	0%

Source: Florida's Progress Monitoring & Reporting Network: 2016-2017 Reports

City of Pembroke Pines Charter Elementary School

Florida Standards Assessment for Mathematics

% of students scoring 3 or above

2016-17	Charter Elementary School %	District %	State %
3rd grade	88%	61%	62%
4th grade	84%	64%	64%
5th grade	79%	60%	57%

Scores range from 1 (lowest) to 5 (highest).

Florida Standards Assessment in English/Language Arts

% of students scoring 3 or above

2016-17	Charter Elementary School %	District %	State %
3rd grade	78%	58%	58%
4th grade	74%	56%	56%
5th grade	76%	54%	53%

Scores range from 1 (lowest) to 5 (highest).

Florida Standards Science Assessment

% of students scoring 3 or above

2016-17	Charter Elementary School %	District %	State %
5th grade	66%	47%	51%

This test is only given to 5th grade students in Elementary School

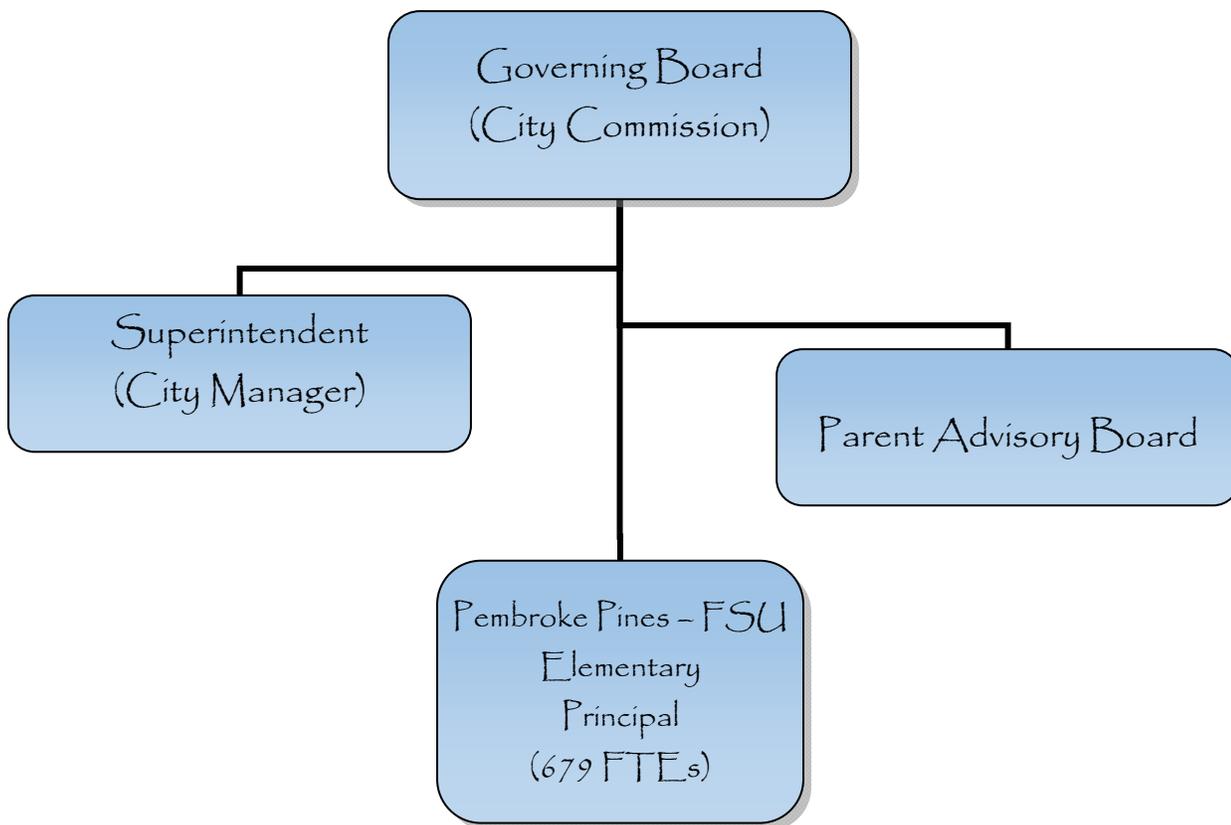
Scores range from 1 (lowest) to 5 (highest).

Source: Florida PK-20 Education Information Portal
 Website: <http://schoolgrades.fldoe.org/>

2016-17	
CITY OF PEMBROKE PINES CHARTER ELEMENTARY SCHOOLS (5051) BROWARD, (6) (EAST, WEST, & CENTRAL CAMPUS) PRINCIPAL: KENNETH BASS, SEAN CHANCE, & MICHAEL CASTELLANO	
Subject	State of Florida A+ Plan
School Grade	A This grade is calculated by adding points earned from each of the performance areas below.
English/ Language Arts	<ul style="list-style-type: none"> • 76% of students meeting state standards in English and Language Arts.
Math	<ul style="list-style-type: none"> • 84% of students at or above grade level in mathematics.
Science	<ul style="list-style-type: none"> • 66% of students at or above grade level in Science.

City of Pembroke Pines 173 Fund - FSU Charter Elementary School

ORGANIZATIONAL CHART



The organizational chart above is a visual depiction of how workflow is distributed within the City of Pembroke Pines-FSU Charter Elementary School. It is also meant to be a tool to help enhance our working relationship with the students, parents, employees and stakeholders of the City of Pembroke Pines-FSU Charter Elementary School, and to create clear channels of communications in order to better accomplish our goals and objectives.

City of Pembroke Pines

173 Fund - FSU Charter Elementary School

Mission

The mission of the Pembroke Pines-Florida State University Charter School is to provide a personalized learning experience that prepares all students to become global citizens. Additionally, as a professional development school, the Pembroke Pines-Florida State University Charter School strives for excellence through collaboration between the school and the University to promote an effective educational environment.

Goals

Academic Growth - Students will demonstrate high academic achievement in English Language Arts (ELA) and Science Technology Engineering and Mathematics (STEM) as identified by the Florida Standards and the Next Generation Sunshine State Standards.

Character Development - Students will experience growth development in socio-cultural, interpersonal, and character development based on the cooperative efforts of administration, faculty, parents, and school-wide mentoring program.

Cultural Diversity - Students will develop an understanding of and an appreciation for the outstanding contributions that various cultural and ethnic groups have made to the development of society.

Human Resources - Pembroke Pines Charter Schools maintain organizational communication across campuses by focusing on the effective horizontal and vertical alignment of curriculum as well as the implementation of the Florida Standards and the Next Generation Sunshine State Standards.

Health and Safety – The Pembroke Pines Charter Schools will utilize strategies to improve students’ and parents’ awareness of student health and fitness, and will continue to implement the safety plan to ensure the safety and security of the school site, students, and staff.

Objectives

ELA – By May 2018, increase the number of students who scored at the proficiency level in Florida Standards Assessments by 2 percent in grades 3, 4, and 5. Ensure student will achieve high standards by using differentiated instruction, highly effective instructional strategies and research-based interventions in the reading and writing components of the Florida Standards Assessments.

ELA – By May 2018, increase the number of students who scored at the proficiency level in the District benchmark assessments by 2 percent in grades K-2. Focusing direct attention to intensive, systematic instruction on foundational skills, students in grades K, 1, and 2, students will demonstrate growth in reading skills as measured by the school-wide progress monitoring tool.

ELA – By May 2018, students in grades 4 and 5 who scored level 1 or 2 on the 2017 Florida Standards Assessment in ELA will demonstrate academic growth as measured on a progress monitoring tool.

Math – By May 2018, increase the number of students who scored at the proficiency level in Florida Standards Assessments by 2 percent in grades 3, 4, and 5. Ensure student will achieve high standards by using differentiated instruction, highly effective instructional strategies and research-based interventions in the math components of the Florida Standards Assessments.

City of Pembroke Pines

173 Fund - FSU Charter Elementary School

Objectives (Cont.)

Math – Given attention to research-based instructional strategies, 85% of students in grades 1 and 2 will score at or above proficiency on the end of year math assessment and/or Go Math! End-of-Year Assessment.

Math – By May 2018, students in grades 4 and 5 who scored level 1 or 2 on the FSA Mathematics will demonstrate academic growth as measured by the Go Math! Assessments.

Science – By May 2018, 75% of eligible students in grade 5 will score at or above Level 3 on the Florida Standards Science Assessment.

Academic and Social Development – Students will be provided academic and social support by an adult advocate who will mentor growth and development in academic skills, social skills, study skills, life skills, and character development.

Major Functions and Activities

Red Ribbon Week - National Anti-Drug week in which students are motivated to say no to drugs. Student Council creates various educational events for students during this week to promote healthy habits. Additionally, the schools have activities throughout the week to promote the "Say No to Drugs" campaign.

G.R.A.D.E. Program – Gang Resistance and Drug Education is a program run by the local police department in which an officer is assigned to the school and educates 5th graders on how to resist the temptations and pressures associated with drugs, alcohol and gangs. At the end of the program, the students have a graduation ceremony.

Kids of Character - In keeping with the Character Education Initiative, each month the entire school focuses on one of the core character values: responsibility, citizenship, kindness, respect, honesty, self-control, tolerance, and cooperation. Students who exemplify the character trait of the month are nominated by their teachers and are honored by having their picture displayed and by receiving a certificate.

Give Me Five Program - The Give Me Five program is a portion of the school's proactive discipline plan. The program breaks the school year into 1 week increments in which the students are rewarded for maintaining the good behavior for a 5 week period. In addition there are greater rewards to students for maintaining their good behavior for additional periods.

Principal's Honor Roll - This program recognizes students for achieving all A's on their report card and maintaining excellent conduct. The students receive a special breakfast, a recognition ceremony, and other various awards.

Extended Learning Program – The school offers a remediation program for students who need extra assistance in the areas of Reading and Math.

Family Nights- Several family nights are held throughout the year that focus on different topics. Examples include Barnes and Noble Night, Publix Math Night, Florida State Standards night, STEM night, and parent workshops.

Field Day – Each grade level is assigned a school day where the P.E. coach along with parent volunteers and classroom teachers promote physical fitness and positive teamwork attitudes. Various competitive stations are set up for class rotation.

City of Pembroke Pines

173 Fund - FSU Charter Elementary School

Budget Highlights

Re-structured the IT Technical Services Fee to include the cost of various technology projects (financed over a nine year period), allowing the charter schools to procure up-to-date technology supportive systems for all charter schools.

Ongoing implementation of computer replacement program to phase out old computers as well as various technology upgrades with assistance from the Florida Department of Education Digital Classroom Program.

2016-17 Accomplishments

Recipient of the Distinguished Budget Award for the fiscal year beginning July 1, 2016.

Named a 2015 National Blue Ribbon School.

Achieved a 1:1 ratio of Chromebook devices to students in Grades 4 and 5 through assistance from the Florida Department of Education Digital Classroom Program.

Improved technology infrastructure to provide system wide wireless network capabilities.

Awarded the District Instructional Leadership Grant. This grant was utilized to provide professional development to teachers and administrators, enabling them to participate in the Standards-Based Observations module offered by Learning Sciences International, which assists leaders with making the necessary instructional shifts to more rigorous instruction and address new academic standards.

2016-17 School of Excellence

2016-17 "A" Rated School

Pembroke Pines ~ FSU Charter Elementary Performance Measures

Indicator	2014-15		2015-2016		2016-2017		2017-18	
	Goal	Actual	Goal	Actual	Goal	Actual	Goal	
Outputs								
Average Student Class Size	K-3rd Grade: 18	18	18	18	18	18	18	
	4th-5th Grade: 22	22	22	22	22	22	22	
Number of Students Enrolled	679	679	679	679	679	679	679	
Effectiveness								
English/Language Arts - Percent of students scoring 3 and above on the English/Language Arts assessment results according to the Florida Standards Assessment (FSA). The FSA measure student achievement based on the Next Generation Sunshine State Standards (NGSSS), which specify the challenging content Florida students are expected to know and be able to do. **	3rd Grade:	*	80%	*	80%	82%	84%	86%
	4th Grade:	*	82%	*	82%	84%	80%	82%
	5th Grade:	*	73%	*	77%	78%	85%	87%
Mathematics - Percent of students scoring 3 and above on the mathematics assessment results according to the Florida Standards Assessment (FSA). The FSA measure student achievement based on the Florida State Standards, which specify the challenging content Florida students are expected to know and be able to do. **	3rd Grade:	*	78%	*	86%	88%	87%	89%
	4th Grade:	*	78%	*	82%	84%	86%	88%
	5th Grade:	*	84%	*	76%	84%	77%	79%
Science - Percent of students scoring 3 and above on the science assessment results according to the Florida Standards Science Assessment (FSSA), formerly known as Science FCAT 2.0. The FSSA measure student achievement based on the Next Generation Sunshine State Standards (NGSSS), which specify the challenging content Florida students are expected to know and be able to do. **	5th Grade:	81%	71%	73%	73%	75%	73%	75%
Efficiency								
Percent of parents that completed all 30 required volunteer hours by the end of each year.	100%	99%	100%	100%	100%	100%	100%	

* 2014-2016 Goals could not be set at that time because the proficiency levels were not yet established by the Florida Department of Education.

**FCAT Math, Reading and Writing assessments have been replaced by the Florida Standards Assessment.

City of Pembroke Pines/FSU Charter Elementary School

Readiness to Start School

Kindergarten students were screened during the first 30 calendar days of the beginning of the school year using the Florida Kindergarten readiness Screener-Work Sampling System (FLKRS-WSS).

Category	Number of students evaluated in 2016-17	Charter Elementary School %
Proficient	41	43%
In Progress	45	47%
Not Yet	9	9%
No Score	1	1%
Not Applicable	0	0%
Did Not Observe	0	0%

Source: Florida's Progress Monitoring & Reporting Network: 2016-17 Reports

City of Pembroke Pines/FSU Charter Elementary School

Florida Standards Assessment for Mathematics

% of students scoring 3 or above

2016-17	FSU Elementary School %	District %	State %
3rd grade	87%	61%	62%
4th grade	86%	64%	64%
5th grade	77%	60%	57%

Scores range from 1 (lowest) to 5 (highest).

Florida Standards Assessment in English/Language Arts

% of students scoring 3 or above

2016-17	FSU Elementary School %	District %	State %
3rd grade	84%	58%	58%
4th grade	80%	56%	56%
5th grade	85%	54%	53%

Scores range from 1 (lowest) to 5 (highest).

Florida Standards Science Assessment

% of students scoring 3 or above

2016-17	FSU Elementary School %	District %	State %
5th grade	73%	47%	51%

This test is only given to 5th grade students in Elementary School

Scores range from 1 (lowest) to 5 (highest).

Source: Florida PK-20 Education Information Portal
 Website: <http://schoolgrades.fldoe.org/>

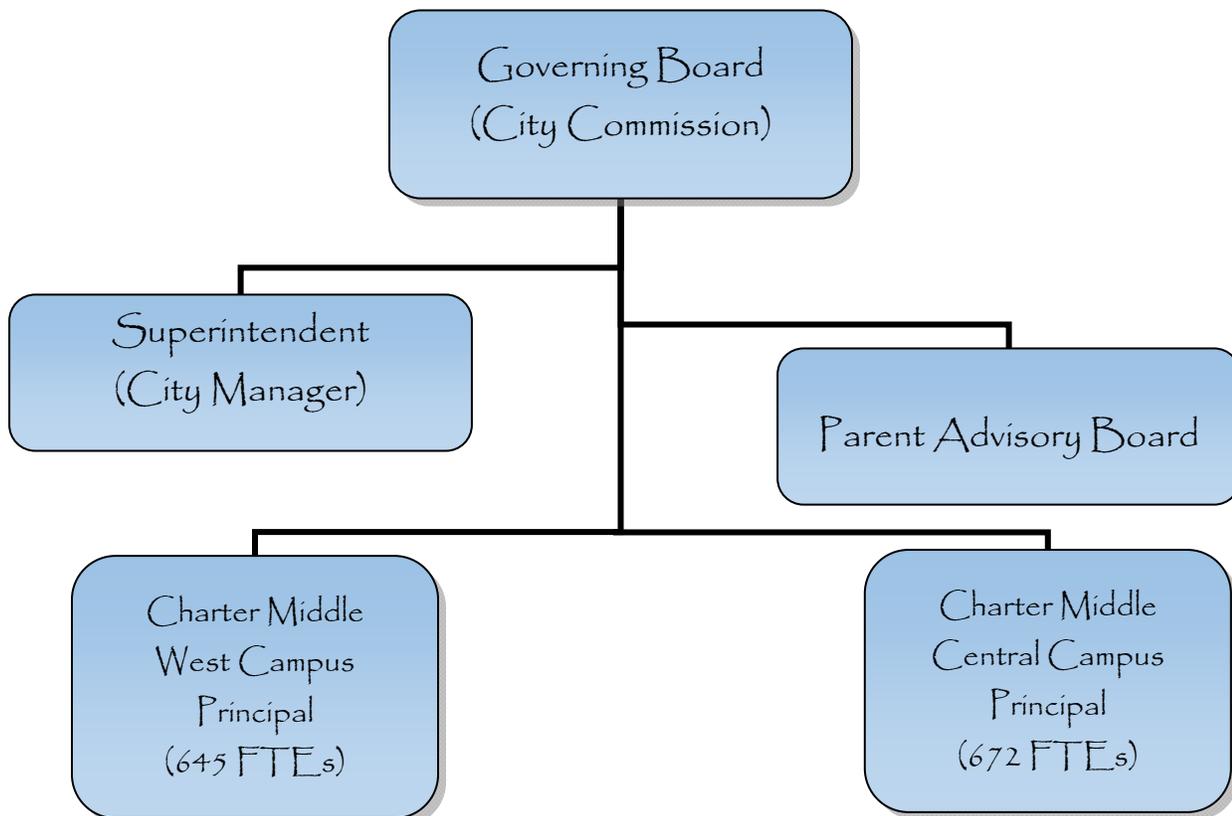
2016-17

PEMBROKE PINES/FSU CHARTER ELEMENTARY SCHOOL (351)
 FSU LAB SCH (73)
 601 SW 172ND AVE, PEMBROKE PINES, FL 33029-4003
 School Phone: 954-499-4244, Principal: DR. LISA LIBIDINSKY

Subject	State of Florida A+ Plan
School Grade	<p style="text-align: center;">A</p> <p style="text-align: center;">This grade is calculated by adding points earned from each of the performance areas below.</p>
English/ Language Arts	<ul style="list-style-type: none"> • 83% of students meeting state standards in English and Language Arts.
Math	<ul style="list-style-type: none"> • 83% of students at or above grade level in mathematics.
Science	<ul style="list-style-type: none"> • 73% of students at or above grade level in Science.

City of Pembroke Pines 171 Fund - Charter Middle School

ORGANIZATIONAL CHART



The organizational chart above is a visual depiction of how workflow is distributed within the City of Pembroke Pines Charter Middle School. It is also meant to be a tool to help enhance our working relationship with the students, parents, employees and stakeholders of the City of Pembroke Pines Charter Middle School, and to create clear channels of communications in order to better accomplish our goals and objectives.

City of Pembroke Pines

171 Fund - Charter Middle School

Mission

It is our mission to prepare students to succeed in a global society by providing a personalized and rigorous curriculum through excellence in teaching.

Purpose Statement

Empowering Students for the Possibilities of Tomorrow!

Goals

Academic Growth - Students will demonstrate high academic achievement in English Language Arts (ELA), Science Technology Engineering and Mathematics (STEM), Mathematics, Algebra and Geometry and Civics as indicated by the Next Generation Sunshine State Standards and the Florida State Standards.

Character Development/Anti-Bullying Initiative- Students will experience growth, inter-personal, and character development based on the cooperative efforts of administration, faculty, parents, a school-wide mentoring program, and anti-bullying awareness and instruction. Students will demonstrate the character traits of outstanding citizens, with an emphasis on anti-bullying and cultural diversity awareness.

Human Resources – Pembroke Pines Charter Schools will organize staff development across campuses focusing on the horizontal and vertical alignment of our curriculum as well as the continued implementation of the Florida State Standards and the Next Generation Sunshine State Standards.

Health and Safety – The schools will utilize strategies to improve students’ and parents’ awareness of student health and fitness, including physical fitness. Schools will continue to implement the safety plan to maintain the well-being and security of all students.

Objectives

English Language Arts – By May 2018, the percentage of students scoring Level 3 or higher in the English Language Arts Florida Standards Assessment in grades 6, 7, and 8 will increase from 84% to 87%.

English Language Arts – by May 2018, the percentage of students in grades 6, 7, and 8 (not in the lowest 25th percentile) demonstrating gains on the English Language Arts Florida Standards Assessment will increase from 74% to 77%.

English Language Arts – by May 2018, the percentage of students in grades 6, 7, and 8 (in the lowest 25th percentile) demonstrating gains on the English Language Arts Florida Standards Assessment will increase from 65% to 68%.

Mathematics – By May 2018, the percentage of students scoring Level 3 or higher in the Mathematics Florida Standards Assessment in grades 6, 7, and 8 will increase from 84% to 87%.

Mathematics – By May 2018, the percentage of students in grades 6, 7, and 8 (not in the lowest 25th percentile) demonstrating gains on the Mathematics Florida Standards Assessment will increase from 78% to 81%.

City of Pembroke Pines

171 Fund - Charter Middle School

Mathematics – By May 2018, the percentage of students in grades 6, 7, and 8 (in the lowest 25th percentile) demonstrating gains on the Mathematics Florida Standards Assessment will increase from 67% to 70%.

Science – By May 2018, the percentage of students scoring at Level 3 or higher in the Florida Standards Science Assessment will increase from 81% to 83%.

Civics – By May 2018, the percentage of students scoring at Level 3 or higher in the Civics EOC in 7th grade will increase from 94% to 96%.

Algebra I – By May 2018, 100% of students in grades 7 and 8 will achieve proficiency or higher on the Algebra 1 EOC.

Geometry – By May 2018, 100% of students in Geometry will achieve proficiency or higher in the Geometry EOC.

Major Functions and Activities

G.R.E.A.T .Program – Gang Resistance Education and Training is a program where the School Resource Officer (SRO) presents lessons to students to help them make appropriate choices when confronted with drugs and other adverse situations.

Charter Education Initiative - In keeping with the county initiative, students participate in a school-wide program focused on fostering environment where students display positive behavior in all aspects of school. The entire school focuses on one core character value per month: responsibility,

citizenship, kindness, respect, honesty, self-control, tolerance and cooperation. Students who exemplify the character trait of the month are nominated by their teachers and are honored as Student of the Month and receive a certificate and recognition from the principal.

Principal's Honor Roll – At the conclusion of each of the first three quarters, students who earn straight A's are honored at a special event. Students receive a certificate, other incentives and often a visit from a City official to commemorate their academic achievement. Family members are invited to celebrate with their children.

Red Ribbon Week – Along with the National "Just Say No to Drugs" Initiative, each October students participate in a week-long series of activities to stress the importance of resisting drugs. Signs are posted throughout the school to allow for all stakeholders to embrace the message as well. This event is sponsored by the Student Council.

Drama play and Talent Show – Led by faculty sponsors and parents, students participate in the production of both an annual play and talent show. Both events showcase the multiple talents of the school's student body and are produced, directed and performed by students.

Community Service – At various times throughout the year, students participate in service activities sponsored by school clubs to collect donations for charitable organizations including UNICEF, American Cancer Society, National Multiple Sclerosis Society, National ALS Society, Southwest Focal Point Senior Center, and others. This is tied to the Character Education Program designed to develop caring, concerned citizens who recognize that all of society is connected and that the welfare of one is the concern of all.

City of Pembroke Pines

171 Fund - Charter Middle School

Major Functions & Activities (Cont.)

Career Day and Planning – In keeping with the career planning initiative, students participate in a school-wide Career Day, in which parents and community partners share their professional experience. In addition, students participate in career exploration activities and create an education plan that focuses on their career interests.

Academic Competitions – Students compete throughout Broward County to test knowledge levels in various subject areas such as math, science, social studies, Spanish, art, music, spelling, and literature. The Pembroke Pines Charter Middle School has been among the top winners in the county.

Additional Tutoring – Based on documented needs, enrichment and remediation tutorial sessions are provided to students at the end of the regularly scheduled day and on Saturdays.

Parent Workshops – Parents are invited to participate in workshops to equip them with necessary information and skills to provide educational support and guidance to their child. The workshops are presented by teachers, administrators, and guidance counselors. Attendance to the workshops is excellent.

Junior Achievement – a hands-on 12 week experience designed to help 8th graders understand the economic benefits of education, explore career options, respect and understand business ethics, and practice personal and business financial management. This program ends in a culminating field trip to the Junior Achievement Finance Park.

National Junior Honor Society – a prestigious membership based on principles of scholarship, service, leadership, character, and citizenship.

Robotics Team – a STEM based team created to build, design, and compete with other robotic teams locally, countywide, statewide, and nationally

Budget Highlights

Ongoing implementation of computer replacement program to phase out old computers as well as various technology upgrades through the Florida Department of Education's Digital Classroom Program.

Re-structured the IT Technical Services Fee to include the cost of various technology projects (financed over a nine year period), allowing the charter schools to procure up-to-date technology supportive systems for all charter schools.

INSIDE National Geographic (SIRP) Adoption of Discovery Education for Social Studies Curriculum.

Adoption of Discovery Ed curriculum for Social Studies.

Adoption of computer assisted instructional programs; i-Ready.

Adoption of National Geographic Inside Curriculum for Intensive Reading.

Integration of Junior Achievement, financial and career planning, curriculum

Increased Bandwidth Support.

City of Pembroke Pines 171 Fund - Charter Middle School

2016-17 Accomplishments

Recipient of the Distinguished Budget Award for the fiscal year beginning July 1, 2016.

Improved technology infrastructure to provide system wide wireless network capabilities.

2016-2017 Winner of Niche #1 Best Charter Middle School in Miami Area

2016-2017 School of Excellence

2016-17 "A" Rated School

Charter Middle School Performance Measures

Indicator	2014-15		2015-16		2016-17		2017-18	
	Goal	Actual	Goal	Actual	Goal	Actual	Goal	
Outputs								
Average Student Class Size	22	22	22	22	22	22	22	
Number of Students Enrolled	1310	1310	1287	1287	1317	1317	1317	
Effectiveness								
English/Language Arts - Percent of students scoring 3 and above on the English/Language Arts assessment results according to the Florida Standards Assessment (FSA). The FSA measure student achievement based on the Next Generation Sunshine State Standards (NGSSS), which specify the challenging content Florida students are expected to know and be able to do. **	6th Grade:	*	80%	*	81%	83%	87%	89%
	7th Grade:	*	80%	*	78%	80%	81%	83%
	8th Grade:	*	83%	*	85%	87%	85%	87%
Science - Percent of students scoring 3 and above on the science assessment results according to the Florida Standards Science Assessment (FSSA), formerly known as Science FCAT 2.0. The FSSA measure student achievement based on the Next Generation Sunshine State Standards (NGSSS), which specify the challenging content Florida students are expected to know and be able to do.**	8th Grade:	82%	84%	86%	78%	80%	81%	83%
Math -Percent of students scoring 3 and above on the Math assessment results according to the Florida Standards Assessment (FSA). The FSA measure student achievement based on the Florida State Standards, which specify the challenging content Florida students are expected to know and be able to do. **	6th Grade:	*	77%	*	81%	83%	88%	89%
	7th Grade:	*	76%	*	78%	80%	77%	79%
	8th Grade:	*	89%	*	87%	89%	86%	86%
Algebra 1 EOC - Percent of students scoring Achievement Level 3 and above on the Algebra 1 End-of-Course (EOC) Assessment. The Algebra 1 EOC Assessment measure student achievement based on the Next Generation Sunshine State Standards (NGSSS), which specify the challenging content Florida students are expected to know and be able to do.	7th Grade:	100%	99%	100%	100%	100%	100%	100%
	8th Grade:	100%	99%	100%	100%	100%	100%	100%
Civics EOC - Percent of students scoring Achievement Level 3 and above on the Civics End-of-Course (EOC) Assessment. The Civics EOC Assessment measure student achievement based on the Next Generation Sunshine State Standards (NGSSS), which specify the challenging content Florida students are expected to know and be able to do.	7th Grade:	97%	90%	92%	94%	96%	94%	96%
Geometry 1 EOC - Percent of students scoring Achievement Level 3 and above on the Geometry 1 End-of-Course (EOC) Assessment. The Geometry 1 EOC Assessment measure student achievement based on the Next Generation Sunshine State Standards (NGSSS), which specify the challenging content Florida students are expected to know and be able to do.	8th Grade:	*	100%	100%	100%	100%	100%	100%
Efficiency								
Percent of parents that completed all 30 required volunteer hours by the end of each year.	100%	99%	100%	100%	100%	100%	100%	

* 2014-2016 Goals could not be set at that time because the proficiency levels were not yet established by the Florida Department of Education.
 **FCAT Math, Reading and Writing assessments have been replaced by the Florida Standards Assessment.

City of Pembroke Pines Charter Middle School

Florida Standards Assessment for Mathematics

% of students scoring 3 or above

2016-2017	Charter Middle School %	District %	State %
6th grade	88%	55%	51%
7th grade	77%	54%	53%
8th grade	86%	48%	46%

Scores range from 1 (lowest) to 5 (highest).

Florida Standards Assessment for English/ Language Arts

% of students scoring 3 or above

2016-2017	Charter Middle School %	District %	State %
6th grade	87%	54%	52%
7th grade	81%	54%	52%
8th grade	85%	57%	55%

Scores range from 1 (lowest) to 5 (highest).

Florida Standards Science Assessment

% of students scoring 3 or above

2016-2017	Charter Middle School %	District %	State %
8th grade	81%	44%	48%

This test is only given to 8th grade students in Middle School
Scores range from 1 (lowest) to 5 (highest).

Florida FOC Civics Assessment

% of students scoring 3 or above

2016-2017	Charter Middle School %	District %	State %
7th grade	94%	71%	70%

Florida FOC Algebra 1 Assessment

% of students scoring 3 or above

2016-2017	Charter Middle School %	District %	State %
7th grade	100%	97%	94%
8th grade	100%	90%	88%

Florida FOC Geometry Assessment

% of students scoring 3 or above

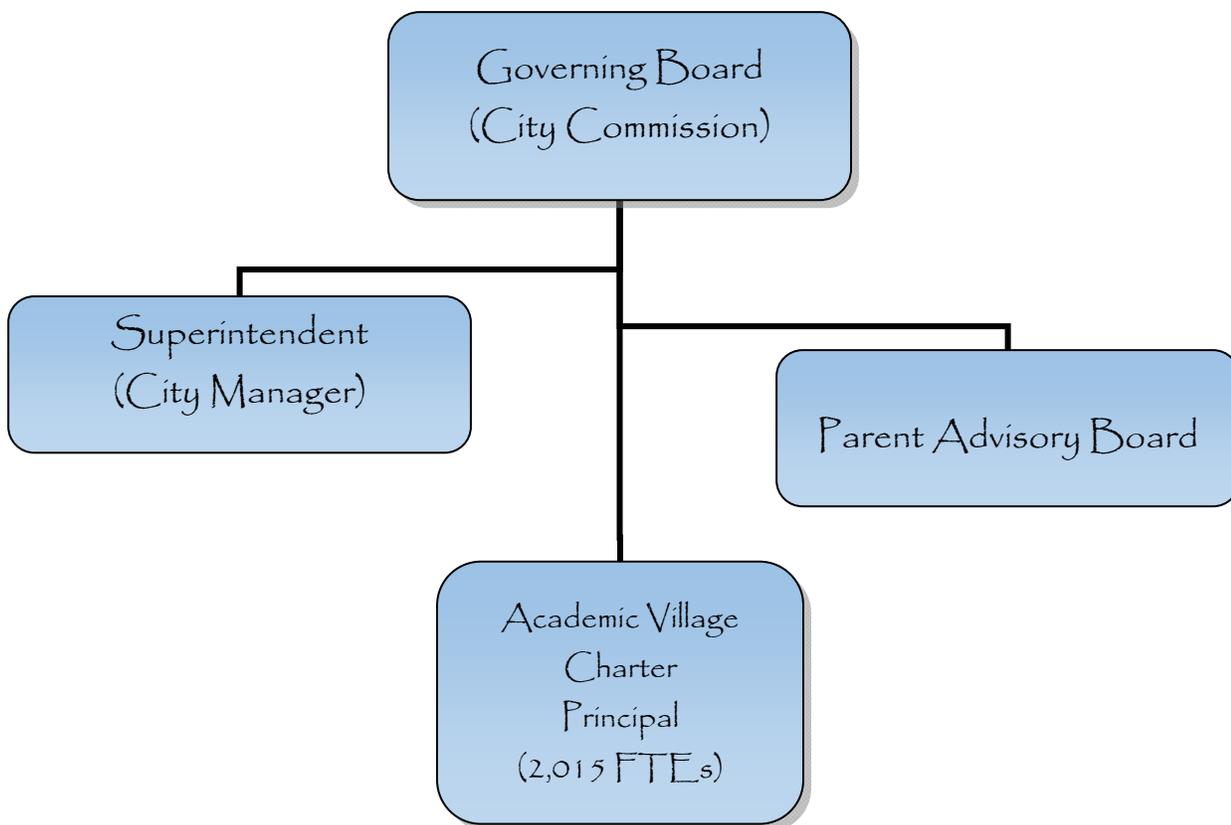
2016-2017	Charter Middle School %	District %	State %
8th grade	100%	96%	94%

Source: Florida PK-20 Education Information Portal
Website: <http://schoolgrades.fldoe.org/>

2016-17	
CITY OF PEMBROKE PINES CHARTER MIDDLE SCHOOLS (5081) BROWARD, (6) (WEST, & CENTRAL CAMPUS) PRINCIPAL: SEAN CHANCE & MICHAEL CASTELLANO	
Subject	State of Florida A+ Plan
School Grade	<p>A</p> <p>This grade is calculated by adding points earned from each of the performance areas below.</p>
English/ Language Arts	<ul style="list-style-type: none"> • 84% of students meeting state standards in English and Language Arts.
Math	<ul style="list-style-type: none"> • 84% of students at or above grade level in Mathematics.
Science	<ul style="list-style-type: none"> • 81% of students at or above grade level in Science.

City of Pembroke Pines 172 Fund - Academic Village Charter School

ORGANIZATIONAL CHART



The organizational chart above is a visual depiction of how workflow is distributed within the City of Pembroke Pines Academic Village Charter School. It is also meant to be a tool to help enhance our working relationship with the students, parents, employees and stakeholders of the City of Pembroke Pines, Academic Village Charter School and to create clear channels of communications in order to better accomplish our goals and objectives.

City of Pembroke Pines

172 Fund - Academic Village Charter School

Mission

It is our mission to prepare students to succeed in a global society by providing a personalized and rigorous curriculum through excellence in teaching.

Purpose Statement

Empowering Students for the Possibilities of Tomorrow!

Goals

Expanding and Integrating Knowledge: Students will connect knowledge and experiences from different subject areas by demonstrating integrated knowledge and skills in applying multidisciplinary approaches to solving problems and completing academic tasks.

Communication Skills Goal: Students will use a wide range of communication skills while improving reading and writing skills at or above grade level.

Thinking and Reasoning Goal: Students will demonstrate use of higher order thinking skills across the curriculum.

Objectives

By May 2018, at least 86% of Geometry students will pass the Geometry EOC Exam. Results for 2016-2017: 77% of students taking the Geometry EOC Exam scored Level 3 or higher.

By May 2018, at least 80% of Algebra I students will pass the Algebra EOC Exam. Results for 2016-2017: 71% of students taking the Algebra I EOC Exam scored Level 3 or higher.

By May 2018, at least 70% of Algebra II students will pass the Algebra II EOC Exam. Results for 2016-2017: 79% of students taking the Algebra II EOC Exam scored Level 3 or higher.

By May 2018, at least 90% of Biology students will pass the Biology EOC Exam. Results for 2016-2017: 86% of students taking the Biology EOC Exam scored Level 3 or higher.

By May 2018, 80% of U.S. History students will pass the U.S. History EOC Exam. Results for 2016-2017: 82% of students taking the US History EOC Exam scored Level 3 or higher.

By May 2018, 98% of Civics students will pass the Civics EOC. Results for 2016-2017: 97% of students taking the Civics EOC Exam scored Level 3 or higher.

By May 2018, students enrolled in an AP course will meet or exceed the national passing rate set for the examination.

By May 2018, students enrolled in a Cambridge course will meet or exceed the international passing rate set for the examination.

Major Functions and Activities

In meeting our mission of preparing students for responsible citizenship, we are proud of the efforts of our students who participate in AVCS clubs that provide service to our community. Below are listed a few of the clubs and their service-related activities:

City of Pembroke Pines

172 Fund - Academic Village Charter School

Major Functions and Activities (Cont.)

The Key Club continues to organize school-wide blood drives and food drives to help the less fortunate.

SGA has continued to promote a holiday toy drive to collect and provide gifts for families in our community. SGA also sponsored an Honor Drive fundraiser that helped raised over \$4,000 to send WWII veterans to Washington, D.C. to see the WWII Memorial. Members of SGA currently hold leadership positions as the presidents of both the Broward County Association of Student Councils and the Florida Association of Student Councils, District VI.

The BRACE advisor continues to lead efforts to raise funds each year for the Shontel Medwynter Scholarship and other scholarships to honor the memory of former students.

Relay for Life Club continues to be a leading fundraiser for the City of Pembroke Pines Relay for Life Event, raising over \$11,000.00 for the American Cancer Society.

National Honor Society continues to provide tutoring services for students in need of remediation.

"Let's Teach Our Children Well" Parent Workshops: Four times per year parents of Pembroke Pines Charter High School students are invited to attend a half-day of workshops designed to equip them with necessary information and skills to provide educational support and guidance to their child. The workshops are presented by charter teachers, administrators, guidance counselors, parent advisory board members, and community partners. The average attendance for each of these workshops has been over 300 parents.

"Read and Learn" Program: Parents that are unable to attend workshops who still would like to acquire knowledge and skills to help their child achieve academically are provided with a list of recommended readings. The program requires a book to be read and an assignment to be completed. The assignment consists of five questions prepared and reviewed by school staff to reflect an understanding of the book and how it applies to their child's learning potential. The list includes over 100 books to choose from and hundreds of parents have participated in this program to date.

Test Preparation Camp on Saturdays for Students: Two Saturday sessions are offered to students for training in EOC Exams. Sessions are given for Algebra I, Algebra II, Geometry, Biology, Civics, FSA, and US History and a workbook is included.

The AVCS is increasing student awareness in protecting and conserving our environment by participating in the "Dream in Green" Green School Challenge and the Fairchild Challenge. Dream in Green challenges students to help AVCS conserve and protect the environment. Through awareness, education and action, our faculty and students are making strides to reduce our carbon footprint and make our environment more sustainable. Our students have developed a school-wide recycling program, calculated their carbon footprint and have designed and constructed an eco-friendly outdoor classroom.

Homeroom Clubs have continued as a way for students to form relationships with other students and staff that they may not regularly interact with. Teachers and staff sponsor clubs based on student interest.

City of Pembroke Pines

172 Fund - Academic Village Charter School

Major Functions and Activities (Cont.)

Academic Competitions – Students compete throughout Broward County in various subject areas such as math, science, social studies and literature and have been among the top winners in the county and state.

Budget Highlights

Ongoing implementation of computer replacement program to phase out old computers as well as various technology upgrades through the Florida Department of Education’s Digital Classroom Program.

Re-structured the IT Technical Services Fee to include the cost of various technology projects (financed over a nine year period), allowing the charter schools to procure up-to-date technology supportive systems for all charter schools.

Additional course offerings that reflect our mission to provide a challenging educational foundation to prepare students for college success and will assist in AVCS meeting the criteria to continue as an A school under the revised high school grading system that went into effect last year.

A new, state-of-the-art lightning detector that will ensure the safety of our students and visitors to the Academic Village facilities.

2016-2017 Accomplishments

A new changing room for our AVM students to use during P.E. class was constructed.

Our new fence around the perimeter of the AVC has been installed to provide greater security to our students and staff.

Continued to improve technology infrastructure to provide system wide wireless network capabilities.

Continued implementation of new technology purchased as a result of funds received from the technology bond.

AVCS offers 18 different advanced placement courses and 12 Cambridge International courses for students wishing to accelerate their studies and gain college credit.

AVCS offers its own virtual school program for all students wishing to accelerate their studies or remediate academic progress.

2016-2017 School of Excellence

2016-17 “A” Rated School

Academic Village Charter Middle School Performance Measures

Indicator	2014-15		2015-16		2016-17		2017-18	
	Goal	Actual	Goal	Actual	Goal	Actual	Goal	
Outputs								
Average Student Class Size - AV Middle ***	22	22	22	22	22	22	22	
Average Student Class Size - AV High School	25	25	25	25	25	25	25	
Number of Students Enrolled	2015	2015	2015	2015	2015	2015	2015	
Effectiveness								
English/Language Arts - Percent of students scoring 3 and above on the English/Language Arts assessment results according to the Florida Standards Assessment (FSA). The FSA measure student achievement based on the Next Generation Sunshine State Standards (NGSSS), which specify the challenging content Florida students are expected to know and be able to do. **	6th Grade:	*	65%	*	78%	80%	83%	86%
	7th Grade:	*	79%	*	80%	80%	81%	82%
	8th Grade:	*	87%	*	87%	80%	82%	87%
Science - Percent of students scoring 3 and above on the science assessment results according to the Florida Standards Science Assessment (FSSA), formerly known as Science FCAT 2.0. The FSSA measure student achievement based on the Next Generation Sunshine State Standards (NGSSS), which specify the challenging content Florida students are expected to know and be able to do.**	8th Grade:	*	61%	75%	76%	80%	77%	79%
Math -Percent of students scoring 3 and above on the Math assessment results according to the Florida Standards Assessment (FSA). The FSA measure student achievement based on the Florida State Standards, which specify the challenging content Florida students are expected to know and be able to do. **	6rd Grade:	*	82%	*	91%	90%	91%	91%
	7th Grade:	*	67%	*	82%	85%	92%	84%
	8th Grade:	*	73%	*	62%	75%	81%	83%
Algebra 1 EOC - Percent of students scoring Achievement Level 3 and above on the Algebra 1 End-of-Course (EOC) Assessment. The Algebra 1 EOC Assessment measure student achievement based on the Next Generation Sunshine State Standards (NGSSS), which specify the challenging content Florida students are expected to know and be able to do.	7th Grade:	*	100%	90%	100%	87%	100%	100%
	8th Grade:	*	95%	90%	97%	87%	100%	100%
Civics EOC - Percent of students scoring Achievement Level 3 and above on the Civics End-of-Course (EOC) Assessment. The Civics EOC Assessment measure student achievement based on the Next Generation Sunshine State Standards (NGSSS), which specify the challenging content Florida students are expected to know and be able to do.	7th Grade:	*	95%	92%	94%	100%	97%	98%
Geometry 1 EOC - Percent of students scoring Achievement Level 3 and above on the Geometry 1 End-of-Course (EOC) Assessment. The Geometry 1 EOC Assessment measure student achievement based on the Next Generation Sunshine State Standards (NGSSS), which specify the challenging content Florida students are expected to know and be able to do.	8th Grade:	*	100%	80%	100%	86%	100%	100%
Efficiency								
Percent of parents that completed all 30 required volunteer hours by the end of each year.	100%	99%	100%	100%	100%	100%	100%	

* 2014-2016 Goals could not be set at that time because the proficiency levels were not yet established by the Florida Department of Education.

**FCAT Math, Reading and Writing assessments have been replaced by the Florida Standards Assessment.

*** The Academic Village started servicing grades 6th thru 8th in FY2014-15.

Academic Village Charter High School Performance Measures

Indicator	2014-15		2015-16		2016-17		2017-18	
	Goal	Actual	Goal	Actual	Goal	Actual	Goal	
Outputs								
Average Student Class Size - AV Middle***	22	22	22	22	22	22	22	
Average Student Class Size - AV High School	25	25	25	25	25	25	25	
Number of Students Enrolled	2015	2015	2015	2015	2015	2015	2015	
Effectiveness								
Graduation rate (based on percent of seniors who graduated)	98%	99.3%	98%	99.8%	99%	TBA	100%	
Algebra 1 EOC - Percent of students passing Achievement Level 3 (Satisfactory) or Above. In School Year 2011-12, the FCAT Math Assessments were replaced by the End of Course (EOC) Assessments.	9th Grade:	*	82%	90%	74%	87%	71%	80%
Algebra 2 EOC - Percent of students passing Achievement Level 3 (Satisfactory) or Above. In School Year 2011-12, the FCAT Math Assessments were replaced by the End of Course (EOC) Assessments.	9th grade	*	99%	70%	98%	70%	98%	70%
	10th Grade	*	88%	70%	83%	70%	84%	70%
	11th grade	*	34%	70%	40%	70%	55%	70%
Geometry 1 EOC - Percent of students scoring Achievement Level 3 and above on the Geometry 1 End-of-Course (EOC) Assessment. The Geometry 1 EOC Assessment measure student achievement based on the Next Generation Sunshine State Standards (NGSSS), which specify the challenging content Florida students are expected to know and be able to do.	9th grade	*	95%	80%	94%	86%	93%	86%
	10th Grade	*	64%	80%	63%	86%	60%	86%
English/Language Arts - Percent of students scoring 3 and above on the English/Language Arts assessment results according to the Florida Standards Assessment (FSA). The FSA measure student achievement based on the Next Generation Sunshine State Standards (NGSSS), which specify the challenging content Florida students are expected to know and be able to do. **	9th grade	*	85%	83%	79%	80%	76%	80%
	10th Grade		79%	83%	75%	80%	77%	80%
U.S History EOC - Percent of students passing Achievement Level 3 (Satisfactory) or Above. This EOC measure student achievement based on the Next Generation Sunshine State Standards (NGSSS), which specify the challenging content Florida students are expected to know and be able to do.	11th Grade	80%	85%	80%	75%	80%	82%	80%
Biology 1 EOC - Percent of students passing Achievement Level 3 (Satisfactory) or Above. In School Year 2011-12, the FCAT Science Assessments were replaced by the End of Course (EOC) Assessments.**	9th grade	90%	99%	90%	100%	90%	92%	90%
	10th Grade	90%	87%	90%	76%	90%	79%	90%
Efficiency								
Percent of parents that completed all 30 required volunteer hours by the end of each year.	100%	99%	100%	100%	100%	100%	100%	

* 2014-2016 Goals could not be set at that time because the proficiency levels were not yet established by the Florida Department of Education.

** FCAT Math, Reading and Writing assessments have been replaced by the Florida Standards Assessment.

*** The Academic Village started servicing grades 6th thru 8th in FY2014-15.

Academic Village Charter Middle School

Florida Standards Assessment for Mathematics

% of students scoring 3 or above

2016-2017	AV Charter Middle School %	District %	State %
6th grade	91%	55%	51%
7th grade	92%	54%	53%
8th grade	81%	48%	46%

Scores range from 1 (lowest) to 5 (highest).

Florida Standards Assessment in English/Language Arts

% of students scoring 3 or above

2016-2017	AV Charter Middle School %	District %	State %
6th grade	83%	54%	52%
7th grade	81%	54%	52%
8th grade	82%	57%	55%

Scores range from 1 (lowest) to 5 (highest).

Florida Standards Science Assessment

% of students scoring 3 or above

2016-2017	AV Charter Middle School %	District %	State %
8th grade	77%	44%	48%

This test is only given to 8th grade students in Middle School

Scores range from 1 (lowest) to 5 (highest).

Florida EOC Civics Assessment

% of students scoring 3 or above

2016-2017	AV Charter Middle School %	District %	State %
7th grade	97%	71%	70%

This test is only given to 8th grade students in Middle School

Scores range from 1 (lowest) to 5 (highest).

Florida EOC Algebra 1 Assessment

% of students scoring 3 or above

2016-2017	AV Charter Middle School %	District %	State %
7th grade	100%	97%	94%
8th grade	100%	90%	88%

This test is only given to 8th grade students in Middle School

Scores range from 1 (lowest) to 5 (highest).

Florida EOC Geometry Assessment

% of students scoring 3 or above

2016-2017	AV Charter Middle School %	District %	State %
8th grade	100%	96%	94%

This test is only given to 8th grade students in Middle School

Scores range from 1 (lowest) to 5 (highest).

Source: Florida PK-20 Education Information Portal
 Website: <http://schoolgrades.fldoe.org/>

Academic Village Charter High School

Florida Standards Assessment in English/Language Arts

% of students scoring 3 or above

2016-2017	AV Charter High School %	District %	State %
9th grade	76%	55%	50%
10th grade	77%	53%	54%

This test is only given to 9th & 10th grade students in High School
Scores range from 1 (lowest) to 5 (highest).

Florida FOC Algebra 1 Assessment

% of First-Time Testers scoring Achievement Level 3 or above

2016-2017	AV Charter High School %	District %	State %
9th grade	71%	60%	45%

This test is only given to 9th grade students in High School
Achievement Levels range from 1 (lowest) to 5 (highest).

Florida FOC Algebra 2 Assessment

% of First-Time Testers scoring Achievement Level 3 or above

2016-2017	AV Charter High School %	District %	State %
9th grade	98%	87%	84%
10th grade	84%	64%	60%
11th grade	55%	34%	29%

Achievement Levels range from 1 (lowest) to 5 (highest).

Florida FOC Biology 1 Assessment

% of First-Time Testers scoring Achievement Level 3 or above

2016-2017	AV Charter High School %	District %	State %
9th grade	92%	85%	78%
10th grade	79%	46%	50%

Achievement Levels range from 1 (lowest) to 5 (highest).

Florida FOC Geometry Assessment

% of First-Time Testers scoring Achievement Level 3 or above

2016-2017	AV Charter High School %	District %	State %
9th grade	93%	81%	78%
10th grade	60%	51%	50%

Achievement Levels range from 1 (lowest) to 5 (highest).

Florida FOC US History Assessment

% of First-Time Testers scoring Achievement Level 3 or above

2016-2017	AV Charter High School %	District %	State %
11th grade	82%	66%	68%

Achievement Levels range from 1 (lowest) to 5 (highest).

2016-17

**CITY/PEMBROKE PINES ACADEMIC VILLAGE CHARTER (5121) BROWARD, (6)
17189 SHERIDAN ST, PEMBROKE PINES, FL 33331-1934
School Phone: 954-538-3700, Principal: PETER BAYER**

Subject	State of Florida A+ Plan
School Grade	<p style="text-align: center;">A</p> <p style="text-align: center;">This grade is calculated by adding points earned from each of the performance areas below.</p>
English/ Language Arts	<ul style="list-style-type: none"> • 82% of Middle School students at or above state standards in English and Language Arts. • 77% of High School students at or above state standards in English and Language Arts.
Math	<ul style="list-style-type: none"> • 88% of Middle School students at or above state standards in Math. • 100% of Middle School students at or above grade level in Algebra. • 71% of High School students at or above grade level in Algebra 1. • 79% of High School students at or above grade level in Algebra 2.
Science	<ul style="list-style-type: none"> • 77% of Middle School students at or above grade level in Science. • 86% of High School students at or above grade level in Science – Biology.

CAPITAL IMPROVEMENT PROGRAM (CIP)

Development Process

The Charter Schools prepare and submit to the City Commission/Governing Board as part of the budget package, a Capital Improvement Program (CIP) for the five-year period following the new budget year. The CIP is a planning document and does not authorize or fund any projects. All projects are reviewed by the City Manager/Superintendent, Assistant City Manager, and Principals during the CIP preparation process.

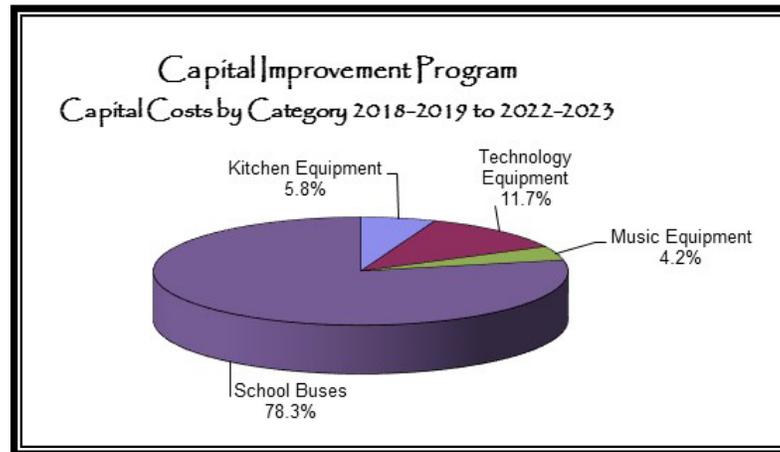
The CIP consists of both planned capital outlay and capital projects. Capital outlay refers to expenditures for capital items, with an initial individual cost of \$10,000 or more, and an estimated useful life in excess of one year. The CIP should include new facilities and improvement to existing facilities, as well, as replacement of vehicles and equipment.

The policies that guide the development of the CIP are as follows:

1. The Charter Schools has developed a multi-year plan for capital improvement that is updated annually with documentation of deviations from the plan.
2. The Charter Schools will maintain its physical assets at a level adequate to protect the Charter Schools' capital investment and minimize future maintenance and replacement costs. The budget will provide for the adequate maintenance and the timely replacement of the capital plant and equipment from current revenues wherever possible.
3. The Charter Schools has provided sufficient funds to replace and upgrade equipment as well as to take advantage of new technology thereby ensuring that employees have safe and efficient tools to serve the students. The objective for upgrading and replacing equipment includes:
 - a. Normal replacement as equipment completes its useful life
 - b. Upgrades to new technology
 - c. Additional equipment necessary to serve the needs of the Charter School
4. The Charter Schools will use the following criterion to evaluate the relative merit of each capital project. Capital expenditures will foster goals of:
 - a. Projects specifically included in an approved replacement schedule.
 - b. Projects that reduce the cost of operations. Projects that increase the cost of operations shall have identified trade-offs or objectives to support those additional costs.
 - c. Projects that significantly improve safety and reduce risk exposure.

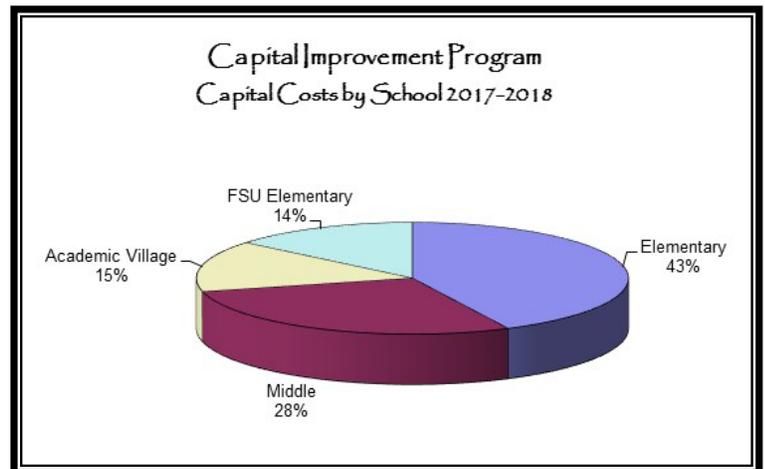
Overview of the CIP

The five-year CIP reflects the combined capital program for all of the Charter Schools. The CIP establishes priorities primarily for equipment replacement projects. As such, it is expected that the operating budget will be minimally impacted due to newly purchased, more efficient capital equipment, intended to replace old equipment that have reached their intended life cycles. Within the proposed CIP, the aggregate amount over the five year period is \$5,311,320 which is comprised of kitchen equipment (\$310,000), technology equipment (\$620,000), music equipment (\$225,000) and school buses (\$4,156,320). These capital expenditures are anticipated to be funded from state shared revenues. As discussed in the Executive Summary, the Charter Schools lease their school buildings from the City of Pembroke Pines, thus, any new construction or major capital improvements to the charter school facilities are funded by the City of Pembroke Pines on an as needed basis.



Analysis of the Disposition CIP

As a part of the budget preparation process, departments are expected to analyze the first year of the prior year CIP to determine whether the items planned are still needed. Based upon need, items are then submitted for inclusion in the budget and the status of each planned item is recorded in a Disposition CIP. In last year's CIP, the FY2018 planned expenditures for all funds were estimated at \$788,260 with the Elementary, Middle, AVCS and FSU accounting for 43%, 28%, 15% and 14% respectively. There were no major



appropriated capital technology expenditures for FY2018 due to the charter schools' participation in the City of Pembroke Pines Technology Modernization Project (TMP) and since major technology equipment is a component of this project, it has been removed from the CIP. Additionally, the charter schools are charged an "IT/Telecommunications Services" fee in lieu of any major capital technology expenditures, with the exceptions of new infrastructure projects or equipment that are not part of the original scope of the TMP. Furthermore, due to the decrease in capital funding from the State, the charter schools' have not been on target with its CIP and therefore are restricted in our CIP forecasts.

**City of Pembroke Pines Charter Schools
Capital Improvement Program (5 years)**

Fund/Site	Source of Funding	Proposed Budget 2018-2019	Proposed Budget 2019-2020	Proposed Budget 2020-2021	Proposed Budget 2021-2022	Proposed Budget 2022-2023	Total	Potential Operating Budget Impact
170 Elementary Schools								
East Campus	Proposed State Shared Revenues	\$141,837	\$140,193	\$138,648	\$147,208	\$155,874	\$723,760	
Kitchen Equipment	State Shared Revenues	\$20,000		\$10,000		\$20,000	\$50,000	*
Technology Equipment**	State Shared Revenues	\$10,000	\$25,000	\$10,000	\$25,000	\$10,000	\$80,000	*
School Buses	State Shared Revenues	\$111,837	\$115,193	\$118,648	\$122,208	\$125,874	\$593,760	\$5K savings in R&M Expenditures
	Total Proposed Expenditures	\$141,837	\$140,193	\$138,648	\$147,208	\$155,874	\$723,760	
West Campus	Proposed State Shared Revenues	\$136,837	\$145,193	\$143,648	\$142,208	\$150,874	\$718,760	
Kitchen Equipment	State Shared Revenues		\$20,000		\$10,000		\$30,000	*
Technology Equipment**	State Shared Revenues	\$25,000	\$10,000	\$25,000	\$10,000	\$25,000	\$95,000	*
School Buses	State Shared Revenues	\$111,837	\$115,193	\$118,648	\$122,208	\$125,874	\$593,760	\$5K savings in R&M Expenditures
	Total Proposed Expenditures	\$136,837	\$145,193	\$143,648	\$142,208	\$150,874	\$718,760	
Central Campus	Proposed State Shared Revenues	\$141,837	\$140,193	\$138,648	\$147,208	\$155,874	\$723,760	
Kitchen Equipment	State Shared Revenues	\$20,000		\$10,000		\$20,000	\$50,000	*
Technology Equipment**	State Shared Revenues	\$10,000	\$25,000	\$10,000	\$25,000	\$10,000	\$80,000	*
School Buses	State Shared Revenues	\$111,837	\$115,193	\$118,648	\$122,208	\$125,874	\$593,760	\$5K savings in R&M Expenditures
	Total Proposed Expenditures	\$141,837	\$140,193	\$138,648	\$147,208	\$155,874	\$723,760	
171 Middle Schools								
West Campus	Proposed State Shared Revenues	\$151,837	\$140,193	\$148,648	\$147,208	\$165,874	\$753,760	
Kitchen Equipment	State Shared Revenues	\$20,000		\$10,000		\$20,000	\$50,000	*
Technology Equipment**	State Shared Revenues	\$10,000	\$25,000	\$10,000	\$25,000	\$10,000	\$80,000	*
Music Equipment	State Shared Revenues	\$10,000		\$10,000		\$10,000	\$30,000	*
School Buses	State Shared Revenues	\$111,837	\$115,193	\$118,648	\$122,208	\$125,874	\$593,760	\$5K savings in R&M Expenditures
	Total Proposed Expenditures	\$151,837	\$140,193	\$148,648	\$147,208	\$165,874	\$753,760	
Central Campus	Proposed State Shared Revenues	\$136,837	\$155,193	\$143,648	\$152,208	\$150,874	\$738,760	
Kitchen Equipment	State Shared Revenues		\$20,000		\$10,000		\$30,000	*
Technology Equipment**	State Shared Revenues	\$25,000	\$10,000	\$25,000	\$10,000	\$25,000	\$95,000	*
Music Equipment	State Shared Revenues		\$10,000		\$10,000		\$20,000	*
School Buses	State Shared Revenues	\$111,837	\$115,193	\$118,648	\$122,208	\$125,874	\$593,760	\$5K savings in R&M Expenditures
	Total Proposed Expenditures	\$136,837	\$155,193	\$143,648	\$152,208	\$150,874	\$738,760	
172 Academic Village								
	Proposed State Shared Revenues	\$191,837	\$160,193	\$188,648	\$167,208	\$205,874	\$913,760	
Kitchen Equipment	State Shared Revenues	\$20,000		\$10,000		\$20,000	\$50,000	*
Technology Equipment**	State Shared Revenues	\$25,000	\$10,000	\$25,000	\$10,000	\$25,000	\$95,000	*
Music Equipment	State Shared Revenues	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000	\$175,000	*
School Buses	State Shared Revenues	\$111,837	\$115,193	\$118,648	\$122,208	\$125,874	\$593,760	\$5K savings in R&M Expenditures
	Total Proposed Expenditures	\$191,837	\$160,193	\$188,648	\$167,208	\$205,874	\$913,760	
173 FSU Elementary								
	Proposed State Shared Revenues	\$156,837	\$125,193	\$153,648	\$132,208	\$170,874	\$738,760	
Kitchen Equipment	State Shared Revenues	\$20,000		\$10,000		\$20,000	\$50,000	*
Technology Equipment**	State Shared Revenues	\$25,000	\$10,000	\$25,000	\$10,000	\$25,000	\$95,000	*
School Buses	State Shared Revenues	\$111,837	\$115,193	\$118,648	\$122,208	\$125,874	\$593,760	\$5K savings in R&M Expenditures
	Total Proposed Expenditures	\$156,837	\$125,193	\$153,648	\$132,208	\$170,874	\$738,760	
Grand Total		\$1,057,862	\$1,006,348	\$1,055,538	\$1,033,454	\$1,156,118	\$5,311,320	

*None or minor impact to the operating budget as the replacement of this capital item will result in a more efficient and more productive asset.

**Technology Equipment not covered under the Technology Modernization Project (TMP)

Major capital improvements such as expansion of buildings, will be funded by the City of Pembroke Pines as they own all current Charter School facilities.

City of Pembroke Pines Charter Schools Disposition of Prior CIP

IN PRESENT VALUE AS REVISED BY SCHOOL PRINCIPALS

Fund / Site	Source of Funding	Proposed CIP 2017-18	Nature of Disposition of Items
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170 Elementary Schools

East Campus

IT Infrastructure Needs	State Shared Revenues	\$2,000	\$0 budgeted in 2017-2018
School Buses	State Shared Revenues	\$108,580	\$0 budgeted in 2017-2018
Sub total		\$110,580	

West Campus

Laptops	State Shared Revenues	\$3,000	\$24,369 budgeted in 2017-2018
File Cabinets	State Shared Revenues	\$2,600	\$0 budgeted in 2017-2018
Kitchen Equipment	State Shared Revenues	\$1,500	\$4,334 budgeted in 2017-2018
School Buses	State Shared Revenues	\$108,580	\$0 budgeted in 2017-2018
Sub total		\$115,680	

Central Campus

IT Infrastructure Needs	State Shared Revenues	\$2,000	\$0 budgeted in 2017-2018
School Buses	State Shared Revenues	\$108,580	\$0 budgeted in 2017-2018
Sub total		\$110,580	

171 Middle Schools

West Campus

Laptops	State Shared Revenues	\$3,000	\$24,000 budgeted in 2017-2018
Kitchen Equipment	State Shared Revenues	\$1,500	\$4,334 budgeted in 2017-2018
School Buses	State Shared Revenues	\$108,580	\$0 budgeted in 2017-2018
Sub total		\$113,080	

Central Campus

IT Infrastructure Needs	State Shared Revenues	\$2,000	\$0 budgeted in 2017-2018
School Buses	State Shared Revenues	\$108,580	\$0 budgeted in 2016-2017
Sub total		\$110,580	

172 Academic Village

Laptops	State Shared Revenues	\$4,000	\$0 budgeted in 2017-2018
File Cabinets	State Shared Revenues	\$2,600	\$0 budgeted in 2017-2018
Kitchen Equipment	State Shared Revenues	\$2,000	\$6,200 budgeted in 2017-2018
School Buses	State Shared Revenues	\$108,580	\$0 budgeted in 2017-2018
Sub total		\$117,180	

173 FSU Elementary

IT Infrastructure Needs	State Shared Revenues	\$2,000	\$0 budgeted in 2017-2018
School Buses	State Shared Revenues	\$108,580	\$0 budgeted in 2017-2018
Sub total		\$110,580	

Grand Total		\$788,260	
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City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Charter Elementary Schools Revenues

Acct Function - Division - School Function	Budget 2017-18
Intergovernmental Revenue	
331602 5051 3262 Sch Breakfast Rmb-Severe Need	28,938
331603 5051 3262 Sch Breakfast Rmb-Non Severe Need	22,835
331604 5051 3261 Sch Lunch Reimb-Free/Reduced	283,148
331606 5051 3265 Commodities - Donated Food	56,830
331616 5051 3290 IDEA Grant	7,082
335900 5051 3344 District discretionary lottery fund	32,853
335910 5051 3310 FL education finance program	8,784,420
335912 5051 3310 Digital Classroom Allocation	36,016
335915 5051 3390 Class Size Reduction	2,452,837
335920 5051 3336 Instructional materials	137,742
335925 5051 3336 Library Media Materials	8,355
335927 5051 3336 Science Lab Materials	2,284
335935 5051 3337 School Breakfast Supplement	1,124
335936 5051 3338 School Lunch Supplement	2,472
335950 5051 3310 Safe Schools	42,179
335970 5051 3310 District School Taxes	1,394,488
335980 5051 3354 Transportation revenue	151,578
335985 5051 3310 ESE Guaranteed Allocation	339,496
335991 5051 3391 Public Education Capital Outlay (PECO)	362,589
335993 5051 3374 Summer Reading Program	84,536
335995 5051 3374 Supplemental Academic Instruction	441,184
Total Intergovernmental Revenue	\$14,672,986
Charges for Services	
347905 5051 3489 Before & after school education	959,400
347906 5051 3354 In-House Transportation	165,432
Total Charges for Services	\$1,124,832
Miscellaneous Revenues	
361030 3431 Interest from FLOC 1-3 yr Bond Fund	10,000
362030 5051 3425 Rental-city facilities	85,211
362031 5051 3425 Rental- cell towers - Exempt	66,459
366015 5051 3440 Contributions	387,072
369025 3495 ICMA Forfeiture Revenue	10,000
369026 5051 3495 E-Rate Program	6,444
369040 5051 3495 Other miscellaneous revenue	500
369045 5051 3451 Food Sales	444,606
Total Miscellaneous Revenues	\$1,010,292
Other Sources	
389951 5051 3489 Estimated budget savings	349,634
Total Other Sources	\$349,634
Total Charter Elementary Schools	\$17,157,744

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Charter Middle Schools Revenues

Acct Function - Division - School Function	Budget 2017-18
Intergovernmental Revenue	
331602 5052 3262 Sch Breakfast Rmb-Severe Need	17,330
331603 5052 3262 Sch Breakfast Rmb-Non Severe Need	2,722
331604 5052 3261 Sch Lunch Reimb-Free/Reduced	175,576
331606 5052 3265 Commodities - Donated Food	38,820
331616 5052 3290 IDEA Grant	4,300
335900 5052 3344 District discretionary lottery fund	20,899
335910 5052 3310 FL education finance program	5,588,245
335912 5052 3310 Digital Classroom Allocation	22,912
335915 5052 3390 Class Size Reduction	1,183,711
335920 5052 3336 Instructional materials	94,089
335925 5052 3336 Library Media Materials	5,707
335927 5052 3336 Science Lab Materials	1,560
335935 5052 3337 School Breakfast Supplement	768
335936 5052 3338 School Lunch Supplement	1,688
335950 5052 3310 Safe Schools	28,812
335970 5052 3310 District School Taxes	907,810
335980 5052 3354 Transportation revenue	222,642
335985 5052 3310 ESE Guaranteed Allocation	284,898
335991 5052 3391 Public Education Capital Outlay (PECO)	247,678
335993 5052 3374 Summer Reading Program	53,778
335995 5052 3374 Supplemental Academic Instruction	301,369
Total Intergovernmental Revenue	\$9,205,314
Charges for Services	
347906 5052 3354 In-House Transportation	113,005
Total Charges for Services	\$113,005
Miscellaneous Revenues	
361030 3431 Interest from FLOC 1-3 yr Bond Fund	4,000
362030 5052 3425 Rental-city facilities	18,192
362031 5052 3425 Rental- cell towers - Exempt	142,754
362075 5052 3425 Rental - City Recreation Progs	53,560
366015 5052 3440 Contributions	244,813
369025 3495 ICMA Forfeiture Revenue	2,000
369026 5052 3495 E-Rate Program	4,401
369040 5052 3495 Other miscellaneous revenue	500
369045 5052 3451 Food Sales	395,287
Total Miscellaneous Revenues	\$865,507
Other Sources	
381020 3610 Transfer from General Fund	1,160,186
381170 5052 3670 Transfer from Charter Elementary School	102,295
389951 5052 3489 Estimated budget savings	386,630
Total Other Sources	\$1,649,111
Total Charter Middle Schools	\$11,832,937

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Academic Village Charter School Revenues

Acct Function - Division - School Function	Budget 2017-18
Intergovernmental Revenue	
331603 5053 3262 Sch Breakfast Rmb-Non Severe Need	25,084
331604 5053 3261 Sch Lunch Reimb-Free/Reduced	237,939
331606 5053 3265 Commodities - Donated Food	59,395
331616 5053 3290 IDEA Grant	5,511
335900 5053 3344 District discretionary lottery fund	34,564
335910 5053 3310 FL education finance program	9,242,045
335912 5053 3310 Digital Classroom Allocation	37,893
335915 5053 3390 Class Size Reduction	1,817,205
335920 5053 3336 Instructional materials	158,816
335925 5053 3336 Library Media Materials	8,732
335927 5053 3336 Science Lab Materials	2,387
335935 5053 3337 School Breakfast Supplement	1,175
335936 5053 3338 School Lunch Supplement	2,583
335950 5053 3310 Safe Schools	44,082
335970 5053 3310 District School Taxes	1,464,053
335980 5053 3354 Transportation revenue	460,404
335985 5053 3310 ESE Guaranteed Allocation	301,495
335991 5053 3391 Public Education Capital Outlay (PECO)	378,942
335993 5053 3374 Summer Reading Program	88,940
335995 5053 3374 Supplemental Academic Instruction	461,092
Total Intergovernmental Revenue	\$14,832,337
Charges for Services	
347905 5053 3489 Before & after school education	20,080
347906 5053 3354 In-House Transportation	172,897
Total Charges for Services	\$192,977
Miscellaneous Revenues	
361030 3431 Interest from FLOC 1-3 yr Bond Fund	11,000
362030 5053 3425 Rental-city facilities	9,348
362031 5053 3425 Rental- cell towers - Exempt	35,000
362075 5053 3425 Rental - City Recreation Progs	589,395
366015 5053 3440 Contributions	364,729
369025 3495 ICMA Forfeiture Revenue	7,500
369026 5053 3495 E-Rate Program	6,734
369040 5053 3495 Other miscellaneous revenue	500
369045 5053 3451 Food Sales	656,430
Total Miscellaneous Revenues	\$1,680,636
Other Sources	
381170 5053 3670 Transfer from Charter Elementary School	572,218
389951 5053 3489 Estimated budget savings	339,283
Total Other Sources	\$911,501
Total Academic Village Charter School	\$17,617,451

City of Pembroke Pines, Florida
Florida State University Sponsored Charter School
FSU Charter Schools Revenues

Acct Function - Division - School Function	Budget 2017-18
Intergovernmental Revenue	
331603 5061 3262 Sch Breakfast Rmb-Non Severe Need	14,646
331604 5061 3261 Sch Lunch Reimb-Free/Reduced	100,544
331606 5061 3265 Commodities - Donated Food	20,015
331616 5061 3290 IDEA Grant	72,639
335900 5061 3344 District discretionary lottery fund	11,686
335910 5061 3310 FL education finance program	3,401,517
335912 5061 3310 Digital Classroom Allocation	49,414
335915 5061 3390 Class Size Reduction	853,098
335920 5061 3336 Instructional materials	52,151
335925 5061 3336 Library Media Materials	2,784
335927 5061 3336 Science Lab Materials	761
335935 5061 3337 School Breakfast Supplement	396
335936 5061 3338 School Lunch Supplement	871
335950 5061 3310 Safe Schools	67,538
335970 5061 3310 District School Taxes	629,196
335985 5061 3310 ESE Guaranteed Allocation	165,781
335991 5061 3391 Public Education Capital Outlay (PECO)	125,460
335993 5061 3374 Summer Reading Program	144,785
335995 5061 3374 Supplemental Academic Instruction	143,443
Total Intergovernmental Revenue	\$5,856,725
Charges for Services	
347905 5061 3489 Before & after school education	257,818
347906 5061 3354 In-House Transportation	58,262
347907 5061 3469 Activity Fee	125,000
Total Charges for Services	\$441,080
Miscellaneous Revenues	
361030 3431 Interest from FLOC 1-3 yr Bond Fund	4,000
362030 5061 3425 Rental-city facilities	33,480
366015 5061 3440 Contributions	127,906
369025 3495 ICMA Forfeiture Revenue	2,000
369026 5061 3495 E-Rate Program	2,269
369040 5061 3495 Other miscellaneous revenue	500
369045 5061 3451 Food Sales	134,841
Total Miscellaneous Revenues	\$304,996
Other Sources	
389951 5061 3489 Estimated budget savings	23,307
Total Other Sources	\$23,307
Total FSU Charter Schools	\$6,626,108

**City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools**

170	Charter Elementary Schools	
569	Other human services	
5051	Charter Elementary Schools	Budget
7900	Operation of Plant	<u>2017-18</u>
Other		
91171 971	Transfer to Charter Middle School	102,295
91172 971	Transfer to Charter High School	<u>572,218</u>
Total Other 7900 Operation of Plant		\$674,513
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Total 7900 Operation of Plant		\$674,513
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Total Project Blank		\$674,513
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City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Elementary East Campus Expenditures

170	Charter Elementary Schools	
569	Other human services	
5051	Charter Elementary Schools	Budget
5101	K-3 Basic	<u>2017-18</u>
Personnel		
12910	120 Chtr Sch Teacher	1,116,059
12996	291 Sick leave - retire/term	2,500
12997	291 Sick leave - annual	500
13554	150 P/T Teacher Assistant	71,049
15005	291 Supplements	81,711
15015	291 Payment in lieu of benefits	4,010
21000	221 Social Security- matching	97,650
22200	211 Retirement contribution - FRS	92,629
22500	211 ICMA - city portion	8,220
23000	231 Health Insurance	387,405
23100	232 Life Insurance	6,463
24000	241 Workers compensation	9,900
26300	211 General retiree health contrib	3,178
	Total Personnel 5101 K-3 Basic	\$1,881,274
Operating		
46250	351 R & M equipment	3,900
52182	513 Testing material	2,200
52590	590 Other Mat'l & Sply	10,000
52650	642 Equip < than \$1000	4,000
52653	644 Computer equipment < \$1000	1,500
54100	521 Memberships/ dues/ subscription	8,400
54520	520 Textbooks	66,366
	Total Operating 5101 K-3 Basic	\$96,366
	Total 5101 K-3 Basic	\$1,977,640

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Elementary East Campus Expenditures

170	Charter Elementary Schools	
569	Other human services	
5051	Charter Elementary Schools	Budget
5102	4-8 Basic	<u>2017-18</u>
Personnel		
12910	120 Chtr Sch Teacher	572,994
12997	291 Sick leave - annual	800
13554	150 P/T Teacher Assistant	32,295
15005	291 Supplements	44,962
15015	291 Payment in lieu of benefits	793
21000	221 Social Security- matching	49,903
22200	211 Retirement contribution - FRS	51,582
22500	211 ICMA - city portion	11
23000	231 Health Insurance	201,014
23100	232 Life Insurance	3,319
24000	241 Workers compensation	5,045
26300	211 General retiree health contrib	1,794
Total Personnel 5102 4-8 Basic		\$964,512
Operating		
46250	351 R & M equipment	2,205
52590	590 Other Mat'l & Sply	8,000
52650	642 Equip < than \$1000	3,220
52653	644 Computer equipment < \$1000	1,300
54100	521 Memberships/ dues/ subscription	7,000
54520	520 Textbooks	45,000
Total Operating 5102 4-8 Basic		\$66,725
Total 5102 4-8 Basic		\$1,031,237

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Elementary East Campus Expenditures

170	Charter Elementary Schools	
569	Other human services	
5051	Charter Elementary Schools	Budget
5250	Exceptional Student Prog	<u>2017-18</u>
Personnel		
12910 120	Chtr Sch Teacher	136,468
15005 291	Supplements	8,577
21000 221	Social Security- matching	11,102
22200 211	Retirement contribution - FRS	10,130
22500 211	ICMA - city portion	1,363
23000 231	Health Insurance	52,957
23100 232	Life Insurance	791
24000 241	Workers compensation	1,138
26300 211	General retiree health contrib	322
Total Personnel 5250 Exceptional Student Prog		\$222,848
Operating		
31310 310	Prof & Tech Services	5,000
34989 310	Contractual service provider	11,625
47100 395	Printing	500
52590 590	Other Mat'l & Sply	1,200
52650 642	Equip < than \$1000	500
52653 644	Computer equipment < \$1000	1,200
54520 520	Textbooks	5,000
Total Operating 5250 Exceptional Student Prog		\$25,025
Total 5250 Exceptional Student Prog		\$247,873

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Elementary East Campus Expenditures

170	Charter Elementary Schools	
569	Other human services	
5051	Charter Elementary Schools	Budget
5901	Substitute Teachers	<u>2017-18</u>
Personnel		
13140 140	Temp Sub Teacher	60,000
21000 221	Social Security- matching	4,590
22200 211	Retirement contribution - FRS	4,752
Total Personnel 5901 Substitute Teachers		\$69,342
Total 5901 Substitute Teachers		\$69,342

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Elementary East Campus Expenditures

170	Charter Elementary Schools	
569	Other human services	
5051	Charter Elementary Schools	Budget
6120	Guidance Services	<u>2017-18</u>
Personnel		
12956 130	School Counselor	40,073
21000 221	Social Security- matching	3,066
22200 211	Retirement contribution - FRS	3,174
23000 231	Health Insurance	15,903
23100 232	Life Insurance	232
24000 241	Workers compensation	334
26300 211	General retiree health contrib	138
	Total Personnel 6120 Guidance Services	\$62,920
Operating		
52590 590	Other Mat'l & Sply	800
52650 642	Equip < than \$1000	500
	Total Operating 6120 Guidance Services	\$1,300
	Total 6120 Guidance Services	\$64,220

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Elementary East Campus Expenditures

170	Charter Elementary Schools	
569	Other human services	
5051	Charter Elementary Schools	Budget
6200	Instruct Media Services	<u>2017-18</u>
Personnel		
12957 130	Media Specialist	54,366
15005 291	Supplements	2,000
21000 221	Social Security- matching	4,312
22200 211	Retirement contribution - FRS	4,465
23000 231	Health Insurance	15,903
23100 232	Life Insurance	315
24000 241	Workers compensation	453
26300 211	General retiree health contrib	138
Total Personnel 6200 Instruct Media Services		\$81,952
Operating		
52650 642	Equip < than \$1000	3,500
52652 692	Software < than \$1000 &/or licenses	3,454
52653 644	Computer equipment < \$1000	700
54505 521	Media	2,000
54510 611	Media Books	6,800
Total Operating 6200 Instruct Media Services		\$16,454
Total 6200 Instruct Media Services		\$98,406

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Elementary East Campus Expenditures

170	Charter Elementary Schools	
569	Other human services	
5051	Charter Elementary Schools	Budget
6400	Instructional Staff Training services	<u>2017-18</u>
Operating		
40100 330	Travel/conferences	<u>5,200</u>
Total Operating 6400 Instructional Staff Training services		\$5,200
Total 6400 Instructional Staff Training services		\$5,200

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Elementary East Campus Expenditures

170	Charter Elementary Schools	
569	Other human services	
5051	Charter Elementary Schools	Budget
7300	School Administration	<u>2017-18</u>
Personnel		
12125 160	Sch Clerical Spec I	24,981
12155 110	Sch Administrative Assistant I	40,278
12952 160	Bookkeeper	42,249
12953 110	Assistant Principal	88,005
12968 110	Principal East Campus	117,000
12992 291	Vacation leave - retire/term	1,000
12996 291	Sick leave - retire/term	1,000
12997 291	Sick leave - annual	1,000
15005 291	Supplements	2,000
15015 291	Payment in lieu of benefits	2,401
21000 221	Social Security- matching	24,409
22200 211	Retirement contribution - FRS	19,667
22500 211	ICMA - city portion	5,517
23000 231	Health Insurance	63,612
23100 232	Life Insurance	1,808
24000 241	Workers compensation	2,603
26300 211	General retiree health contrib	690
Total Personnel 7300 School Administration		\$438,220
Operating		
30010 790	Contingency	45,270
31300 311	Professional services-Outside Legal	6,000
31310 310	Prof & Tech Services	9,881
34989 310	Contractual service provider	107,162
40100 330	Travel/conferences	1,025
44200 362	Rents- machinery & equipment	7,341
46250 351	R & M equipment	300
46800 350	Maintenance contracts	10,000
46801 350	I.T. Maintenance contracts	15,350
47100 395	Printing	1,800
49000 391	Legal/employment ads	500
52590 590	Other Mat'l & Sply	6,000
52650 642	Equip < than \$1000	4,000
52652 692	Software < than \$1000 &/or licenses	43,227
52653 644	Computer equipment < \$1000	5,026
52790 790	Miscellaneous Expense	238
54100 521	Memberships/ dues/ subscription	2,500
Total Operating 7300 School Administration		\$265,620
Capital		
64066 641	File cabinets- other	1,400
64400 641	Other equipment	42,000
Total Capital 7300 School Administration		\$43,400
Total 7300 School Administration		\$747,240

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Elementary East Campus Expenditures

170	Charter Elementary Schools	
569	Other human services	
5051	Charter Elementary Schools	Budget
7400	Facilities Acquisition & Construction	<u>2017-18</u>
Operating		
44360	360 Rentals	<u>527,917</u>
Total Operating 7400 Facilities Acquisition & Construction		\$527,917
Total 7400 Facilities Acquisition & Construction		\$527,917

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Elementary East Campus Expenditures

170	Charter Elementary Schools	
569	Other human services	
5051	Charter Elementary Schools	Budget
7600	Food Services	<u>2017-18</u>
Operating		
31310 310	Prof & Tech Services	271,967
40100 330	Travel/conferences	5
41370 370	Communications	325
43380 380	Pub Ut Svc Othr Energy Sv	1,500
43430 430	Electricity	8,300
46150 350	R & M- land- building & improvement	500
46250 351	R & M equipment	2,300
46800 350	Maintenance contracts	1,000
52650 642	Equip < than \$1000	1,734
52790 790	Miscellaneous Expense	575
52910 580	Commodity Consumption	20,044
Total Operating 7600 Food Services		\$308,250
Capital		
64115 641	Kitchen equipment	834
64151 641	Oven	15,500
Total Capital 7600 Food Services		\$16,334
Total 7600 Food Services		\$324,584

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Elementary East Campus Expenditures

170	Charter Elementary Schools	
569	Other human services	
5051	Charter Elementary Schools	Budget
7800	Pupil Transfer Services	<u>2017-18</u>
Operating		
34300	390 Contract- laundry & cleaning	116
34990	310 Contractual services- other	181,614
41370	370 Communications	381
43380	380 Pub Ut Svc Othr Energy Sv	550
43430	430 Electricity	605
44200	362 Rents- machinery & equipment	91
45000	370 Insurance	12,309
45320	320 Insurance & Bond Premium	1,718
46150	350 R & M- land- building & improvement	200
46250	351 R & M equipment	300
46300	351 R & M motor vehicles	27,041
46800	350 Maintenance contracts	53
49000	391 Legal/employment ads	138
49105	370 License renewals	41
52540	451 Fuel	18,479
52600	642 Clothing/uniforms	527
52650	642 Equip < than \$1000	344
52790	790 Miscellaneous Expense	779
Total Operating 7800 Pupil Transfer Services		\$245,286
Total 7800 Pupil Transfer Services		\$245,286

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Elementary East Campus Expenditures

170	Charter Elementary Schools	
569	Other human services	
5051	Charter Elementary Schools	Budget
7900	Operation of Plant	<u>2017-18</u>
Operating		
32100	312 Accounting and auditing fees	4,091
34500	350 Contract- building maintenance	117,605
34982	310 Function sourcing- Grounds/Facilities	3,065
34990	310 Contractual services- other	16,761
41370	370 Communications	9,968
43380	380 Pub Ut Svc Othr Energy Sv	8,000
43430	430 Electricity	73,796
44210	360 IT/Telecommunications Services	99,280
45320	320 Insurance & Bond Premium	71,499
46150	350 R & M- land- building & improvement	70,488
46210	682 Energy Savings Project	49,271
46250	351 R & M equipment	3,100
49175	794 Administrative fees	96,475
49177	794 Bwd Administrative Fee	4,127
52590	590 Other Mat'l & Sply	500
52650	642 Equip < than \$1000	4,000
52790	790 Miscellaneous Expense	500
Total Operating 7900 Operation of Plant		\$632,526
Total 7900 Operation of Plant		\$632,526

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Elementary East Campus Expenditures

170	Charter Elementary Schools	
569	Other human services	
5051	Charter Elementary Schools	Budget
9102	Child Care Supervision	<u>2017-18</u>
Personnel		
13190	160 P/T After School Director	28,640
13403	160 P/T Bookkeeper	6,423
13556	160 P/T After School Care	66,976
13683	160 Sch P/T Clerk Spec I	5,553
21000	221 Social Security- matching	8,244
22200	211 Retirement contribution - FRS	8,536
24000	241 Workers compensation	900
Total Personnel 9102 Child Care Supervision		\$125,272
Operating		
52590	590 Other Mat'l & Sply	500
Total Operating 9102 Child Care Supervision		\$500
Total 9102 Child Care Supervision		\$125,772
Total Project 550 Elementary East Campus		\$6,097,243

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Elementary West Campus Expenditures

170	Charter Elementary Schools	
569	Other human services	
5051	Charter Elementary Schools	Budget
5101	K-3 Basic	<u>2017-18</u>
Personnel		
12910	120 Chtr Sch Teacher	1,033,186
12996	291 Sick leave - retire/term	2,000
12997	291 Sick leave - annual	4,000
13554	150 P/T Teacher Assistant	77,508
13559	120 P/T Certified Teacher	31,083
15005	291 Supplements	73,152
15015	291 Payment in lieu of benefits	11,213
21000	221 Social Security- matching	94,306
22200	211 Retirement contribution - FRS	94,316
22500	211 ICMA - city portion	2,840
23000	231 Health Insurance	265,428
23100	232 Life Insurance	5,979
24000	241 Workers compensation	9,516
26300	211 General retiree health contrib	2,944
Total Personnel 5101 K-3 Basic		\$1,707,471
Operating		
31310	310 Prof & Tech Services	29,110
46250	351 R & M equipment	1,900
52182	513 Testing material	3,435
52590	590 Other Mat'l & Sply	16,000
52650	642 Equip < than \$1000	3,500
52653	644 Computer equipment < \$1000	1,200
54100	521 Memberships/ dues/ subscription	6,400
54520	520 Textbooks	55,000
Total Operating 5101 K-3 Basic		\$116,545
Total 5101 K-3 Basic		\$1,824,016

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Elementary West Campus Expenditures

170	Charter Elementary Schools	
569	Other human services	
5051	Charter Elementary Schools	Budget
5102	4-8 Basic	<u>2017-18</u>
Personnel		
12910	120 Chtr Sch Teacher	482,760
12996	291 Sick leave - retire/term	500
12997	291 Sick leave - annual	500
13554	150 P/T Teacher Assistant	25,836
15005	291 Supplements	38,584
15015	291 Payment in lieu of benefits	3,194
21000	221 Social Security- matching	42,218
22200	211 Retirement contribution - FRS	38,399
22500	211 ICMA - city portion	5,224
23000	231 Health Insurance	148,057
23100	232 Life Insurance	2,797
24000	241 Workers compensation	4,242
26300	211 General retiree health contrib	1,472
	Total Personnel 5102 4-8 Basic	\$793,783
Operating		
31310	310 Prof & Tech Services	200
46250	351 R & M equipment	1,700
52182	513 Testing material	620
52590	590 Other Mat'l & Sply	8,000
52650	642 Equip < than \$1000	2,000
52653	644 Computer equipment < \$1000	750
54100	521 Memberships/ dues/ subscription	5,400
54520	520 Textbooks	31,425
	Total Operating 5102 4-8 Basic	\$50,095
	Total 5102 4-8 Basic	\$843,878

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Elementary West Campus Expenditures

170	Charter Elementary Schools	
569	Other human services	
5051	Charter Elementary Schools	Budget
5250	Exceptional Student Prog	<u>2017-18</u>
Personnel		
12558	120 Speech Therapist	23,410
12910	120 Chtr Sch Teacher	116,880
12996	291 Sick leave - retire/term	500
13140	140 Temp Sub Teacher	1,500
15005	291 Supplements	11,724
21000	221 Social Security- matching	11,790
22200	211 Retirement contribution - FRS	12,166
23000	231 Health Insurance	45,006
23100	232 Life Insurance	813
24000	241 Workers compensation	1,169
26300	211 General retiree health contrib	391
Total Personnel 5250 Exceptional Student Prog		\$225,349
Operating		
31310	310 Prof & Tech Services	3,500
34989	310 Contractual service provider	13,211
47100	395 Printing	200
52590	590 Other Mat'l & Sply	1,750
52653	644 Computer equipment < \$1000	250
54520	520 Textbooks	2,000
Total Operating 5250 Exceptional Student Prog		\$20,911
Total 5250 Exceptional Student Prog		\$246,260

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Elementary West Campus Expenditures

170	Charter Elementary Schools	
569	Other human services	
5051	Charter Elementary Schools	Budget
5901	Substitute Teachers	<u>2017-18</u>
Personnel		
13140 140	Temp Sub Teacher	41,000
21000 221	Social Security- matching	3,137
22200 211	Retirement contribution - FRS	3,248
	Total Personnel 5901 Substitute Teachers	\$47,385
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	Total 5901 Substitute Teachers	\$47,385
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City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Elementary West Campus Expenditures

170	Charter Elementary Schools	
569	Other human services	
5051	Charter Elementary Schools	Budget
6120	Guidance Services	<u>2017-18</u>
Personnel		
12956 130	School Counselor	41,379
15005 291	Supplements	10,984
21000 221	Social Security- matching	4,008
22200 211	Retirement contribution - FRS	4,150
23000 231	Health Insurance	15,903
23100 232	Life Insurance	240
24000 241	Workers compensation	345
26300 211	General retiree health contrib	138
Total Personnel 6120 Guidance Services		\$77,147
Operating		
52590 590	Other Mat'l & Sply	1,300
52653 644	Computer equipment < \$1000	300
Total Operating 6120 Guidance Services		\$1,600
Total 6120 Guidance Services		\$78,747

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Elementary West Campus Expenditures

170	Charter Elementary Schools	
569	Other human services	
5051	Charter Elementary Schools	Budget
6200	Instruct Media Services	<u>2017-18</u>
Personnel		
12950 150	Teacher Assistant	15,118
12957 130	Media Specialist	43,154
15005 291	Supplements	5,650
15015 291	Payment in lieu of benefits	2,401
21000 221	Social Security- matching	5,076
22200 211	Retirement contribution - FRS	5,256
23000 231	Health Insurance	15,903
23100 232	Life Insurance	338
24000 241	Workers compensation	486
26300 211	General retiree health contrib	276
Total Personnel 6200 Instruct Media Services		\$93,658
Operating		
52650 642	Equip < than \$1000	1,000
52652 692	Software < than \$1000 &/or licenses	1,700
52653 644	Computer equipment < \$1000	300
54100 521	Memberships/ dues/ subscription	1,000
54505 521	Media	4,500
54510 611	Media Books	8,000
Total Operating 6200 Instruct Media Services		\$16,500
Total 6200 Instruct Media Services		\$110,158

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Elementary West Campus Expenditures

170	Charter Elementary Schools	
569	Other human services	
5051	Charter Elementary Schools	Budget
6400	Instructional Staff Training services	<u>2017-18</u>
Operating		
31310 310	Prof & Tech Services	8,150
40100 330	Travel/conferences	<u>6,700</u>
Total Operating 6400 Instructional Staff Training services		\$14,850
Total 6400 Instructional Staff Training services		\$14,850

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Elementary West Campus Expenditures

170	Charter Elementary Schools	
569	Other human services	
5051	Charter Elementary Schools	Budget
7300	School Administration	<u>2017-18</u>
Personnel		
12125 160	Sch Clerical Spec I	32,973
12952 160	Bookkeeper	20,514
12953 110	Assistant Principal	88,005
12969 110	Principal West Campus	53,498
12992 291	Vacation leave - retire/term	1,000
12996 291	Sick leave - retire/term	1,000
12997 291	Sick leave - annual	1,000
15005 291	Supplements	2,280
15015 291	Payment in lieu of benefits	2,401
21000 221	Social Security- matching	15,510
22200 211	Retirement contribution - FRS	14,273
22500 211	ICMA - city portion	1,625
23000 231	Health Insurance	39,759
23100 232	Life Insurance	1,130
24000 241	Workers compensation	1,625
26300 211	General retiree health contrib	483
Total Personnel 7300 School Administration		\$277,076
Operating		
30010 790	Contingency	45,155
31300 311	Professional services-Outside Legal	5,000
31310 310	Prof & Tech Services	8,046
34989 310	Contractual service provider	69,365
40100 330	Travel/conferences	2,500
41400 371	Postage	100
44200 362	Rents- machinery & equipment	3,224
46250 351	R & M equipment	750
46800 350	Maintenance contracts	2,700
46801 350	I.T. Maintenance contracts	14,089
47100 395	Printing	1,250
49000 391	Legal/employment ads	1,500
52590 590	Other Mat'l & Sply	6,000
52650 642	Equip < than \$1000	4,800
52652 692	Software < than \$1000 &/or licenses	41,330
52653 644	Computer equipment < \$1000	7,112
52790 790	Miscellaneous Expense	150
54100 521	Memberships/ dues/ subscription	2,200
Total Operating 7300 School Administration		\$215,271
Capital		
64400 641	Other equipment	24,369
Total Capital 7300 School Administration		\$24,369
Total 7300 School Administration		\$516,716

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Elementary West Campus Expenditures

170	Charter Elementary Schools	
569	Other human services	
5051	Charter Elementary Schools	Budget
7400	Facilities Acquisition & Construction	<u>2017-18</u>
Operating		
44360	360 Rentals	<u>270,210</u>
Total Operating 7400 Facilities Acquisition & Construction		\$270,210
Total 7400 Facilities Acquisition & Construction		\$270,210

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Elementary West Campus Expenditures

170	Charter Elementary Schools	
569	Other human services	
5051	Charter Elementary Schools	Budget
7600	Food Services	<u>2017-18</u>
Operating		
31310 310	Prof & Tech Services	185,539
40100 330	Travel/conferences	5
41370 370	Communications	325
43380 380	Pub Ut Svc Othr Energy Sv	1,400
43430 430	Electricity	8,500
46150 350	R & M- land- building & improvement	500
46250 351	R & M equipment	1,300
46800 350	Maintenance contracts	1,000
52650 642	Equip < than \$1000	1,834
52790 790	Miscellaneous Expense	654
52910 580	Commodity Consumption	18,394
Total Operating 7600 Food Services		\$219,451
Capital		
64115 641	Kitchen equipment	834
64151 641	Oven	3,500
Total Capital 7600 Food Services		\$4,334
Total 7600 Food Services		\$223,785

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Elementary West Campus Expenditures

170	Charter Elementary Schools	
569	Other human services	
5051	Charter Elementary Schools	Budget
7800	Pupil Transfer Services	<u>2017-18</u>
Operating		
34300	390 Contract- laundry & cleaning	107
34990	310 Contractual services- other	166,705
41370	370 Communications	405
43380	380 Pub Ut Svc Othr Energy Sv	505
43430	430 Electricity	605
44200	362 Rents- machinery & equipment	91
45000	370 Insurance	11,298
45320	320 Insurance & Bond Premium	1,577
46150	350 R & M- land- building & improvement	120
46250	351 R & M equipment	120
46300	351 R & M motor vehicles	24,821
46800	350 Maintenance contracts	53
49000	391 Legal/employment ads	127
49105	370 License renewals	37
52540	451 Fuel	18,479
52600	642 Clothing/uniforms	484
52650	642 Equip < than \$1000	316
52790	790 Miscellaneous Expense	715
Total Operating 7800 Pupil Transfer Services		\$226,565
Total 7800 Pupil Transfer Services		\$226,565

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Elementary West Campus Expenditures

170	Charter Elementary Schools	
569	Other human services	
5051	Charter Elementary Schools	Budget
7900	Operation of Plant	<u>2017-18</u>
Operating		
32100 312	Accounting and auditing fees	4,091
34500 350	Contract- building maintenance	86,941
34982 310	Function sourcing- Grounds/Facilities	1,320
34990 310	Contractual services- other	13,280
41370 370	Communications	8,829
43380 380	Pub Ut Svc Othr Energy Sv	7,800
43430 430	Electricity	46,931
44210 360	IT/Telecommunications Services	91,104
45320 320	Insurance & Bond Premium	65,630
46150 350	R & M- land- building & improvement	67,343
46210 682	Energy Savings Project	38,206
46250 351	R & M equipment	1,600
49105 370	License renewals	100
49175 794	Administrative fees	96,475
49177 794	Bwd Administrative Fee	4,127
52590 590	Other Mat'l & Sply	500
52650 642	Equip < than \$1000	500
52790 790	Miscellaneous Expense	500
Total Operating 7900 Operation of Plant		\$535,277
Capital		
64400 641	Other equipment	3,131
Total Capital 7900 Operation of Plant		\$3,131
Total 7900 Operation of Plant		\$538,408

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Elementary West Campus Expenditures

170	Charter Elementary Schools	
569	Other human services	
5051	Charter Elementary Schools	Budget
9102	Child Care Supervision	<u>2017-18</u>
Personnel		
13190	160 P/T After School Director	14,321
13403	160 P/T Bookkeeper	6,423
13556	160 P/T After School Care	82,432
13683	160 Sch P/T Clerk Spec I	5,553
21000	221 Social Security- matching	8,333
22200	211 Retirement contribution - FRS	8,628
24000	241 Workers compensation	909
	Total Personnel 9102 Child Care Supervision	\$126,599
Operating		
31310	310 Prof & Tech Services	150
52590	590 Other Mat'l & Sply	1,500
52650	642 Equip < than \$1000	500
52653	644 Computer equipment < \$1000	500
	Total Operating 9102 Child Care Supervision	\$2,650
	Total 9102 Child Care Supervision	\$129,249
	Total Project 551 Elementary West Campus	\$5,070,227

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Elementary Central Campus Expenditures

170	Charter Elementary Schools	
569	Other human services	
5051	Charter Elementary Schools	Budget
5101	K-3 Basic	<u>2017-18</u>
Personnel		
12910	120 Chtr Sch Teacher	989,853
12996	291 Sick leave - retire/term	1,000
12997	291 Sick leave - annual	2,000
13554	150 P/T Teacher Assistant	83,967
15005	291 Supplements	56,175
15015	291 Payment in lieu of benefits	4,010
21000	221 Social Security- matching	87,027
22200	211 Retirement contribution - FRS	84,646
22500	211 ICMA - city portion	5,202
23000	231 Health Insurance	313,137
23100	232 Life Insurance	5,731
24000	241 Workers compensation	8,952
26300	211 General retiree health contrib	2,944
Total Personnel 5101 K-3 Basic		\$1,644,644
Operating		
31310	310 Prof & Tech Services	1,000
44200	362 Rents- machinery & equipment	1,611
46250	351 R & M equipment	1,500
46800	350 Maintenance contracts	2,700
52182	513 Testing material	2,200
52590	590 Other Mat'l & Sply	20,000
52650	642 Equip < than \$1000	3,000
52653	644 Computer equipment < \$1000	1,800
54100	521 Memberships/ dues/ subscription	4,544
54520	520 Textbooks	67,671
Total Operating 5101 K-3 Basic		\$106,026
Total 5101 K-3 Basic		\$1,750,670

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Elementary Central Campus Expenditures

170	Charter Elementary Schools	
569	Other human services	
5051	Charter Elementary Schools	Budget
5102	4-8 Basic	<u>2017-18</u>
Personnel		
12910	120 Chtr Sch Teacher	462,173
12996	291 Sick leave - retire/term	1,000
12997	291 Sick leave - annual	2,000
13554	150 P/T Teacher Assistant	19,377
15005	291 Supplements	37,818
15015	291 Payment in lieu of benefits	793
21000	221 Social Security- matching	40,052
22200	211 Retirement contribution - FRS	41,225
23000	231 Health Insurance	163,960
23100	232 Life Insurance	2,679
24000	241 Workers compensation	4,016
26300	211 General retiree health contrib	1,472
Total Personnel 5102 4-8 Basic		\$776,565
Operating		
31310	310 Prof & Tech Services	780
44200	362 Rents- machinery & equipment	792
46250	351 R & M equipment	800
46800	350 Maintenance contracts	1,320
52590	590 Other Mat'l & Sply	10,500
52650	642 Equip < than \$1000	4,000
52653	644 Computer equipment < \$1000	1,500
54100	521 Memberships/ dues/ subscription	2,688
54520	520 Textbooks	41,122
Total Operating 5102 4-8 Basic		\$63,502
Total 5102 4-8 Basic		\$840,067

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Elementary Central Campus Expenditures

170	Charter Elementary Schools	
569	Other human services	
5051	Charter Elementary Schools	Budget
5250	Exceptional Student Prog	<u>2017-18</u>
Personnel		
12558	120 Speech Therapist	23,966
12910	120 Chtr Sch Teacher	102,187
12996	291 Sick leave - retire/term	500
12997	291 Sick leave - annual	500
13140	140 Temp Sub Teacher	500
15005	291 Supplements	19,480
21000	221 Social Security- matching	11,267
22200	211 Retirement contribution - FRS	2,246
22500	211 ICMA - city portion	9,338
23000	231 Health Insurance	45,006
23100	232 Life Insurance	731
24000	241 Workers compensation	1,052
26300	211 General retiree health contrib	391
Total Personnel 5250 Exceptional Student Prog		\$217,164
Operating		
31310	310 Prof & Tech Services	14,000
34989	310 Contractual service provider	11,625
52590	590 Other Mat'l & Sply	1,500
52650	642 Equip < than \$1000	1,000
54520	520 Textbooks	1,500
Total Operating 5250 Exceptional Student Prog		\$29,625
Total 5250 Exceptional Student Prog		\$246,789

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Elementary Central Campus Expenditures

170	Charter Elementary Schools	
569	Other human services	
5051	Charter Elementary Schools	Budget
5901	Substitute Teachers	<u>2017-18</u>
Personnel		
13140 140	Temp Sub Teacher	45,000
21000 221	Social Security- matching	3,443
22200 211	Retirement contribution - FRS	3,564
	Total Personnel 5901 Substitute Teachers	\$52,007
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	Total 5901 Substitute Teachers	\$52,007
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City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Elementary Central Campus Expenditures

170	Charter Elementary Schools	
569	Other human services	
5051	Charter Elementary Schools	Budget
6120	Guidance Services	<u>2017-18</u>
Personnel		
12956 130	School Counselor	41,711
15005 291	Supplements	6,929
21000 221	Social Security- matching	3,723
22200 211	Retirement contribution - FRS	3,855
23000 231	Health Insurance	15,903
23100 232	Life Insurance	241
24000 241	Workers compensation	348
26300 211	General retiree health contrib	138
Total Personnel 6120 Guidance Services		\$72,848
Operating		
52590 590	Other Mat'l & Sply	2,000
52650 642	Equip < than \$1000	700
Total Operating 6120 Guidance Services		\$2,700
Total 6120 Guidance Services		\$75,548

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Elementary Central Campus Expenditures

170	Charter Elementary Schools	
569	Other human services	
5051	Charter Elementary Schools	Budget
6200	Instruct Media Services	<u>2017-18</u>
Personnel		
12957 130	Media Specialist	54,366
12997 291	Sick leave - annual	1,000
15005 291	Supplements	6,918
21000 221	Social Security- matching	4,767
22200 211	Retirement contribution - FRS	4,856
23000 231	Health Insurance	15,903
23100 232	Life Insurance	315
24000 241	Workers compensation	453
26300 211	General retiree health contrib	138
Total Personnel 6200 Instruct Media Services		\$88,716
Operating		
52590 590	Other Mat'l & Sply	500
52650 642	Equip < than \$1000	1,500
52652 692	Software < than \$1000 &/or licenses	2,000
54100 521	Memberships/ dues/ subscription	1,000
54505 521	Media	4,000
54510 611	Media Books	6,500
Total Operating 6200 Instruct Media Services		\$15,500
Total 6200 Instruct Media Services		\$104,216

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Elementary Central Campus Expenditures

170	Charter Elementary Schools	
569	Other human services	
5051	Charter Elementary Schools	Budget
6400	Instructional Staff Training services	<u>2017-18</u>
Operating		
31310 310	Prof & Tech Services	7,500
40100 330	Travel/conferences	<u>6,000</u>
Total Operating 6400 Instructional Staff Training services		\$13,500
Total 6400 Instructional Staff Training services		\$13,500

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Elementary Central Campus Expenditures

170	Charter Elementary Schools	
569	Other human services	
5051	Charter Elementary Schools	Budget
7300	School Administration	<u>2017-18</u>
Personnel		
12125	160 Sch Clerical Spec I	33,412
12138	160 Sch Clerical Spec II	51,687
12952	160 Bookkeeper	22,421
12953	110 Assistant Principal	83,991
12970	110 Principal Central Campus	60,497
12992	291 Vacation leave - retire/term	1,000
12996	291 Sick leave - retire/term	1,000
12997	291 Sick leave - annual	2,000
15005	291 Supplements	2,627
15015	291 Payment in lieu of benefits	1,201
21000	221 Social Security- matching	19,822
22200	211 Retirement contribution - FRS	15,259
22500	211 ICMA - city portion	5,090
23000	231 Health Insurance	79,518
23100	232 Life Insurance	1,461
24000	241 Workers compensation	2,102
26300	211 General retiree health contrib	759
Total Personnel 7300 School Administration		\$383,847
Operating		
30010	790 Contingency	41,382
31300	311 Professional services-Outside Legal	5,000
31310	310 Prof & Tech Services	9,565
34989	310 Contractual service provider	69,283
40100	330 Travel/conferences	2,700
41400	371 Postage	200
44200	362 Rents- machinery & equipment	756
46250	351 R & M equipment	500
46800	350 Maintenance contracts	2,000
46801	350 I.T. Maintenance contracts	14,089
47100	395 Printing	2,000
49000	391 Legal/employment ads	200
52590	590 Other Mat'l & Sply	5,000
52650	642 Equip < than \$1000	3,000
52652	692 Software < than \$1000 &/or licenses	35,600
52653	644 Computer equipment < \$1000	23,812
52790	790 Miscellaneous Expense	300
54100	521 Memberships/ dues/ subscription	2,277
Total Operating 7300 School Administration		\$217,664
Capital		
64400	641 Other equipment	3,300
Total Capital 7300 School Administration		\$3,300
Total 7300 School Administration		\$604,811

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Elementary Central Campus Expenditures

170	Charter Elementary Schools	
569	Other human services	
5051	Charter Elementary Schools	Budget
7400	Facilities Acquisition & Construction	<u>2017-18</u>
Operating		
44360	360 Rentals	<u>424,462</u>
Total Operating 7400 Facilities Acquisition & Construction		\$424,462
Total 7400 Facilities Acquisition & Construction		\$424,462

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Elementary Central Campus Expenditures

170	Charter Elementary Schools	
569	Other human services	
5051	Charter Elementary Schools	Budget
7600	Food Services	<u>2017-18</u>
Operating		
31310 310	Prof & Tech Services	205,482
40100 330	Travel/conferences	5
41370 370	Communications	325
43380 380	Pub Ut Svc Othr Energy Sv	1,425
43430 430	Electricity	14,000
46150 350	R & M- land- building & improvement	500
46250 351	R & M equipment	2,000
46800 350	Maintenance contracts	1,000
52650 642	Equip < than \$1000	1,659
52790 790	Miscellaneous Expense	365
52910 580	Commodity Consumption	18,394
Total Operating 7600 Food Services		\$245,155
Capital		
64115 641	Kitchen equipment	834
64151 641	Oven	3,500
Total Capital 7600 Food Services		\$4,334
Total 7600 Food Services		\$249,489

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Elementary Central Campus Expenditures

170	Charter Elementary Schools	
569	Other human services	
5051	Charter Elementary Schools	Budget
7800	Pupil Transfer Services	<u>2017-18</u>
Operating		
34300	390 Contract- laundry & cleaning	107
34990	310 Contractual services- other	166,705
41370	370 Communications	405
43380	380 Pub Ut Svc Othr Energy Sv	505
43430	430 Electricity	605
44200	362 Rents- machinery & equipment	91
45000	370 Insurance	11,298
45320	320 Insurance & Bond Premium	1,577
46150	350 R & M- land- building & improvement	150
46250	351 R & M equipment	150
46300	351 R & M motor vehicles	24,821
46800	350 Maintenance contracts	53
49000	391 Legal/employment ads	127
49105	370 License renewals	37
52540	451 Fuel	18,479
52600	642 Clothing/uniforms	484
52650	642 Equip < than \$1000	316
52790	790 Miscellaneous Expense	715
Total Operating 7800 Pupil Transfer Services		\$226,625
Total 7800 Pupil Transfer Services		\$226,625

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Elementary Central Campus Expenditures

170	Charter Elementary Schools	
569	Other human services	
5051	Charter Elementary Schools	Budget
7900	Operation of Plant	<u>2017-18</u>
Operating		
32100	312 Accounting and auditing fees	4,091
34500	350 Contract- building maintenance	93,974
34982	310 Function sourcing- Grounds/Facilities	660
34990	310 Contractual services- other	13,888
41370	370 Communications	9,645
43380	380 Pub Ut Svc Othr Energy Sv	8,000
43430	430 Electricity	96,324
44210	360 IT/Telecommunications Services	91,104
45320	320 Insurance & Bond Premium	65,630
46150	350 R & M- land- building & improvement	48,052
46210	682 Energy Savings Project	44,540
46250	351 R & M equipment	1,800
49105	370 License renewals	150
49175	794 Administrative fees	96,474
49177	794 Bwd Administrative Fee	4,127
52590	590 Other Mat'l & Sply	300
52650	642 Equip < than \$1000	2,500
52790	790 Miscellaneous Expense	500
Total Operating 7900 Operation of Plant		\$581,759
Total 7900 Operation of Plant		\$581,759

**City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Elementary Central Campus Expenditures**

170	Charter Elementary Schools	
569	Other human services	
5051	Charter Elementary Schools	Budget
9102	Child Care Supervision	<u>2017-18</u>
Personnel		
13190	160 P/T After School Director	28,640
13403	160 P/T Bookkeeper	6,423
13556	160 P/T After School Care	82,432
13683	160 Sch P/T Clerk Spec I	5,552
21000	221 Social Security- matching	9,429
22200	211 Retirement contribution - FRS	9,763
24000	241 Workers compensation	1,029
Total Personnel 9102 Child Care Supervision		\$143,268
Operating		
31310	310 Prof & Tech Services	150
52590	590 Other Mat'l & Sply	1,500
52650	642 Equip < than \$1000	900
Total Operating 9102 Child Care Supervision		\$2,550
Total 9102 Child Care Supervision		\$145,818
Total Project 552 Elementary Central Campus		\$5,315,761
Total Charter Elementary Schools		\$17,157,744

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Middle West Campus Expenditures

171	Charter Middle Schools	
569	Other human services	
5052	Charter Middle Schools	Budget
5102	4-8 Basic	<u>2017-18</u>
Personnel		
12910	120 Chtr Sch Teacher	1,512,137
12950	150 Teacher Assistant	31,276
12996	291 Sick leave - retire/term	1,000
12997	291 Sick leave - annual	5,000
13554	150 P/T Teacher Assistant	8,073
15005	291 Supplements	185,576
15015	291 Payment in lieu of benefits	14,406
21000	221 Social Security- matching	134,502
22200	211 Retirement contribution - FRS	138,775
23000	231 Health Insurance	461,187
23100	232 Life Insurance	8,934
24000	241 Workers compensation	12,929
26300	211 General retiree health contrib	5,106
Total Personnel 5102 4-8 Basic		\$2,518,901
Operating		
31310	310 Prof & Tech Services	24,744
34989	310 Contractual service provider	25,220
46250	351 R & M equipment	3,800
52590	590 Other Mat'l & Sply	15,000
52650	642 Equip < than \$1000	18,319
52653	644 Computer equipment < \$1000	600
52790	790 Miscellaneous Expense	800
54100	521 Memberships/ dues/ subscription	2,000
54520	520 Textbooks	127,050
Total Operating 5102 4-8 Basic		\$217,533
Total 5102 4-8 Basic		\$2,736,434

**City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Middle West Campus Expenditures**

171	Charter Middle Schools	
569	Other human services	
5052	Charter Middle Schools	Budget
5130	Intensive English/Esol	<u>2017-18</u>
Operating		
52590 590	Other Mat'l & Sply	121
54520 520	Textbooks	<u>300</u>
Total Operating 5130 Intensive English/Esol		\$421
Total 5130 Intensive English/Esol		\$421

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Middle West Campus Expenditures

171	Charter Middle Schools	
569	Other human services	
5052	Charter Middle Schools	Budget
5250	Exceptional Student Prog	<u>2017-18</u>
Personnel		
12558	120 Speech Therapist	23,410
12910	120 Chtr Sch Teacher	146,891
12996	291 Sick leave - retire/term	500
13140	140 Temp Sub Teacher	2,000
15005	291 Supplements	9,922
21000	221 Social Security- matching	13,986
22200	211 Retirement contribution - FRS	14,440
23000	231 Health Insurance	60,909
23100	232 Life Insurance	986
24000	241 Workers compensation	1,419
26300	211 General retiree health contrib	529
Total Personnel 5250 Exceptional Student Prog		\$274,992
Operating		
31310	310 Prof & Tech Services	500
34989	310 Contractual service provider	13,211
47100	395 Printing	200
52590	590 Other Mat'l & Sply	550
54520	520 Textbooks	1,000
Total Operating 5250 Exceptional Student Prog		\$15,461
Total 5250 Exceptional Student Prog		\$290,453

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Middle West Campus Expenditures

171	Charter Middle Schools	
569	Other human services	
5052	Charter Middle Schools	Budget
5901	Substitute Teachers	<u>2017-18</u>
Personnel		
13140 140	Temp Sub Teacher	34,000
21000 221	Social Security- matching	2,601
22200 211	Retirement contribution - FRS	2,693
	Total Personnel 5901 Substitute Teachers	\$39,294
	Total 5901 Substitute Teachers	\$39,294

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Middle West Campus Expenditures

171	Charter Middle Schools	
569	Other human services	
5052	Charter Middle Schools	Budget
6120	Guidance Services	<u>2017-18</u>
Personnel		
12125 160	Sch Clerical Spec I	20,097
12956 130	School Counselor	42,101
15005 291	Supplements	14,356
21000 221	Social Security- matching	5,859
22200 211	Retirement contribution - FRS	6,066
23000 231	Health Insurance	31,806
23100 232	Life Insurance	361
24000 241	Workers compensation	519
26300 211	General retiree health contrib	276
Total Personnel 6120 Guidance Services		\$121,441
Operating		
31310 310	Prof & Tech Services	364
52590 590	Other Mat'l & Sply	1,800
52650 642	Equip < than \$1000	500
Total Operating 6120 Guidance Services		\$2,664
Total 6120 Guidance Services		\$124,105

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Middle West Campus Expenditures

171	Charter Middle Schools	
569	Other human services	
5052	Charter Middle Schools	Budget
6200	Instruct Media Services	<u>2017-18</u>
Personnel		
12957 130	Media Specialist	71,253
12997 291	Sick leave - annual	2,000
13683 160	Sch P/T Clerk Spec I	9,254
15005 291	Supplements	22,620
21000 221	Social Security- matching	8,047
22200 211	Retirement contribution - FRS	8,173
23000 231	Health Insurance	15,903
23100 232	Life Insurance	412
24000 241	Workers compensation	671
26300 211	General retiree health contrib	138
Total Personnel 6200 Instruct Media Services		\$138,471
Operating		
31310 310	Prof & Tech Services	500
52590 590	Other Mat'l & Sply	1,000
52650 642	Equip < than \$1000	2,500
52652 692	Software < than \$1000 &/or licenses	2,800
52653 644	Computer equipment < \$1000	400
54100 521	Memberships/ dues/ subscription	1,650
54505 521	Media	9,000
54510 611	Media Books	22,500
Total Operating 6200 Instruct Media Services		\$40,350
Total 6200 Instruct Media Services		\$178,821

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Middle West Campus Expenditures

171	Charter Middle Schools	
569	Other human services	
5052	Charter Middle Schools	Budget
6400	Instructional Staff Training services	<u>2017-18</u>
Operating		
31310 310	Prof & Tech Services	7,650
40100 330	Travel/conferences	<u>10,000</u>
Total Operating 6400 Instructional Staff Training services		\$17,650
Total 6400 Instructional Staff Training services		\$17,650

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Middle West Campus Expenditures

171	Charter Middle Schools	
569	Other human services	
5052	Charter Middle Schools	Budget
7300	School Administration	<u>2017-18</u>
Personnel		
12125	160 Sch Clerical Spec I	39,489
12138	160 Sch Clerical Spec II	22,368
12155	110 Sch Administrative Assistant I	36,100
12951	160 Registrar	16,551
12952	160 Bookkeeper	20,514
12953	110 Assistant Principal	81,994
12969	110 Principal West Campus	53,498
12992	291 Vacation leave - retire/term	500
12996	291 Sick leave - retire/term	500
12997	291 Sick leave - annual	500
15005	291 Supplements	1,877
15015	291 Payment in lieu of benefits	6,003
21000	221 Social Security- matching	21,421
22200	211 Retirement contribution - FRS	19,065
22500	211 ICMA - city portion	3,032
23000	231 Health Insurance	63,614
23100	232 Life Insurance	1,568
24000	241 Workers compensation	2,256
26300	211 General retiree health contrib	897
Total Personnel 7300 School Administration		\$391,747
Operating		
30010	790 Contingency	42,693
31300	311 Professional services-Outside Legal	7,000
31310	310 Prof & Tech Services	8,096
34989	310 Contractual service provider	28,382
40100	330 Travel/conferences	2,500
41400	371 Postage	100
44200	362 Rents- machinery & equipment	7,401
46250	351 R & M equipment	2,300
46800	350 Maintenance contracts	5,100
46801	350 I.T. Maintenance contracts	14,562
47100	395 Printing	1,000
49000	391 Legal/employment ads	2,000
52590	590 Other Mat'l & Sply	7,000
52650	642 Equip < than \$1000	8,500
52652	692 Software < than \$1000 &/or licenses	41,487
52653	644 Computer equipment < \$1000	7,268
52790	790 Miscellaneous Expense	50
54100	521 Memberships/ dues/ subscription	6,000
Total Operating 7300 School Administration		\$191,439
Capital		
64400	641 Other equipment	24,000
Total Capital 7300 School Administration		\$24,000
Total 7300 School Administration		\$607,186

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Middle West Campus Expenditures

171	Charter Middle Schools	
569	Other human services	
5052	Charter Middle Schools	Budget
7400	Facilities Acquisition & Construction	<u>2017-18</u>
Operating		
44360	360 Rentals	<u>777,111</u>
Total Operating 7400 Facilities Acquisition & Construction		\$777,111
Total 7400 Facilities Acquisition & Construction		\$777,111

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Middle West Campus Expenditures

171	Charter Middle Schools	
569	Other human services	
5052	Charter Middle Schools	Budget
7600	Food Services	<u>2017-18</u>
Operating		
31310 310	Prof & Tech Services	244,888
40100 330	Travel/conferences	5
41370 370	Communications	325
43380 380	Pub Ut Svc Othr Energy Sv	1,300
43430 430	Electricity	12,000
46150 350	R & M- land- building & improvement	500
46250 351	R & M equipment	1,300
46800 350	Maintenance contracts	1,000
52650 642	Equip < than \$1000	1,834
52790 790	Miscellaneous Expense	665
52910 580	Commodity Consumption	19,013
Total Operating 7600 Food Services		\$282,830
Capital		
64115 641	Kitchen equipment	834
64151 641	Oven	3,500
Total Capital 7600 Food Services		\$4,334
Total 7600 Food Services		\$287,164

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Middle West Campus Expenditures

171	Charter Middle Schools	
569	Other human services	
5052	Charter Middle Schools	Budget
7800	Pupil Transfer Services	<u>2017-18</u>
Operating		
34300	390 Contract- laundry & cleaning	110
34990	310 Contractual services- other	172,256
41370	370 Communications	405
43380	380 Pub Ut Svc Othr Energy Sv	522
43430	430 Electricity	605
44200	362 Rents- machinery & equipment	91
45000	370 Insurance	11,675
45320	320 Insurance & Bond Premium	1,629
46150	350 R & M- land- building & improvement	150
46250	351 R & M equipment	150
46300	351 R & M motor vehicles	25,648
46800	350 Maintenance contracts	53
49000	391 Legal/employment ads	131
49105	370 License renewals	39
52540	451 Fuel	19,243
52600	642 Clothing/uniforms	500
52650	642 Equip < than \$1000	326
52790	790 Miscellaneous Expense	739
Total Operating 7800 Pupil Transfer Services		\$234,272
Total 7800 Pupil Transfer Services		\$234,272

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Middle West Campus Expenditures

171	Charter Middle Schools	
569	Other human services	
5052	Charter Middle Schools	Budget
7900	Operation of Plant	<u>2017-18</u>
Operating		
32100 312	Accounting and auditing fees	4,091
34500 350	Contract- building maintenance	83,677
34982 310	Function sourcing- Grounds/Facilities	2,190
34990 310	Contractual services- other	13,280
41370 370	Communications	9,658
43380 380	Pub Ut Svc Othr Energy Sv	9,000
43430 430	Electricity	102,203
44210 360	IT/Telecommunications Services	94,170
45320 320	Insurance & Bond Premium	67,814
46150 350	R & M- land- building & improvement	32,350
46210 682	Energy Savings Project	38,206
46250 351	R & M equipment	2,000
49105 370	License renewals	100
49175 794	Administrative fees	101,164
49177 794	Bwd Administrative Fee	4,228
52590 590	Other Mat'l & Sply	500
52650 642	Equip < than \$1000	1,600
52790 790	Miscellaneous Expense	500
Total Operating 7900 Operation of Plant		\$566,731
Capital		
64400 641	Other equipment	1,400
Total Capital 7900 Operation of Plant		\$1,400
Total 7900 Operation of Plant		\$568,131

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Middle West Campus Expenditures

171	Charter Middle Schools	
569	Other human services	
5052	Charter Middle Schools	Budget
9900	Athletics	<u>2017-18</u>
Personnel		
15005 291	Supplements	2,604
21000 221	Social Security- matching	200
22200 211	Retirement contribution - FRS	208
Total Personnel 9900 Athletics		\$3,012
Operating		
31310 310	Prof & Tech Services	1,250
34989 310	Contractual service provider	2,968
52600 642	Clothing/uniforms	3,400
52650 642	Equip < than \$1000	1,000
Total Operating 9900 Athletics		\$8,618
Total 9900 Athletics		\$11,630
Total Project 553 Middle West Campus		\$5,872,672

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Middle Central Campus Expenditures

171	Charter Middle Schools	
569	Other human services	
5052	Charter Middle Schools	Budget
5102	4-8 Basic	<u>2017-18</u>
Personnel		
12910	120 Chtr Sch Teacher	1,664,725
12950	150 Teacher Assistant	15,728
12997	291 Sick leave - annual	5,000
13554	150 P/T Teacher Assistant	12,918
15005	291 Supplements	272,867
15015	291 Payment in lieu of benefits	9,604
21000	221 Social Security- matching	151,591
22200	211 Retirement contribution - FRS	139,878
22500	211 ICMA - city portion	16,680
23000	231 Health Insurance	540,702
23100	232 Life Insurance	9,728
24000	241 Workers compensation	14,112
26300	211 General retiree health contrib	5,244
	Total Personnel 5102 4-8 Basic	\$2,858,777
Operating		
31310	310 Prof & Tech Services	1,500
34989	310 Contractual service provider	26,421
44200	362 Rents- machinery & equipment	2,400
46250	351 R & M equipment	5,500
46800	350 Maintenance contracts	3,900
52590	590 Other Mat'l & Sply	37,500
52650	642 Equip < than \$1000	9,500
52653	644 Computer equipment < \$1000	5,000
52790	790 Miscellaneous Expense	750
54100	521 Memberships/ dues/ subscription	3,000
54520	520 Textbooks	184,786
	Total Operating 5102 4-8 Basic	\$280,257
	Total 5102 4-8 Basic	\$3,139,034

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Middle Central Campus Expenditures

171	Charter Middle Schools	
569	Other human services	
5052	Charter Middle Schools	Budget
5130	Intensive English/Esol	<u>2017-18</u>
Operating		
52590	590 Other Mat'l & Sply	500
54520	520 Textbooks	<u>1,000</u>
Total Operating 5130 Intensive English/Esol		\$1,500
Total 5130 Intensive English/Esol		\$1,500

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Middle Central Campus Expenditures

171	Charter Middle Schools	
569	Other human services	
5052	Charter Middle Schools	Budget
5250	Exceptional Student Prog	<u>2017-18</u>
Personnel		
12558	120 Speech Therapist	23,966
12910	120 Chtr Sch Teacher	129,021
13140	140 Temp Sub Teacher	500
15005	291 Supplements	36,753
21000	221 Social Security- matching	14,560
22200	211 Retirement contribution - FRS	13,701
22500	211 ICMA - city portion	1,375
23000	231 Health Insurance	45,166
23100	232 Life Insurance	885
24000	241 Workers compensation	1,275
26300	211 General retiree health contrib	392
Total Personnel 5250 Exceptional Student Prog		\$267,594
Operating		
31310	310 Prof & Tech Services	14,000
34989	310 Contractual service provider	11,625
46250	351 R & M equipment	200
52590	590 Other Mat'l & Sply	350
52650	642 Equip < than \$1000	500
Total Operating 5250 Exceptional Student Prog		\$26,675
Total 5250 Exceptional Student Prog		\$294,269

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Middle Central Campus Expenditures

171	Charter Middle Schools	
569	Other human services	
5052	Charter Middle Schools	Budget
5901	Substitute Teachers	<u>2017-18</u>
Personnel		
13140 140	Temp Sub Teacher	60,000
21000 221	Social Security- matching	4,590
22200 211	Retirement contribution - FRS	4,752
Total Personnel 5901 Substitute Teachers		\$69,342
Total 5901 Substitute Teachers		\$69,342

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Middle Central Campus Expenditures

171	Charter Middle Schools	
569	Other human services	
5052	Charter Middle Schools	Budget
6120	Guidance Services	<u>2017-18</u>
Personnel		
12956	130 School Counselor	43,154
15005	291 Supplements	10,407
21000	221 Social Security- matching	4,101
22200	211 Retirement contribution - FRS	4,245
23000	231 Health Insurance	15,903
23100	232 Life Insurance	250
24000	241 Workers compensation	360
26300	211 General retiree health contrib	138
	Total Personnel 6120 Guidance Services	\$78,558
Operating		
31310	310 Prof & Tech Services	364
52590	590 Other Mat'l & Sply	6,000
52650	642 Equip < than \$1000	200
	Total Operating 6120 Guidance Services	\$6,564
	Total 6120 Guidance Services	\$85,122

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Middle Central Campus Expenditures

171	Charter Middle Schools	
569	Other human services	
5052	Charter Middle Schools	Budget
6200	Instruct Media Services	<u>2017-18</u>
Personnel		
12957 130	Media Specialist	43,154
15005 291	Supplements	6,351
21000 221	Social Security- matching	3,789
22200 211	Retirement contribution - FRS	3,922
23000 231	Health Insurance	15,903
23100 232	Life Insurance	250
24000 241	Workers compensation	360
26300 211	General retiree health contrib	138
Total Personnel 6200 Instruct Media Services		\$73,867
Operating		
31310 310	Prof & Tech Services	850
41400 371	Postage	250
46250 351	R & M equipment	3,000
52590 590	Other Mat'l & Sply	1,500
52650 642	Equip < than \$1000	5,000
52652 692	Software < than \$1000 &/or licenses	2,500
54100 521	Memberships/ dues/ subscription	3,200
54505 521	Media	6,500
54510 611	Media Books	20,300
Total Operating 6200 Instruct Media Services		\$43,100
Total 6200 Instruct Media Services		\$116,967

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Middle Central Campus Expenditures

171	Charter Middle Schools	
569	Other human services	
5052	Charter Middle Schools	Budget
6400	Instructional Staff Training services	<u>2017-18</u>
Operating		
31310 310	Prof & Tech Services	6,000
40100 330	Travel/conferences	<u>3,000</u>
Total Operating 6400 Instructional Staff Training services		\$9,000
Total 6400 Instructional Staff Training services		\$9,000

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Middle Central Campus Expenditures

171	Charter Middle Schools	
569	Other human services	
5052	Charter Middle Schools	Budget
7300	School Administration	<u>2017-18</u>
Personnel		
12125	160 Sch Clerical Spec I	41,985
12138	160 Sch Clerical Spec II	49,202
12951	160 Registrar	16,551
12952	160 Bookkeeper	22,421
12953	110 Assistant Principal	88,005
12970	110 Principal Central Campus	60,497
12997	291 Sick leave - annual	2,000
13683	160 Sch P/T Clerk Spec I	9,254
15005	291 Supplements	2,876
15015	291 Payment in lieu of benefits	4,803
21000	221 Social Security- matching	22,711
22200	211 Retirement contribution - FRS	19,234
22500	211 ICMA - city portion	4,185
23000	231 Health Insurance	71,567
23100	232 Life Insurance	1,616
24000	241 Workers compensation	2,404
26300	211 General retiree health contrib	897
Total Personnel 7300 School Administration		\$420,208
Operating		
30010	790 Contingency	45,911
31300	311 Professional services-Outside Legal	7,500
31310	310 Prof & Tech Services	9,680
34989	310 Contractual service provider	54,919
40100	330 Travel/conferences	2,700
41400	371 Postage	200
44200	362 Rents- machinery & equipment	756
46250	351 R & M equipment	500
46800	350 Maintenance contracts	2,000
46801	350 I.T. Maintenance contracts	15,171
47100	395 Printing	3,500
49000	391 Legal/employment ads	500
52590	590 Other Mat'l & Sply	7,250
52650	642 Equip < than \$1000	4,000
52652	692 Software < than \$1000 &/or licenses	50,250
52653	644 Computer equipment < \$1000	24,167
52790	790 Miscellaneous Expense	100
54100	521 Memberships/ dues/ subscription	7,500
Total Operating 7300 School Administration		\$236,604
Capital		
64400	641 Other equipment	3,300
Total Capital 7300 School Administration		\$3,300
Total 7300 School Administration		\$660,112

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Middle Central Campus Expenditures

171	Charter Middle Schools	
569	Other human services	
5052	Charter Middle Schools	Budget
7400	Facilities Acquisition & Construction	<u>2017-18</u>
Operating		
44360	360 Rentals	<u>409,220</u>
Total Operating 7400 Facilities Acquisition & Construction		\$409,220
Total 7400 Facilities Acquisition & Construction		\$409,220

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Middle Central Campus Expenditures

171	Charter Middle Schools	
569	Other human services	
5052	Charter Middle Schools	Budget
7600	Food Services	<u>2017-18</u>
Operating		
31310 310	Prof & Tech Services	251,346
40100 330	Travel/conferences	5
41370 370	Communications	325
43380 380	Pub Ut Svc Othr Energy Sv	1,300
43430 430	Electricity	13,500
46150 350	R & M- land- building & improvement	500
46250 351	R & M equipment	1,800
46800 350	Maintenance contracts	1,000
52650 642	Equip < than \$1000	1,659
52790 790	Miscellaneous Expense	625
52910 580	Commodity Consumption	19,808
Total Operating 7600 Food Services		\$291,868
Capital		
64115 641	Kitchen equipment	834
64151 641	Oven	3,500
Total Capital 7600 Food Services		\$4,334
Total 7600 Food Services		\$296,202

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Middle Central Campus Expenditures

171	Charter Middle Schools	
569	Other human services	
5052	Charter Middle Schools	Budget
7800	Pupil Transfer Services	<u>2017-18</u>
Operating		
34300	390 Contract- laundry & cleaning	115
34990	310 Contractual services- other	179,552
41370	370 Communications	405
43380	380 Pub Ut Svc Othr Energy Sv	544
43430	430 Electricity	605
44200	362 Rents- machinery & equipment	91
45000	370 Insurance	12,169
45320	320 Insurance & Bond Premium	1,698
46150	350 R & M- land- building & improvement	150
46250	351 R & M equipment	150
46300	351 R & M motor vehicles	26,734
46800	350 Maintenance contracts	53
49000	391 Legal/employment ads	136
49105	370 License renewals	40
52540	451 Fuel	19,243
52600	642 Clothing/uniforms	521
52650	642 Equip < than \$1000	340
52790	790 Miscellaneous Expense	770
Total Operating 7800 Pupil Transfer Services		\$243,316
Total 7800 Pupil Transfer Services		\$243,316

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Middle Central Campus Expenditures

171	Charter Middle Schools	
569	Other human services	
5052	Charter Middle Schools	Budget
7900	Operation of Plant	<u>2017-18</u>
Operating		
32100 312	Accounting and auditing fees	4,091
34500 350	Contract- building maintenance	93,924
34982 310	Function sourcing- Grounds/Facilities	660
34990 310	Contractual services- other	13,888
41370 370	Communications	9,966
43380 380	Pub Ut Svc Othr Energy Sv	5,800
43430 430	Electricity	96,324
44210 360	IT/Telecommunications Services	98,112
45320 320	Insurance & Bond Premium	70,686
46150 350	R & M- land- building & improvement	77,218
46210 682	Energy Savings Project	44,540
46250 351	R & M equipment	1,800
49105 370	License renewals	150
49175 794	Administrative fees	101,164
49177 794	Bwd Administrative Fee	4,228
52590 590	Other Mat'l & Sply	500
52650 642	Equip < than \$1000	1,000
52790 790	Miscellaneous Expense	500
Total Operating 7900 Operation of Plant		\$624,551
Total 7900 Operation of Plant		\$624,551

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Middle Central Campus Expenditures

171	Charter Middle Schools	
569	Other human services	
5052	Charter Middle Schools	Budget
9900	Athletics	<u>2017-18</u>
Personnel		
15005 291	Supplements	2,604
21000 221	Social Security- matching	200
22200 211	Retirement contribution - FRS	104
22500 211	ICMA - city portion	104
Total Personnel 9900 Athletics		\$3,012
Operating		
31310 310	Prof & Tech Services	1,250
34989 310	Contractual service provider	2,968
52600 642	Clothing/uniforms	3,400
52650 642	Equip < than \$1000	1,000
Total Operating 9900 Athletics		\$8,618
Total 9900 Athletics		\$11,630
Total Project 554 Middle Central Campus		\$5,960,265
Total Charter Middle Schools		\$11,832,937

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Academic Village Charter School Expenditures

172	Academic Village Charter School	
569	Other human services	
5053	Academic Village Charter School	Budget
5102	4-8 Basic	<u>2017-18</u>
Personnel		
12910	120 Chtr Sch Teacher	648,965
15005	291 Supplements	67,034
15015	291 Payment in lieu of benefits	2,401
21000	221 Social Security- matching	54,980
22200	211 Retirement contribution - FRS	56,920
23000	231 Health Insurance	238,545
23100	232 Life Insurance	3,755
24000	241 Workers compensation	5,407
26300	211 General retiree health contrib	2,208
	Total Personnel 5102 4-8 Basic	\$1,080,215
Operating		
52590	590 Other Mat'l & Sply	11,500
54520	590 Textbooks	19,000
	Total Operating 5102 4-8 Basic	\$30,500
	Total 5102 4-8 Basic	\$1,110,715

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Academic Village Charter School Expenditures

172	Academic Village Charter School	
569	Other human services	
5053	Academic Village Charter School	Budget
5103	9-12 Basic	<u>2017-18</u>
Personnel		
12910 120	Chtr Sch Teacher	3,607,845
12996 291	Sick leave - retire/term	15,000
12997 291	Sick leave - annual	15,000
15005 291	Supplements	478,693
15015 291	Payment in lieu of benefits	21,609
21000 221	Social Security- matching	316,691
22200 211	Retirement contribution - FRS	293,285
22500 211	ICMA - city portion	32,210
23000 231	Health Insurance	1,208,628
23100 232	Life Insurance	20,889
24000 241	Workers compensation	30,072
26300 211	General retiree health contrib	11,730
Total Personnel 5103 9-12 Basic		\$6,051,652
Operating		
31310 310	Prof & Tech Services	160,679
41400 371	Postage	5,500
46250 351	R & M equipment	3,500
46800 350	Maintenance contracts	4,000
47100 395	Printing	3,000
52000 590	Operating supplies	48,550
52150 590	First aid, safety equip & supplies	750
52182 513	Testing material	195,743
52650 642	Equip < than \$1000	15,806
52652 692	Software < than \$1000 &/or licenses	18,697
52653 644	Computer equipment < \$1000	7,350
54100 521	Memberships/ dues/ subscription	12,108
54520 520	Textbooks	192,000
Total Operating 5103 9-12 Basic		\$667,683
Capital		
64400 641	Other equipment	38,226
Total Capital 5103 9-12 Basic		\$38,226
Total 5103 9-12 Basic		\$6,757,561

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Academic Village Charter School Expenditures

172	Academic Village Charter School	
569	Other human services	
5053	Academic Village Charter School	Budget
5250	Exceptional Student Prog	<u>2017-18</u>
Personnel		
12125 160	Sch Clerical Spec I	16,037
12910 120	Chtr Sch Teacher	166,745
15005 291	Supplements	22,687
15015 291	Payment in lieu of benefits	4,802
21000 221	Social Security- matching	16,093
22200 211	Retirement contribution - FRS	16,659
23000 231	Health Insurance	47,709
23100 232	Life Insurance	1,058
24000 241	Workers compensation	1,523
26300 211	General retiree health contrib	690
Total Personnel 5250 Exceptional Student Prog		\$294,003
Operating		
31310 310	Prof & Tech Services	37,018
34989 310	Contractual service provider	45,504
52000 590	Operating supplies	1,250
52182 513	Testing material	500
52650 642	Equip < than \$1000	800
54520 520	Textbooks	250
Total Operating 5250 Exceptional Student Prog		\$85,322
Total 5250 Exceptional Student Prog		\$379,325

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Academic Village Charter School Expenditures

172	Academic Village Charter School	
569	Other human services	
5053	Academic Village Charter School	Budget
5300	Vocational 6-12	<u>2017-18</u>
Personnel		
12910 120	Chtr Sch Teacher	78,936
15005 291	Supplements	4,397
21000 221	Social Security- matching	6,378
22200 211	Retirement contribution - FRS	6,602
23000 231	Health Insurance	31,806
23100 232	Life Insurance	457
24000 241	Workers compensation	658
26300 211	General retiree health contrib	276
Total Personnel 5300 Vocational 6-12		\$129,510
Operating		
46250 351	R & M equipment	500
52000 590	Operating supplies	4,100
52650 642	Equip < than \$1000	1,400
52652 692	Software < than \$1000 &/or licenses	2,000
52653 644	Computer equipment < \$1000	800
54520 520	Textbooks	3,000
Total Operating 5300 Vocational 6-12		\$11,800
Total 5300 Vocational 6-12		\$141,310

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Academic Village Charter School Expenditures

172	Academic Village Charter School	
569	Other human services	
5053	Academic Village Charter School	Budget
5901	Substitute Teachers	<u>2017-18</u>
Personnel		
13140 140	Temp Sub Teacher	63,000
21000 221	Social Security- matching	4,820
22200 211	Retirement contribution - FRS	4,990
	Total Personnel 5901 Substitute Teachers	\$72,810
	Total 5901 Substitute Teachers	\$72,810

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Academic Village Charter School Expenditures

172	Academic Village Charter School	
569	Other human services	
5053	Academic Village Charter School	Budget
5919	School/Other	<u>2017-18</u>
Personnel		
13135 140	BTU sub	1,000
13140 140	Temp Sub Teacher	35,000
21000 221	Social Security- matching	2,755
22200 211	Retirement contribution - FRS	<u>2,852</u>
Total Personnel 5919 School/Other		\$41,607
Total 5919 School/Other		\$41,607

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Academic Village Charter School Expenditures

172	Academic Village Charter School	
569	Other human services	
5053	Academic Village Charter School	Budget
6120	Guidance Services	<u>2017-18</u>
Personnel		
12125 160	Sch Clerical Spec I	24,981
12941 160	High School Registrar	4,489
12943 130	Guidance Director	48,243
12956 130	School Counselor	204,927
15005 291	Supplements	40,716
15015 291	Payment in lieu of benefits	2,401
21000 221	Social Security- matching	24,934
22200 211	Retirement contribution - FRS	28,926
23000 231	Health Insurance	111,321
23100 232	Life Insurance	1,637
24000 241	Workers compensation	2,355
26300 211	General retiree health contrib	1,104
Total Personnel 6120 Guidance Services		\$496,034
Operating		
31310 310	Prof & Tech Services	2,500
47100 395	Printing	1,000
52000 590	Operating supplies	2,000
52650 642	Equip < than \$1000	250
Total Operating 6120 Guidance Services		\$5,750
Total 6120 Guidance Services		\$501,784

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Academic Village Charter School Expenditures

172	Academic Village Charter School	
569	Other human services	
5053	Academic Village Charter School	Budget
6200	Instruct Media Services	<u>2017-18</u>
Personnel		
12125 160	Sch Clerical Spec I	15,187
12957 130	Media Specialist	43,154
15005 291	Supplements	4,172
15015 291	Payment in lieu of benefits	2,401
21000 221	Social Security- matching	4,970
22200 211	Retirement contribution - FRS	5,145
23000 231	Health Insurance	15,903
23100 232	Life Insurance	338
24000 241	Workers compensation	487
26300 211	General retiree health contrib	276
Total Personnel 6200 Instruct Media Services		\$92,033
Operating		
46250 351	R & M equipment	550
52000 590	Operating supplies	2,326
52650 642	Equip < than \$1000	3,710
52652 692	Software < than \$1000 &/or licenses	1,160
52653 644	Computer equipment < \$1000	1,271
54505 521	Media	2,010
54510 611	Media Books	21,050
Total Operating 6200 Instruct Media Services		\$32,077
Total 6200 Instruct Media Services		\$124,110

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Academic Village Charter School Expenditures

172	Academic Village Charter School	
569	Other human services	
5053	Academic Village Charter School	<u>Budget</u>
6303	ESE Specialist	2017-18
Personnel		
12935	120 ESE Specialist	42,101
15005	291 Supplements	15,048
21000	221 Social Security- matching	4,375
22200	211 Retirement contribution - FRS	4,521
23000	231 Health Insurance	15,903
23100	232 Life Insurance	244
24000	241 Workers compensation	351
26300	211 General retiree health contrib	138
Total Personnel 6303 ESE Specialist		\$82,681
Total 6303 ESE Specialist		\$82,681

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Academic Village Charter School Expenditures

172	Academic Village Charter School	
569	Other human services	
5053	Academic Village Charter School	Budget
6400	Instructional Staff Training services	<u>2017-18</u>
Operating		
31310 310	Prof & Tech Services	600
40100 330	Travel/conferences	<u>14,763</u>
Total Operating 6400 Instructional Staff Training services		\$15,363
Total 6400 Instructional Staff Training services		\$15,363

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Academic Village Charter School Expenditures

172	Academic Village Charter School	
569	Other human services	
5053	Academic Village Charter School	Budget
7300	School Administration	<u>2017-18</u>
Personnel		
12125 160	Sch Clerical Spec I	64,617
12942 110	High School Assistant Principal	255,986
12949 120	Behavior Specialist	82,817
12953 110	Assistant Principal	76,004
12954 110	Principal High School	125,008
12960 160	Receptionist	37,986
12997 291	Sick leave - annual	12,000
15005 291	Supplements	37,840
15015 291	Payment in lieu of benefits	2,401
21000 221	Social Security- matching	52,970
22200 211	Retirement contribution - FRS	50,352
22500 211	ICMA - city portion	3,714
23000 231	Health Insurance	159,030
23100 232	Life Insurance	3,719
24000 241	Workers compensation	5,351
26300 211	General retiree health contrib	1,518
Total Personnel 7300 School Administration		\$971,313
Operating		
30010 790	Contingency	118,557
31300 311	Professional services-Outside Legal	15,000
31310 310	Prof & Tech Services	12,394
34989 310	Contractual service provider	145,163
34990 310	Contractual services- other	500
40100 330	Travel/conferences	2,000
41400 371	Postage	250
44200 362	Rents- machinery & equipment	13,095
46250 351	R & M equipment	500
46800 350	Maintenance contracts	17,459
46801 350	I.T. Maintenance contracts	45,490
47100 395	Printing	5,500
49000 391	Legal/employment ads	1,500
52000 590	Operating supplies	10,000
52590 590	Other Mat'l & Sply	5,500
52650 642	Equip < than \$1000	3,880
52652 692	Software < than \$1000 &/or licenses	61,195
52653 644	Computer equipment < \$1000	14,894
54100 521	Memberships/ dues/ subscription	5,100
Total Operating 7300 School Administration		\$477,977
Capital		
64400 641	Other equipment	1,500
Total Capital 7300 School Administration		\$1,500
Total 7300 School Administration		\$1,450,790

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Academic Village Charter School Expenditures

172	Academic Village Charter School	
569	Other human services	
5053	Academic Village Charter School	Budget
7400	Facilities Acquisition & Construction	<u>2017-18</u>
Operating		
44360	360 Rentals	<u>2,694,079</u>
Total Operating 7400 Facilities Acquisition & Construction		\$2,694,079
Total 7400 Facilities Acquisition & Construction		\$2,694,079

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Academic Village Charter School Expenditures

172	Academic Village Charter School	
569	Other human services	
5053	Academic Village Charter School	Budget
7600	Food Services	<u>2017-18</u>
Operating		
31310 310	Prof & Tech Services	756,450
40100 330	Travel/conferences	5
41370 370	Communications	325
43380 380	Pub Ut Svc Othr Energy Sv	1,600
43430 430	Electricity	21,000
46150 350	R & M- land- building & improvement	300
46250 351	R & M equipment	3,500
46800 350	Maintenance contracts	1,000
52650 642	Equip < than \$1000	2,288
52790 790	Miscellaneous Expense	650
52910 580	Commodity Consumption	59,395
Total Operating 7600 Food Services		\$846,513
Capital		
64400 641	Other equipment	6,200
Total Capital 7600 Food Services		\$6,200
Total 7600 Food Services		\$852,713

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Academic Village Charter School Expenditures

172	Academic Village Charter School	
569	Other human services	
5053	Academic Village Charter School	Budget
7800	Pupil Transfer Services	<u>2017-18</u>
Operating		
34300	390 Contract- laundry & cleaning	344
34990	310 Contractual services- other	538,180
41370	370 Communications	405
43380	380 Pub Ut Svc Othr Energy Sv	1,629
43430	430 Electricity	605
44200	362 Rents- machinery & equipment	91
45000	370 Insurance	36,464
45320	320 Insurance & Bond Premium	5,090
46150	350 R & M- land- building & improvement	150
46250	351 R & M equipment	350
46300	351 R & M motor vehicles	80,132
46800	350 Maintenance contracts	53
49000	391 Legal/employment ads	408
49105	370 License renewals	119
52540	451 Fuel	37,931
52600	642 Clothing/uniforms	1,561
52650	642 Equip < than \$1000	1,018
52790	790 Miscellaneous Expense	2,308
Total Operating 7800 Pupil Transfer Services		\$706,838
Total 7800 Pupil Transfer Services		\$706,838

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Academic Village Charter School Expenditures

172	Academic Village Charter School	
569	Other human services	
5053	Academic Village Charter School	Budget
7900	Operation of Plant	<u>2017-18</u>
Personnel		
12961 160	Security	49,918
15005 291	Supplements	771
21000 221	Social Security- matching	3,879
22200 211	Retirement contribution - FRS	4,017
23000 231	Health Insurance	47,709
23100 232	Life Insurance	290
24000 241	Workers compensation	418
26300 211	General retiree health contrib	414
Total Personnel 7900 Operation of Plant		\$107,416
Operating		
32100 312	Accounting and auditing fees	4,091
34500 350	Contract- building maintenance	340,455
34982 310	Function sourcing- Grounds/Facilities	8,900
34989 310	Contractual service provider	45,504
34990 310	Contractual services- other	68,311
41370 370	Communications	27,243
43380 380	Pub Ut Svc Othr Energ Sv	74,000
43430 430	Electricity	564,080
44210 360	IT/Telecommunications Services	294,190
45320 320	Insurance & Bond Premium	211,871
46150 350	R & M- land- building & improvement	109,600
46210 682	Energy Savings Project	138,979
46250 351	R & M equipment	4,065
49105 370	License renewals	400
49175 794	Administrative fees	335,096
49177 794	Bwd Administrative Fee	12,938
52590 590	Other Mat'l & Sply	500
52650 642	Equip < than \$1000	13,125
52790 790	Miscellaneous Expense	500
Total Operating 7900 Operation of Plant		\$2,253,848
Total 7900 Operation of Plant		\$2,361,264

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Academic Village Charter School Expenditures

172	Academic Village Charter School	
569	Other human services	
5053	Academic Village Charter School	Budget
9102	Child Care Supervision	<u>2017-18</u>
Personnel		
15005 291	Supplements	6,750
21000 221	Social Security- matching	517
22200 211	Retirement contribution - FRS	535
Total Personnel 9102 Child Care Supervision		\$7,802
Total 9102 Child Care Supervision		\$7,802

City of Pembroke Pines, Florida
Broward County Sponsored Charter Schools
Academic Village Charter School Expenditures

172	Academic Village Charter School	
569	Other human services	
5053	Academic Village Charter School	Budget
9900	Athletics	<u>2017-18</u>
Personnel		
12018 110	Assistant Athletic Director	41,199
15005 291	Supplements	30,019
15116 291	Cell Phone Pay	540
21000 221	Social Security- matching	5,494
22200 211	Retirement contribution - FRS	5,649
23000 231	Health Insurance	15,903
23100 232	Life Insurance	239
24000 241	Workers compensation	343
26300 211	General retiree health contrib	138
Total Personnel 9900 Athletics		\$99,524
Operating		
31310 310	Prof & Tech Services	43,734
34989 310	Contractual service provider	91,852
40100 330	Travel/conferences	500
41400 371	Postage	100
46250 351	R & M equipment	4,200
52000 590	Operating supplies	3,275
52150 590	First aid, safety equip & supplies	1,300
52600 642	Clothing/uniforms	37,145
52650 642	Equip < than \$1000	30,069
54100 521	Memberships/ dues/ subscription	5,000
Total Operating 9900 Athletics		\$217,175
Total 9900 Athletics		\$316,699
Total Academic Village Charter School		\$17,617,451

City of Pembroke Pines, Florida
Florida State University Sponsored Charter School
FSU Charter Schools Expenditures

173	FSU Charter Schools	
569	Other human services	
5061	FSU Charter Elementary School	Budget
5101	K-3 Basic	<u>2017-18</u>
Personnel		
12910	120 Chtr Sch Teacher	1,074,921
12997	291 Sick leave - annual	2,000
13554	150 P/T Teacher Assistant	58,131
15005	291 Supplements	117,673
15015	291 Payment in lieu of benefits	11,213
21000	221 Social Security- matching	96,738
22200	211 Retirement contribution - FRS	91,142
22500	211 ICMA - city portion	8,855
23000	231 Health Insurance	318,384
23100	232 Life Insurance	6,221
24000	241 Workers compensation	9,444
26300	211 General retiree health contrib	3,404
Total Personnel 5101 K-3 Basic		\$1,798,126
Operating		
52182	513 Testing material	500
52590	590 Other Mat'l & Sply	18,000
52650	642 Equip < than \$1000	5,000
52653	644 Computer equipment < \$1000	200
54100	521 Memberships/ dues/ subscription	6,200
54520	520 Textbooks	66,083
Total Operating 5101 K-3 Basic		\$95,983
Total 5101 K-3 Basic		\$1,894,109

City of Pembroke Pines, Florida
Florida State University Sponsored Charter School
FSU Charter Schools Expenditures

173	FSU Charter Schools	
569	Other human services	
5061	FSU Charter Elementary School	Budget
5102	4-8 Basic	<u>2017-18</u>
Personnel		
12910	120 Chtr Sch Teacher	538,392
12997	291 Sick leave - annual	500
13554	150 P/T Teacher Assistant	45,213
15005	291 Supplements	30,809
15015	291 Payment in lieu of benefits	5,595
21000	221 Social Security- matching	47,495
22200	211 Retirement contribution - FRS	46,504
22500	211 ICMA - city portion	2,626
23000	231 Health Insurance	158,712
23100	232 Life Insurance	3,119
24000	241 Workers compensation	4,866
26300	211 General retiree health contrib	1,702
Total Personnel 5102 4-8 Basic		\$885,533
Operating		
46250	351 R & M equipment	500
52182	513 Testing material	250
52590	590 Other Mat'l & Sply	9,000
52650	642 Equip < than \$1000	1,700
54100	521 Memberships/ dues/ subscription	5,000
54520	520 Textbooks	44,285
Total Operating 5102 4-8 Basic		\$60,735
Total 5102 4-8 Basic		\$946,268

City of Pembroke Pines, Florida
Florida State University Sponsored Charter School
FSU Charter Schools Expenditures

173	FSU Charter Schools	
569	Other human services	
5061	FSU Charter Elementary School	Budget
5250	Exceptional Student Prog	<u>2017-18</u>
Personnel		
12558	120 Speech Therapist	40,073
12910	120 Chtr Sch Teacher	285,411
13140	140 Temp Sub Teacher	7,500
13554	150 P/T Teacher Assistant	18,605
13559	120 P/T Certified Teacher	77,936
15005	291 Supplements	29,760
15015	291 Payment in lieu of benefits	4,802
21000	221 Social Security- matching	35,517
22200	211 Retirement contribution - FRS	33,092
22500	211 ICMA - city portion	3,679
23000	231 Health Insurance	84,923
23100	232 Life Insurance	1,882
24000	241 Workers compensation	3,518
26300	211 General retiree health contrib	1,013
Total Personnel 5250 Exceptional Student Prog		\$627,711
Operating		
31310	310 Prof & Tech Services	17,373
34989	310 Contractual service provider	23,515
52590	590 Other Mat'l & Sply	4,000
52650	642 Equip < than \$1000	1,000
52653	644 Computer equipment < \$1000	450
54520	520 Textbooks	6,000
Total Operating 5250 Exceptional Student Prog		\$52,338
Total 5250 Exceptional Student Prog		\$680,049

City of Pembroke Pines, Florida
Florida State University Sponsored Charter School
FSU Charter Schools Expenditures

173	FSU Charter Schools	
569	Other human services	
5061	FSU Charter Elementary School	Budget
5901	Substitute Teachers	<u>2017-18</u>
Personnel		
13140 140	Temp Sub Teacher	40,000
21000 221	Social Security- matching	3,060
22200 211	Retirement contribution - FRS	3,168
	Total Personnel 5901 Substitute Teachers	\$46,228
		<hr/>
	Total 5901 Substitute Teachers	\$46,228
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City of Pembroke Pines, Florida
Florida State University Sponsored Charter School
FSU Charter Schools Expenditures

173	FSU Charter Schools	
569	Other human services	
5061	FSU Charter Elementary School	Budget
6120	Guidance Services	<u>2017-18</u>
Personnel		
12956	130 School Counselor	46,820
15005	291 Supplements	9,237
21000	221 Social Security- matching	4,290
22200	211 Retirement contribution - FRS	4,442
23000	231 Health Insurance	15,903
23100	232 Life Insurance	271
24000	241 Workers compensation	390
26300	211 General retiree health contrib	138
Total Personnel 6120 Guidance Services		\$81,491
Operating		
52590	590 Other Mat'l & Sply	500
Total Operating 6120 Guidance Services		\$500
Total 6120 Guidance Services		\$81,991

City of Pembroke Pines, Florida
Florida State University Sponsored Charter School
FSU Charter Schools Expenditures

173	FSU Charter Schools	
569	Other human services	
5061	FSU Charter Elementary School	Budget
6200	Instruct Media Services	<u>2017-18</u>
Personnel		
12957 130	Media Specialist	40,463
15005 291	Supplements	1,095
15015 291	Payment in lieu of benefits	2,401
21000 221	Social Security- matching	3,365
22200 211	Retirement contribution - FRS	3,483
23100 232	Life Insurance	234
24000 241	Workers compensation	337
26300 211	General retiree health contrib	138
Total Personnel 6200 Instruct Media Services		\$51,516
Operating		
52590 590	Other Mat'l & Sply	1,000
52652 692	Software < than \$1000 &/or licenses	1,795
54510 611	Media Books	6,519
Total Operating 6200 Instruct Media Services		\$9,314
Total 6200 Instruct Media Services		\$60,830

City of Pembroke Pines, Florida
Florida State University Sponsored Charter School
FSU Charter Schools Expenditures

173	FSU Charter Schools	
569	Other human services	
5061	FSU Charter Elementary School	Budget
6400	Instructional Staff Training services	<u>2017-18</u>
Operating		
31310	310 Prof & Tech Services	7,300
40100	330 Travel/conferences	<u>8,200</u>
Total Operating 6400 Instructional Staff Training services		\$15,500
Total 6400 Instructional Staff Training services		\$15,500

City of Pembroke Pines, Florida
Florida State University Sponsored Charter School
FSU Charter Schools Expenditures

173	FSU Charter Schools	
569	Other human services	
5061	FSU Charter Elementary School	Budget
7300	School Administration	<u>2017-18</u>
Personnel		
12155	110 Sch Administrative Assistant I	40,428
12952	160 Bookkeeper	34,515
12953	110 Assistant Principal	83,991
12973	110 Principal Pembroke Shores	115,004
12997	291 Sick leave - annual	2,500
13683	160 Sch P/T Clerk Spec I	9,254
15005	291 Supplements	3,001
15015	291 Payment in lieu of benefits	4,802
21000	221 Social Security- matching	22,414
22200	211 Retirement contribution - FRS	19,579
22500	211 ICMA - city portion	3,473
23000	231 Health Insurance	31,806
23100	232 Life Insurance	1,585
24000	241 Workers compensation	2,360
26300	211 General retiree health contrib	552
Total Personnel 7300 School Administration		\$375,264
Operating		
30010	790 Contingency	48,408
31300	311 Professional services-Outside Legal	7,600
31310	310 Prof & Tech Services	10,328
34989	310 Contractual service provider	109,185
40100	330 Travel/conferences	1,200
41400	371 Postage	1,000
44200	362 Rents- machinery & equipment	4,950
46250	351 R & M equipment	1,100
46800	350 Maintenance contracts	7,350
46801	350 I.T. Maintenance contracts	15,327
47100	395 Printing	1,500
49000	391 Legal/employment ads	500
52590	590 Other Mat'l & Sply	7,000
52650	642 Equip < than \$1000	11,185
52652	692 Software < than \$1000 &/or licenses	49,064
52653	644 Computer equipment < \$1000	5,019
52790	790 Miscellaneous Expense	100
54100	521 Memberships/ dues/ subscription	1,000
Total Operating 7300 School Administration		\$281,816
Total 7300 School Administration		\$657,080

City of Pembroke Pines, Florida
Florida State University Sponsored Charter School
FSU Charter Schools Expenditures

173	FSU Charter Schools	
569	Other human services	
5061	FSU Charter Elementary School	Budget
7400	Facilities Acquisition & Construction	<u>2017-18</u>
Operating		
44360 360	Rentals	<u>570,902</u>
Total Operating 7400 Facilities Acquisition & Construction		\$570,902
Total 7400 Facilities Acquisition & Construction		\$570,902

City of Pembroke Pines, Florida
Florida State University Sponsored Charter School
FSU Charter Schools Expenditures

173	FSU Charter Schools	
569	Other human services	
5061	FSU Charter Elementary School	Budget
7600	Food Services	<u>2017-18</u>
Operating		
31310 310	Prof & Tech Services	211,974
40100 330	Travel/conferences	5
41370 370	Communications	325
43380 380	Pub Ut Svc Othr Energy Sv	1,300
43430 430	Electricity	11,000
46150 350	R & M- land- building & improvement	500
46250 351	R & M equipment	1,400
46800 350	Maintenance contracts	1,000
52650 642	Equip < than \$1000	1,834
52790 790	Miscellaneous Expense	580
52910 580	Commodity Consumption	20,015
Total Operating 7600 Food Services		\$249,933
Capital		
64115 641	Kitchen equipment	834
64151 641	Oven	15,500
Total Capital 7600 Food Services		\$16,334
Total 7600 Food Services		\$266,267

City of Pembroke Pines, Florida
Florida State University Sponsored Charter School
FSU Charter Schools Expenditures

173	FSU Charter Schools	
569	Other human services	
5061	FSU Charter Elementary School	Budget
7800	Pupil Transfer Services	<u>2017-18</u>
Operating		
34300	390 Contract- laundry & cleaning	116
34990	310 Contractual services- other	181,297
41370	370 Communications	405
43380	380 Pub Ut Svc Othr Energy Sv	549
43430	430 Electricity	605
44200	362 Rents- machinery & equipment	91
45000	370 Insurance	12,287
45320	320 Insurance & Bond Premium	1,715
46150	350 R & M- land- building & improvement	150
46250	351 R & M equipment	150
46300	351 R & M motor vehicles	26,994
46800	350 Maintenance contracts	53
49000	391 Legal/employment ads	138
49105	370 License renewals	41
52540	451 Fuel	24,574
52600	642 Clothing/uniforms	526
52650	642 Equip < than \$1000	343
52790	790 Miscellaneous Expense	778
Total Operating 7800 Pupil Transfer Services		\$250,812
Total 7800 Pupil Transfer Services		\$250,812

City of Pembroke Pines, Florida
Florida State University Sponsored Charter School
FSU Charter Schools Expenditures

173	FSU Charter Schools	
569	Other human services	
5061	FSU Charter Elementary School	Budget
7900	Operation of Plant	<u>2017-18</u>
Operating		
32100	312 Accounting and auditing fees	4,091
34500	350 Contract- building maintenance	124,185
34982	310 Function sourcing- Grounds/Facilities	3,390
34990	310 Contractual services- other	13,876
41370	370 Communications	12,042
43380	380 Pub Ut Svc Othr Energy Sv	6,300
43430	430 Electricity	109,007
44210	360 IT/Telecommunications Services	99,134
45320	320 Insurance & Bond Premium	71,374
46150	350 R & M- land- building & improvement	91,159
46210	682 Energy Savings Project	72,135
46250	351 R & M equipment	750
49105	370 License renewals	200
49175	794 Administrative fees	139,441
49176	794 FSU Administrative Fee	250,000
52590	590 Other Mat'l & Sply	500
52650	642 Equip < than \$1000	2,500
52790	790 Miscellaneous Expense	500
Total Operating 7900 Operation of Plant		\$1,000,584
Total 7900 Operation of Plant		\$1,000,584

City of Pembroke Pines, Florida
Florida State University Sponsored Charter School
FSU Charter Schools Expenditures

173	FSU Charter Schools	
569	Other human services	
5061	FSU Charter Elementary School	Budget
9102	Child Care Supervision	<u>2017-18</u>
Personnel		
13190	160 P/T After School Director	28,640
13556	160 P/T After School Care	87,584
21000	221 Social Security- matching	8,907
22200	211 Retirement contribution - FRS	9,223
24000	241 Workers compensation	971
Total Personnel 9102 Child Care Supervision		\$135,325
Operating		
34989	310 Contractual service provider	19,263
52590	590 Other Mat'l & Sply	500
52650	642 Equip < than \$1000	400
Total Operating 9102 Child Care Supervision		\$20,163
Total 9102 Child Care Supervision		\$155,488
Total FSU Charter Schools		\$6,626,108

Glossary

Adequate Yearly Progress (AYP) – The national measure which is based on a different breakdown of the same data used to determine FCAT scores.

Account – An accounting concept used to capture the economic essence of an exchange or exchange-like transaction. Accounts are used to classify and group similar transactions. Account types include: revenue, expense/expenditure, asset, liability and equity.

Accounting Principles Board (APB) – Authoritative private-sector standard-setting body that preceded the Financial Accounting Standards Board (FASB). The APB issued guidance in the form of *Opinions*.

Accounting System – A total structure of records and procedures which discover, record, classify, summarize, and report information on the financial position and results of operations of a government or any of its funds, account groups, or organizational components.

Accrual Basis of Accounting– A method of accounting that recognizes the financial effect of transactions, events, and interfund activities when they occur, regardless of the related cash flows.

Activity – A specific and distinguishable service performed by one or more organizational components of a government to accomplish a function for which the government is responsible.

Annualize – To adjust or calculate to reflect a rate or cost for a full year.

Appropriated Budget – The expenditure authority created by the appropriation bills or resolutions that are signed into law and related estimated revenues. The appropriated budget would include all reserves, transfers, allocations, supplemental appropriations, and other legally authorized legislative and executive changes.

Appropriation – A legal authorization to incur obligations and to make expenditures for specific purposes.

Appropriation Resolution – The official enactment by the Governing Board establishing the legal authority for the Charter Schools to obligate and expend resources.

Asset – Tangible or intangible, passive or active resources owned or held by a government which possess service potentials which generally are utilized (consumed) in the delivery of municipal services.

AV – Academic Village

AVCS – Academic Village Charter School

AVCHS – Academic Village Charter High School

AVCMS – Academic Village Charter Middle School

Balanced Budget – A budget with total expenditures not exceeding total revenues and monies available in the fund balance within an individual fund.

Basis of Accounting – The timing of recognition, that is, when the effects of transactions or events should be recognized for financial reporting purposes. For example, the effects of transactions or events can be recognized on an accrual basis (that is, when the transactions or events take place), or on a cash basis (that is, when cash is received or paid). Basis of accounting is an essential part of measurement focus, because a particular timing of recognition is necessary to accomplish a particular measurement focus.

BSA – Base Student Allocation

Bond – Debt investment in which an investor loans money to an entity which borrows the funds for a defined period of time at a variable or fixed interest rate

Budget – An operational guide of planned financial activity for a specified period of time (fiscal year or project length) estimating all anticipated revenues and expected expenditures/expenses for the budget period. A policy document, which communicates programmatic goals and objectives and the anticipated means for achieving them.

Budget Calendar – The schedule of target dates that the Charter Schools follow in the preparation of preliminary budgets and the adoption of the final budget.

Budget Message – An executive-level overview of the proposed budget delivered by the Charter School Principals to the Charter Board and City Commissioners. It discusses the major Charter School issues and the proposed means of dealing with them, highlights key experiences during the current fiscal year, and indicates how current and proposed budgetary plans will meet the Charter Schools objectives. The budget message is normally the first comprehensive public statement of the Charter Schools plan for the upcoming fiscal year.

Budgetary Basis of Accounting – This refers to the basis of accounting used to estimate when revenues and expenditures are recognized for budgetary purposes. This generally takes one of three forms: GAAP, cash, or modified accrual.

Budgetary Control – The control or management of a Charter School in accordance with the approved budget for the purpose of keeping expenditures within the limitations of available appropriations and resources. The level of budgetary controls that is the point at which expenditures cannot legally exceed the appropriated amount.

Capital Assets – Assets of significant value that meet or exceed the capitalization threshold and have a useful life extending beyond a single accounting period. Capital assets are also called “fixed assets”, and may include land; improvements to land; easements; buildings; building improvements; machinery; equipment; vehicles; infrastructure; works of art and historical treasures; and all other tangible or intangible assets that are used in operations and have initial useful lives extending beyond a single reporting period.

Capital Budget – A plan of proposed capital outlays and the means of financing them for the current fiscal period. It is usually a part of the current budget.

Capital Expenditures – See “Capital Outlay”.

Capital Improvements Program (CIP) – All capital expenditures planned for the next five years. The program specifies both proposed projects and the resources estimated to be available to fund projected expenditures.

Capital Outlay – All charges incurred to acquire equipment, land, buildings, improvements of land or buildings, fixtures, and other permanent improvements with a value in excess of \$1,000 and a useful life expectancy of greater than 1 year.

Cash Basis of Accounting – A basis of accounting in which transactions or events are recognized when related cash amounts are received or disbursed.

Chart of Accounts – The classification system used by a City to organize the accounting records. Sometimes referred to as a UDAK (user defined accounting key).

Charter School - A K-12 school system operated by the City of Pembroke Pines.

Contractual Services – Services rendered to a school by private firms, individuals, or other governmental agencies. Examples include maintenance agreements, and professional consulting services.

DOE – Department of Education

Deficit – The excess of an entity's liabilities and reserved equity of a fund over its assets (deficit fund balance), or the excess of expenditures or expenses and encumbrances over revenues during an accounting period.

Depreciation – A method of cost allocation to recognize the decline in service potentials of capital assets attributable to wear and tear, deterioration, action of the physical elements, inadequacy or obsolescence.

Disbursements – The payment of monies by the City from a bank account or cash fund.

ECM – Energy Conservation Measure. An ECM is a project conducted or technology implemented that reduces the consumption of energy in a facility.

ESE – Exceptional Student Education

Employee (or Fringe) Benefits – Contributions made by a Charter School to meet commitments or obligations for employee fringe benefits. Included are the Charter School's share of costs for Social Security and Medicare, and the various pension, medical, and life insurance plans.

Encumbrance – The commitment of appropriated funds to purchase an item or service. To encumber funds means to set aside or commit funds for a specified future expenditure.

End of Course Exam (EOC) – The means of standardized testing in the secondary public schools of Florida.

Expenditure – The incurring of a liability, the payment of cash, or the transfer of property for the purpose of acquiring an asset, or a service or settling a loss. A decrease in net financial resources under the current financial resources measurement focus not properly classified as "Other Financing Uses".

Expense – Charges incurred (whether paid immediately or unpaid) for operations, maintenance, interest or other charges. Decreases the net assets of the fund.

FCAT 2.0 – (Florida Comprehensive Assessment Test 2.0)-The means of standardized testing in the primary and secondary public schools of Florida.

FEFP – (Florida Education Finance Program) - Revenues received from State sources.

Fiduciary Fund – Funds that contain resources held by a government but belonging to individuals or entities other than the government

FSA - (Florida State Assessment) – The means of standardized testing that replaced FCAT 2.0 standardized tests for Reading, Writing and Math subjects starting the 2014-15 school year.

FSS – (Florida State Standards) – The State’s foundational expectations of what all students are expected to know and be able to do in each grade from kindergarten through 12th grade.

FSU – Florida State University

FTE – (Full-time Equivalent) - Used to calculate enrollment for purposes of funding.

Financial Accounting Standards Board (FASB) – The authoritative accounting and financial reporting standard-setting body for business enterprises and not-for-profit organizations. The GASB and its predecessors have elected to apply a number of the FASB’s standards as well as those of its predecessors, to state and local governments.

Fiscal Policy – A Charter Schools’ policies with respect to revenues, spending, and debt management as these relate to Charter School services, programs and capital investment. Fiscal policy provides an agreed-upon set of principles for the planning and programming of Charter School budgets and their funding.

Fiscal Year – A twelve-month period designated as the operating year for accounting and budgeting purposes in an organization. The City’s fiscal year runs from October 1st to September 30th. The Charter School’s fiscal year runs from July 1st to June 30th.

Fixed Assets – See “Capital Assets”.

Function – A group of related activities aimed at accomplishing a major service or regulatory program for which a Charter School is responsible (e.g., K-3 Basic, 4-8 Basic).

Fund – An accounting and reporting entity with a self-balancing set of accounts. Funds are created to establish accountability for revenues and expenses, which are segregated for the purpose of carrying out a specific purpose or range of activities.

Fund Balance – The difference between assets and liabilities reported in a Charter School fund.

GAAP – (Generally Accepted Accounting Principles) The conventions, rules, and procedures that serve as the norm for the fair presentation of financial statements.

Goal – A statement of broad direction, purpose or intent based on the needs of the schools. An objective to be achieved assuring the fulfillment of program purposes.

Governmental Accounting Standards Board (GASB) – The ultimate authoritative accounting and financial reporting standard-setting body for state and local governments.

Governmental Funds – Funds that are used to provide information on near-term inflows, outflows, and balances of spendable resources.

Government Finance Officers Association (GFOA) – An association of public finance professionals. The GFOA has played a major role in the development and promotion of GAAP for state and local government since its inception, and sponsors the Certificate of Achievement for Excellence in Financial Reporting Program and the Distinguished Budget Presentation Awards Program.

Grants – Contributions or gifts of cash or other assets by a government or other organization to support a specified purpose, activity or facility. Grants may be classified as either operating, capital, or both depending upon the restrictions placed on use of the grant monies by the grantor.

IDEA - Individuals with Disabilities Education Act

Interfund Transfers – Flows of assets (such as cash or goods) between funds of the Charter Schools.

Intergovernmental Revenue – Funds received from federal, state and other local government sources in the form of grants, state shared revenues, entitlements, or payments in lieu of taxes.

Internal Service Charges – The charges to user departments for services provided by an internal service fund, such as data processing, health insurance, life insurance, workers’ compensation or liability insurance.

Line-item Budget – A detailed expense or expenditure budget, generally classified by object within each function.

Materials and Supplies – Expendable materials and operating supplies necessary to conduct school operations.

Modified Accrual Basis of Accounting – Basis of accounting according to which (a) revenues are recognized in the accounting period in which they become available and measurable and (b) expenditures are recognized in the accounting period in which the fund liability is incurred, if measurable, except for unmatured interest on general long-term debt and certain similar accrued obligations, which should be recognized when due.

NGSSS – (Next Generation Sunshine State Standards) – State standards that specify the challenging content Florida students are expected know and be able to do.

NSSE – National Study of School Evaluation

Object of Expenditure – An expenditure classification, referring to the lowest and most detailed level of classification, such as electricity, office supplies, books, and copy machine.

Objective – Something to be accomplished in specific, well defined, and measurable terms, and that is achievable within a specific time frame.

Operating Expenses – The cost for personnel, materials and equipment required for a school to function.

Operating Revenues – Funds that the Charter Schools receive as income to pay for ongoing operations. It includes such items as taxes, fees from specific services, interest earnings, and grant revenues. Operating revenues are used to pay for day-to-day services.

Other Miscellaneous Revenues – Includes miscellaneous revenue items and often includes investment income.

Output Indicator – A unit of work accomplished, without reference to the resources required to do the work (e.g., number of students, number of full time employees). Output indicators do not reflect the effectiveness or efficiency of the work performed.

PPCES – Pembroke Pines Charter Elementary School

PPCHS – Pembroke Pines Charter High School

PPCMS – Pembroke Pines Charter Middle School

Performance Budget – A budget format that relates the input of resources and the output of services for each Charter School individually. Performance budgeting facilitates the evaluation of program efficiency and effectiveness.

Performance Indicators – Specific quantitative and qualitative measures of work performed and outcomes achieved as an objective of specific schools or programs.

Performance Measure – Data collected to determine how effective or efficient a school is in achieving its objectives.

Personnel Services – Expenditures for salaries, wages, and fringe benefits of the school’s employees.

Proprietary Fund – Fund used to account for a government’s ongoing organizations and activities that are similar to businesses found in the private sector.

Receipts – Cash received by the City.

Reserve – An account used either to set aside budgeted revenues that are not required for expenditure in the current budget year, or to earmark a portion of a governmental fund’s net assets that is not available for appropriation.

Resolution – A special or temporary order of a legislative body; an order of a legislative body requiring less legal formality than an ordinance or statute.

Resources – A supply of available inputs including amounts available for appropriation such as estimated revenues, fund transfers, and beginning balances.

Revenue – Inflows of resources to finance the operations of government. Increases the net assets of the fund.

SACS – Southern Association of Colleges and Schools

SRO – Student Resource Officer

Shared Revenue – Revenue that is earned by one governmental unit but that are shared, usually on a predetermined basis, with other units or classes of governments.

Source of Revenue – Revenues are identified and classified according to their point of origin, for example taxes, inter-governmental, user fees, fines and forfeitures, etc.

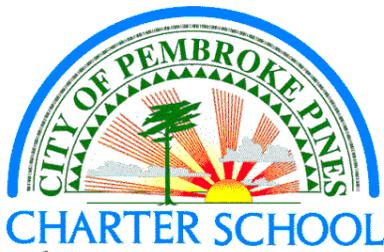
Special Revenue Fund – A governmental fund used to account for the proceeds of specific revenue sources that are legally restricted to expenditures for specified purposes.

Status Quo Budget – To maintain the existing level of service in the current budget

TMP – Technology Modernization Project.

Transfers In/Out – Amounts transferred from one fund to another to assist in financing the services for the recipient fund, or for repayment of funds previously received from the recipient fund.

Unencumbered Balance – The amount of an appropriation that is neither expended nor encumbered. It is essentially the amount of money still available for future purposes.



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City of Pembroke Pines, Florida

Charter School

FY 2017-18

Adopted Budget