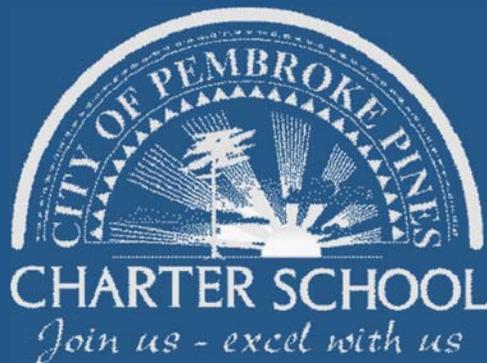


# City of Pembroke Pines Charter School Adopted Budget July 1, 2018—June 30, 2019



“Empowering Students for the Possibilities of Tomorrow”





GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished  
Budget Presentation  
Award*

PRESENTED TO

**City of Pembroke Pines Charter School  
Florida**

For the Fiscal Year Beginning

**July 1, 2016**

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of Pembroke Pines Charter School, Florida for its annual budget for the fiscal year beginning July 1, 2016. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.



The National Blue Ribbon School of Excellence Distinction is an award that recognizes schools committed to academic excellence and their ability to overcome outstanding odds to properly educate their students. It is awarded by the U.S. Department of Education and is the highest national award a school can receive. The Pembroke Pines Charter Middle Schools were honored with this distinction in 2009, and the Pembroke Pines FSU Elementary School recently received the award in 2015.

# 2007 National Charter School of the Year

53 of Nation's Best Honored as Charter Schools of the Year

*CER Press Release  
Washington, DC  
May 16, 2007*

The Center for Education Reform (CER) honored 53 of the nation's best charter schools as part of its National Charter School of the Year program held in Washington, D.C. at the National Press Club and on Capitol Hill earlier today. Chosen from the nation's nearly 4,000 charter schools for their achievement, innovation, and accountability, the honorees hailed from 24 states.

All 3,940 U.S. charter schools were eligible for the honor. The selection process began in the fall of 2006, with all schools asked to respond to CER's annual survey. A small percentage of survey respondents were invited to submit - and ultimately submitted - detailed information for consideration for this recognition.

After the ceremonies, education writers Jay Mathews of the *Washington Post* and Greg Toppo of *USA Today* spoke to representatives from the schools at a Press Club luncheon. The representatives later had a chance to hear from Education Secretary Margaret Spellings and speak with members of Congress at an event on Capitol Hill.

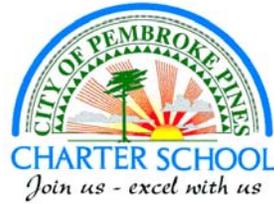
"We commend all of the honorees for their achievement," said CER President Jeanne Allen. "They are among the vanguard of a school choice movement that provides more than one million children an educational opportunity that might otherwise be unavailable."

Evaluation of the schools proceeded along four themes: achievement; planning and execution; satisfaction; and policies and programs. Each theme included additional criteria (12 in total), such as improvement over time; percentage of at-risk students served; meeting mission and goals; and parental involvement. CER identified 53 exceptional schools deserving recognition.

"Charter schools across the nation succeed despite limited resources and oftentimes hostile bureaucratic environments," said Ms. Allen. "They are the heroes in a civil rights struggle for educational choice, particularly for children and parents of limited means. We're delighted to recognize some truly shining examples."

In the 2006-07 school year, there are more than 3,940 charter schools serving over 1.16 million students in 40 states and Washington, D.C.

Charter schools are innovative, public schools designed by educators, parents, or civic leaders that are open by choice, accountable for results, and free from most rules and regulations governing conventional public schools.



# ANNUAL OPERATING BUDGET

of the

## CITY OF PEMBROKE PINES CHARTER SCHOOLS

Pembroke Pines, Florida

For the period of July 1, 2018 through June 30, 2019

### Governing Board

Frank C. Ortis	Mayor
Thomas Good Jr.	Vice-Mayor
Angelo Castillo	Commissioner
Jay Schwartz	Commissioner
Iris A. Siple	Commissioner
Charles F. Dodge	City Manager/ Superintendent

City of Pembroke Pines, Florida  
 Charter Schools  
 2018-2019 Adopted Budget  
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# Charting The Course

## The City of Pembroke Pines School System

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June 20, 2018

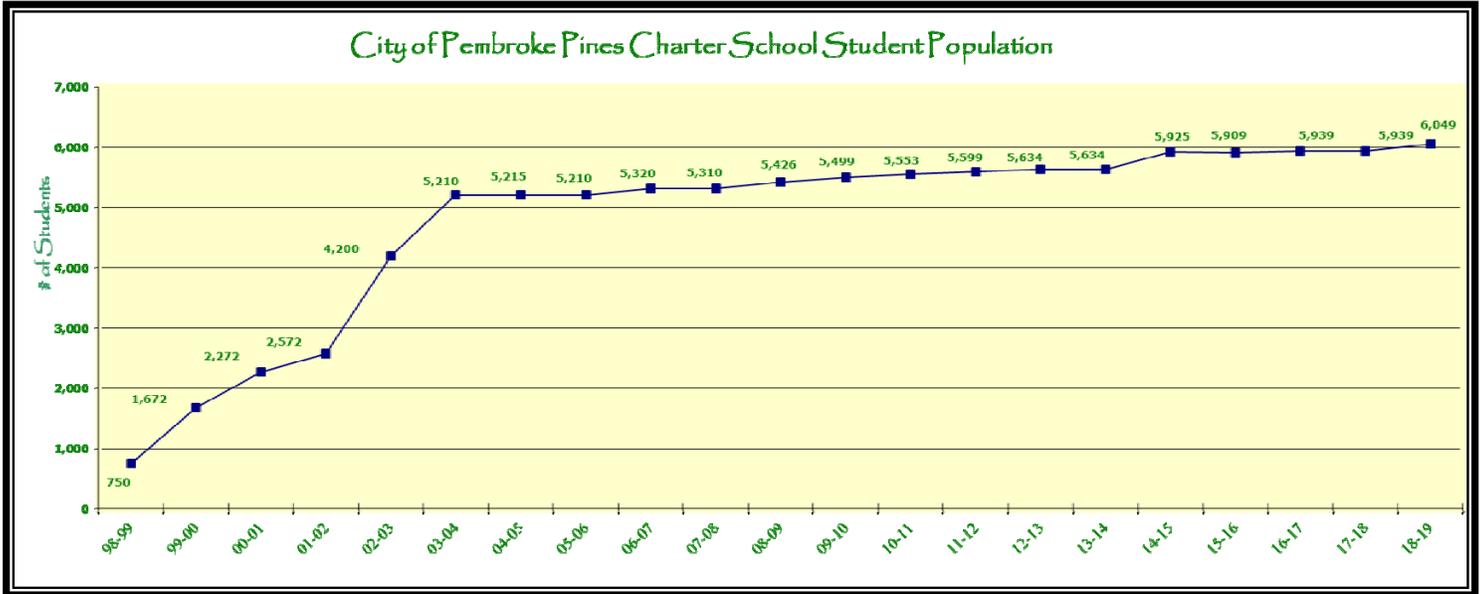
Governing Board,

The City of Pembroke Pines, Broward County, Florida, has experienced astronomical growth since 1990, making it one of the fastest growing cities in the United States. The rapid growth in the county made the Broward County School District the fifth largest district in the United States. This caused the city to experience critical overcrowding in local schools. Prior to Hurricane Andrew, which resulted in a large influx of displaced residents from Dade County, demographic studies had alerted Pembroke Pines planners that critically overcrowded schools and classrooms were imminent. The entire region was experiencing booming growth and the Broward County School District, which at the time served Pembroke Pines and 250,000 students in 29 other cities, was reeling from the challenge of building new schools for 10,000 new students each year. The Mayor had a vision to find a solution to the severe overcrowding that was occurring in the schools. Pembroke Pines' Mayor and City Commission saw an opportunity in this crisis. In 1996, Charter School legislation was passed that would help bring some relief to the overcrowding and would pave the way for Pembroke Pines to realize its vision. The City's ability to offer a realistic alternative to overcrowded classrooms expanded as support for Charter Schools grew. With the legislation in place, the City adopted an ambitious schools construction time-line. Pembroke Pines took advantage of two tools to speed the design and construction process: the Quality Based Selection process, or QBS, and the design-build approach. The City of Pembroke Pines was able to creatively finance the land acquisition and construction without taking away from the local public schools. The School Board of Broward County was relieved of the burden of absorbing additional students. The City Commission serves as the Charter School System's School Board.

Within 15 months, Pembroke Pines built and opened two elementary schools and a middle school: Pembroke Pines Charter West Elementary and Middle and East Elementary campuses. It then took on the challenge of building a high school. The Charter High School was created as a part of the Academic Village. This campus also includes a regional library, a college and a performing arts center. Two years later, another elementary and middle school were built, Pembroke Pines Central Charter Elementary and Middle Campus. Pembroke Pines-Florida State University campus is the latest campus to be built; which opened in 2003. In August 2014, the Charter High School began servicing grades 6-12, and is presently titled Academic Village Charter School.

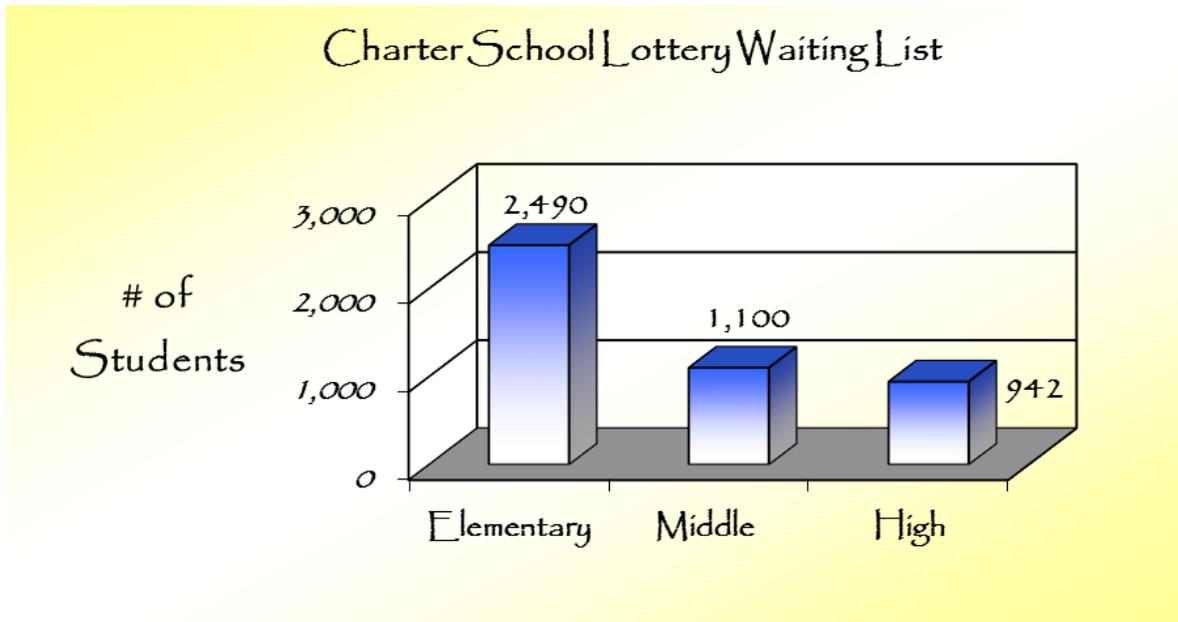
To comply with the State's Class Size Amendment, in 2008-2009 the City of Pembroke Pines constructed facilities to accommodate additional student stations at each of the elementary and middle schools. The amendment allows for no more than 18 students in each Kindergarten – Third grade classrooms, 22 students in each Fourth – Eighth grade classrooms, and 25 students in each Ninth – Twelfth grade classrooms. Since 2008, the Charter School system added a total of 739 students, including 209 to the Elementary, 130 to the Middle, and 400 to the Academic Village. We currently have 6,049 students registered to attend our schools for the 2018-19 school year and 4,532 students (2,490 for the Elementary, 1,100 for the Middle, and 942 for the Academic Village) on the waiting list.

# History of Student Population



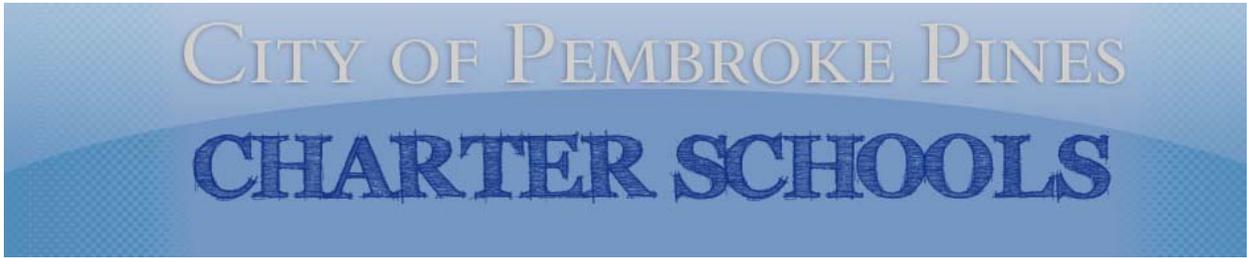
Fiscal Year	Elementary	Middle	AVCS	FSU	Total
98-99	750				750
99-00	1,000	672			1,672
00-01	1,000	672	600		2,272
01-02	1,000	672	900		2,572
02-03	1,800	1,200	1,200		4,200
03-04	1,800	1,200	1,600	610	5,210
04-05	1,800	1,200	1,600	615	5,215
05-06	1,800	1,200	1,600	610	5,210
06-07	1,800	1,200	1,700	620	5,320
07-08	1,800	1,200	1,700	610	5,310
08-09	1,876	1,200	1,700	650	5,426
09-10	1,928	1,215	1,700	656	5,499
10-11	1,928	1,253	1,715	657	5,553
11-12	1,928	1,277	1,715	679	5,599
12-13	1,928	1,312	1,715	679	5,634
13-14	1,928	1,312	1,715	679	5,634
14-15	1,928	1,303	2,015	679	5,925
15-16	1,928	1,287	2,015	679	5,909
16-17	1,928	1,317	2,015	679	5,939
17-18	1,928	1,317	2,015	679	5,939
18-19	1,920	1,330	2,100	699	6,049

To accommodate the large number of students waiting to enroll in the schools, the City of Pembroke Pines established a lottery system. Applications are accepted once a year from January to March. Students who are not picked by the lottery are placed on a waiting list until an opening occurs.



### Waiting List by Grade

Grade	Number of Students
K	690
1st	436
2nd	345
3rd	297
4th	330
5th	392
6th	500
7th	334
8th	266
9th	478
10th	221
11th	160
12th	83
Total	4,532



### What is a Charter School?

A charter school is a publicly funded school that, in accordance with an enabling state statute, has been granted a charter exempting it from selected state or local rules and regulations. A charter school may be newly created, or it may previously have been a public or private school. It is typically governed by a group or organization under a contract or charter with the state. As part of the contract, charter schools are held strictly accountable for academic and financial results.

### What is the purpose of a Charter School?

Charter schools are expected to improve student learning by providing a different educational environment beyond the services provided by the existing school board. They should: 1. increase learning opportunities for all students by encouraging the use of different and innovative learning methods, 2. increase choice of learning opportunities for students, 3. establish a new form of accountability for schools, and 4. create new professional opportunities for teachers.

### What makes Charter Schools effective?

Charter schools allow teachers and principals to respond immediately and accurately to specific educational needs within a community. They offer complete site-based decision-making. Charter schools provide full contractual and budgetary autonomy. In providing a choice in educational options, charter schools stimulate competition to raise the standard for all students.

### How do Charter Schools differ from traditional public schools?

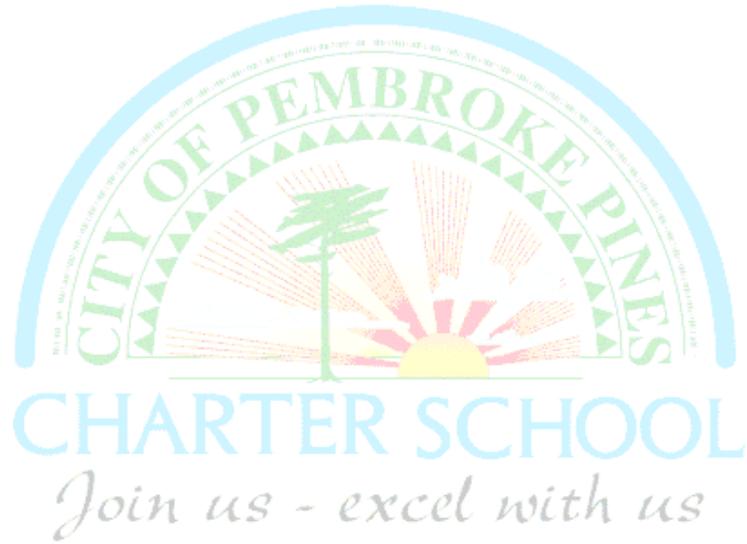
Charter schools are freed from the traditional bureaucracy and regulations that some feel divert a school's energy and resources toward compliance rather than excellence. Charter schools are held accountable for how well they educate children in a safe and responsible environment, not for compliance with district and state regulations. They are judged on how well they meet the student achievement goals established by their charter, and how well they manage the fiscal and operational responsibilities entrusted to them. They have the independence to make their own decisions.

### What requirements are Charter Schools responsible for meeting?

Charter schools must participate in the state assessment system. They must meet state graduation requirements. They must achieve locally negotiated student performance goals. They must meet any other specified requirements particular to state in which the charter is granted.

### What is a Charter School-in-a-Municipality?

Our school system is unique in that it is sponsored by the local school district in partnership with the local municipality, the City of Pembroke Pines. The Pembroke Pines City Commission is the governing board for the Pembroke Pines Charter School system, and as such, are responsible for negotiating the schools' charter agreement with its sponsor, exercise oversight of the schools' operations, adopt and maintain an annual operating budget, submit monthly financial statements to the sponsor, implement corrective actions to remedy financial stability, and submit the schools' annual progress report to the sponsor.



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# PEMBROKE PINES CHARTER ELEMENTARY SCHOOL

Pembroke Pines Charter Elementary School has three sites located at:



Sean Chance, Principal  
Central Campus  
12350 Sheridan Street  
Pembroke Pines, FL 33026  
954-538-3330



Michael Castellano, Principal  
West Campus  
1680 SW 184 Avenue,  
Pembroke Pines, FL 33029  
954-450-6990



Channale Augustin, Principal  
East Campus  
10801 Pembroke Road  
Pembroke Pines, FL 33025  
954-443-4800

## Summary of Revenues and Expenditures for School Fund 170

### Revenues

Function	2018-19 Budget
Intergovernmental Revenue	\$ 15,135,881
Charges for Services	1,004,758
Investment Income	10,000
Rental Revenue	160,345
Miscellaneous Revenues	889,296
Other Non Revenues	399,174
<b>Total Elementary School Revenues</b>	<b>\$ 17,599,454</b>

### Expenditures

Function	2018-19 Budget	East	West	Central
K-3 Basic	\$ 5,702,361	\$ 2,118,777	\$ 1,835,570	\$ 1,748,014
4-8 Basic	2,815,774	1,118,945	865,233	831,596
Exceptional Student Program	763,492	345,665	244,406	173,421
Substitute Teachers	159,957	69,546	38,251	52,160
Guidance Services	258,398	95,943	83,298	79,157
Instruct Media Services	298,942	99,497	113,545	85,900
Instructional Staff Training services	50,160	17,158	17,001	16,001
School Administration	1,978,559	804,497	550,246	623,816
Facilities Acquisition & Construction	1,264,502	573,790	270,766	419,946
Food Services	788,800	298,756	235,815	254,229
Pupil Transfer Services	712,586	246,672	232,927	232,987
Operation of Plant	1,978,555	725,499	634,579	618,477
Child Care Supervision	427,987	140,198	129,758	158,031
Transfer Out to Middle School	392,185	-	-	-
Transfer Out to Academic Village Charter School	7,196	-	-	-
<b>Total Elementary School Expenditures</b>	<b>\$ 17,599,454</b>	<b>\$ 6,654,943</b>	<b>\$ 5,251,395</b>	<b>\$ 5,293,735</b>

# PRINCIPALS' MESSAGE

## GENERAL INFORMATION

Pembroke Pines Charter Elementary (PPCES) East and West campuses opened their doors in August of 1998 and the Central campus was opened in August of 2002. This system is one of the nation's first K-12 city-run charter school systems. From its inception, PPCES established a strong educational mission that embraced creating lifelong learners, and as such, is one of the components of the first fully accredited K-12 charter school system in the state of Florida. The schools were originally accredited by the Southern Association of Colleges and Schools. The initial accreditation was received in January 2002 and in March of 2012 received a Pembroke Pines Charter Schools System Accreditation. During the 2017-18 school year, the Pembroke Pines Charter School received our AdvancEd renewal accreditation. Moving forward, the system will resume with its continuous improvement process in alignment with the AdvancEd standards and recommendations.

At PPCES, a staff of 239.24 (106 part-time and 133.24 full-time) employees work diligently to meet the needs of every child. The elementary schools employ 110.99 teachers and 1 P/T certified teacher, of whom 44 have Master's degrees, three have Educational Specialist degrees, and one has achieved National Board Certification. Each teacher must meet certification criteria as established by the State of Florida. Three curriculum specialists are on staff to ensure compliance with the Florida State Standards and Next Generation Sunshine State Standards, to assist in the development and implementation of innovative programs to increase student achievement, and to train teachers on the latest educational programs. Additionally, there are 48 part-time teacher assistants.

Each campus has a media center, staffed by a media specialist and an associate who provide services to teachers and students. In addition, each campus has a guidance counselor who provides student services, support, and character education to meet the needs of the whole child. There is an Exceptional Student Education (ESE) Department which consists of two ESE Directors, six facilitators and one speech therapist.

For the 2018-2019 school year, the majority of the 1,920 student population reside in Pembroke Pines and the surrounding communities of Pembroke Pines, including neighboring Miramar. The student population is diverse and the demographic breakdown is roughly 56.74% White, 26.49% African American, 0.37% Pacific Islander, 10.03% Asian, 6.11% Multiracial and 0.26 % Native American, of which 51.57% are Hispanic.

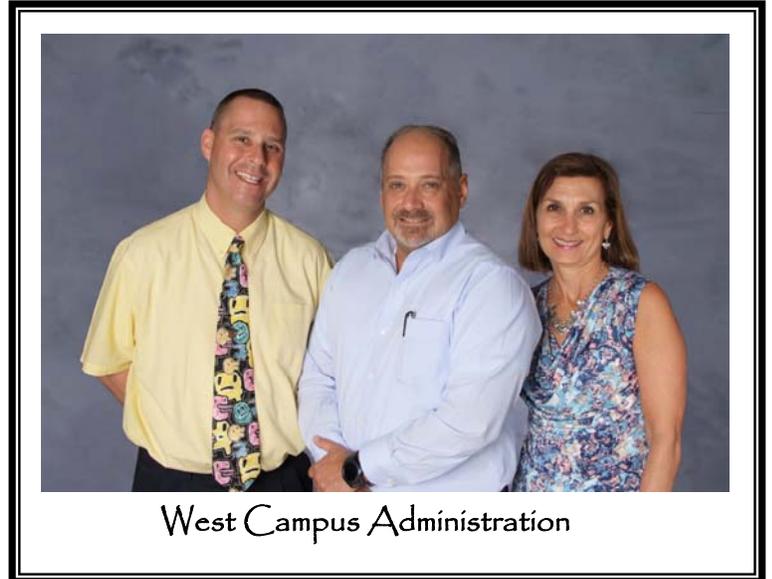
## ACCOMPLISHMENTS

The City of Pembroke Pines Charter Schools is the nations' largest municipally owned and operated charter school system. The students at PPCES have exceeded district and state proficiency ratings in all academic areas since the inception of the schools. In 2007, our charter schools were named among the 2007 National Charter Schools of the Year by the Center for Education Reform. In 2017, the schools were named a **School of Excellence** by the Florida Department of Education.

For 18 consecutive years, PPCES has earned an **A rating** based on student achievement on Florida's standard based assessments; currently the Florida Standards Assessment (FSA). In the 2014-15 school year, Florida State Standards, a new student assessment and school accountability system was implemented. Schools transitioned from administering the FCAT 2.0 assessments to the new Florida Standards Assessments (FSA) for English, Language Arts (ELA), and Math to students. Current performance measures indicating proficiency show that 80% of 3rd-5th grade students scored at or above grade level proficiency on the 2017-18 ELA FSA and 81% of 3rd-5th grade students scored at or above grade level proficiency on the 2017-18 Math FSA.

## SUMMARY

The PPCES is committed to the establishment of a school community that meets the needs of its diverse population. Educational programs focus on the academic achievement and socio-cultural development as outlined in the school's mission statement. The academic program is supported by parental and community involvement. Parents actively volunteer in activities throughout the school year. There are currently 1,920 students enrolled for the 2018-2019 school year.



# PEMBROKE PINES-FLORIDA STATE UNIVERSITY CHARTER ELEMENTARY SCHOOL



Dr. Lisa Libidinsky, Principal



601 SW 172<sup>nd</sup> Avenue  
Pembroke Pines, FL 33029  
954-449-4244

## Summary of Revenues and Expenditures for School Fund 173

### Revenues

Function	2018-19 Budget
Intergovernmental Revenue	\$ 6,860,400
Charges for Services	390,544
Investment Income	5,500
Rental Revenue	34,758
Miscellaneous Revenues	289,184
Other Non Revenues	(429,845)
<b>Total FSU Elementary Revenues</b>	<b>\$ 7,150,541</b>

### Expenditures

Function	2018-19 Budget
K-3 Basic	\$ 1,992,242
4-8 Basic	1,054,044
Exceptional Student Program	768,888
Substitute Teachers	46,364
Guidance Services	73,336
Instruct Media Services	64,182
Instructional Staff Training services	17,558
School Administration	816,355
Facilities Acquisition & Construction	567,680
Food Services	258,422
Pupil Transfer Services	246,113
Operation of Plant	1,089,912
Child Care Supervision	155,445
<b>Total FSU Elementary Expenditures</b>	<b>\$ 7,150,541</b>

## PRINCIPAL'S MESSAGE

### GENERAL INFORMATION

Pembroke Pines-Florida State University Charter Elementary School opened in August of 2003. The school is a professional development school in partnership with Florida State University. The school has 699 students in grades Kindergarten through Fifth grade. There is also a Center for Children with Autism.

The Pembroke Pines-Florida State University Charter Elementary has 91.59 staff members, of which 51.59 are full-time and 40 are part-time. Of that staff, there are 43.34 teachers, of which 17 have a Master's degree, one has a specialist degree, one has a Doctoral degree, and two have obtained National Board Certification. The students are admitted to the school through a thorough lottery process that is based on ethnicity, socio-economic status, and gender, resulting in a diverse population. The school tries to maintain target population percentages based on the demographics of Broward County. The demographics of the current student population is approximately 55.65% White, 28.7% Black/African American, 7.39% Asian, .58% American Indian/Alaskan Native, .87% Native Hawaiian/Pacific Islander, and 6.81% Multi-racial, of which 40.14% are Hispanic/Latino ethnicity.

As a professional development school, the Pembroke Pines-Florida State University Charter Elementary School works collaboratively with Florida State University. The school has a Professional Development Council that consists of individuals from the City of Pembroke Pines, staff members, parents, and professors from the university. Through collaboration, several initiatives have taken place. Professors have worked with the staff of the school through many workshops and activities, including science discrepant hands-on instruction, clinical education, and action research. The school also hosts interns from Florida State University. Through the joint relationship with Florida State University, the school is working to become a mature professional development school.

### ACCOMPLISHMENTS

The Pembroke Pines- Florida State University was named a 2015 National Blue Ribbon School. This award is the highest national award a school can receive and is presented to schools that have continually been models of excellence in education. In 2007, our Charter Schools' were named by the Center for Education Reform (CED) as one of the **2007 National Charter Schools of the Year**. Additionally, the Pembroke Pines-Florida State University Charter Elementary School, along with the charter school system as a whole, was one of the major components cited by the City of Pembroke Pines for the prestigious **All America City Award** received in 2004. In 2017, the schools were named a **School of Excellence** by the Florida Department of Education.

Since the school's inception in 2003, FSU Elementary has earned an **A rating** based on student achievement on Florida's standard based assessments; currently the Florida Standards Assessment (FSA), implemented in the 2014-15 school year. Schools transitioned from administering the FCAT assessments to the new FSA for English, Language Arts (ELA), and Math to students. Of the performance measures currently available, 79% of 3<sup>rd</sup>-5<sup>th</sup> grade students scored at or above grade level on the 2018 ELA FSA, 82% of 3<sup>rd</sup>-5<sup>th</sup> grade students scored at or above grade level on the 2018 Math FSA and 71% of 5<sup>th</sup> grade students scored at or above grade level on the 2018 Florida Standards Science Assessment (FSSA), formerly known as Science FCAT 2.0.

## SUMMARY

The Pembroke Pines-Florida State University Charter Elementary School has truly made a difference in the lives of the children that it serves. The accomplishments that have already been realized are great. The school will certainly continue to grow and mature as a professional development school that serves each individual child.



# PEMBROKE PINES CHARTER MIDDLE SCHOOL



Sean Chance, Principal  
Central Campus  
12350 Sheridan Street  
Pembroke Pines, FL 33026  
954-538-3330



Michael Castellano, Principal  
West Campus  
18500 Pembroke Road  
Pembroke Pines, FL 33029  
954-450-6990

## Summary of Revenues and Expenditures for School Fund 171

### Revenues

Function	2018-19 Budget
Intergovernmental Revenue	\$ 9,682,664
Charges for Services	117,173
Investment Income	4,000
Rental Revenue	217,251
Miscellaneous Revenues	695,190
Interfund Transfers	1,270,176
Other Non Revenues	255,596
<b>Total Middle School Revenues</b>	<b>\$ 12,242,050</b>

### Expenditures

Function	2018-19 Budget	West	Central
4-8 Basic	\$ 5,977,559	\$ 2,770,764	\$ 3,206,795
Intensive English/Esol	1,921	421	1,500
Exceptional Student Program	678,166	302,076	376,090
Substitute Teachers	108,956	39,410	69,546
Guidance Services	204,193	114,725	89,468
Instruct Media Services	285,362	180,859	104,503
Instructional Staff Training services	35,979	21,436	14,543
School Administration	1,356,573	655,550	701,023
Facilities Acquisition & Construction	1,182,433	777,601	404,832
Food Services	630,323	308,575	321,748
Pupil Transfer Services	489,640	240,126	249,514
Operation of Plant	1,264,551	616,874	647,677
Athletics	26,394	16,165	10,229
<b>Total Middle School Expenditures</b>	<b>\$ 12,242,050</b>	<b>\$ 6,044,582</b>	<b>\$ 6,197,468</b>

## PRINCIPALS' MESSAGE

### GENERAL INFORMATION

The City of Pembroke Pines is proud to have two middle school campuses to support its feeder pattern. Pembroke Pines Charter Middle School (PPCMS) enrolls a total of 1,330 students in grades 6<sup>th</sup>-8<sup>th</sup>. The demographic breakdown is approximately 60.88% White, 25.15% African American, and 3.83% Multi-racial, 0.23% Pacific Islander, 9.76% Asian, and .15% American Native, of which 46.25% are Hispanic. The philosophical framework of the middle school concept is to provide the opportunity for each child to grow to his/her maximum potential. The school is committed to the establishment of a school community that meets the needs of its diverse student population. The school is accredited by the Southern Association of Colleges and Schools. The initial accreditation was received in January 2002 and in March of 2012 received a Pembroke Pines Charter Schools System Accreditation. During the 2017-18 school year, the Pembroke Pines Charter School received our AdvancEd renewal accreditation. Moving forward, the system will resume with its continuous improvement process in alignment with the AdvancEd standards and recommendations.

Located at 18500 Pembroke Road in Pembroke Pines, Florida, the West Middle School campus opened in August of 1999. The Central Middle School campus, located at 12350 Sheridan Street in Pembroke Pines, Florida, opened in August of 2002. Each campus' administrative staff consists of a Principal and an Assistant Principal.

A staff composed of 96.92 full-time and 5 part-time employees work diligently to meet the academic and social needs of each child. The middle school employs 76.67 full-time teachers, of whom 33 have Master's degrees, three have an Educational Specialist degree, three have Doctoral degrees, and two have achieved National Board Certification. Each teacher must meet certification requirements as established by the Florida Department of Education. Two Guidance Counselors provide services and support to students. A full-time Exceptional Student Education department includes two ESE Directors, six facilitators, and one speech therapist. Each campus has a media center and staffed media specialists who provide services to teachers and students. Two curriculum specialists are on staff to assist in the development and implementation of innovative programs to increase student achievement. Additionally, there are three full-time and three part-time teacher associates supporting the teaching and learning process.

### ACCOMPLISHMENTS

In 2009, PPCMS was named a **National Blue Ribbon School of Excellence** by the U.S. Department of Education. This award is the highest national award a school can receive and is presented to schools that have continually been models of excellence in education. The Center for Educational Reform named PPCMS a **National Charter School of the Year** in 2007. In 2017, the schools were named a **School of Excellence** by the Florida Department of Education. Additionally in 2017, Niche, a national school ranking website, ranked PPCMS as the **Best Charter Middle School in the Miami Area**. Furthermore, Niche also ranked the **PPCMS Best Public Middle School and Best Charter Middle School in Broward County for 2018**.

For 18 consecutive years, PPCMS has earned an **A rating** based on student performance on Florida's standard based assessments, currently the Florida Standards Assessment (FSA). Since the transition to the Florida Standards Assessment in the 2014-15 school year for English Language Arts (ELA), and Mathematics, the students at PPCMS have performed at the highest levels. Current performance measures indicating proficiency show that 85% of students in grades 6, 7, and 8 scored at or above proficiency level 3 on the 2017-18 ELA FSA assessment. Of those not in the 25<sup>th</sup> percentile, 73% demonstrated learning gains and 68% of students in grades 6, 7 and 8 in the lowest 25<sup>th</sup> percentile demonstrated learning gains. In the

2017-2018 Mathematics FSA, 80% of students in grades 6, 7 and 8 scored at or above proficiency level 3. Of those not in the 25<sup>th</sup> percentile, 70% demonstrated learning gains, and 66% of students in grades 6, 7 and 8 in the lowest 25<sup>th</sup> percentile demonstrated learning gains. The percentage of students demonstrating proficiency at level 3 or above on the Florida Standards Science Assessment (FSSA), formerly known as Science FCAT 2.0, was 83%. In the Geometry End-of-Course (EOC) Assessments, 94% of the students demonstrated proficiency at level 3 or above and in the Algebra I EOC, 100% of students demonstrated proficiency at level 3 or above. Additionally, 94% of students scored at or above proficiency (level 3) on the Civics End-of-Course Exam (EOC).

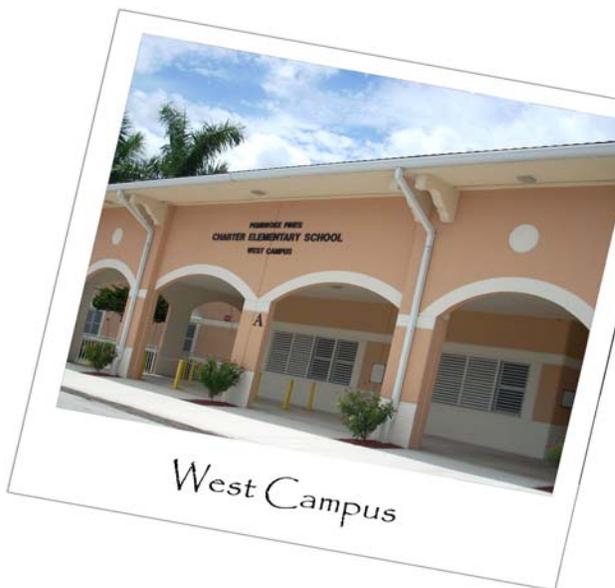
As an approved Cambridge Secondary I school, PPCMS exposes students to a global curriculum. The Cambridge Secondary 1 English and Science curriculum promotes an inquiry-based approach to learning to develop thinking skills and encourage intellectual engagement. In addition, the program enables learners to communicate confidently and effectively and to develop the analytic skills necessary to respond to a range of information, media and texts, with understanding and enjoyment as part of a rigorous curriculum designed to make students successful. The curriculum is also aligned with the Florida State Standards.

## AWARDS

PPCMS's students participate in various competitions throughout the year. They have been recognized for outstanding performance in various district, state and national competitions including science and engineering, math, literature, social studies, Spanish, art, spelling and music where students have received top honors and awards.

## SUMMARY

PPCMS's purpose statement, "*Empowering Students for the Possibilities of Tomorrow*", is the driving force behind the commitment to excellence and focus on high academic standards for all students. Parental and community involvement continues to be strong, which enhances the overall success of the school.



# PEMBROKE PINES CHARTER MIDDLESCHOOL

## CURRICULUM OVERVIEW

The Central and West Middle school campuses are also aligned and focused on academic rigor designed to prepare students to achieve academic excellence and become productive citizens in a diverse and ever-changing society, as they empower students for the possibilities of tomorrow.



PPCMS's curriculum is research-based and clearly defines expectations for student learning. Its implementation ensures that each content area includes essential knowledge and skills based on state and international standards (Cambridge Secondary I). PPCMS's curriculum aligns to the Florida State Standards, and implements an interdisciplinary curriculum in all grade levels ensuring rigor as well as an appreciation of diversity.

The infusion of technology supports the delivery of instruction and enhances the curriculum by exposing students to current technological advances in education. Parents and community involvement play a significant role in the overall success of the schools. Additionally, with the support of the City of Pembroke Pines, teachers and staff are equipped with the necessary resources to provide students with a comprehensive approach to learning.



# PEMBROKE PINES ACADEMIC VILLAGE CHARTER SCHOOL



Peter Bayer, Principal



17189 Sheridan Street  
Pembroke Pines, FL 33331  
954-538-3700

## Summary of Revenues and Expenditures for School Fund 172

### Revenues

Function	2018-19 Budget
Intergovernmental Revenue	\$ 16,005,740
Charges for Services	193,549
Investment Income	10,000
Rental Revenue	714,709
Miscellaneous Revenues	1,131,691
Interfund Transfers	7,196
Other Non Revenues	967,680
<b>Total High School Revenues</b>	<b>\$ 19,030,565</b>

### Expenditures

Function	2018-19 Budget
4-8 Basic	\$ 1,212,588
9-12 Basic	7,170,117
Exceptional Student Program	381,696
Vocational 6-12	151,831
Substitute Teachers	73,024
School/Other	41,729
Guidance Services	584,615
Instruct Media Services	131,401
ESE Specialist	87,650
Instructional Staff Training Services	23,836
School Administration	1,638,427
Facilities Acquisition & Construction	2,922,682
Food Services	821,321
Pupil Transfer Services	792,092
Operation of Plant	2,633,807
Child Care Supervision	7,825
Athletics	355,924
<b>Total High School Expenditures</b>	<b>\$ 19,030,565</b>

# PRINCIPAL'S MESSAGE

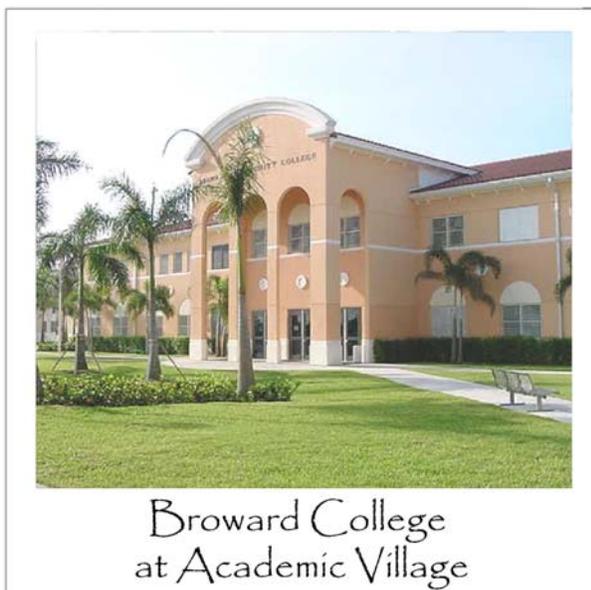
## GENERAL INFORMATION

Pembroke Pines Charter High School (PPCHS) opened its doors in August of 2000 as the culminating component of one of the nation's first K-12 city-run charter school systems. From its inception, PPCHS established a strong educational mission embracing college preparation for its students, and as such, became the first fully accredited charter high school in the state of Florida. In May 2014, the City of Pembroke Pines amended its PPCHS charter school agreement with the School Board of Broward County to incorporate the expansion of its grades of service to now serve grades 6-12. Beginning school year 2014-15, the former Pembroke Pines Charter High School, presently titled Academic Village Charter School (AVCS), welcomed the addition of 300 newly enrolled middle school students to its high school student population, bringing the AVCS' total enrollment to 2,015 students. In the 2018-19 school year, the AVCS added an additional 85 students to its high school population increasing the enrollment to 2,100 students overall. The Pembroke Pines Charter School System is dedicated to meeting high standards and implementing a process of continuous improvement. The AVCS was first accredited by the Southern Association of Colleges and Schools in January 2002 and accreditation was renewed in 2007. In March 2012, the Pembroke Pines Charter Schools System as a whole also received accreditation. Most recently, the system successfully renewed its accreditation in January of 2018.

With a staff of 132.25 employees, the AVCS employs 108 teachers, one ESE Specialist, four ESE Facilitators, and two Behavioral Specialists; of which 41 have a Master's degree, five have an Educational Specialist degree, two have earned Doctoral degrees, and three have obtained National Board Certification. The AVCS draws students throughout all of Broward County. For the 2018-2019 school year, the majority of the student population resided in the surrounding community of Pembroke Pines and neighboring Miramar. The student population is diverse. Our demographic breakdown is roughly 65.93% White, 21.60% African American, 0.14% Pacific Islander, 7.14% Asian, 4.06% Multi-racial and 1.13% American Native, of which 45.89% are Hispanic.

## ACADEMIC VILLAGE CAMPUS HISTORY

The City of Pembroke Pines borrowed Thomas Jefferson's concept of an *Academic Village* and transformed what might have been an isolated high school campus into a cultural and intellectual hub incorporating partnerships with the Broward County Library System; Broward College, formerly Broward Community College; and the City of Pembroke Pines Parks and Recreation Departments. By doing so, during these past 18 years, the City of Pembroke Pines has exhibited the management and leadership skills necessary to create an innovative and financially viable charter high school.



The AVCS' first partnership was with the Broward County Library System. As a result, the Southwest Regional Library was placed on the campus, which became known as *Academic Village*. With the public library housed adjacent to the charter high school, the school was relieved of the burden of creating and maintaining its own library, while at the same time, offering charter students the use of a state of the art library facility. An additional partnership was formed with Broward College (BC), which placed their Pines Center Campus on *Academic Village* grounds as well. With the presence of BC, charter school students are able to

conveniently dual enroll and attend college level classes without ever leaving their school campus. Another partnership is with the City of Pembroke Pines Parks and Recreation Departments. City parks and fields are used for our school athletic fields and city employees supervise, and at times coach, PPCHS' athletic teams. This saves valuable administrative efforts that would otherwise be tied up with the numerous supervisory duties inherent in traditional high school athletic programs. In August of 2013, the Academic Village Charter School unveiled a new state-of-the-art multi-sport stadium.

The campus houses the *Susan B. Katz Memorial Auditorium*, a 450-seat auditorium shared by the high school and other city partners. This facility is a community theatre with a primary focus on the celebration of diversity in this community. The city also uses the school facilities to host summer camp programs.

The AVCS campus previously held a partnership with Florida International University. In early 2014, FIU made preparations to vacate the Academic Village Charter School campus to explore other opportunities. Once again, the City of Pembroke Pines took advantage of this unforeseen circumstance, and began to examine the possibility of expanding its services to middle school grade students. In August 2014, the AVCS started servicing grades 6-12. Due to such innovative thinking leading to extraordinary, interdependent partnerships and alternative solutions, city leaders have been able to overcome any initial startup problems as well as manage unanticipated circumstances to establish a thriving and financially viable charter school.

## ACCOMPLISHMENTS

In 2017-18, the AVCS continued to excel academically. Schools administered the newly established Florida Standards Assessments (FSA) for English, Language Arts (ELA), and Math to students for the third year. Of the performance measures available for AV middle school students, 87% of AV middle school students scored at or above proficiency level 3 on the 2018 ELA FSA, 86% of AV middle school students scored at or above proficiency level 3 on the Math FSA, 79% of AV middle school students scored at or above proficiency level 3 on the 2018 Florida State Science Assessment(FSSA), 94% of AV middle school students scored at or above proficiency level 3 on the Civics End of Course (EOC) exam, 100% of AV middle school students scored at or above proficiency level on the Geometry EOC exam and 100% of AV middle school students scored at or above proficiency level 3 on the Algebra I EOC exam.

Of the performance measures available for AV high school students, 82% of 9<sup>th</sup> and 10<sup>th</sup> grade students scored at or above proficiency level 3 on the ELA FSA, 82% of AV high school students scored at or above proficiency level 3 on the Algebra I EOC exam, 78% of scored at or above proficiency level 3 on the Geometry exam, 75% of scored at or above proficiency level 3 on the Biology EOC exam and 86% of AV high school students scored at or above proficiency level 3 on the US History EOC exam.

According to the 2016-2017 Florida High School Graduation Rates Report, the Pembroke Pines Charter High School had a 97.8% graduation rate, which exceeded the District by 16.8% and exceeded the State by 15.5%.

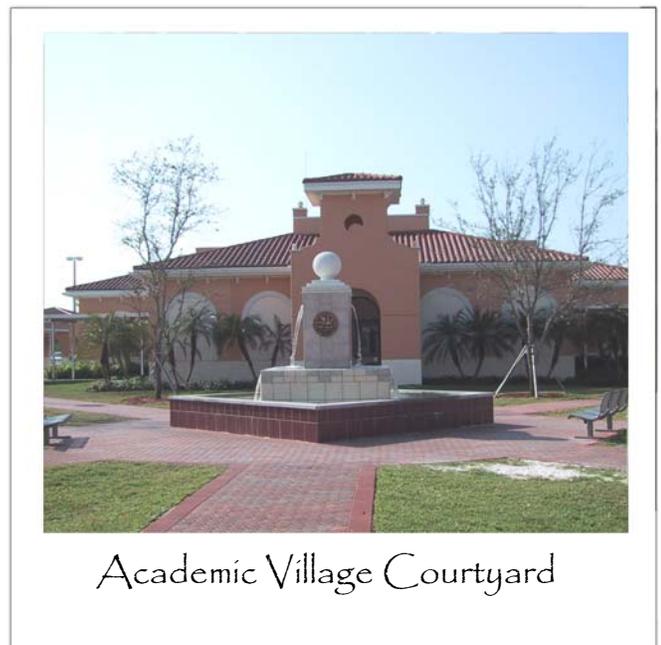
Recently, US News & World Report listed the AVCS as one of the nation's best high schools of 2017-18, earning a silver medal. Niche has also ranked PPCHS as one of the best high schools in the state.



In addition to being a recipient of the **2007 National Charter School of the Year**, the Academic Village Campus, along with the charter school system as a whole, was one of the major components cited by the City of Pembroke Pines for the prestigious **All America City Award** received in 2004. In 2017, the school was named a **School of Excellence** by the Florida Department of Education.

In 2006, the City was a 2005 **City Livability Award** winner with the Outstanding Achievement Award for our Charter School System. The Award recognizes and honors exemplary leadership in developing and implementing programs to improve the quality of life in America's cities. One judge observed our "Charter School System was founded as a proactive response to surging population growth and an overburdened school district." It was very gratifying to have the national recognition represented by that award as a barometer of our success.

AVCS' Parent Volunteer and Education Program entitled "Let's Teach Our Children Well!" is an award winning initiative having received a Sunshine Medallion Award from the State of Florida. From the day the Academic Village was established, we recognized the importance of parent involvement in the education of our students. As such, we continue to devote tremendous effort and resources to maintaining a significant familial relationship with our student's parents as well as with our total school community.



Academic Village Courtyard

"Let's Teach Our Children Well!" consists of two initiatives. The first is an annual Parent Workshop Series conducted on four Saturdays containing numerous sessions offered by AVCS teachers, guidance, and administrators as well as community partners on topics ranging from information about the Florida Standards Assessment (FSA) to college planning, curriculum and drug abuse. The second component of "Let's Teach Our Children Well!" is AVCS' Read and Learn program. This program is specifically designed for parents who are unable to attend the parent workshops

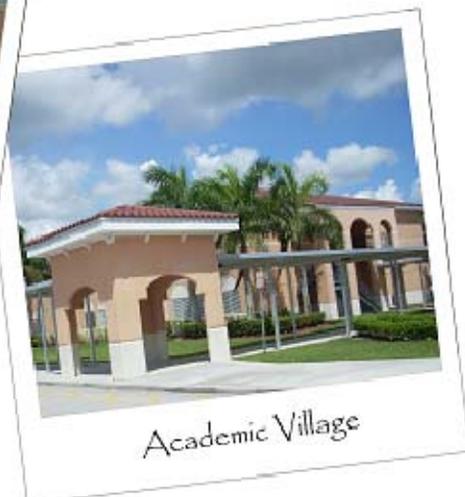
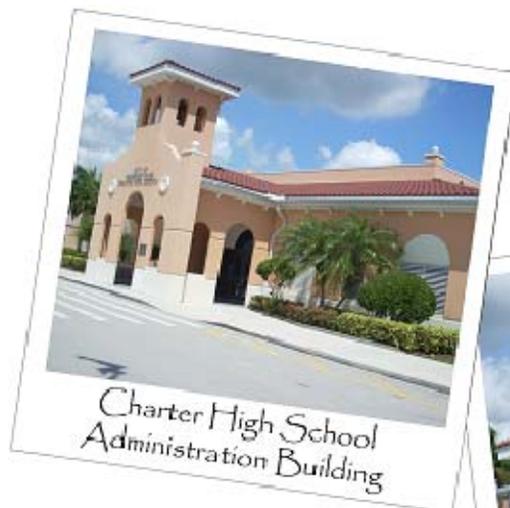
and are still interested in learning how to partner with the school to help their students be the best they can be.

## CURRICULUM

AVCS offers a wide range of core courses and electives designed to prepare students for post-secondary education. Over 25 Advanced Placement and Cambridge courses are offered in a variety of subject areas as well as dual enrollment offerings at Broward College located right on our campus. In addition, we have electives in technology, media, art, web design, music, physical fitness, psychology, science, web design, debate, and law studies. We were awarded the Cambridge International Accreditation at the end of the 2013-14 school year with the benefits of all of the Cambridge International Programs and the AICE Diploma. Our students are able to earn college credit as a result of the Advanced Placement and Cambridge courses they take. Students earning the AICE Diploma are also eligible to earn the highest level of Bright Futures Scholarship awards, the Florida Academic Scholar Award.

## SUMMARY

In order to further maximize the academic performance of all of our students, the AVCS maintains no more than 22 students in each AV middle school student classroom and no more than 25 students in each AV high school student classroom to ensure that no student “falls through the cracks”. Our Homeroom Clubs Program provides personalization to each student as they proceed through high school experience supported by the same Teacher Advisor throughout 9-12<sup>th</sup> grades; our Parent Education Program “Let’s Teach Our Children Well!” directly engages parents as partners in their student’s education; up front exposure to curriculum options and performance expectations at both the honors and regular level gives students critical information to make informed decisions about their achievement options; and classrooms which embrace instructional strategies that encourage active learning and peer collaboration such as cooperative learning, Socratic Seminars, and project based learning create learning relationships not only between teacher and student but among students as well. Along with the unique partnerships of the Academic Village Campus, the City of Pembroke Pines has created a one of a kind charter school on the cutting edge of education!



The City of Pembroke Pines Charter Schools, in collaboration with students, parents and the community, endeavors to create a challenging and supportive organization of lifelong learners. It is our mission to actively engage in a continuous process of intellectual, emotional and social growth that is unified in direction, yet diverse in approach and instruction.

We are respectfully submitting this balanced budget for your review and approval.



Charles F. Dodge  
City Manager  
Superintendent



Channale Augustin  
Principal  
East Elementary School



Michael Castellano  
Principal  
West Elementary &  
Middle Schools



Lisa Libidinsky  
Principal  
Pembroke Pines - FSU  
Charter Elementary School



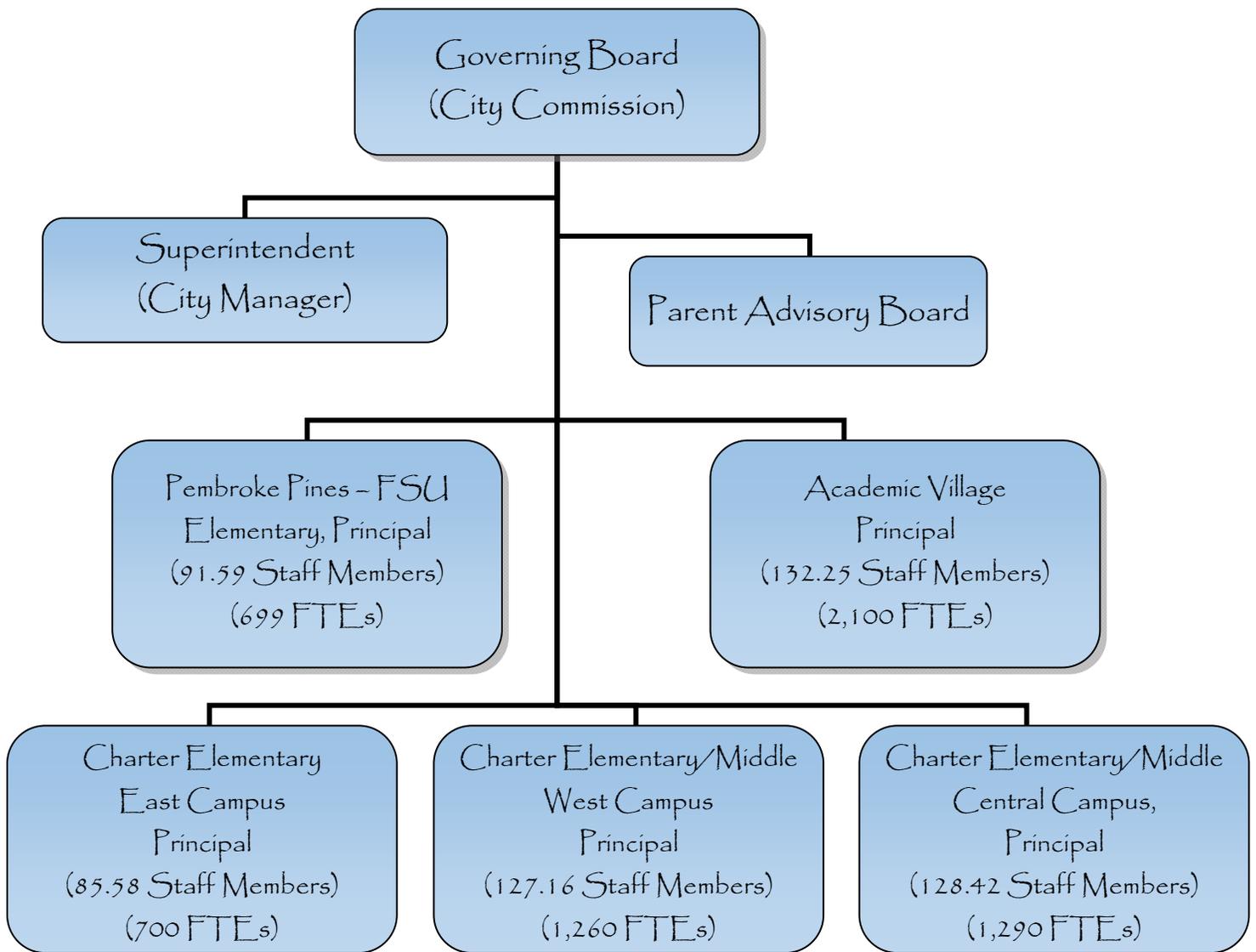
Sean Chance  
Principal  
Central Elementary &  
Middle Schools



Peter Bayer  
Principal  
Academic Village  
Charter School

# City of Pembroke Pines Charter Schools

## CHARTER SCHOOL ORGANIZATIONAL CHART

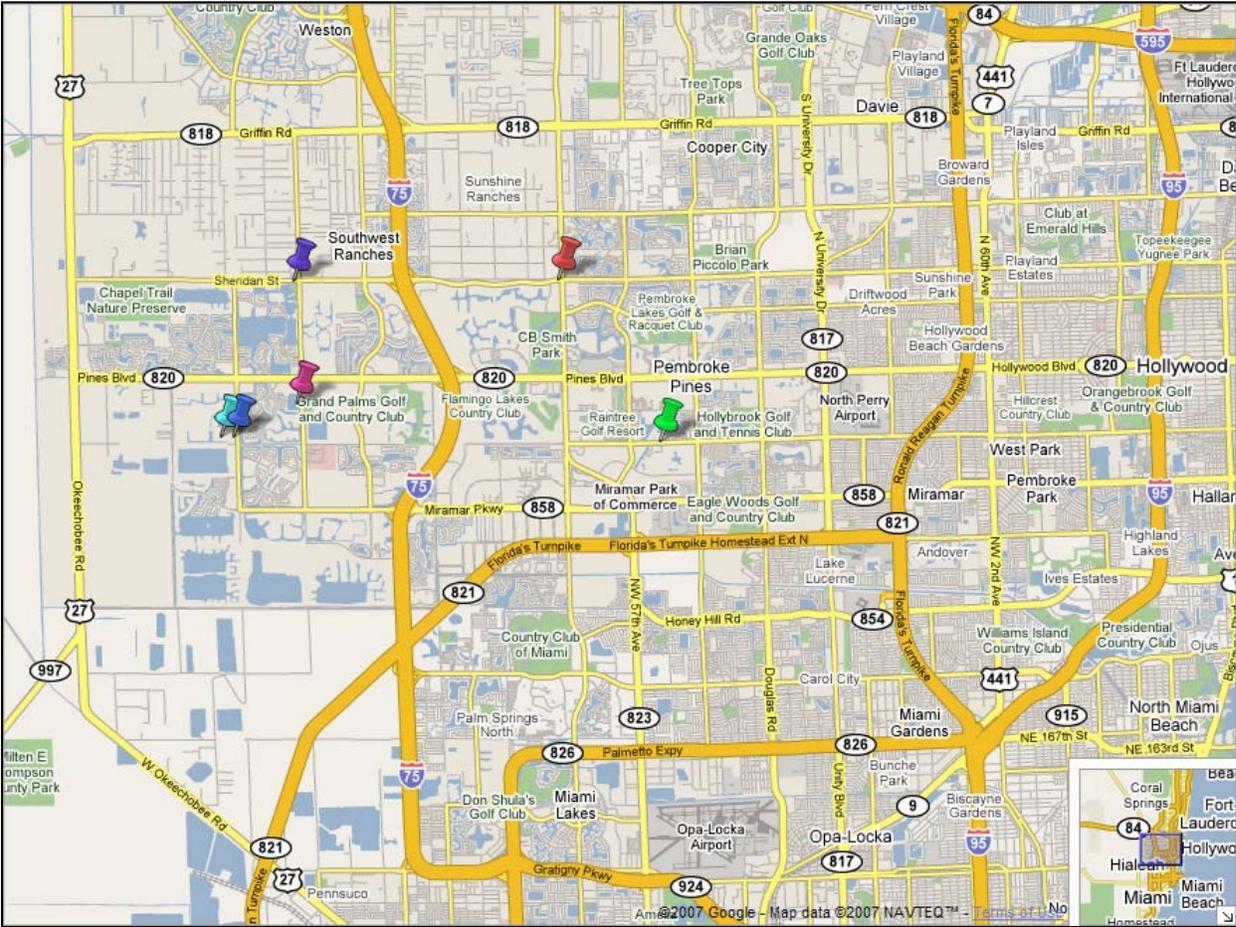


The organizational chart above is a visual depiction of how workflow is distributed within the City of Pembroke Pines Charter Schools. It is also meant to be a tool to help enhance our working relationship with the students, parents, employees and stakeholders of the City of Pembroke Pines Charter Schools, and to create clear channels of communications in order to better accomplish our goals and objectives.

# Pembroke Pines, Florida



Below is a map of all City of Pembroke Pines Charter Schools



-  [Central Elementary / Middle](#)
-  [High School / Academic Village](#)
-  [East Elementary School](#)
-  [FSU Elementary](#)
-  [West Elementary School](#)
-  [West Middle](#)

# City of Pembroke Pines, Florida

## Community Profile

### Location

In the Southeast of Florida next to Miramar, Hollywood, Cooper City and the Town of Davie

**City Square Miles** 35.22

### Climate in Fahrenheit (November, 1912 - August 2018)

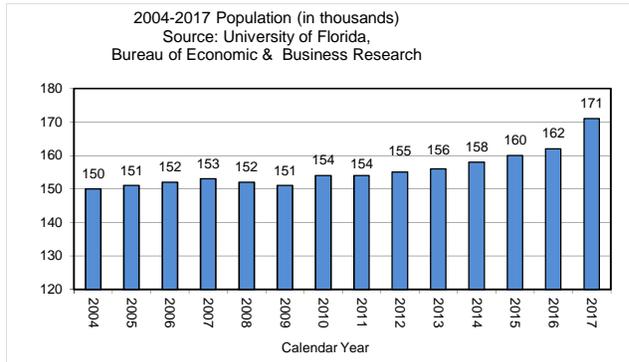
Source: Southeast Regional Climate Center (Ft. Lauderdale)

Average minimum temperature (F)	67.40
Average maximum temperature (F)	83.80
Average annual temperature (F)	75.70
Average annual precipitation (in.) since 1912	60.96

### Racial / Ethnic Composition

Source: 2017 American Community Survey and Bureau of Economic and Business Research, University of Florida

Hispanic or Latino	41.99%	71,686
White	26.60%	45,403
Black or African American	22.24%	37,972
Asian	6.06%	10,340
Other Race	3.11%	5,302
	<b>100%</b>	<b>170,703</b>



### Median Age

Source: 2017 American Community Survey and Bureau of Economic and Business Research, University of Florida

2017 39.7

### Average Household (persons)

Source: 2017 American Community Survey and Bureau of Economic and Business Research, University of Florida

2017 3.00

### Gender Composition

Source: 2017 American Community Survey and Bureau of Economic and Business Research, University of Florida

Male	47.7%	81,421
Female	52.3%	89,282
	<b>100%</b>	<b>170,703</b>

### Per Capita Income - Using Inflation-Adjusted Dollars

Source: 2017 American Community Survey (Census Bureau)

2017 (American Community Survey)	\$ 31,358
2016 (American Community Survey)	\$ 30,874
2015 (American Community Survey)	30,088
2014 (American Community Survey)	28,498
2013 (American Community Survey)	27,378
2012 (American Community Survey)	27,812
2011 (American Community Survey)	26,518
2010 (American Community Survey)	28,600

### Principal Property Owners (2017 Collection Year)

Source: Broward County Property Appraiser's Tax Roll

	Taxable Assessed Value (Rounded in 1000's)	% of Total Taxable Assessed Value
JRA HHF Venture LLC	\$ 133,153	1.17%
Pembroke Lakes Mall LTD	122,611	1.07%
Arium Resort LLC	111,720	0.98%
IVT Westfork Plaza Pembroke	99,314	0.87%
City Center Gardens I LLC	97,571	0.85%
Altis at Sheridan Village LLC	76,269	0.67%
Pembroke Pines Owner LLC	74,499	0.65%
Taplin Falls Ltd.	63,484	0.56%
City Center Gardens II LLC	62,319	0.55%

### Age Composition

Source: 2017 American Community Survey and Bureau of Economic and Business Research, University of Florida

Under 5 years of age	8,732	5.12%
5 - 14 years	20,121	11.79%
15 - 19 years	10,310	6.04%
20 - 24 years	11,811	6.92%
25 - 34 years	23,683	13.87%
35 - 44 years	22,155	12.98%
45 - 54 years	26,401	15.46%
55 - 64 years	21,285	12.47%
65 + years	26,205	15.35%
	<b>170,703</b>	<b>100%</b>

### Household Tenure (Occupied Housing Unit)

Source: 2017 American Community Survey and Bureau of Economic and Business Research, University of Florida

Owner-occupied	68.8%	38,977
Renter-occupied	31.2%	17,703
	<b>100%</b>	<b>56,680</b>

### Educational Attainment - Population 25 years and over (%)

Source: 2017 American Community Survey (Census Bureau)

Less than High School Diploma	5.25%
High School Diploma	25.92%
Some college, no degree	24.34%
Associates Degree	10.39%
Bachelor's Degree	22.80%
Graduate or Professional Degree	11.30%
	<b>100%</b>

### Household Income - In 2017 Inflation-Adjusted Dollars

Source: 2017 American Community Survey (Census Bureau)

Less than \$24,999	17.85%	10,117
\$25,000 - \$49,999	18.98%	10,753
\$50,000 - \$74,999	14.65%	8,302
\$75,000 - \$99,999	18.16%	10,294
\$100,000 +	30.37%	17,214
Median Household Income	\$	72,056

### Unemployment Rate (%)

Source: US Dept. of Labor Bureau of Labor Statistics for Miami, Ft.Lauderdale and 2017-2018

3.90%

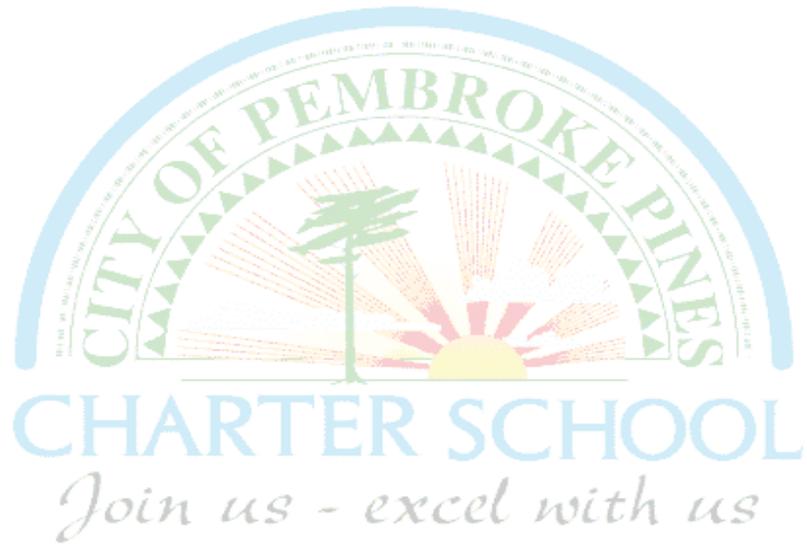
### Principal Employers

Source: Corporate Human Resource Departments (Total Full-Time and Part-Time positions)

Memorial Hospital West	1,960
78280 City of Pembroke Pines	1,405
90307 Correct Care Solutions LLC	1,001
Memorial Hospital Pembroke	734
South Area Transportation	500
Voice Mail Inc.	499
Waste Management Miami Inc.	400
Reuter Recycling of Florida	300
Publix Super Market	251
R+L Carriers	250

Public/Charter Schools Educational System			
School		# of Schools	# of Students
<u>Elementary:</u>	Public	9	5,741
	Pines Charter	4	2,619
	Other Charter	6	3,398
Total Elementary School Students			11,758
<u>Middle:</u>	Public	3	3,424
	Pines Charter	3	1,630
	Other Charter	4	2,475
Total Middle School Students			7,529
<u>High:</u>	Public	2	5,239
	Pines Charter	1	1,800
	Other Charter	3	1,950
Total High School Students			8,989
Total Students in Pembroke Pines			28,276

Number of Charter School Teachers with Advanced Degrees/National Certification				
As of June 2018	Master's Degree	Specialist Degree	Doctoral Degree	National Board Certification
Elementary	61	4	1	3
Middle	33	3	3	2
High	41	5	2	3
Total	135	12	6	8



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# EXECUTIVE SUMMARY

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The City of Pembroke Pines Charter Schools budget is presented as a detailed fiscal operating plan that recognizes estimated revenues and expenditures. This balanced budget is the foundation upon which policy decisions are made, implemented, and controlled. The Charter School uses the SmartStream budget module that provides strengthened accountability in budgeting and funds control for each school. In addition, this module allows the department to forecast, track, and prepare the budget in a more efficient manner. The schools' priorities continue to focus on providing the best quality education to our students while staying within our budgetary guidelines.

The City of Pembroke Pines has four educational charters. Three of these charters are sponsored by the School Board of Broward County. The fourth charter is sponsored by Florida State University. These charters include four elementary, three middle schools, and one high school. The School Board of Broward County sponsored Charter School budgets for fiscal year 2018-2019 were adopted by City resolution number 2018-R-20 for \$48,872,069. The Florida State University sponsored Charter School budget for fiscal year 2018-2019 was adopted by City resolution number 2018-R-19 for \$7,150,541. Both balanced budgets were approved by Commission on June 20, 2018. Combined, these charter school budgets total \$56,022,610. These budgets are referenced as one charter school system throughout this budget book.

While student enrollment is at 100% with an average attendance factor of 96.80%, the charter schools continue to face economic and legislative challenges related to funding. Overall school revenues will increase slightly for the 2018-19 fiscal year, however, they are not increasing at the same rate as required expenditures. The Base Student Allocation (BSA) used to calculate the Florida Education Finance Program (FEFP) revenues in the 2018-19 adopted budget is \$4,204.42 per student. This BSA is based on the Florida State Legislature HB5001 FEFP Conference Report dated March 8<sup>th</sup>, 2018 and represents a \$0.47 BSA increase in comparison to the 2017-18 BSA of \$4,203.95. This slight increase only signifies a \$2,791.33 increase in revenues to our system based on 2017-18 student enrollment. However, the charter school system has expanded its 2018-19 enrollment by 110 full-time equivalent (FTE) students, thus, for FY2018-19, our system has gained an additional \$462,486.20 in BSA revenues. Nevertheless, since FY2007-08, the BSA has only increased 0.98% over the past 11 fiscal years. The statewide Public Education Capital Outlay funding for Charter Schools, another major revenue source for our schools, is estimated to increase 35% from FY2018. However, the State is currently funding this revenue at only 54% of the total maximum allocation. The unfunded value represents \$2,520,570 dollars to our system.

To address these funding issues, the charter schools actively seek alternative funding sources such as contributions and grants at the local, state, and federal levels. For instance, a contract with a school uniform company was negotiated and as a result, is expected to generate \$150,000 for our charter school system in the 2018-19 fiscal year. While seeking other funding initiatives, the Governing Board approved to institute a \$280 student activity and service fee for the students of FSU Elementary on June 17, 2009. As a developmental research school, the Pembroke Pines-Florida State University Charter Elementary School is able to charge a student activity and service fee to be utilized for student needs throughout the school year. This fee is expected to generate \$125,000 in revenues for the 2018-19 fiscal year. Additionally, in FY2013-14, a parent-led fundraising campaign titled "Support Our Schools" was established, and is expected to raise \$310,000 for FY2018-19. This campaign is assisted and overseen by our Administrative Department. Furthermore, in FY2018-19 the City of Pembroke Pines established a Facility Fee for events held at the newly built City Center. This Facility Fee is estimated to bring in \$44,000 in revenues to the charter schools system.



# Charting The Course



## OUR VISION

Our vision, as a community, is to cultivate character and foster life-long learning through a challenging educational experience in a safe environment.

## OUR MISSION

It is our mission to prepare students to succeed in a global society by providing a personalized and rigorous curriculum through excellence in teaching.

## OUR PURPOSE

Empowering students for the possibilities of tomorrow!

## OUR CORE BELIEFS

- ✓ All students are to be treated with dignity and respect and have the right to learn, grow, and maximize their full potential without limitations.
- ✓ Collaboration among all stakeholders is vital in meeting the individual needs of all students.
- ✓ All students should be educated in a safe and nurturing environment and have access to a well-rounded and rigorous curriculum.
- ✓ A highly qualified staff is directly related to student success.
- ✓ High expectations for academic achievement will prepare students for college and career readiness.

## EDUCATIONAL THEMES AND GOALS

To achieve their purpose, empowering students for the possibilities of tomorrow, the Charter Schools have developed plans to address targeted goals identified as priorities based on student achievement, stakeholder surveys, and the analysis of effective operations management protocols. The objectives, strategies, and anticipated outcomes listed below act as goals that monitor the allocation of resources to support the vision and mission of the City Of Pembroke Pines Charter School System.

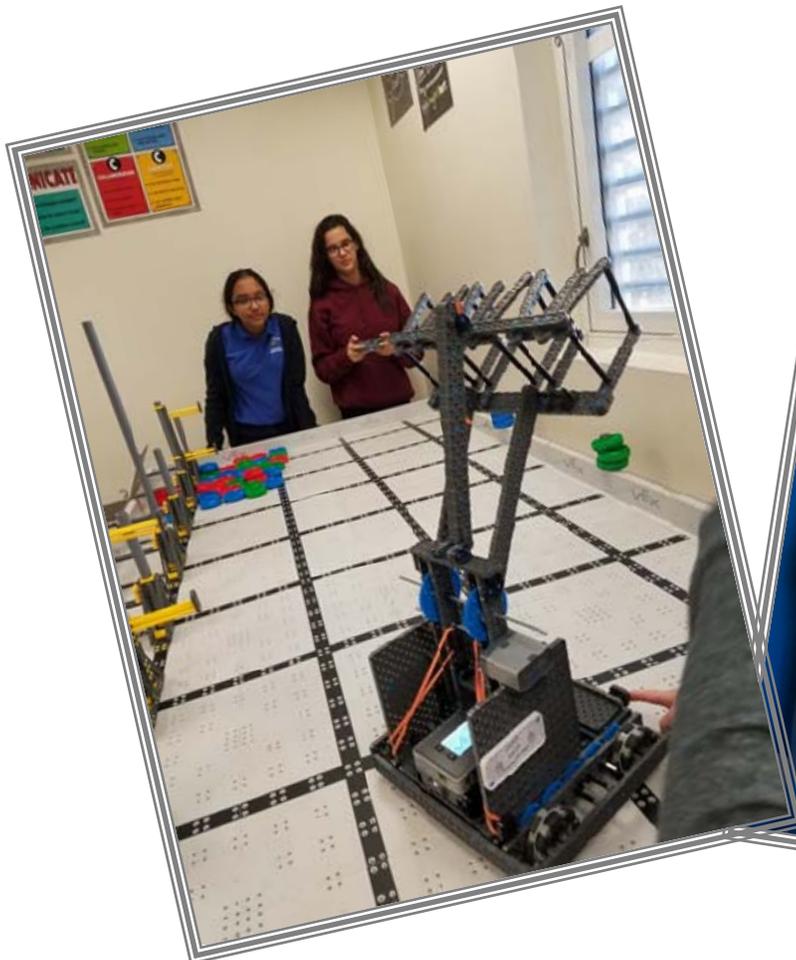
### Domain: Learning in Action

#### Theme 1: Academic Mindset

Objectives	Strategies	Anticipated Outcomes
Improve the quality of implementation of evidence and research-based instructional strategies across all content areas for all students	Participation in professional development relating to research-based instructional strategies, STEM, and data driven instruction	Increased percentage of students scoring at or above proficiency level on standardized tests  Maintained graduation rate
Ensure students possess the necessary prerequisite knowledge for the acquisition of higher-level content through vertical and horizontal alignment of core curriculum	Collaboration through system-wide and school based vertical and horizontal alignment meetings	Improved alignment in all areas of the curriculum throughout the system
Utilize data-informed decisions to meet the individualized learning needs of all students through the implementation of the Universal Design for Learning (UDL) framework	Monitor student data and effectiveness of instructional strategies through tiered instruction, which include data chats, research-based interventions, and individualized instruction	Enhanced implementation of effective differentiated instruction in all areas of the curriculum  Increased percentage of students scoring at or above proficiency level on standardized tests
Promote culture of learning and development for all teaching staff.	Seek and provide more highly qualified professional development opportunities that include but are not limited to national initiatives such as STEM integration	Implementation of researched-based strategies within all classrooms

## Theme 2: Student Engagement

Objectives	Strategies	Anticipated Outcomes
Involve students in experiences beyond the classroom in order to develop their leadership, citizenship, service and character skills	Provide multiple and diverse opportunities through clubs, sports and service activities for students to experience personal growth beyond the classroom.	Enhanced social emotional well-being of all students
Maintain constructive support systems that contribute to school and success at the next level, with an emphasis on college and career readiness	Advocate community resources to help students achieve academic goals and social/emotional well-being	<p>Increased percentage of students scoring at or above proficiency level on standardized tests</p> <p>Closed achievement gap</p> <p>Increased learning gains</p>
Develop and support a 21st Century Learning environment through the use of technology	Expand blended learning strategies, flipped classroom models, and interactive technologies for students.	Increased student achievement through the use of digital resources



## Domain: Cultivating Relationships

### Theme 3: Growth Mindset

Objectives	Strategies	Anticipated Outcomes
Sustain a climate and culture that recognizes the significance of social emotional learning and improves student achievement.	Implementation of system-wide programs that address the social and emotional needs of children, including anti-bullying, character development, peer counseling, conflict resolution and suicide prevention	Reduced system-wide recorded discipline incidents
Build all learners' capacity for success in order to demonstrate a high degree of skill or competence in all areas of the curriculum	Implementation of Professional learning communities and goal-setting to reach obtainable success	Increased utilization of effective instruction in all classrooms
Assist all learners in identifying and developing individualized goals and interests in all areas of the curriculum	Establish a comprehensive program that incorporates data analysis, goal setting and reflection	Increased percentage of students scoring at or above proficiency level on standardized tests  Increased learning gains
Support student success and develop trusting relationships between students and adults/peers	Foster the current support systems for healthy academic, social and emotional well-being through mentoring programs	Increased percentage of students scoring at or above proficiency level on standardized tests  Increased learning gains



Theme 4: Purpose and Direction

Objectives	Strategies	Anticipated Outcomes
Maintain a clear and unified vision and mission for the system	Continue systematic annual stakeholder (students, teachers, and parents) review of the direction of the organization	Improved rating on annual climate survey in the mission and vision category
Involve all stakeholders (students, teachers, parents, and community members) in a collective investment in the system's implementation of a continuous improvement process	Establish committees that include diverse stakeholder groups to review and revise and make recommendations supporting the system's direction	Increased number of stakeholders, including community members, that participate in various/activities that discuss the continuous improvement process
Empower leaders to achieve and sustain positive change in our schools through a culture of growth and advancement consistent with the organization's vision and mission	Implement a process that involves committees and peer groups that aide in the decision making processes	System-wide alignment in all areas of the curriculum



## Domain: Orchestrating Resources

### Theme 5: Recruit, Support, and Maintain a Highly Effective Workforce

Objectives	Strategies	Anticipated Outcomes
Attract, hire, and retain a highly qualified and diverse instructional and administrative staff	<p>Create more shared leadership opportunities for staff within the system</p> <p>Recruit teachers through effective marketing strategies</p>	Maintain continued student growth and high achievement
Communicate, enrich, and support a continuous improvement process through the implementation of a Multi-Tiered Systems of Support for staff	Incorporate a program that supports teachers at all levels through mentoring programs	System-wide improved teaching practices
Increase teacher capacity in all areas of the curriculum	Formalize the systematic process that evaluates, supports, and improves professional teaching practices and organizational effectiveness	Increased numbers of Highly Effective rating among instructional staff
Promote a culture that provides progressive experiences that encourage strong leadership skills.	Provide teachers with leadership roles at school level such as committees, department chairs, and grade level team leaders	Increased percentage of students scoring at or above proficiency levels on standardize testing

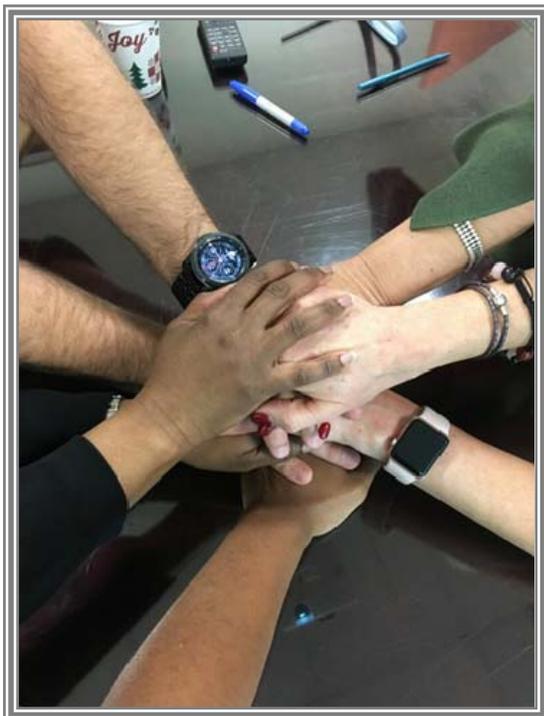


Theme 6: Fiscal Resources

<b>Objectives</b>	<b>Strategies</b>	<b>Anticipated Outcomes</b>
Continue to allocate capital resources equitably for all schools	Maintain our budget review process	Attain a balanced budgeted Maintain high student achievement  System-wide alignment of resources
Manage budget allocation of resources with financial stewardship	Review current revenues, analyze data trends, and accept recommendations for funding allocation	Attain a balanced budgeted  Maintain high student achievement

Theme 7: Family and Community Engagement

<b>Objectives</b>	<b>Strategies</b>	<b>Anticipated Outcomes</b>
Maintain parental, community, and business collaboration to support academic and social/emotional development of all students	Involve community partners and stakeholders in the development of all system events	Increased number of participants in system events and activities
Streamline and enrich communication venues that foster meaningful interactions	Review and update Communication Plan to improve dissemination methods of information	Enhanced system-wide communication



## FISCAL GOALS, OBJECTIVES & STRATEGIES

The goals listed below have been established as the overall basic framework for the Charter Schools' fiscal management. These goals will be accomplished by implementing our strategic plans and will be evaluated yearly for accuracy by our Administrative Department.

### Goal 1 Financial Stability

**Objective:** Use all available monetary resources to further the goals of supporting a system of free public school.

**Strategic Plan:** Identify and evaluate revenue alternatives. Use nonrecurring revenue for nonrecurring expenditures. Maintain communication with District for increased fairness in the alignment of funds received for students.

**2017-2018 Results:** All available revenues received were utilized in the appropriate programs to support the charter schools' goal in providing quality education to our students.

### Goal 2 Cost Efficiency

**Objective:** Ensure that funds are spent in the most cost effective manner.

**Strategic Plan:** Recruit and maintain staff levels necessary to provide the best quality education to our students. Maintain salary structure and benefits competitive with the District. Acquire necessary supplies, materials, equipment, and services in the most effective manner. Minimize program costs by using sound purchasing practices implemented by the schools' procurement procedures.

**2017-2018 Results:** All procurement policies and guidelines set forth by the City of Pembroke Pines were used to acquire goods and/or services in the most efficient manner possible.

### Goal 3 Fiscal Soundness

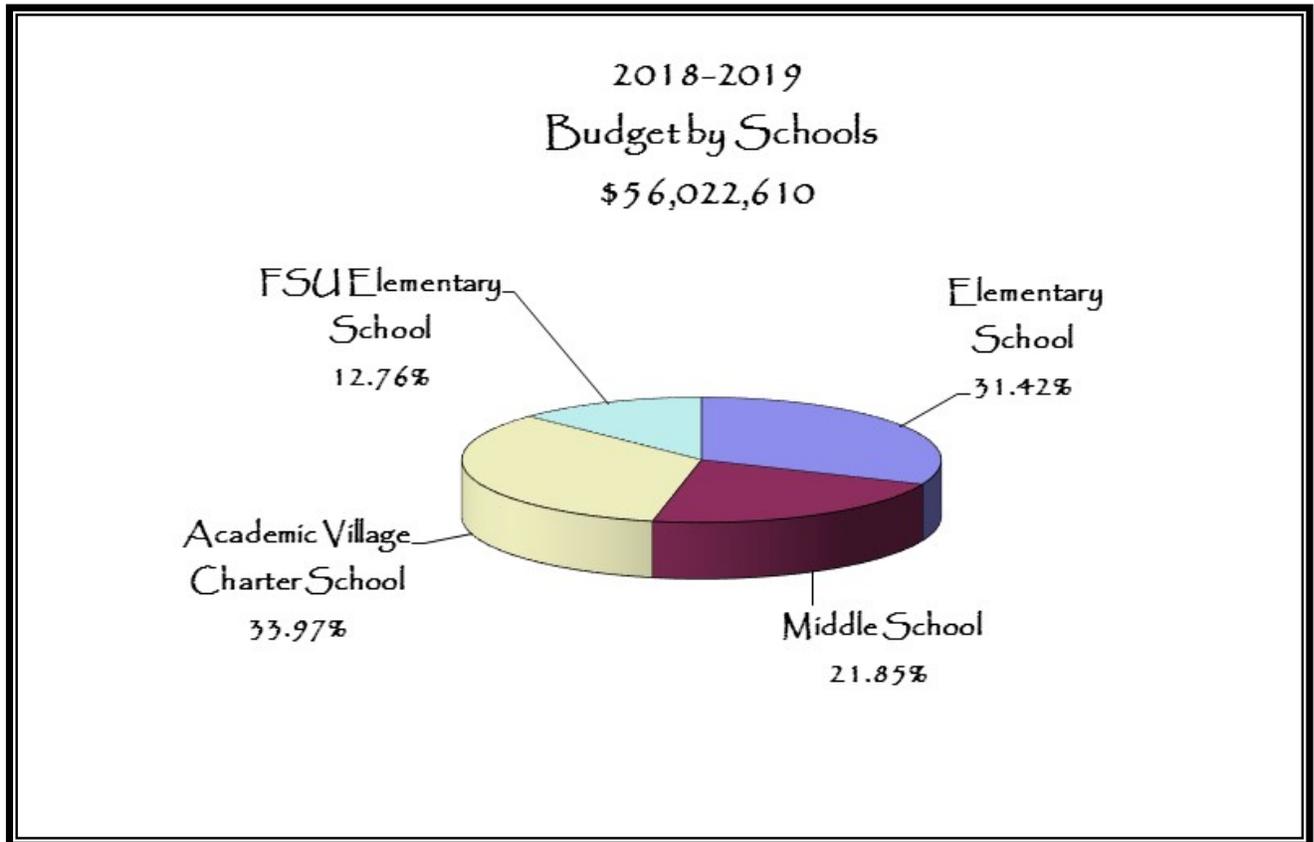
**Objectives:** Promote fiscal soundness and viability of the schools' operations.

**Strategic Plan:** Provide the Governing Board with a detailed and precise balanced budget. Continue to meet national standards by submitting budget to GFOA for review. Provide reports and financial data that are accurate, timely and meaningful. Maintain funds control through our financial system. Monitor changing conditions, trends, legislation as it impacts the school system.

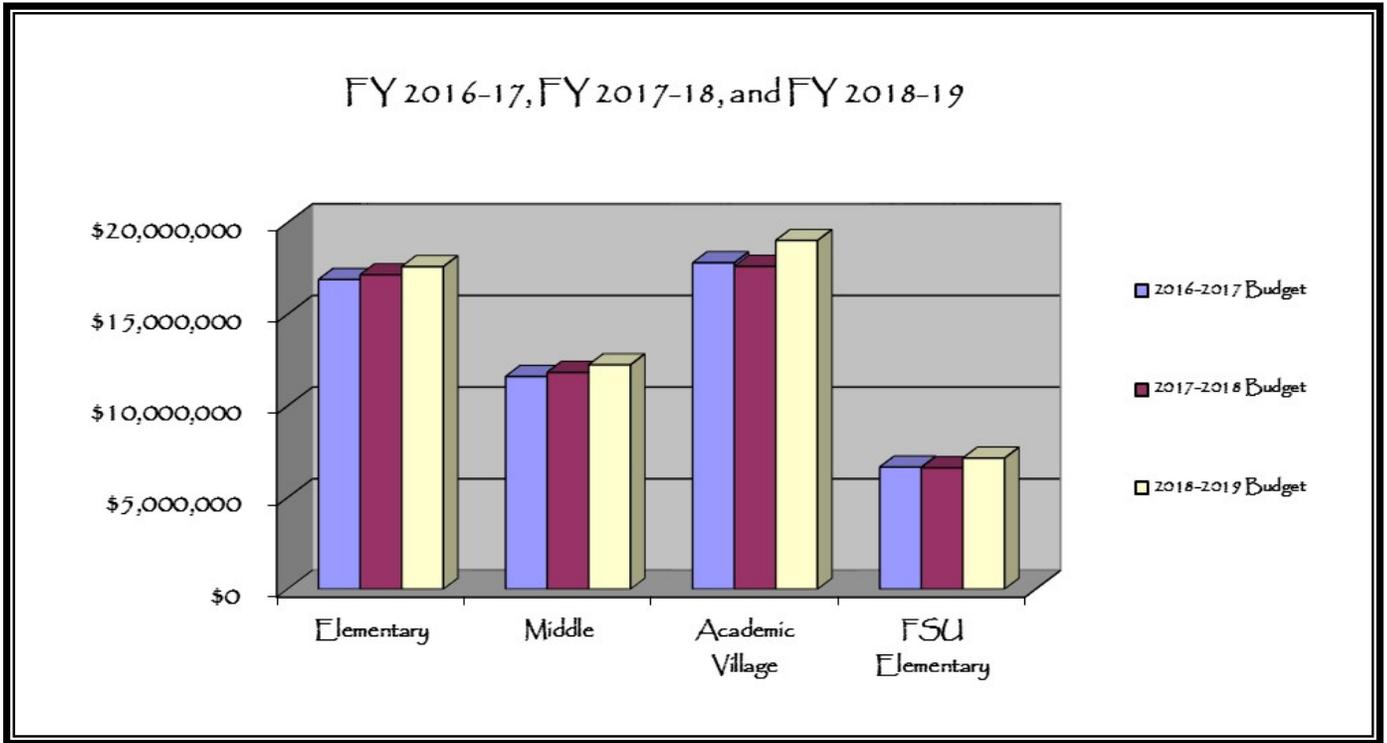
2017-2018 Results: The Charter Schools unaudited 2017-2018 fund balance is \$4,103,469. The City's Finance Department provides monthly financial reports for school administration to review as well as quarterly financial reports to the District. The Charter Schools continue to be recognized as High Performing Charter Schools by the State of Florida Department of Education under state statute 1002.331, F.S.

## BUDGET-IN-BRIEF

The Charter School's budget provides a detailed fiscal operating plan that identifies estimated revenues and expenditures. This balanced budget reflects each school's priorities and represents a process through which policy decisions are made, implemented and controlled. Funding for our Charter System is derived from three main sources – Federal, State, and Local Sources. The Charter Schools revenues/expenditure budget for the 2018-19 school year is \$56,022,610 a 5.24% increase from last year.



## BUDGET COMPARISON



School	<u>2016-2017</u> Budget	<u>2017-2018</u> Budget	<u>% of Change</u> FY17 to FY18	<u>2018-2019</u> Budget	<u>% of Change</u> FY18 to FY19
Elementary	\$16,899,344	\$17,157,744	1.53%	\$17,599,454	2.57%
Middle	11,607,726	11,832,937	1.94%	12,242,050	3.46%
Academic Village	17,810,759	17,617,451	-1.09%	19,030,565	8.02%
FSU Elementary	6,661,870	6,626,108	-0.54%	7,150,541	7.91%
<b>Total Revenue</b>	<b>\$52,979,699</b>	<b>\$53,234,240</b>	<b>0.48%</b>	<b>\$56,022,610</b>	<b>5.24%</b>

Administrative staff was given the following short-term initiatives in developing this budget.

### SHORT-TERM FINANCIAL AND OPERATIONAL POLICIES

- 1) Projections of revenues and expenditures were determined by using historical data and state published forecasts.
- 2) FY2018-19 Enrollment Changes: The elementary school population decreased by 8 students, the middle school population increased by 13 students, the Academic Village school population increased by 85 students, and the FSU Elementary school population increased by 20 students. Systemwide, there is an overall net increase in student population by 110 students. This increased state shared revenues by approximately \$462,486.
- 3) Salary Estimates do not include an increase for instructional and non-instructional staff. This resulted in an estimated budget savings of approximately \$522,755.
- 4) Systemwide personnel changes resulted in the elimination of two F/T positions and an increase of two P/T positions. The net effect of the overall personnel changes decreased the 2018-19 charter school budget by \$27,440.
- 5) The State increased the annual employer contribution percentage to the Florida Retirement System (FRS), from 7.92% to 8.26%. This increased the budget by \$117,663.
- 6) Operating expenses budgeted to maintain the current level of operation in order to provide quality education and resources to our students.

### BUDGET ASSUMPTIONS/CONSTRAINTS

The operating budget was developed by the Budget Department and administration using the following assumptions and constraints.

#### ASSUMPTIONS

1. Enrollment - The enrollment projections are used to prepare the proposed revenues for the upcoming school year. For the 2018-19 year, student enrollment has increased by 110 students. One of the main sources of revenue received from the State are the Florida Education Finance Program funds. These revenues are calculated by taking the number of students and multiplying it by the appropriate cost factor as established by Legislature to come up with the weighted full time equivalent (WFTE) count. The WFTE is then multiplied by the 2018-19 Base Student Allocation of \$4,204.42 (provided by Department of Education) and then multiplied by the District Cost Differential (DCD) which accounts for the varying cost of living among the 74 school districts.
2. Personnel - Personnel needs are analyzed so that students are provided the best quality education in order for them to reach their highest potential and become lifelong learners.
3. Salary Increases – Salary increases are negotiated with union representatives.
4. Operating Expenses – Operating expenses are budgeted as status quo. New programs are recommended for consideration and approved based on their contribution to school-level goals and objectives

#### CONSTRAINTS

1. State Revenue – Florida’s lack of an income tax has placed a high burden on property taxes to cover the cost of running the state. Recent changes in Florida’ tax laws accompanied by the lack of capital funding for schools has caused educational districts to experience revenue shortfalls in State funding.

# REVENUES

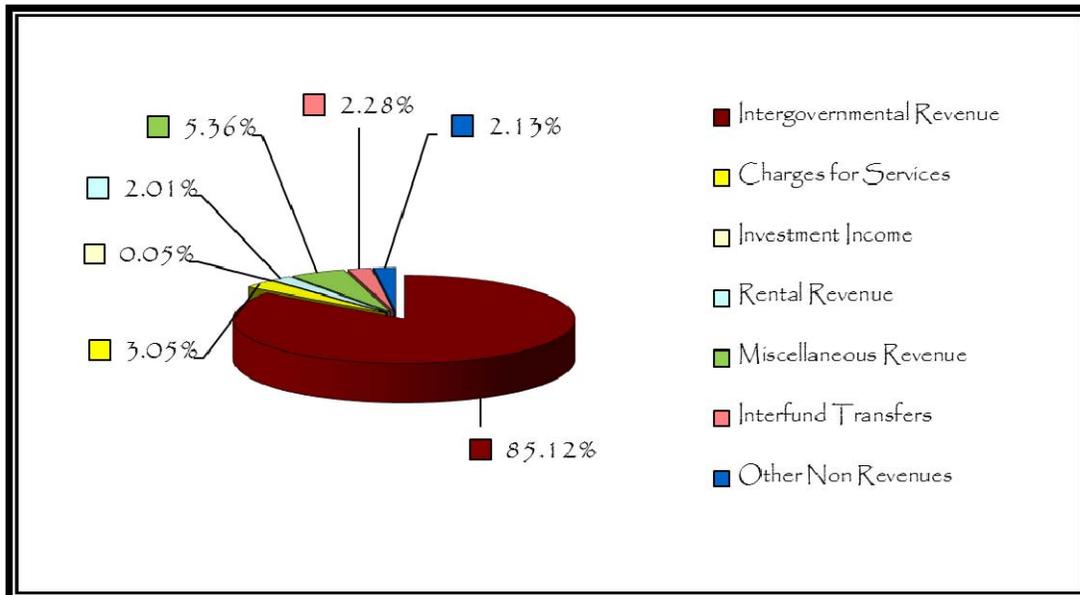
Funding for the Charter Schools continues to be an ongoing challenge. As the budget for the 2018-2019 fiscal year is prepared, the following data is used in projecting revenues:

- ✓ Student enrollment is at 100% (6,049 students)
- ✓ Actual revenue received for FY 2017-18.
- ✓ State allocation amounts appropriated to each District.
- ✓ Base Student Allocation of \$4,204.42 per weighted FTE.
- ✓ Capital Outlay funding at 54% based on State projections.
- ✓ 2% administration fee paid to District on first 250 students per charter.

## Charter School Revenues

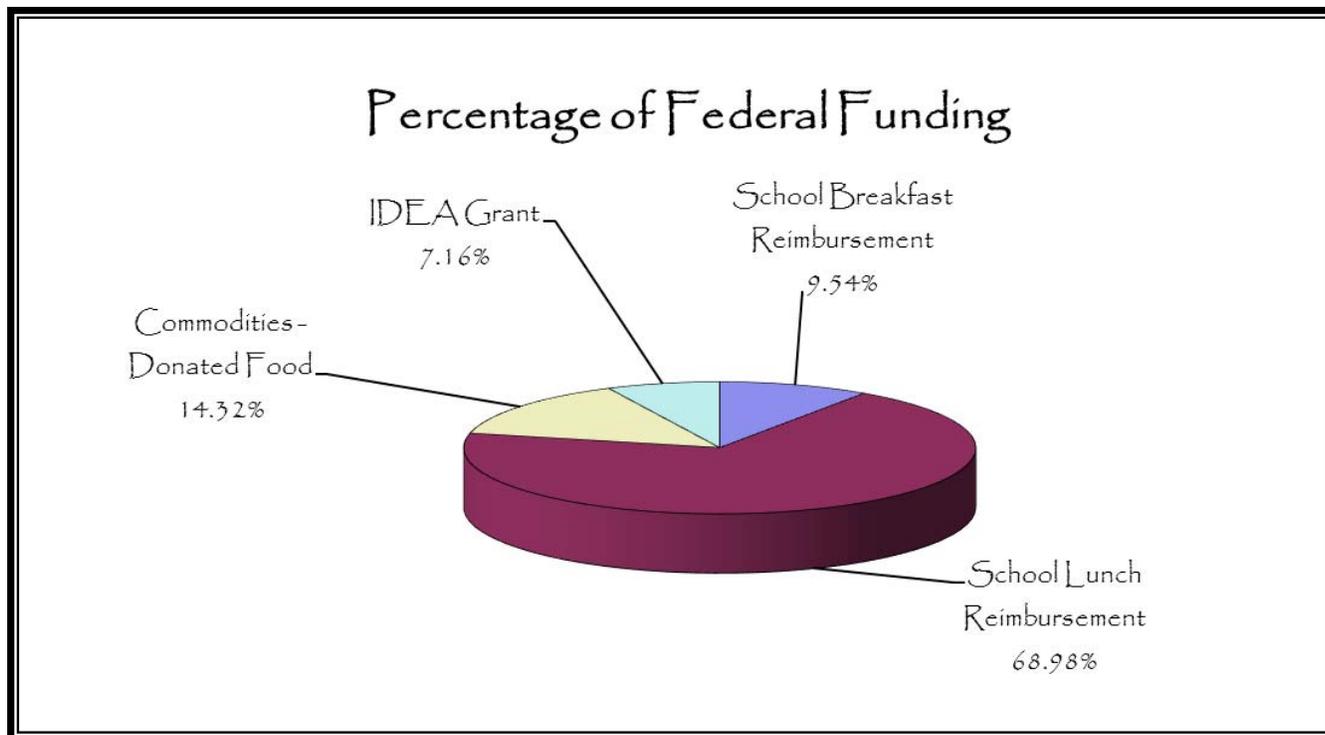
Source	2016-17 Budget	2017-18 Budget	% of Change FY17 to FY18	2018-19 Budget	% of Change FY18 to FY19
Intergovernmental Revenue	\$ 44,761,405	\$ 44,567,362	-0.43%	\$ 47,684,685	6.99%
Charges for Services	1,641,780	1,871,894	14.02%	1,706,024	-8.86%
Investment Income	29,000	29,000	0.00%	29,500	1.72%
Rental Revenue	865,496	1,033,399	19.40%	1,127,063	9.06%
Miscellaneous Revenue	2,831,641	2,799,032	-1.15%	3,005,361	7.37%
Interfund Transfers	1,426,590	1,834,699	28.61%	1,277,372	-30.38%
Other Non Revenues	1,423,787	1,098,854	100.00%	1,192,605	8.53%
<b>Total Revenue</b>	<b>\$ 52,979,699</b>	<b>\$ 53,234,240</b>	<b>0.48%</b>	<b>\$ 56,022,610</b>	<b>5.24%</b>

Fiscal Year 2019 Percentage of Revenues by Source



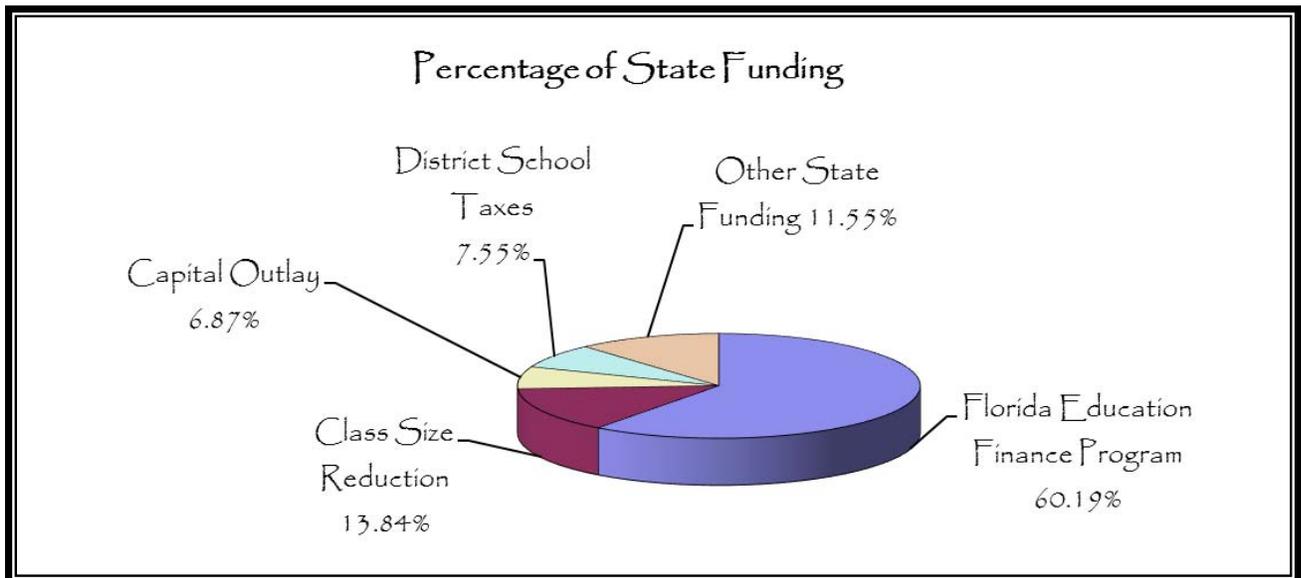
**Federal funding** – Revenues received from the United States either directly from the Federal government, or received from the State as the distributing agency. These revenues include School Breakfast and Lunch Free/Reduced reimbursement, Commodities – Donated Food, and the Individuals with Disabilities Education Act (IDEA) grant.

FY2018-2019 Federal Funding Revenue Sources	Elementary School	Middle School	Academic Village	FSU Elementary	Total
School Breakfast Reimbursement	\$56,106	\$22,412	\$24,839	\$16,026	\$119,383
School Lunch Reimbursement	297,828	213,395	246,712	105,302	863,237
Commodities - Donated Food	58,179	39,742	60,804	20,489	179,214
IDEA Grant	7,051	4,100	6,352	72,039	89,542
	\$419,164	\$279,649	\$338,707	\$213,856	\$1,251,376



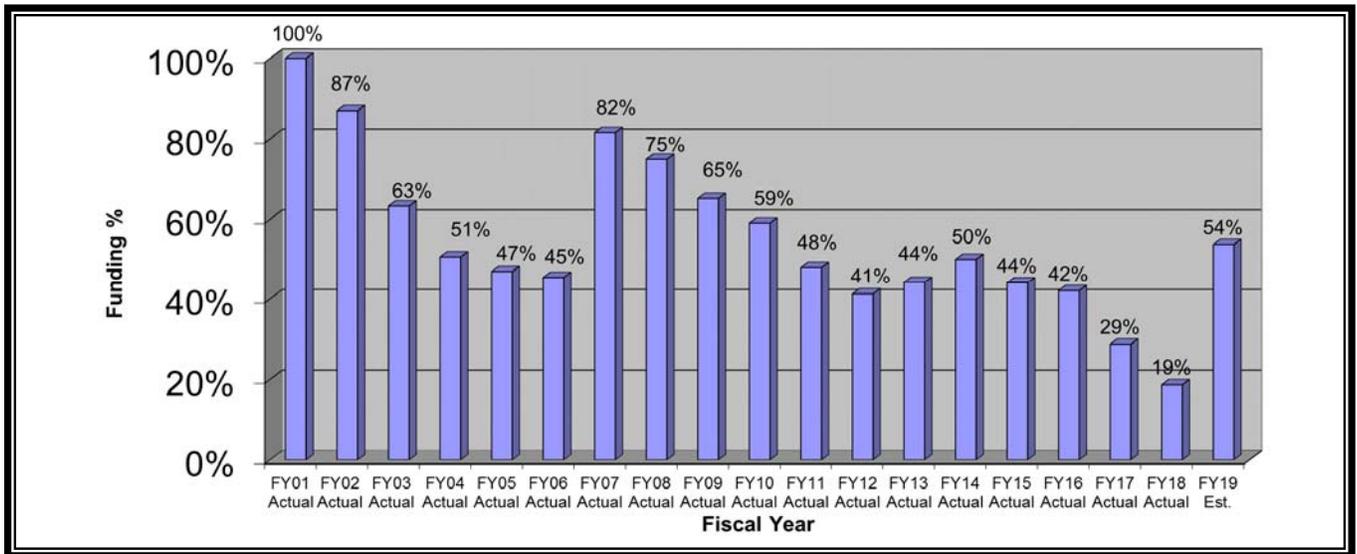
**State Shared Revenues** - Revenues received primarily from the sponsoring school districts pursuant to the funding provisions included in the Schools' charter. School district funding is provided mostly by legislative appropriations from the State's General Revenue Funds under the Florida Education Finance Program (FEFP). The total State funds budgeted under the FEFP for all schools in the 2018-2019 budgets are \$27.9 million, a 1% increase from actual unaudited funds received in FY2017-18. In addition to FEFP, the Charter Schools receive Class Size Reduction, Capital Outlay, District School Taxes, and Other State Shared Funding. Other State Shared Funding category includes Transportation, ESE Guaranteed Allocation, Academic Instruction and categorical funding for Instructional Materials, Media, Science Lab, and Safe Schools.

FY2018-19 State Shared Funding Revenue Sources	Elementary	Middle	Academic	FSU	Total
	School	School	Village	Elementary	
Florida Education Finance Program	\$8,859,763	\$5,716,746	\$9,769,589	\$3,596,058	\$27,942,156
Class Size Reduction	2,449,679	1,199,260	1,898,256	881,477	6,428,672
Capital Outlay	1,014,301	702,615	1,109,391	363,797	3,190,104
District School Taxes	1,028,649	663,739	1,134,279	681,030	3,507,697
Other State Shared Funding	1,364,325	1,120,655	1,755,518	1,124,182	5,364,680
	<u>\$14,716,717</u>	<u>\$9,403,015</u>	<u>\$15,667,033</u>	<u>\$6,646,544</u>	<u>\$46,433,309</u>



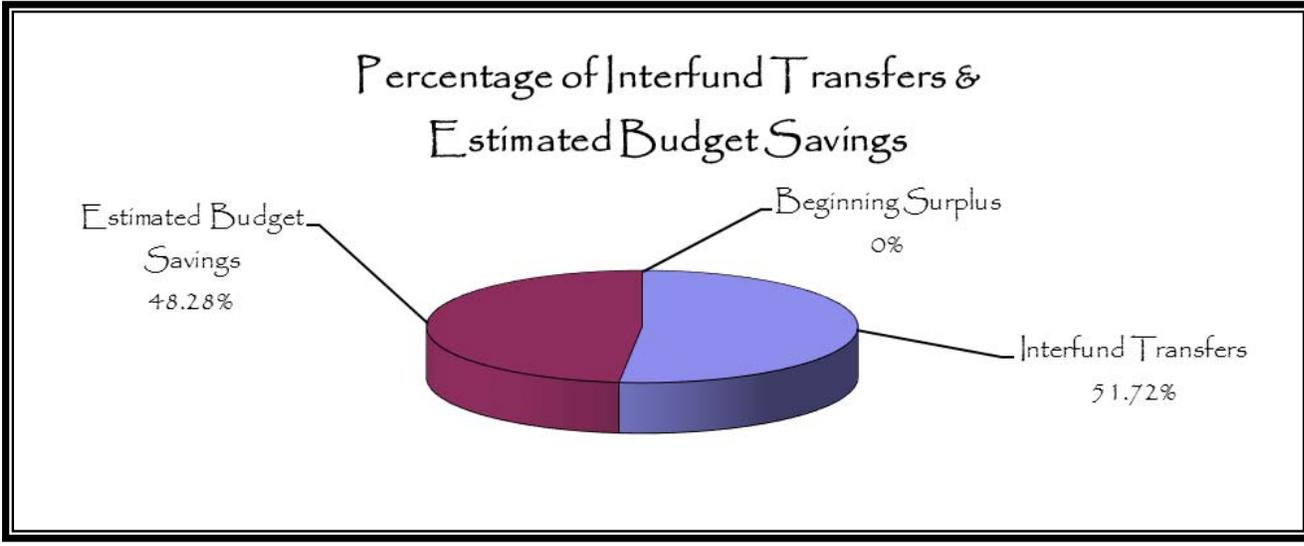
**Capital Outlay funding** - Since FY2007, capital outlay funding gradually declined over time from 82% to 41% in FY2012. It increased slightly by 3% in FY2013, and 6% in FY2014, but decreased 8% by FY2016. In FY2017, the State revised the funding formula used to determine the distribution of charter school capital outlay and as a result, there was a severe 13% decrease in capital outlay funding. This was followed by another 10% decrease in FY 2018. However, in an effort to provide more capital funding, the Florida State Legislature passed legislative bill HB7069 which mandated the sponsoring school district to share local capital improvement funds collected through ad valorem taxes. HB7069 generated \$1.468 million in additional capital revenues to our charter school system in FY2018. In March 2018 the State legislature passed bill HB7055 which removed the mandate requiring local school districts to share local capital improvement funds with charter schools, starting in FY2019. Consequently, the state legislature issued a state allocation of \$145 million for charter school capital outlay to make up for some of the lost local revenues, which resulted in a 35% increase of estimated capital outlay funding for FY2019 to our charter school system. Even so, if the State funded this revenue at 100% (2001 funding levels), the charter schools would receive an additional \$2,520,570.

### History of Capital Outlay Funding



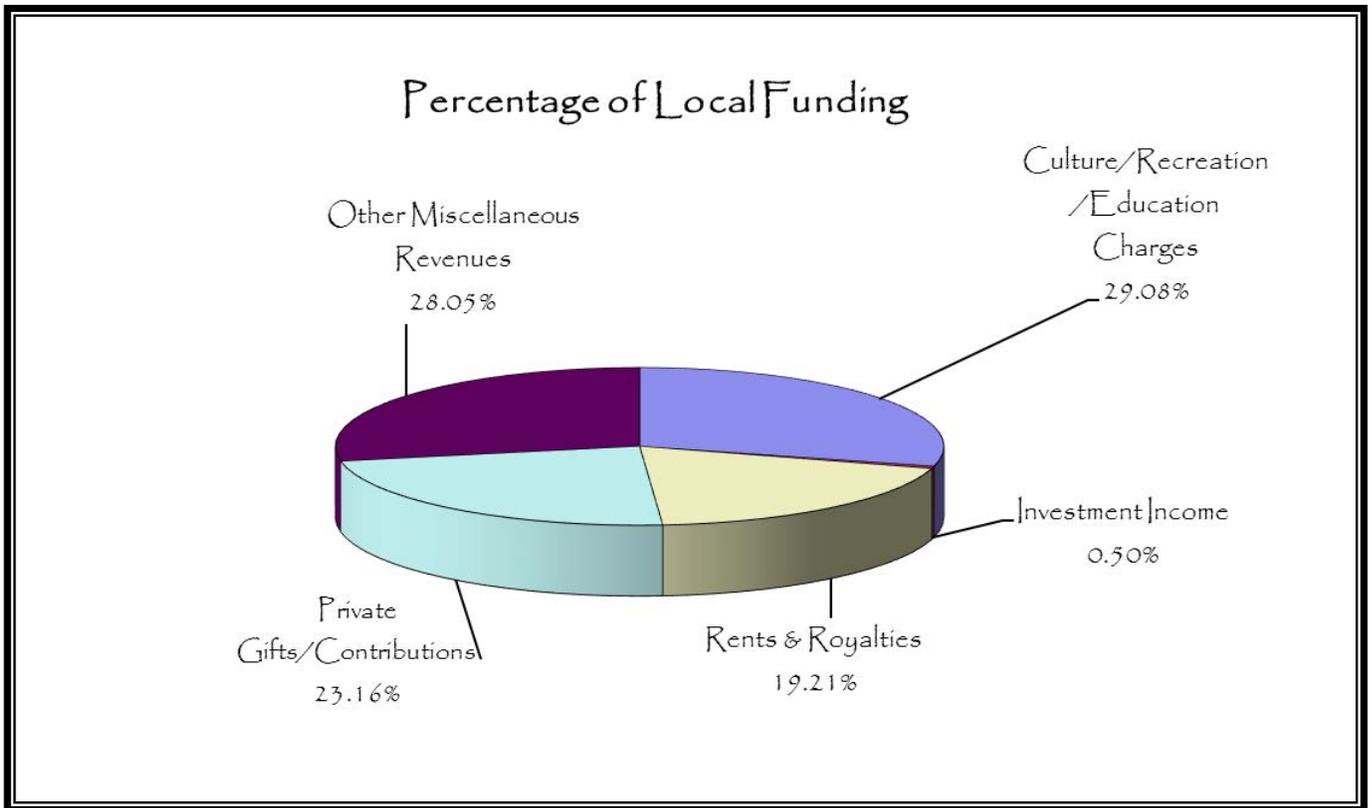
**Interfund Transfers and Estimated Budget Savings** - Funds used to balance the budget. In the 2018-19 budget, \$2,469,977 is being allocated for this purpose. The first major component, Interfund Transfers, consists of a transfer of the charter school Early Development Centers’ profits to the charter school system. The second component, Estimated Budget Savings, is considered an “Other Non-Revenue Account” and 97% of the \$1,192,605 forecasted for estimated budget savings represent the true-up of expenses related to employee health insurance from FY2017-18. Another component of the estimated budget savings projection is P/T Aftercare Director salary savings. The final component, is the Beginning Surplus account. This account was utilized to balance the budget.

FY2018-19 Interfund Transfers & Estimated Budget Savings	Elementary School	Middle School	Academic Village	FSU Elementary	Total
Interfund Transfers	\$ -	\$1,270,176	\$ 7,196	\$ -	\$1,277,372
Estimated Budget Savings	\$ 399,174	\$ 255,596	\$ 391,059	\$ 146,776	\$1,192,605
Beginning Surplus			\$ 576,621	\$ (576,621)	\$ -
	\$ 399,174	\$1,525,772	\$ 974,876	\$ (429,845)	\$2,469,977



**Local funding** – Revenues derived from Culture/Recreation/Education Charges, Investment Income, Rents & Royalties, Private Gifts/Contributions, and Other Miscellaneous Revenues. Revenues from these sources total approximately \$5.87 million in the 2018-19 budget.

FY2018-19 Local Funding Revenue Sources	Elementary School	Middle School	Academic Village	FSU Elementary	Total
Culture/Recreation/Education Charges	\$1,004,758	\$117,173	\$193,549	\$390,544	\$1,706,024
Investment Income	10,000	\$4,000	\$10,000	\$5,500	29,500
Rents & Royalties	160,345	217,251	714,709	34,758	1,127,063
Private Gifts/Contributions	429,814	293,603	484,422	151,372	1,359,211
Other Miscellaneous Revenues	459,482	401,587	647,269	137,812	1,646,150
	<u>\$2,064,399</u>	<u>\$1,033,614</u>	<u>\$2,049,949</u>	<u>\$719,986</u>	<u>\$5,867,948</u>



## EXPENDITURES

The preparation of the expenditure budget for the 2018-19 fiscal year has been extremely challenging yet rewarding. Budgetary controls are maintained at the expenditure object level within each function. In spite of the fact that State Shared Revenues have not kept up with increasing cost of operations, the 2018-19 expenditure budget increased by 5.24% (see table below for details) from the 2017-2018 budget.

Charter School Expenditures				
Function:		2017-18 Budget	2018-19 Budget	Increase (Decrease)
5101	K-3 Basic	\$ 7,446,435	\$ 7,694,603	3.33%
5102	4-8 Basic	10,647,633	11,059,965	3.87%
5103	9-12 Basic	6,757,561	7,170,117	6.11%
5130	Intensive English/ESOL	1,921	1,921	0.00%
5250	Exceptional Student Program	2,385,018	2,592,242	8.69%
5300	Vocational 6-12	141,310	151,831	7.45%
5901	Substitute Teachers	396,408	388,301	-2.05%
5919	School/Other	41,607	41,729	0.29%
6120	Guidance Services	1,011,517	1,120,542	10.78%
6200	Instruct Media Services	793,508	779,887	-1.72%
6303	ESE Specialist	82,681	87,650	6.01%
6400	Instruct. Staff Training Services	91,063	127,533	40.05%
7300	School Administration	5,243,935	5,789,914	10.41%
7400	Facilities Acquisition & Construction	5,673,901	5,937,297	4.64%
7600	Food Services	2,500,204	2,498,866	-0.05%
7800	Pupil Transfer Services	2,133,714	2,240,431	5.00%
7900	Operation of Plant	6,981,736	7,366,206	5.51%
9102	Child Care Supervision	564,129	591,257	4.81%
9900	Athletics	339,959	382,318	12.46%
<b>Total Expenditures</b>		<b>\$ 53,234,240</b>	<b>\$ 56,022,610</b>	<b>5.24%</b>

The schools proposed budget provides funding for the following:

- ✓ Fringe benefits comparable to the District.
- ✓ Above standard Health insurance coverage for qualifying employees.
- ✓ Providing for two pension programs, the 401A Pension Plan and Florida Retirement Plan that require the employer to contribute 8.26% of the employee's base salary.
- ✓ All other expenses to operate the schools have been budgeted accordingly.

# RELATIONSHIP OF ORGANIZATIONAL UNITS BY SCHOOL FUNCTION

**FUNCTION:** The function describes the activity for which a service or material is acquired and includes all activities performed to accomplish the objectives of our school. Personnel are categorized according to the function performed for the school.

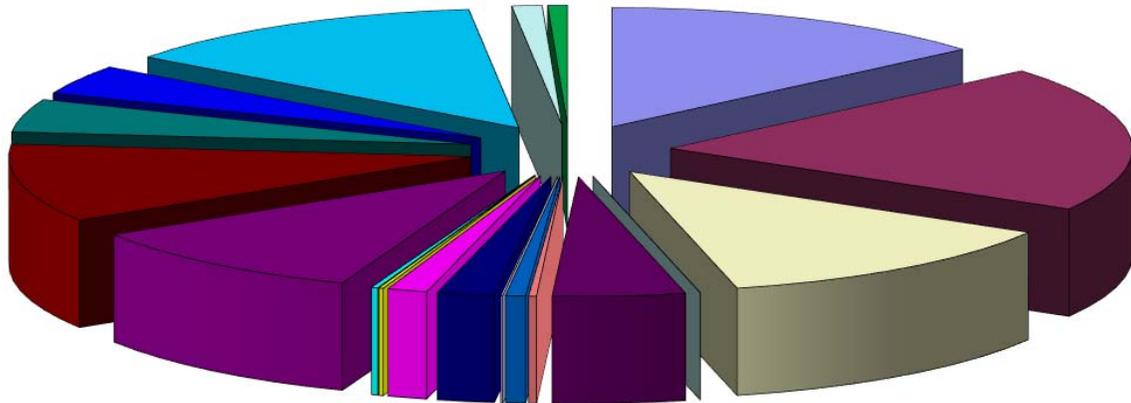
<u>Function</u>	<u>Description</u>
5100	<p><u>Basic (FEFP K-12)</u> – The Basic Program is that part of the school’s Full Time Equivalent (FTE) eligible for instructional program not identified as Special Programs for Exceptional Students, Vocational-Technical, or Adult General Education.</p> <p style="padding-left: 40px;">5101 - Kindergarten – 3<sup>rd</sup> grade            5102 - 4<sup>th</sup> – 8<sup>th</sup> grade            5103 - 9<sup>th</sup> – 12<sup>th</sup> grade            5130 - ESOL – English for Speakers of Other Languages.</p>
5250	<p><u>Exceptional Student Education</u> – Programs for exceptional students as determined by law. Criteria for each program are specified by State Board of Education.</p>
5300	<p><u>Vocational Education</u> – Vocation-Technical programs established by law with program criteria established through State Board of Education Rule.</p>
5901	<p><u>Substitute Teachers</u> – Expense of substitute teachers utilized for classroom instruction when the regular teacher is not present due to illness.</p>
5919	<p><u>School/Other</u> – Expense of substitute teachers utilized for classroom instruction when the regular teacher is not present due to attendance at seminars, workshops, and meetings.</p>
6120	<p><u>Guidance Services</u> – Pertains to helping students assess and understand their abilities, aptitudes, interests, and educational needs; assisting students in increasing their understanding of educational and career opportunities, counseling students and parents, evaluating student abilities, assisting in personal and social adjustments and working with other staff members in planning and conducting guidance services.</p>
6200	<p><u>Instructional Media Services</u> – Those activities concerned with directing, managing, and operating school media centers. It includes the use of all teaching and learning resources, including hardware and content materials.</p>
6300	<p><u>Instruction and Curriculum Development</u> – Activities designed to aid teachers in developing the curriculum, preparing and utilizing special curriculum materials, and understanding and appreciating the various techniques which stimulate and motivate students. Included in this function are the following instructional support specialists: primary, technology, learning resource, and behavioral.</p> <p style="padding-left: 40px;">6303 - ESE Specialist</p>

- 6400      Instructional Staff Training Services – Activities designed to contribute to the professional or occupational growth and competence of members of the instructional staff during the time of their service to the school. Among these are workshops, seminars, demonstrations, school visits, courses for college credits.
- 7300      School Administration (Office of the Principal) – Those activities concerned with directing and managing the operation of a particular school. It includes the activities performed by the principal, assistant principal, and other assistants in general supervision of all operations of the school, evaluations of staff members, assignments of duties to staff members, supervision and maintenance of the schools records, and coordination of school instructional activities.
- 7400      Facilities Acquisitions and Construction – Those activities concerned with the acquisition of land and buildings, remodeling buildings, construction of buildings, and additions, initial installation it extension of service systems and other built-in equipment, and improvements to sites.
- 7600      Food Services – Consists of those activities concerned with providing food to pupils and staff in a school or school system. This function includes the preparation and serving of regular and incidental meals, lunches or snacks in connection with school activities and the delivery of food.
- 7800      Pupil Transportation Services – Those activities which have as their purpose the conveyance of students to and from school activities, either between home and school, school and trips for curricular or co-curricular activities. Expenditures for the administration of student transportation services are recorded under this function together with other student transportation expenses.
- 7900      Operation of Plant – Activities concerned with keeping the physical plant open and ready for use. Major components of this function are utilities, including telephone service, custodial costs, and insurance cost associated with school buildings. Expenses include cleaning, disinfecting, heating, moving furniture, caring for grounds, school crossing guards, security and other such activities that are performed on a daily, weekly, monthly, or seasonal basis.
- 9100      Community Services – This function consists of activities that are not related to providing education for students in a school system. These include services provided by the school system for the community as a whole or some segment of the community such as programs of the custody and care of children and community recreation programs.  
                     9102 - After School Care – Expenses related to the cost of providing supervision to students once school has ended for the day.
- 9900      Athletics – Expenses related to the various sports program offered to students during the school year.

## Comparison of Annual Expenditures by Function

Charter School Expenditures							
Function	Personnel Expensed to Function	2016-17 Budget	2017-18 Budget	% of Change FY17 to FY18	2018-19 Budget	% of Change FY18 to FY19	
5101	K-3 Basic	Teachers and Teacher Assistants	\$ 7,380,990	\$ 7,446,435	0.89%	\$ 7,694,603	3.33%
5102	4-8 Basic	Teachers and Teacher Assistants	10,479,129	10,647,633	1.61%	11,059,965	3.87%
5103	9-12 Basic	Teachers	6,525,443	6,757,561	3.56%	7,170,117	6.11%
5130	Intensive English/ESOL	N/A	1,921	1,921	0.00%	1,921	0.00%
5250	Exceptional Student Program	Teachers, Speech Therapists, Teacher Assistants, and Clerical Specialists	2,376,950	2,385,018	0.34%	2,592,242	8.69%
5300	Vocational 6-12	Teachers	142,538	141,310	-0.86%	151,831	7.45%
5901	Substitute Teachers	Substitutes	338,603	396,408	17.07%	388,301	-2.05%
5919	School/Other	Substitutes	41,463	41,607	0.35%	41,729	0.29%
6120	Guidance Services	Guidance Counselors, Clerical Specialists, and Registrar	1,025,919	1,011,517	-1.40%	1,120,542	10.78%
6200	Instruct Media Services	Media Specialist, Teacher Assistants, and Clerical Specialists	797,364	793,508	-0.48%	779,887	-1.72%
6303	ESE Specialist	ESE Specialist	78,756	82,681	4.98%	87,650	6.01%
6400	Instruct. Staff Training Services	N/A	104,017	91,063	-12.45%	127,533	40.05%
7300	School Administration	Principals, Assistant Principals, Clerical Specialists, Behavior Specialists, Registrars, and Bookkeepers	5,020,824	5,243,935	4.44%	5,789,914	10.41%
7400	Facilities Acquisition & Construction	N/A	6,328,598	5,673,901	-10.35%	5,937,297	4.64%
7600	Food Services	N/A	2,356,652	2,500,204	6.09%	2,498,866	-0.05%
7800	Pupil Transfer Services	N/A	2,154,598	2,133,714	-0.97%	2,240,431	5.00%
7900	Operation of Plant	Security Guards	6,983,217	6,981,736	-0.02%	7,366,206	5.51%
9102	Child Care Supervision	Part Time After School Care Staff	543,503	564,129	3.80%	591,257	4.81%
9900	Athletics	Assistant Athletic Director	299,214	339,959	13.62%	382,318	12.46%
<b>Total Expenditures</b>			<b>\$ 52,979,699</b>	<b>\$ 53,234,240</b>	<b>0.48%</b>	<b>\$ 56,022,610</b>	<b>5.24%</b>

## FY2019 Percent of Expenses by Function



- |                                       |   |
|---------------------------------------|---|
| ■ K-3 Basic - 13.74%                  | ■ 4-8 Basic - 19.74%                            |
| ■ 9-12 Basic - 12.8%                  | ■ Intensive English/ESOL - 0%                   |
| ■ Exceptional Student Program - 4.63% | ■ Vocational 6-12 - 0.27%                       |
| ■ Substitute Teachers - 0.69%         | ■ School/Other - 0.07%                          |
| ■ Guidance Services - 2%              | ■ Instruct Media Services - 1.39%               |
| ■ ESE Specialist - 0.16%              | ■ Instruct. Staff Training Services - 0.23%     |
| ■ School Administration - 10.33%      | ■ Facilities Acquisition & Construction - 10.6% |
| ■ Food Services - 4.46%               | ■ Pupil Transfer Services - 4%                  |
| ■ Operation of Plant - 13.15%         | ■ Child Care Supervision - 1.06%                |
| ■ Athletics - 0.68%                   |   |

\*Total Expenditures are being presented two different ways, by Function and by Object, as shown on pages 50 and 52. The Function describes the activity for which a service or material is acquired (Food Services, Instruction K-3, etc.) while the Object describes the service or commodity obtained as the result of a specific expenditures (Personnel, Capital, Operation, etc.)

# RELATIONSHIP OF ORGANIZATIONAL UNITS BY SCHOOL OBJECT

OBJECT: The object code is used to describe the service or commodity obtained as a result of a specific expenditure.

<u>School Object</u>	<u>Description</u>
----------------------	--------------------

**Personnel**

100 – 199	<u>Salaries</u> – Amounts paid to employees of the school system who are considered to be in positions of a permanent nature.
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200 – 299	<u>Employee Benefits</u> – Expenditures on behalf of the employee. These amounts are not included in the gross salary, but are in excess of that amount. Such payments are fringe benefits, while not paid directly to the employee, are part of the cost of personnel services.
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**Operating**

300 – 399	<u>Purchased Services</u> – Amounts paid for services rendered by personnel who are not on the school payroll. While a product may or may not result from the transaction, the primary reason for the purchase is the service provided in order to obtain the desired results. Included in this category are services rendered by architects, lawyers, consultants, etc.
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400 – 499	<u>Energy Services</u> – Expenditures for various types of expenses such as electricity.
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500 – 599	<u>Materials and Supplies</u> – Amounts paid for items expendable in nature that are consumed, worn out, or deteriorated in use. Consumable supplies for the operation of the school, expenditures for textbooks, workbooks, periodicals for the media center, and computer items and equipment less than \$1,000 in initial cost are included in this category.
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**Capital**

600 – 699	<u>Capital Outlay</u> – Expenditures for the acquisition of fixed assets or additions of fixed assets. These expenses include land and the improvement, construction, and additions to buildings. Computer equipment and equipment such as machinery with an initial purchase value greater than \$1,000 are also included in this category.
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**Other**

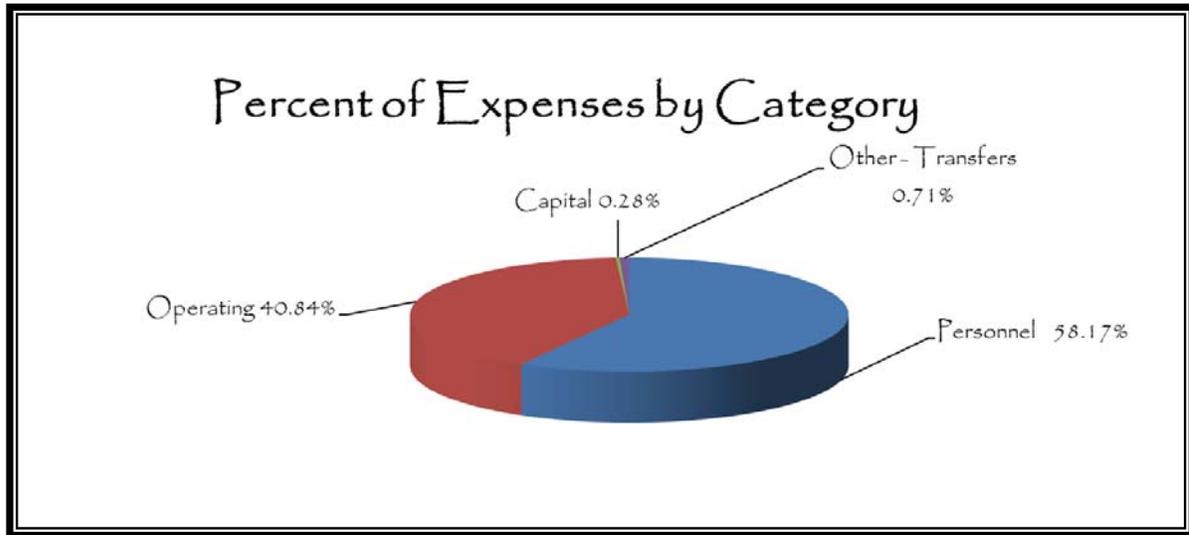
700 – 799	<u>Interest Expense</u> – Expenditures from current funds for interest on serial bonds.
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800 – 899	<u>Loss on Disposition of Assets</u> – The excess of the carrying value of the disposed asset over the financial inflows generated from the disposition.
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900 – 999	<u>Transfers</u> – Interfund transactions within the same government reporting entity except loans and reimbursements.
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## 2018-19 Expenditures by Function & Object

Function		Personnel	Operating	Capital	Other - Transfers	Total	% of Total
5101	K-3 Basic	\$ 7,237,410	\$ 457,193	\$ -	\$ -	\$ 7,694,603	13.74%
5102	4-8 Basic	10,339,507	720,458			11,059,965	19.74%
5103	9-12 Basic	6,288,263	859,854	22,000		7,170,117	12.80%
5130	Intensive English/ESOL		1,921			1,921	0.00%
5250	Exceptional Student Program	2,139,954	452,288			2,592,242	4.63%
5300	Vocational 6-12	135,631	16,200			151,831	0.27%
5901	Substitute Teachers	388,301				388,301	0.69%
5919	School/Other	41,729				41,729	0.07%
6120	Guidance Services	1,090,364	30,178			1,120,542	2.00%
6200	Instruct Media Services	578,578	201,309			779,887	1.39%
6303	ESE Specialist	87,650				87,650	0.16%
6400	Instruct. Staff Training Services		127,533			127,533	0.23%
7300	School Administration	3,511,519	2,189,095	89,300		5,789,914	10.33%
7400	Facilities Acquisition & Construction		5,937,297			5,937,297	10.60%
7600	Food Services		2,466,862	32,004		2,498,866	4.46%
7800	Pupil Transfer Services		2,240,431			2,240,431	4.00%
7900	Operation of Plant	82,858	6,867,967	16,000	399,381	7,366,206	13.15%
9102	Child Care Supervision	545,503	45,754			591,257	1.06%
9900	Athletics	116,069	266,249			382,318	0.68%
<b>Total</b>		<b>\$32,583,336</b>	<b>\$22,880,589</b>	<b>\$159,304</b>	<b>\$ 399,381</b>	<b>\$56,022,610</b>	<b>100.00%</b>



\*Total Expenditures are being presented two different ways, by Function and by Object, as shown on pages 50 and 52. The Function describes the activity for which a service or material is acquired (Food Services, Instruction K-3, etc.) while the Object describes the service or commodity obtained as the result of a specific expenditures (Personnel, Capital, Operation, etc.)

# PERSONNEL CHANGES

The proposed budget provides for the following personnel changes by school function.

FY 2019 Changes in Staffing Levels							
School Function		2017-18 Existing Positions		2018-19 New Positions		2018-19 Total Positions	
		F/T	P/T	F/T	P/T	F/T	P/T
5101	K-3 Basic	95.45	46.00	(1.34)		94.11	46.00
5102	4-8 Basic	135.55	22.00	0.34		135.89	22.00
5103	9-12 Basic	85.00				85.00	0.00
5250	Exceptional Student Education	28.00	4.00			28.00	4.00
5300	Vocational 6-12	2.00				2.00	0.00
6120	Guidance Services	15.00				15.00	0.00
6200	Instruct Media Services	8.00	1.00			8.00	1.00
6303	ESE Specialist	1.00				1.00	0.00
7300	School Administration	42.00	2.00			42.00	2.00
7900	Operation of Plant	3.00		(1.00)		2.00	0.00
9102	Child Care Supervision		74.00		2.00	0.00	76.00
9900	Athletics	1.00				1.00	0.00
<b>Total</b>		<b>416</b>	<b>149</b>	<b>(2.00)</b>	<b>2.00</b>	<b>414</b>	<b>151</b>

The overall personnel changes to the 2018-19 budget are the elimination of two full-time positions and addition of two part-time positions. In an effort to better meet the special needs of our student population and be fiscally responsible, the following changes were made:

At East Elementary, one F/T Reading Specialist, one F/T ESE Support Facilitator and two P/T After School Care Counselors were added and one F/T Speech Therapist position was eliminated. One F/T Registrar was reclassified from Central Middle to West Elementary. One F/T ESE teacher was reclassified from Central Elementary to Central Middle, and one F/T School Clerical Specialist I position was converted to a contractual position, also at Central Elementary and Central Middle. Three F/T intermediate teacher positions were eliminated and one F/T Technology & Instruction Supervisor was added at the FSU Elementary. At the Academic Village, one Interventionist was added, one registrar was converted to a contractual position, and one Security Monitor position was converted to a contractual Security Specialist position. Finally, one F/T Administrative position was reclassified from Central Middle and re-assigned to East Elementary, Central Middle, Academic Village and FSU Elementary. The net effect of these personnel changes decreased the 2018-19 charter school budget by \$27,440.

For more detail on changes in positions by site, refer to pages 105 to 117 in the Budget Overview Section.

# ADMINISTRATION

The Pembroke Pines Charter School System (PPCS) is municipally run by the City of Pembroke Pines and consequently, the City of Pembroke Pines is directly involved in the oversight of the schools everyday operations. As such, the City of Pembroke Pines provides administrative support to the schools on a daily basis and in return, the charter schools are charged an administrative fee. The budgeted administrative fee for FY2017-18 is approximately \$1,099,915. Administrative services provided for this fee include:

- Superintendent – The City Manager functions as the PPCS Superintendent.
- Governing Board - The City Commission functions as the PPCS governing board, and are responsible for the fiscal management of school operations.
- City Clerk – Maintaining the schools’ public records and providing informational assistance to the public involving all school related requests.
- Human Resources - Provides support in the recruitment of school employees, benefits management, job classification, salary administration, and records management.
- Payroll Department - Provides timekeeping and paycheck processing for the schools.
- Finance Department – Responsible for all transactional accounting for the charter schools including but not limited to accounts payable, accounts receivables, preparation and maintaining charter school financial data and reports.
- Purchasing/ Contract Administrations - Assists in the acquisition of supplies, services and construction for the school system.

By utilizing this dual-role model, the Pembroke Pines Charter School system has been able to efficiently manage administrative tasks, thus effectively keeping administrative costs incurred by the school system low.

## TRANSPORTATION

The Charter Schools' transportation system is currently contracted with The Transportation Authority. A fleet of 49 buses, five of which are wheelchair accessible, provides transportation services to just over 2,300 students who live over 2.0 miles away from the school. The State is currently funding this service at \$391 per rider. In an effort to supplement State transportation revenues, the charter schools receive additional revenue from the rental of our school buses to outside customers when they are not being utilized for school-related field trips and sporting events. They are rented at a charge of \$60 per hour. The total budgeted revenues for FY2018-19 are \$1,412,833. The expenses for this service total \$2,240,431. The unfunded balance of \$827,598 is subsidized by the Charter Schools.

School	# of riders	% of riders	State Revenue	Other Transportation Revenue	Total Revenue
Elementary School	390	20%	\$ 152,490	\$ 171,534	\$ 324,024
FSU Elementary *	74	11%	0*	60,410	60,410
Middle School	639	48%	249,849	117,173	367,022
Acadmic Village	1,233	59%	482,103	179,274	661,377
<b>Total</b>	<b>2,336</b>	<b>39%</b>	<b>\$ 884,442</b>	<b>\$ 528,391</b>	<b>\$ 1,412,833</b>

\* Lab Schools do not qualify for transportation revenue from the State

## FOOD SERVICE

The Charter Schools' food service is currently contracted with Chartwells Dining Services. This vendor provides daily breakfast and lunch service at a price comparable to the local school district, and must comply with the USDA National School Lunch Program/ School Breakfast Program. In 2018-19, total revenues in the amount of \$2,773,811 are budgeted to be received from the Federal Government and Food Sales. The expenses for this service total \$2,498,866. The schools are anticipating a profit in the amount of \$274,945. For FY2018-19, various marketing measures will be implemented in an effort to increase school meal program participation. The State's Wellness Plan, which promotes the development of healthy food choices, is incorporated in the daily menu planning.

School	# of Students Receiving Free Meals	# of Students Receiving Reduced Meals	Total	% of school population Free/Reduced
Elementary School	834	85	919	48%
Middle School	514	49	563	42%
Academic Village	749	74	823	39%
FSU Elementary	290	30	320	46%
<b>Total</b>	<b>2,387</b>	<b>238</b>	<b>2,625</b>	<b>43%</b>

## LEASE PAYMENT

The charter school system does not have a Debt Service Fund. The Schools lease their elementary, middle, and high school buildings from the City of Pembroke Pines for a varying annual lease payment. These payments are based on the total debt service requirements of the debt issued by the City of Pembroke Pines for the purchase of land and construction of the school campuses.

Below is a brief description of the long term debt, which is reported in the City's financial statements, used to build the Pembroke Pines FSU Charter Elementary School:

In 2001, the City issued Public Improvement Revenue Bonds, Series 2001 for \$19,600,000 of which approximately \$7,100,000 was used to finance the construction of the City of Pembroke Pines/Florida State University Charter Elementary School. Effective October 1, 2013, there is no outstanding balance for the Series 2001 Bonds. In December 2006, \$10,985,000 of the Public Improvement Revenue Bonds, Series 2001 was advance refunded by a portion of the \$29,720,000 Public Improvement Revenue Refunding Bonds, Series 2006. In October 2016, \$29,720,000 of the Public Improvement Revenue Bonds, Series 2006 were refunded by \$17,386,400 Public Improvement Revenue Refunding Bonds, Series 2016, which resulted in rent savings of approximately \$295,000 annually for all the Charter Schools.

In 2008, the City issued the Charter School Revenue Bonds, Series 2008 for \$64,095,000 and used approximately \$3,360,000 to finance the construction of 12 new classrooms for the City of Pembroke Pines/Florida State University Charter Elementary School. On May 17, 2011, the City remarketed the Series 2008 Bonds to Wells Fargo and obtained a variable rate of SIFMA rate plus 0.89% for a three year term. On May 29, 2014, the City remarketed the Series 2008 Bonds to PNC Financial Service Group (the "Bank") and obtained a variable rate of SIFMA rate plus 0.59% for a four year term, which resulted in rent savings of approximately \$139,000 annually for all the Charter Schools (City of Pembroke Pines, Florida FSU Charter Elementary School Financial Statements for the Fiscal Year Ended June 30, 2017).

Below is a brief description of the long term debt, which is reported in the City's financial statements, used to build the Pembroke Pines Charter Elementary Schools, Middle Schools, and High School:

The City borrowed \$10,000,000 from a bank in December 1997 of which approximately \$8,000,000 was used to finance the acquisition of land and construction of the Elementary Schools. In 1998, the City issued Public Improvement Revenue Bonds, Series 1998 for \$24,055,000 of which approximately \$12,500,000 was used to finance the construction of the Middle School, and the purchase and development of the site for the City's Charter High School. During 1999, the City issued Capital Improvement Revenue Bonds, Series 1999 for \$45,240,000 of which approximately \$31,000,000 was used to finance the construction of the City of Pembroke Pines Charter High School and further expansion of the Schools. During 2001, the City issued Charter School Revenue Bonds, Series 2001A and 2001B for \$31,910,000 and \$20,060,000, respectively, which were used to finance the construction of the City of Pembroke Pines Charter Central Campus and the shared-use facility located at the Academic Village Charter High School Campus.

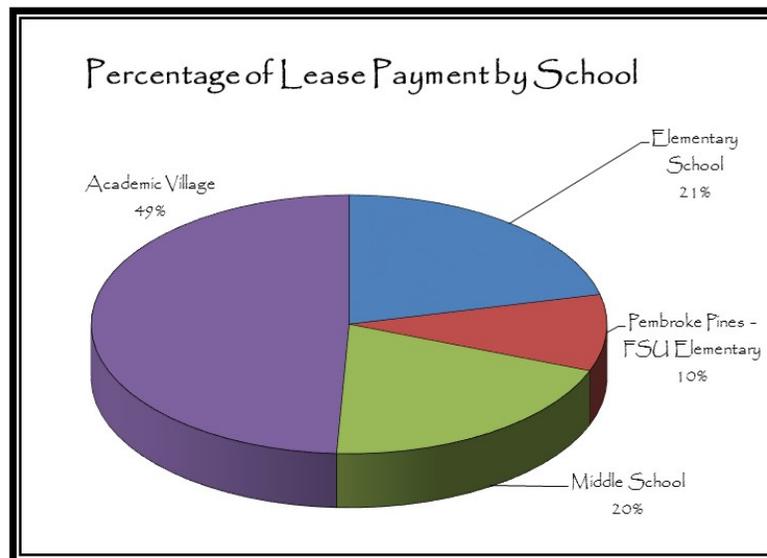
On December 1, 2006, \$18,935,000 of the Public Improvement Revenue Bonds, Series 1998, and \$10,985,000 of the Public Improvement Revenue Bonds, Series 2001 were advance refunded by the City's \$29,720,000 Public Improvement Revenue Refunding Bonds, Series 2006. Also on

December 1, 2006, \$28,100,000 of the Capital Improvement Revenue Bonds, Series 1999 was advance refunded by a portion of the City's \$45,050,000 Capital Improvement Revenue Refunding Bonds, Series 2006. In October 2016, \$29,720,000 of the Public Improvement Revenue Bonds, Series 2006 were refunded by \$17,386,400 Public Improvement Revenue Refunding Bonds, Series 2016, which resulted in rent savings of approximately \$295,000 annually for all the Charter Schools. In May 2017, \$30,505,000 of the Capital Improvement Revenue Refunding Bonds, Series 2006 was refunded by a portion of the City's \$45,960,000 Capital Improvement Revenue Refunding Bonds, Series 2017, which resulted in rent savings of approximately \$151,000 annually for all of the Charter Schools.

On March 25, 2008, the City advance refunded the Charter School Revenue Bonds, Series 2001A and 2001B, and constructed thirty-eight (38) additional classrooms for the City of Pembroke Pines Charter Schools and twelve (12) new classrooms for the City of Pembroke Pines/Florida State University Charter Elementary School by issuing the Charter School Revenue Bonds, Series 2008 for \$64,095,000. This was done to comply with the State's Class Size Amendment. The Amendment allows for no more than 18 students in Kindergarten through Third grade classrooms and 22 students in each Fourth through Fifth grade classroom. On May 17, 2011, the City remarketed the Series 2008 Bonds to Wells Fargo and obtained a variable rate of SIFMA rate plus 0.89% for a three year term. On May 29, 2014, the City remarketed the Series 2008 Bonds to PNC Financial Service Group (the "Bank") and obtained a variable rate of SIFMA rate plus 0.59% for a four year term, which resulted in rent savings of approximately \$139,000 annually for all the Charter Schools, including the FSU Charter School. The Schools remit a yearly rental fee to the City for the use of the facilities that were constructed by the City (City of Pembroke Pines, Florida Charter Schools Financial Statements for the Fiscal Year Ended June 30, 2017).

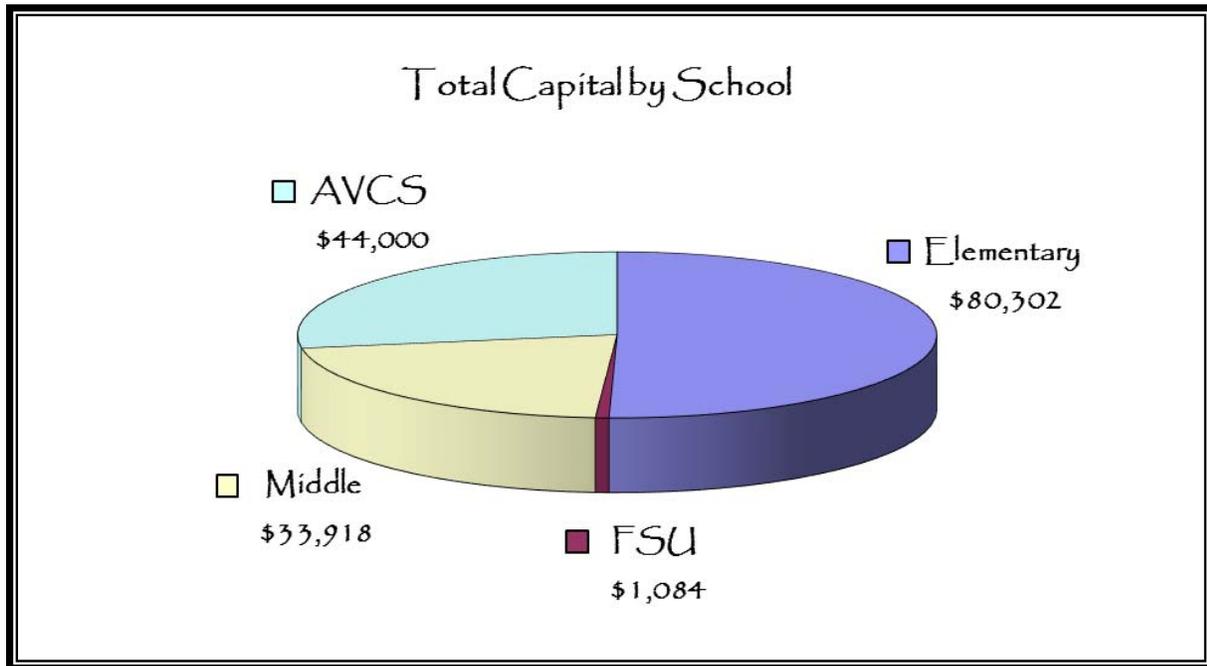
The table below represents the 2018-2019 lease payment charged to the different charters.

School	2018-19 Annual Lease Payment	Number of Campuses	Size of Campus (in sq. ft.)
Elementary School	\$ 1,264,502	3	195,481
Pembroke Pines - FSU Elementary	\$ 567,680	1	57,485
Middle School	\$ 1,182,433	2	141,995
Academic Village	\$ 2,922,682	1	223,570
<b>Total</b>	<b>\$ 5,937,297</b>	<b>7</b>	<b>618,531</b>

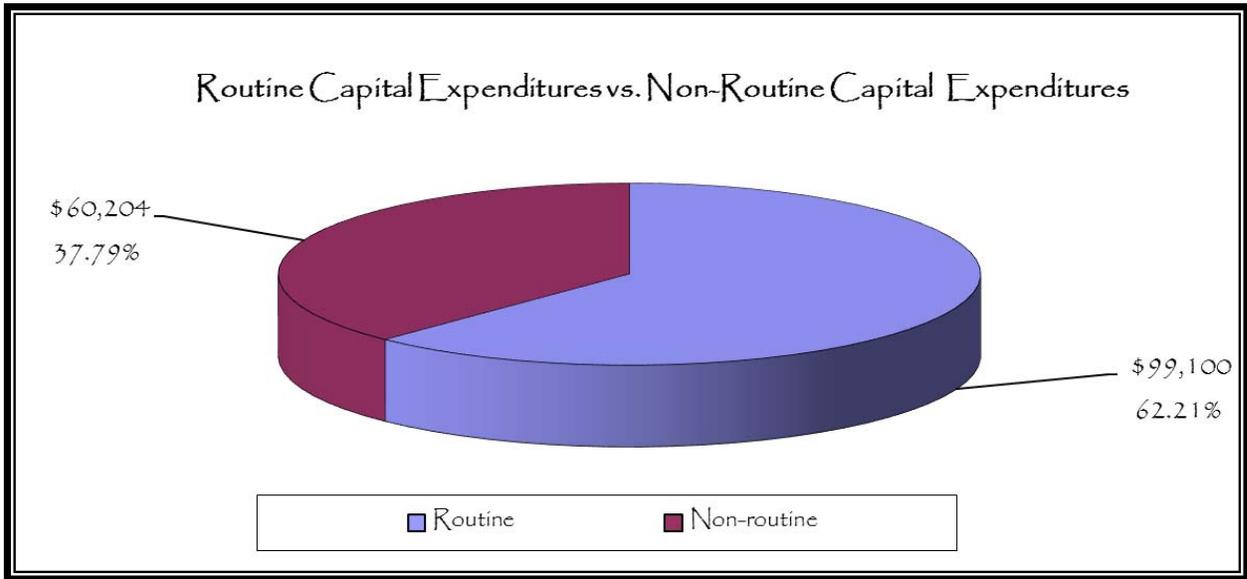


# CAPITAL EXPENDITURES

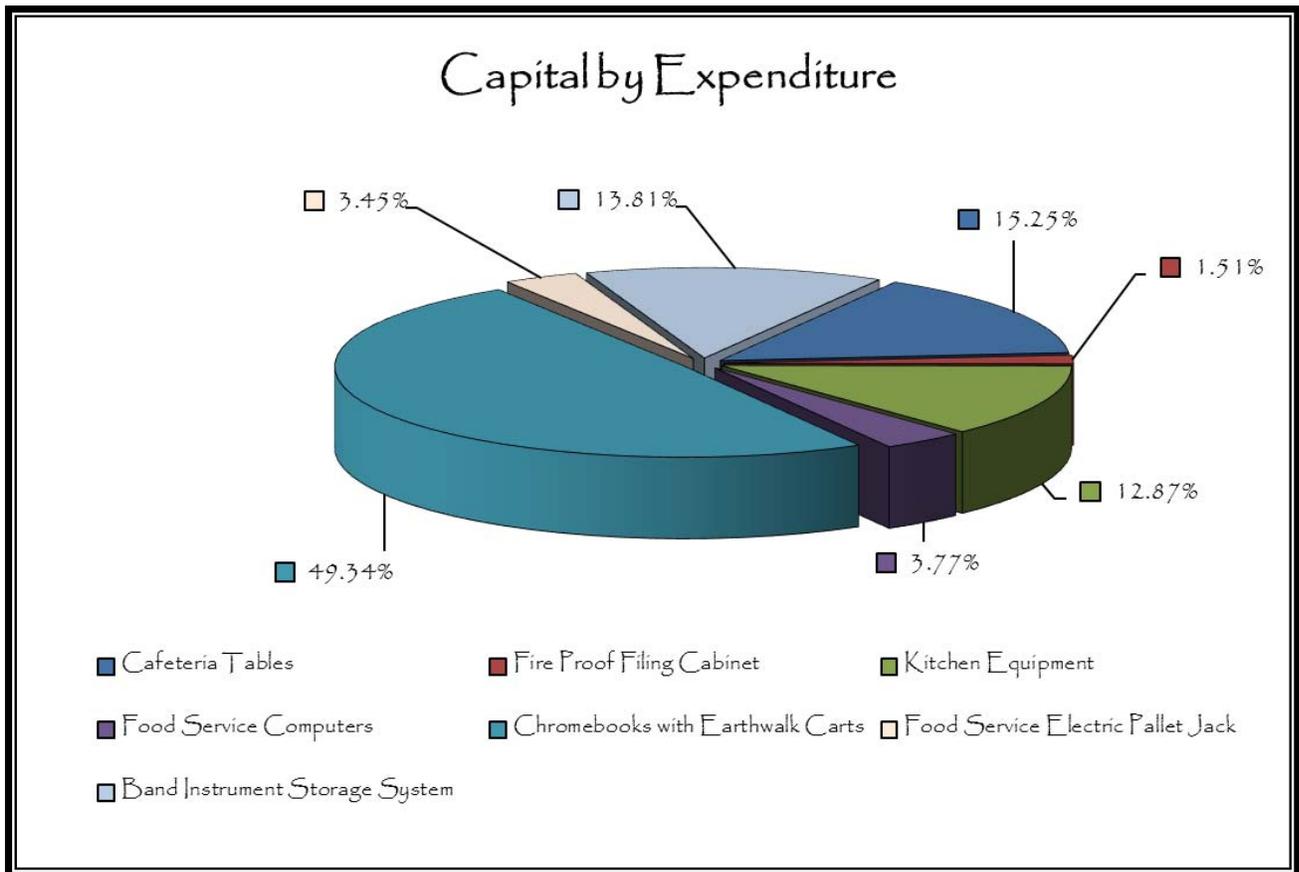
Capital expenditures are defined as all charges incurred to acquire equipment, land, buildings, improvements of land or buildings, fixtures, and other permanent improvements with a value in excess of \$1,000 and a useful life expectancy of greater than 1 year. In the 2018-19 school year, \$159,304 has been allocated from the operating budget for capital expenditures.



The total \$159,304 of capital expenditures includes both routine (*technology equipment such as chromebooks with carts and kitchen equipment*) and non-routine (*Food Service Computers, Food Service Electric Pallet Jack, File Cabinets, a Band Instrument Storage System and Cafeteria tables*) expenditures. This year's routine capital expenditures will not impact the schools' operating budget as these expenditures will replace older outdated models. There were no major capital technology expenditures budgeted in the 2019FY due to the charter schools' participation in the City of Pembroke Pines Technology Modernization Project (TMP). As a result, the charter schools are charged an "IT/Telecommunications Services" fee in lieu of any major capital technology expenditures, with the exceptions of new infrastructure projects or equipment that are not part of the original scope of the TMP. The Charter Schools do not have any major capital projects in the 2018-19 fiscal year due to the lack of capital project funds. For more information, please see our Capital Improvement Program (CIP) section.



Non-routine capital expenditures, such as file cabinets, band instrument storage system and cafeteria tables will not require any additional personnel, maintenance or utility. The food service pallet jack and computers are the only non-routine capital expenditures in the 2018-19 budget that will increase the future operating costs; however the increase in electricity usage would be minor.



## 2018-19 Routine Capital Expenditures by School

Elementary School	
Capital Description	Amount
Chromebooks with Earthwalk Carts	\$ 52,100
Kitchen Equipment	12,250
<b>Total</b>	<b>\$ 64,350</b>
Middle School	
Capital Description	Amount
Chromebooks with Earthwalk Carts	\$ 26,500
Kitchen Equipment	3,250
<b>Total</b>	<b>\$ 29,750</b>
Academic Village Charter School	
Capital Description	Amount
Kitchen Equipment	\$ 5,000
<b>Total</b>	<b>\$ 5,000</b>
<b>Total routine capital</b>	<b>\$ 99,100</b>

## 2018-19 Non-routine Capital Expenditures by School

Elementary School			
Capital Description	Amount	Operating Impact	Impact Value
Food Service Mgr. Computers	\$ 2,501	Minor increase in electricity usage	\$ 15
Food Service Electric Pallet Jack	2,751	Minor increase in electricity usage	20
Cafeteria Tables	8,300	No Impact	
File Cabinet	2,400	No Impact	
<b>Total</b>	<b>\$ 15,952</b>	<b>Total</b>	<b>\$ 35</b>
FSU Elementary			
Capital Description	Amount	Capital Description	Amount
Food Service Mgr. Computers	\$ 167	Minor increase in electricity usage	\$ 15
Food Service Electric Pallet Jack	917	Minor increase in electricity usage	20
<b>Total</b>	<b>\$ 1,084</b>	<b>Total</b>	<b>\$ 35</b>
Middle School			
Capital Description	Amount	Operating Impact	Impact Value
Food Service Mgr. Computers	\$ 2,334	Minor increase in electricity usage	\$ 15
Food Service Electric Pallet Jack	1,834	Minor increase in electricity usage	20
<b>Total</b>	<b>\$ 4,168</b>	<b>Total</b>	<b>\$ 35</b>
Academic Village Charter School			
Capital Description	Amount	Capital Description	Amount
Food Service Mgr. Computers	\$ 1,000	Minor increase in electricity usage	\$ 15
Band Instrument Storage System	22,000		
Cafeteria Tables	16,000	No Impact	
<b>Total</b>	<b>\$ 39,000</b>	<b>Total</b>	<b>\$ 15</b>
<b>Total non-routine capital</b>	<b>\$ 60,204</b>	<b>Total operating impact</b>	<b>\$ 120</b>

# LONG-TERM FORECASTING

The Pembroke Pines Charter Schools are unique in that they are municipally-run by the City of Pembroke Pines. Consequently, the Charter Schools are not a designated taxing authority and are fiscally dependent on state-shared and federal grant revenues. Therefore, every Charter School annual operating budget is guided and restricted by state and federal legislative decisions for funding. State-shared and federal revenues comprise 85.12% of the Charter School 2018-19 revenue projection, with the remaining 14.88% anticipated from other various sources, such as contributions or service charge revenues. Thus, 100% of the Charter School annual revenue income projection is classified exclusively under the Special Revenue Fund. To give a comparison, a typical school district with a taxing authority designation has a General Fund, Debt Service Fund, Capital Project Fund, Special Revenue Fund, Proprietary and Fiduciary Funds, due to the fact that they have multiple sources of incoming revenue aside from local, state and federal aid. Based solely on average revenue per FTE for the past ten fiscal years, the table below depicts projected state and federal revenues for upcoming fiscal years:

<b>State Shared Revenue Trend</b>			
<b>2018-19</b>	<b>2019-20</b>	<b>2020-21</b>	<b>2021-2022</b>
\$ 46,433,309	\$ 46,651,546	\$ 46,870,808	\$ 47,091,101
<b>Federal Grant Revenue Trend</b>			
<b>2018-19</b>	<b>2019-20</b>	<b>2020-21</b>	<b>2021-2022</b>
\$ 1,251,376	\$ 1,416,933	\$ 1,604,393	\$ 1,816,655

Being constrained to state and federal aid poses challenges to long-term forecasting models, as budget decisions are conditional on anticipated state-shared appropriations and federal funding amounts that are not approved and released to Charter School Administration until late in the budget planning process. Despite the limited funding resources and challenges, the Charter Schools continue to seek methods of maximizing resources and efficiencies within its annual operating budget in an effort to develop long term financial goals in alignment with the Charter School mission, educational goals and objectives. All long term financial goals are based on the following assumptions and strategies:

- Charter School Administration will continue to negotiate with employee collective bargaining units to lower the impact of personnel costs.
- Current programs and services will be maintained.
- Increase the fund balance to the 10% target goal through pursuing new revenue sources.
- Find innovative ways of conducting business that will ultimately reduce operating expenses.
- Maintain an objectively prioritized capital improvement plan that establishes priorities primarily for replacement and maintenance projects.
- Ensure the current budget prioritizes the correction of unsafe conditions, and provides for preventative maintenance of existing equipment and technology as to enable them to reach their useful life cycles.

To demonstrate its commitment to discovering opportunities to maximize efficiency, the City of Pembroke Pines approved and entered an energy savings agreement with BGA Inc., a ConEdison Solutions Company, and negotiated for the installation of Energy Conservation Measures (ECM) at the Charter Schools for the amount of \$6,895,453. This contracted amount is to be paid to BGA Inc. plus interest over an approximate 18 year period by utilizing the expected annual savings generated as a result of the ECM measures installed. The main concept of the agreement is that operating funds typically utilized to pay for energy and maintenance expenses will be reduced as a result of the installed ECM measures. The savings from those reduced expenses will be utilized to repay BGA Inc., resulting in a zero net cost to the Charter Schools. If the expected annual savings are not achieved, BGA, Inc. will cover the difference. The table below describes the ECM Measures expected to be installed, the 2018-19 Expected Annual Savings and the project design costs. Each ECM is further itemized by its correlating annual utility savings, material savings and avoided capital costs.

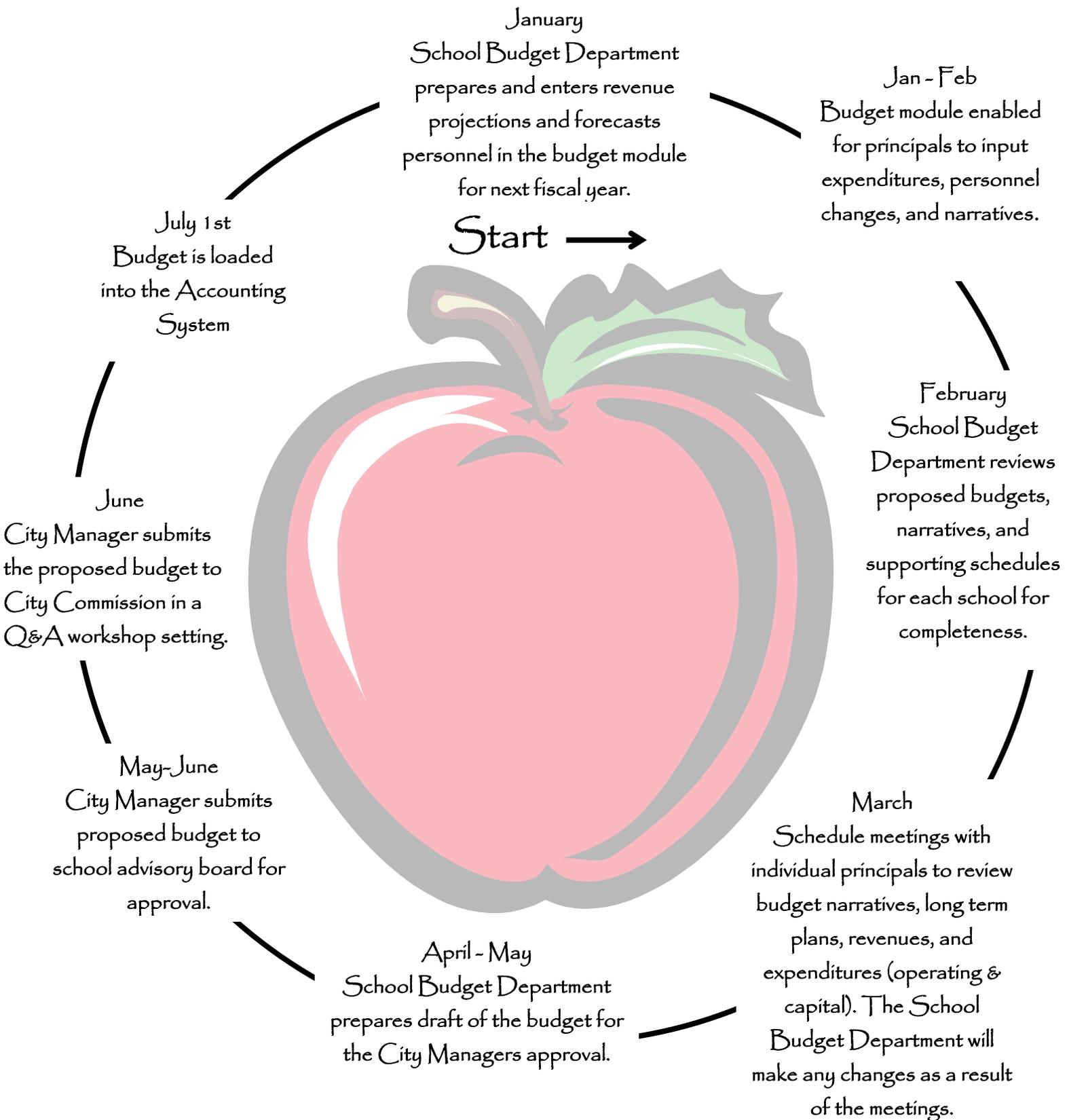
ConEdison Savings Project					
	Total Energy Savings Project Cost	2018-19 Expected Annual Savings	2018-19 Expected Annual Total Utility Savings	2018-19 Expected Annual Total Material Savings	2018-19 Expected Annual Avoided Capital Cost
Lighting & Controls	\$ 1,249,988	\$ 143,762	\$ 120,450	\$ 23,312	\$ -
Water Conservation	\$ 132,147	\$ 23,899	\$ 22,643	\$ 1,256	\$ -
HVAC Controls	\$ 617,783	\$ 79,534	\$ 79,534	\$ -	\$ -
Roofing	\$ 1,042,372	\$ 134,751	\$ 9,095	\$ -	\$ 125,656
Mechanical Equipment Replacement	\$ 2,799,250	\$ 110,913	\$ 81,384	\$ 29,529	\$ -
Chiller Plant Refurbishment	\$ 282,521	\$ 8,166	\$ -	\$ 8,166	\$ -
Pool VFD	\$ 58,192	\$ 3,284	\$ 3,284	\$ -	\$ -
Pool Chlorine Generator	\$ 122,230	\$ 7,453	\$ (2,788)	\$ 10,241	\$ -
Design & GC Costs	\$ 590,970				
<b>PROJECT SUMMARY</b>	<b>\$ 6,895,453</b>	<b>\$ 511,762</b>	<b>\$ 313,602</b>	<b>\$ 72,504</b>	<b>\$ 125,656</b>

The table below depicts the realized savings over estimated savings for fiscal year 2017-18.

**Table 1: Guaranteed versus Verified Annual Savings for Guaranteed Period Year 2**

ECM DESCRIPTION	GUARANTEED ANNUAL UTILITY SAVINGS	VERIFIED ANNUAL UTILITY SAVINGS	OPERATION AND MAINTENANCE SAVINGS	TOTAL PROJECT SAVINGS	EXCESS/ SHORTFALL (DIFFERENCE)
ECM 1: Interior and Exterior Lighting Improvements and Controls	\$ 118,956	\$ 138,797	\$ 23,424	\$ 162,222	\$ 19,841
ECM 2: Water Conservation Measures	\$ 21,984	\$ 22,866	\$ 1,284	\$ 24,150	\$ 883
ECM 3: Mechanical Equipment Replacements	\$ 76,713	\$ 80,750	\$ 37,857	\$ 118,607	\$ 4,038
ECM 4: Energy Management Control Systems	\$ 74,968	\$ 78,914	\$ -	\$ 78,914	\$ 3,946
ECM 5: Roof Improvements	\$ 8,830	\$ 9,295	\$ 125,656	\$ 134,950	\$ 465
ECM 6: Academic Village Pool VFDs and Control System	\$ 3,188	\$ 3,356	\$ -	\$ 3,356	\$ 168
ECM 7: Academic Village Pool Hypochlorite Generation	\$ (2,628)	\$ (2,497)	\$ 10,285	\$ 7,788	\$ 131
<b>TOTALS</b>	<b>\$ 302,011</b>	<b>\$ 331,482</b>	<b>\$ 198,505</b>	<b>\$ 529,987</b>	<b>\$ 29,471</b>

# Charter School Budget Calendar



# BUDGET PLAN

## Budget Preparation/Development

1. January: the School Budget Department enters revenue projections and forecasts personnel in the budget module. The following steps are followed to project revenues:
  - Forecast student enrollment for each school
  - The State's Florida Education Finance Program (FEFP) per student allocation is projected by the State and provided to the charter school.
  - Rent is forecast based on existing agreements and availability of facility rental space.
  - Capital Outlay funding is determined by the State based on available funding.
  - Federal and State grants are applied for based on availability.

The following steps are followed to forecast personnel.

- Review existing staffing requirements to ensure adequate coverage for student needs.
- Review salary structure to ensure competitiveness with the district.
- Supplements are reviewed and approved by the budget department.
- Benefits such as Workers Compensation, Life Insurance, Health Insurance, and Pension are calculated for each qualifying employee.

In the beginning of January, Principals or his/her designee is given access to the Budget Module to input expenditures, personnel changes, and narratives. The Budget Module provides the following tools that facilitate the preparation and completion of the budget process:

- a. Defined object codes required by the Department of Education (DOE) Financing Accounting for Local and State School Systems.
  - b. An alphabetical listing of object codes for expenditure accounts.
  - c. A current personnel roster.
  - d. Computer-generated budget worksheets showing actual expenditures for the prior and current years; the current working budget; and a status quo personnel cost projection.
2. Each individual Principal prepares a proposed budget comprised of the following:
    - a. Mission
    - b. Goals (Educational & Operational)
    - c. Objectives
    - d. Major Functions and Activities
    - e. Budget Highlights
    - f. Prior-year Accomplishments
    - g. Performance Measures
    - h. Revenue and/or Expenditure projections by line item
  3. February: the School Budget Department reviews proposed budgets, narratives, and supporting schedules for each school for accuracy and completeness.

4. March: the School Budget Department schedules meetings with individual Principals to review budget narratives, revenues and expenditures (operating and capital). In the same meeting, long term plans and goals are discussed with the Principals in regards to their feasibility and effects on the financial stability of the Charter School system. The School Budget Department will make any changes as a result of the meetings.
5. April: The School Budget Department prepares a draft for the City Manager's approval. In May-June, the City Manager submits proposed budget to the School Advisory Board for approval.
6. June: the City Manager submits the proposed budget to the City Commission in a workshop setting where Commission examines, recommends, and/or addresses any questions. Once fully examined, Commission approves the proposed budget with any requested revisions (if any).
7. July 1<sup>st</sup>: Budget is loaded into the Accounting System.

### Budget Adoption

8. The Charter School budget is approved via Resolution in a public hearing conducted by the City Commission. The adopted budget is integrated into the accounting software system effective July 1<sup>st</sup>. It establishes the legal authority to incur expenditures up to the appropriated amount for each line item.
9. Section 30.30(F) of the Code of Ordinances requires a majority affirmative vote of the quorum to adopt the budget that, prior to July 1<sup>st</sup>, is legally enacted through passage of a Resolution. Section 6.06 of the City Charter provides that no officer, department, or agency may legally expend or contract to expend amounts in excess of the amounts appropriated for any department, within an individual fund. Therefore, the legal level of control is at the department level.

### Budget Amendment

10. The adopted budget may be amended as follows:
  - a. The City Manager or his/her designee and the Principal approve line item adjustments within a school site or a school function.
  - b. The City Commission approves budget adjustments that transfer monies from fund to fund or interdepartmentally.
  - c. The City Commission may approve supplemental appropriations of revenues and expenditures. If this is done, adoption of an amended budget Resolution is required.

### Budget Monitoring/Control

The budget is monitored on a monthly basis to track variances between actual and budgeted amounts. Significant variances are investigated and compared to prior year. Changes are made to cover unacceptable variances. In addition, the budget staff reviews personnel requisitions and monitors Commission agendas for any financial impact. Accounting for encumbrances provides a means of controlling and monitoring the budgetary process. Approved capital projects and equipment purchases outstanding at the close of the current fiscal year are submitted to the Commission as a subsequent year's revision. Encumbrances do not constitute expenditures or liabilities in the current year, but instead are defined as commitments related to unperformed contracts for goods or services, which are only reported in governmental funds.

The hierarchy for reporting and budgetary control is as follows:

- a. Fund
- b. Acct/Function
- c. Division
- d. Project
- e. City Object
- f. School Function
- g. School Object

### Capital Budget Process

The Governing Board, the City Manager, and the Principals submit plans, which are incorporated as part of the Five-Year Capital Improvement Program (see 5-Year Capital Improvement Tab). The source of funding is identified 5 years before the actual expenditures are made. Capital expenditures are an integral part of the annual budget, and follow the same approval process as the operating budget.

## FUND STRUCTURE AND BASIS OF BUDGETING

### Fund Structure

For accounting purposes the Charter Schools are not viewed as individual entities but rather as a collection of smaller, separate entities known as funds. Funds are the control structures that ensure that public monies are spent only for those purposes authorized, and within the amounts authorized. Each of the Charter School funds

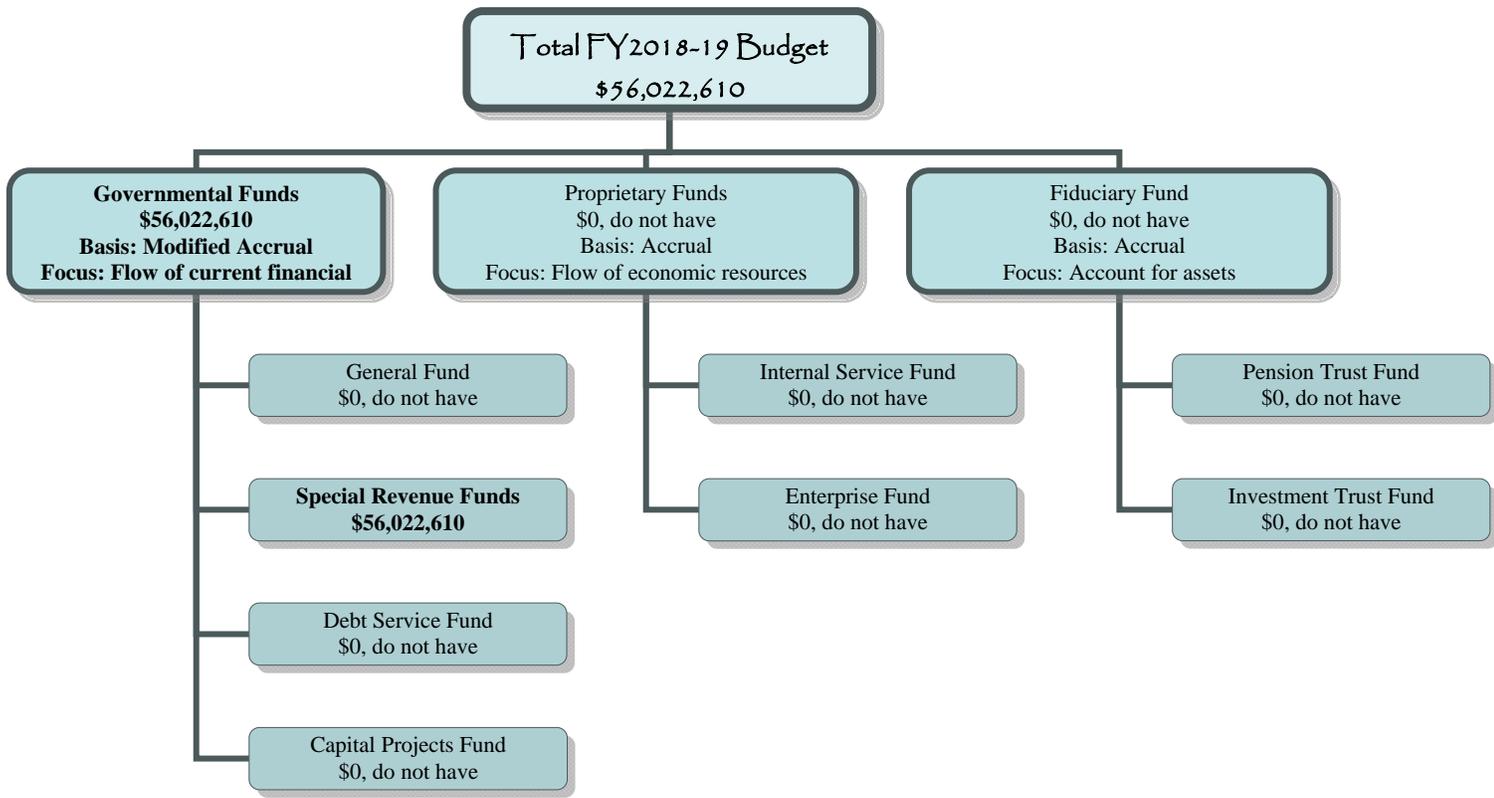
- ✓ has an annual appropriated budget
- ✓ is classified into one of four “fund types” and
- ✓ is grouped according to the type of activity that is involved in the fund

The Charter Schools are governmental fund type, and its activities are accounted for in four special revenue funds.

Four special revenue funds account for revenue sources that are legally restricted to expenditures for specific purposes:

1. Charter Elementary School (Fund 170)
2. Charter Middle School (Fund 171)
3. Academic Village Charter School (Fund 172)
4. FSU Charter Elementary School (Fund 173)

The City of Pembroke Pines Charter School, along with other school boards throughout the State of Florida, record and report all financial transactions using standards set by the Governmental Accounting Standards Board (GASB) and Generally Accepted Accounting Principles (GAAP).



**Basis of Budgeting**

The term "basis of budgeting" is used to describe when events or transactions are recorded and recognized. In the Modified Accrual Basis, revenues are recognized in the period when they become available and measureable and expenditures when the liability is incurred. In the Accrual Basis, revenues are recorded when earned, and expenses when the liability is incurred.

The budgets of the *governmental funds* (for example, the Charter Elementary School Fund, Charter Middle School Fund, Academic Village Charter School Fund, and FSU Charter Elementary School Fund) are prepared on a modified accrual basis of accounting. The Charter Schools uses the method of modified accrual basis for budgeting and accounting. See charts below.

<u>Government Funds</u>	<u>Operating Budget</u>	<u>Audited Financial Statements</u>
General Fund	Modified Accrual	Modified Accrual
Special Revenue Funds	Modified Accrual	Modified Accrual
Debt Service Funds	Modified Accrual	Modified Accrual
Capital Projects Funds	Modified Accrual	Modified Accrual
<b><u>Proprietary Funds</u></b>		
Internal Service Funds	Accrual	Accrual
<b><u>Fiduciary Funds</u></b>		
Pension (and Other Post Employment Benefits) Trust Funds	Accrual	Accrual

The Charter Schools apply all applicable GASB pronouncements as well as the following pronouncements issued on or before November 30, 1989, unless those pronouncements conflict with or contradict GASB pronouncements: Financial Accounting Standards Board (FASB) statements and interpretations, Accounting Principles Board (APB) opinions and Accounting Research Bulletins (ARBs).

During June 1999, the Government Accounting Standards Board (GASB) issued Statement No. 34. This statement established new accounting and financial reporting standards for state and local governments. The Charter Schools implemented the new financial reporting requirements of GASB 34. From a budgetary perspective, the statement requires a budget to actual comparison, showing both the original adopted budget and the final working budget.

### Strategies

The City of Pembroke Pines, in collaboration with the Charter Schools, have developed long-term strategic plans, as discussed in the Executive Summary to ensure our schools' success in the years to come. Our mission guides us each year in the budget planning process. We strive for student excellence; we recruit and retain quality teachers; we provide a challenging environment in which each and every student can obtain their full potential. Ultimately, every dollar received is used in the classrooms for student education.

Declining revenue is occurring simultaneously with increasing expenditures. Due to this, a strategic approach was used in the budget planning process. This required significant attention to revenue projections. This trend has caused us to take a cautious approach in forecasting. This budget reflects expenditure containment in response to the ever increasing cost of personnel and its benefits.

### Strategic Planning Process

The Charter Schools submit strategic plans to the Governing Board, the City Manager, and the Principals. These plans are developed by assessing past performance and results for each goal and objective. The implementation of each strategic plan is monitored and adjusted as necessary. These strategic plans are incorporated in both educational and fiscal goals, objectives and strategies.

### Effects of other Planning Processes on the Budget and Budget Process

There are many activities, events and other planning processes that guide the development of the budget and the budget process. At the center of the planning activities are the Charter Schools Mission Statement and Goals & Objectives. Effects of the other planning processes include: Building Preventative Maintenance Programs, Capital Improvement Programs, Current Economic Conditions, Federal & State Grant Requirements, Maintenance and Repair Programs, Staffing Formulas, Technology Plans, Utility and Fuel Prices, Vehicle Replacement Schedules, etc.

# BUDGET DEVELOPMENT GUIDELINES

## Financial Policies

The Charter School’s financial policies, compiled below, set forth the basic framework for the overall fiscal management of the schools. Operating independently of changing circumstances and conditions, these policies assist the decision-making process of the Charter Board and the School’s Administration. These policies provide guidelines for evaluating both current activities and proposals for future programs.

Most of the policies represent long-standing principles; traditions and practices that have guided the Charter Schools in the past and have helped maintain financial stability throughout their existence. They are reviewed annually as a decision making tool and to ensure their continued relevance in an ever-changing environment. Minor changes have been made in wording and organization to clarify the intent of some of the policies.

## Balanced Budget Policy

The extent to which total expenditures do not exceed total revenues and monies available in the fund balance, the budget will be considered balanced. The Charter Schools will use the following strategies to strive for a balanced budget: seek alternate sources of funding and utilize applicable procurement policies and procedures to ensure the lowest costs available for goods/services purchased. Should Actual Expenditures exceed Actual Revenue; the difference will be shown as Beginning Surplus and/or Estimated Budget Savings. The Charter Schools will strive to achieve a balanced budget.

<b>Adopted Budget</b>	<b>2016-17</b>	<b>2017-18</b>	<b>2018-19</b>
<b>Revenues</b>	\$ 52,979,699	\$ 53,234,240	\$ 56,022,610
<b>Expenditures</b>	\$ 52,979,699	\$ 53,234,240	\$ 56,022,610

## Operating Budget Policies

1. The Charter Schools will maintain at a minimum, an accessible cash reserve equivalent to four weeks of operating costs.
2. The Charter Schools pay for medical insurance for its employees. Employees assume the cost associated with dependent coverage.
3. No new or expanded services shall be implemented without implementing trade-offs of expenses or revenues at the same time. This applies to personnel, equipment and any other peripheral expenses associated with the service.
4. The Charter Schools shall continue to support a scheduled level of maintenance and replacement of its infrastructure and fleet. Expansions to the fleet must be justified based on growth of the Charter Schools.
5. The Charter Schools shall support capital expenditures that reduce future operating costs.
6. The Charter Schools will follow all applicable procurement policies set forth by the City of Pembroke Pines when acquiring goods and/or services.

7. The Charter Schools will purchase property insurance with a \$25,000 deductible.

### Capital Budget Policies

1. The Charter Schools have developed a multi-year plan for capital improvement that is updated annually with documentation of deviations from the plan.
2. The Charter Schools will maintain its physical assets at a level adequate to protect the Schools' capital investment and minimize future maintenance and replacement costs. The budget will provide for the adequate maintenance and the orderly replacement of the capital equipment from current revenues wherever possible.
3. The Charter Schools have provided sufficient funds to replace and upgrade equipment as well as to take advantage of new technology thereby ensuring that employees have safe and efficient tools to provide their service. It reflects a commitment to further automation and use of available technology to improve productivity in the Charter School's work force.
  - a. The objective for upgrading and replacing equipment includes: (1) normal replacement as equipment completes its useful life, (2) upgrades to new technology, and (3) additional equipment necessary to service the needs of the Charter Schools.
4. The Charter Schools will use the following criterion to evaluate the relative merit of each capital project. Capital expenditures will foster goals of:
  - a. Projects specifically included in an approved replacement schedule.
  - b. Projects that reduce the cost of operations.
  - c. Projects that significantly improve safety and reduce risk exposure.

### Revenue Policies

1. The Schools will attempt to maintain a diversified and stable revenue system as a shelter from short-run fluctuations in any single revenue source.
2. The Schools will attempt to obtain new revenue sources as a way of ensuring a balanced budget.
3. The Schools will establish building user charges at a level to recover the full cost (direct and indirect) of providing the service in the General Fund (Recreation Department).
4. The Schools will review fees/charges annually and will design or modify revenue systems to include provisions that automatically allow charges to grow at a rate that keeps pace with the cost of providing the service.

### Cash Management/Investment Policies

1. The Schools will deposit all funds received by 2:00 PM the next day.

2. Investment of School funds will emphasize preservation of principal; the objective will be to match or exceed the yield of the State Board of Administration.
3. The Schools will collect revenues aggressively, including any past due amounts owed.

### Debt Management & Limit Policies

Currently, the Charter Schools are not subject to legal debt limits since it does not have any general obligation debt. However, if the Charter Schools incurred future debt, that debt would be governed by the covenants of the individual bonds.

1. The Charter Schools may, as necessary, issue bond for capital improvement projects.
2. The Charter Schools will publish and distribute an official statement for each bond issue.
3. The Charter Schools will maintain bond reserves and sinking funds as required.

### Accounting, Auditing, and Financial Reporting Policies

1. An independent audit will be performed annually.
2. The Charter Schools will produce annual financial reports in accordance with Generally Accepted Accounting Principles (GAAP) as outlined by the Governmental Accounting Standards Board (GASB).

### Plan in case of Financial Urgency

Administration will implement the following six steps should the Pembroke Pines Charter Schools experience a budget crisis. These procedures support a comprehensive risk analysis and contingency plans should budget problems materialize. Without such a program, budget problems are unlikely to be recognized until they come to a head, and responses are unlikely to be formulated and approved until cash is literally depleted and a crisis is at hand. They are as follows:

*Step 1 - Disrupt Purchasing and Hiring*

*Step 2 - Establish and Maintain Close Monitoring of Spending and Revenues*

*Step 3 - Determine Whether Stop Gap Financing is Needed until Budget Actions Reach Full Savings Potential*

*Step 4 - Utilize the Media to Build Public Awareness of the Crisis*

*Step 5 - Initiate analysis of why the problem became a crisis and how this can be avoided in the future*

*Step 6 - Consider Requesting State Oversight or Other Outside Intervention*

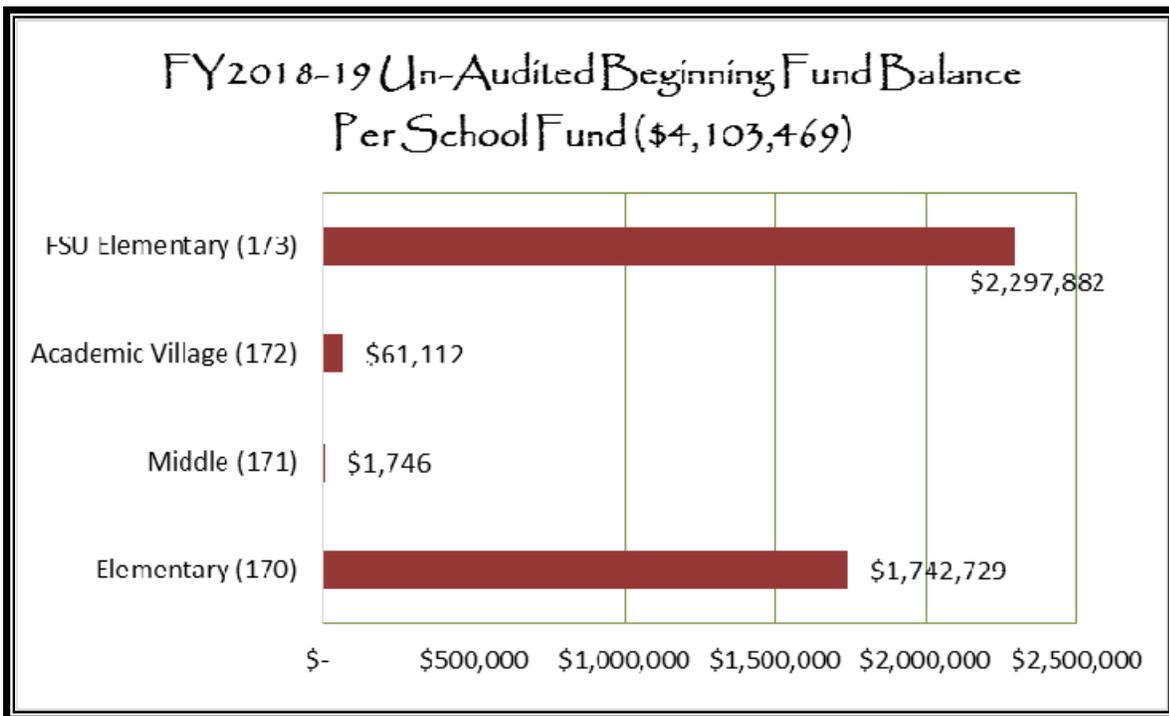
Fund Balance/Reserve Policies

The Schools goal is to provide a fund balance of at least 10% of the Fund’s expenditures.

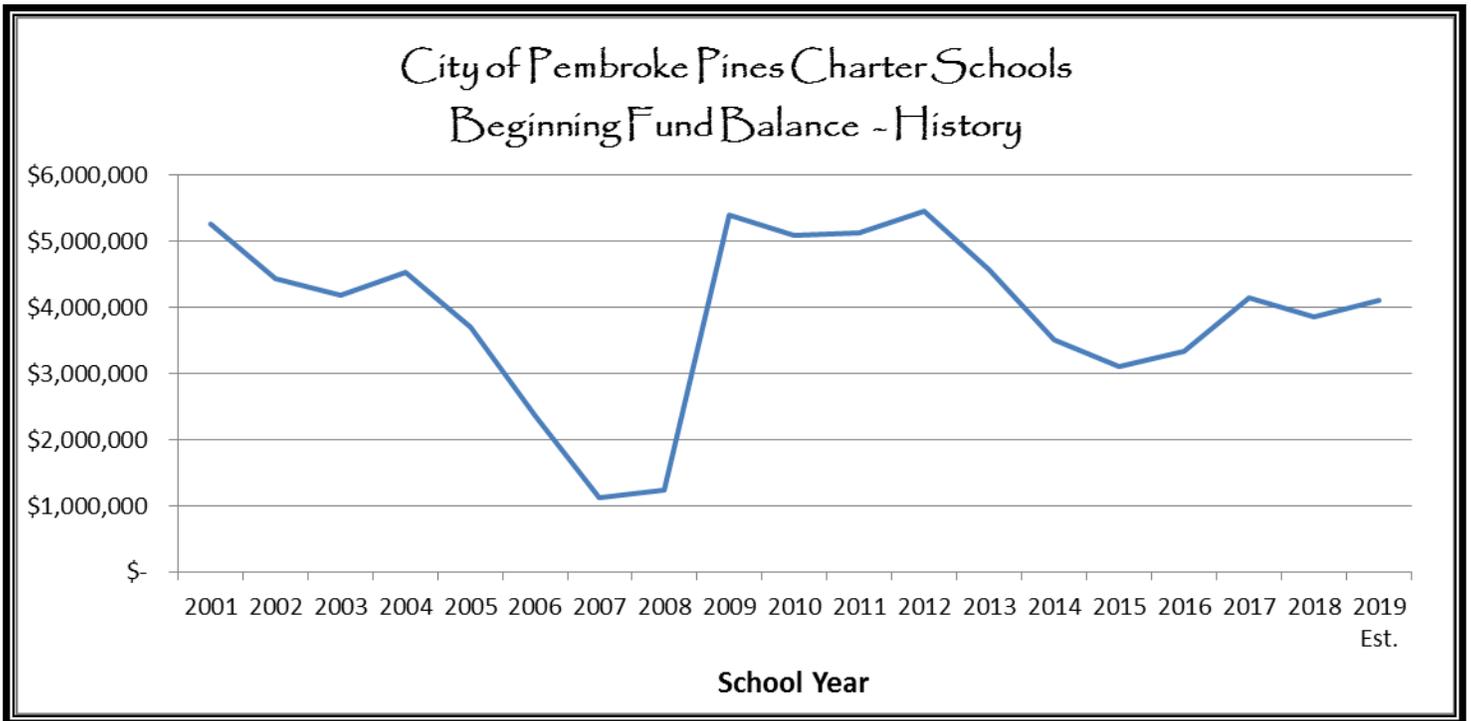
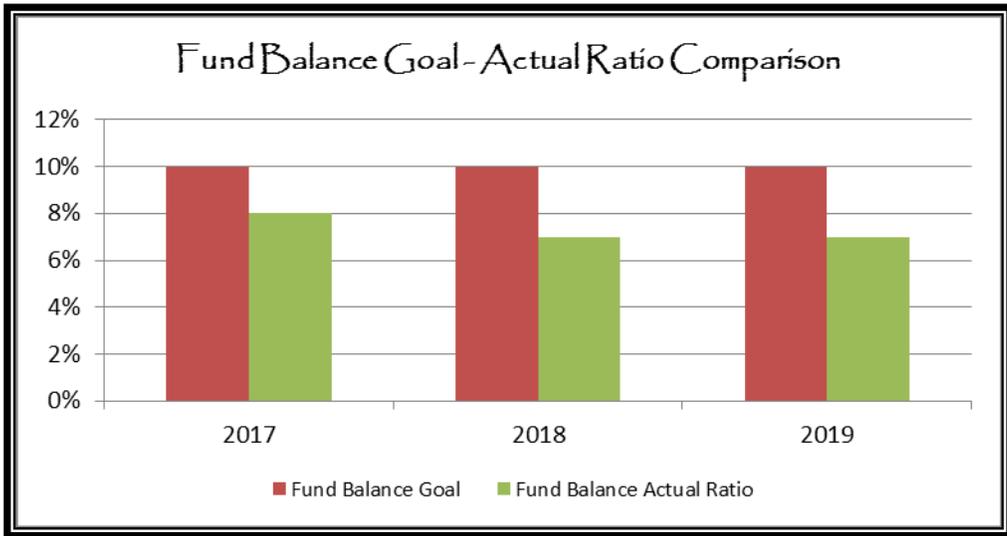
	2016-17	2017-18	2018-19
<b>Budgeted Expenditures</b>	\$ 52,979,699	\$ 53,234,240	\$ 56,022,610
<b>Beginning Fund Balance</b>	\$ 4,146,148	\$ 3,846,884	\$ 4,103,469
<b>Reserve/Expenditure Ratio</b>	8%	7%	7% <sup>(1)</sup>

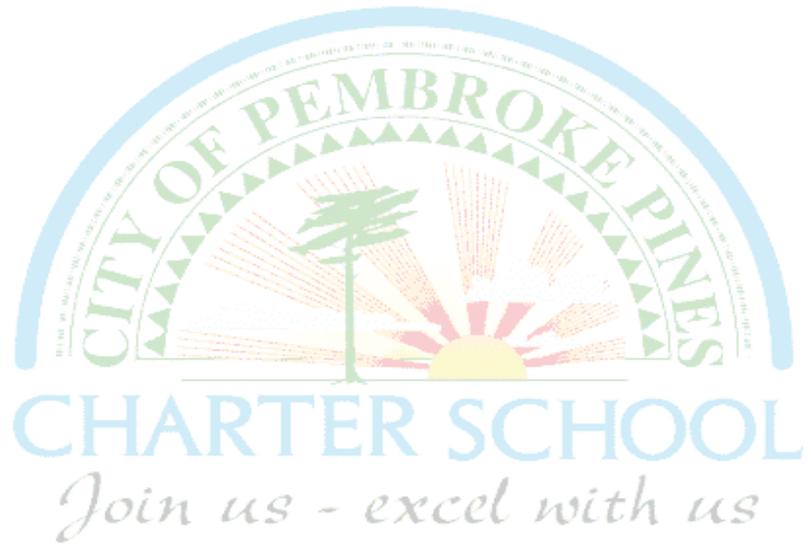
<sup>(1)</sup> **Note:** The 2018-19 FY displays the **un-audited** Beginning Fund Balance.

Given that State-Shared revenues have not increased at the same rate as required expenditures over the past years, the Fund Balance for the upcoming fiscal year will be 7%. For the 2018-19 school year, Administration will continue to pursue new revenue sources and find innovative ways of conducting business that will ultimately reduce operating expenses. Administration’s goal is to continue to increase the fund balance to the **10%** target goal by the end of school year 2019-20.



Fund Balance/Reserve Policies (Cont.)



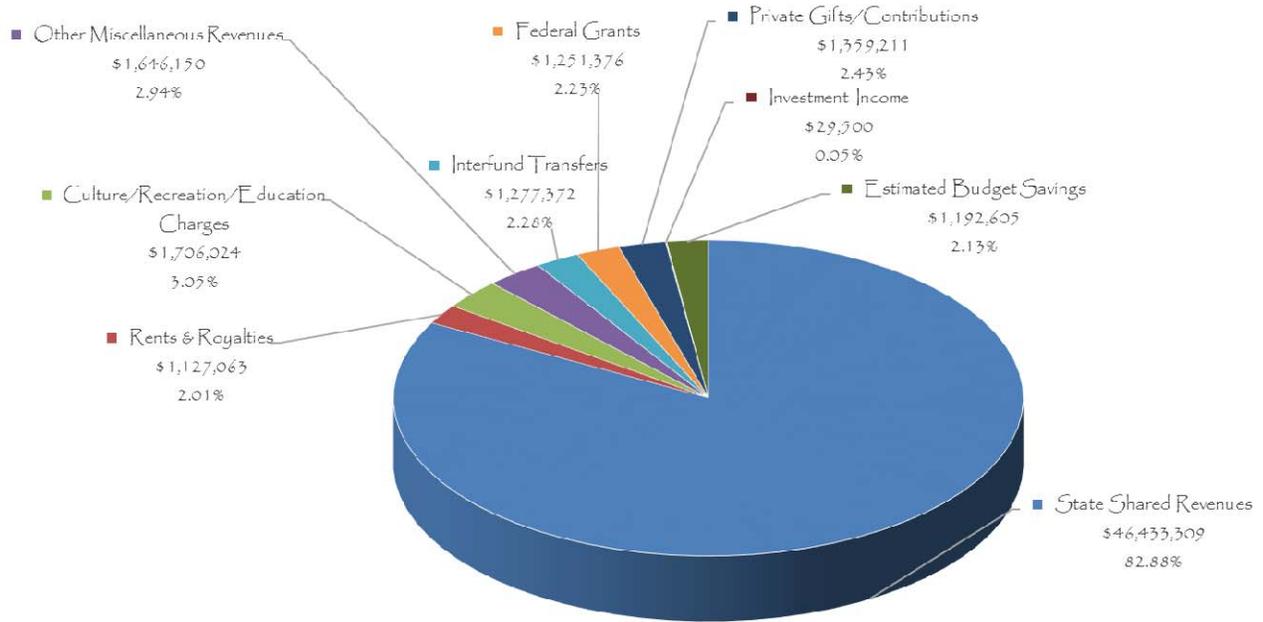


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## Charter School Major Revenues

2018-19

\$56,022,610



Revenue Source	2018-19 Budget
State Shared Revenues	\$46,433,309
Rents & Royalties	\$1,127,063
Culture/Recreation/Education Charges	\$1,706,024
Other Miscellaneous Revenues	\$1,646,150
Interfund Transfers	\$1,277,372
Federal Grants	\$1,251,376
Private Gifts/Contributions	\$1,359,211
Investment Income	\$29,500
Estimated Budget Savings	\$1,192,605
Beginning Surplus	\$0
<b>Total Revenues</b>	<b>\$56,022,610</b>

# Revenue Sources: Special Revenue Funds

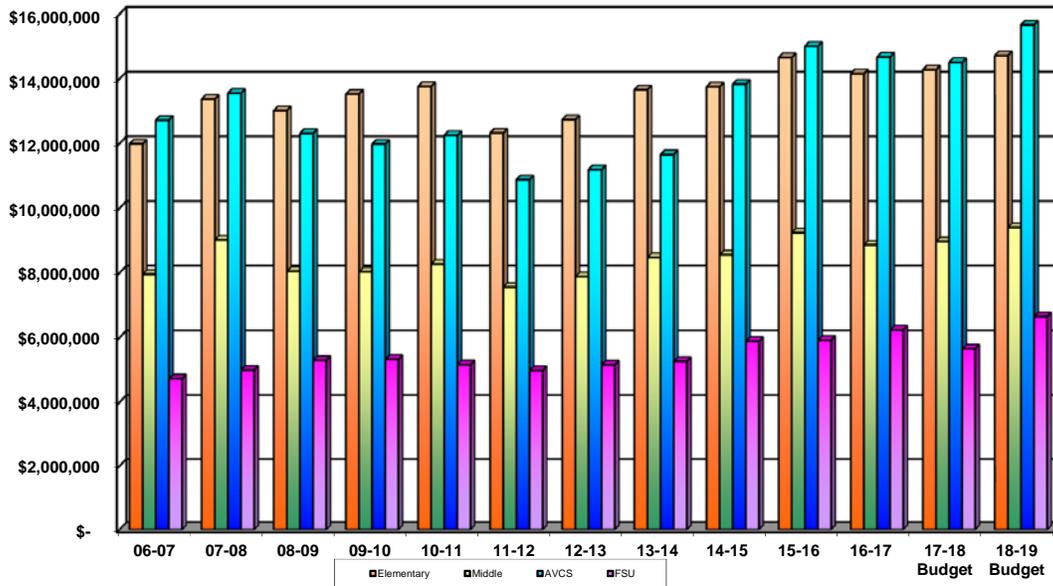
## State Shared Revenues

**Description:**

State Shared Revenues include the Base Funding received from the Florida Education Finance Program (FEFP). In addition, ESE Guaranteed Allocation, Supplemental Academic Instruction, Safe Schools, and Transportation are some of the Categorical funds that are passed through the State to the District.

**Forecast Methodology:**

Funds from these sources are forecasted based upon Full Time Equivalent (FTE) students times the program cost factors that equals the weighted FTE per student. The weighted FTE per student is then multiplied by the Base Student Allocation and the District Cost Differential Factor to equal the Base Funding. The Categorical Funds are calculated using the Weighted and Unweighted FTE times the State Program Cost Factor for each category provided annually. This forecast is based on actual enrollment of 6,049 students.



<u>Fiscal Year</u>	<u>Elementary</u>	<u>Middle</u>	<u>AVCS</u>	<u>FSU</u>	<u>Total</u>	<u>% Change</u>
06-07	\$ 11,983,290	\$ 7,954,764	\$ 12,720,271	\$ 4,722,037	\$ 37,380,362	14.99%
07-08	\$ 13,367,296	\$ 9,018,516	\$ 13,550,109	\$ 4,989,830	\$ 40,925,751	9.48%
08-09	\$ 13,013,670	\$ 8,044,196	\$ 12,307,906	\$ 5,292,373	\$ 38,658,145	-5.54%
09-10	\$ 13,523,662	\$ 8,028,883	\$ 11,977,983	\$ 5,323,549	\$ 38,854,077	0.51%
10-11	\$ 13,760,711	\$ 8,269,023	\$ 12,247,049	\$ 5,158,485	\$ 39,435,268	1.50%
11-12	\$ 12,320,034	\$ 7,553,992	\$ 10,876,276	\$ 4,976,504	\$ 35,726,806	-9.40%
12-13	\$ 12,735,463	\$ 7,880,342	\$ 11,187,516	\$ 5,154,346	\$ 36,957,667	3.45%
13-14	\$ 13,661,767	\$ 8,476,260	\$ 11,655,924	\$ 5,258,187	\$ 39,052,138	5.67%
14-15	\$ 13,752,315	\$ 8,557,213	\$ 13,833,064	\$ 5,883,023	\$ 42,025,615	7.61%
15-16	\$ 14,654,966	\$ 9,236,174	\$ 15,004,013	\$ 5,915,933	\$ 44,811,086	6.63%
16-17	\$ 14,156,051	\$ 8,858,909	\$ 14,670,232	\$ 6,229,660	\$ 43,914,852	-2.00%
17-18 Budget	\$ 14,274,153	\$ 8,966,566	\$ 14,504,408	\$ 5,648,881	\$ 43,394,008	-1.19%
18-19 Budget	\$ 14,716,717	\$ 9,403,015	\$ 15,667,033	\$ 6,646,544	\$ 46,433,309	7.00%
Total*	\$ 232,607,196	\$ 148,580,035	\$ 216,694,829	\$ 83,432,164	\$ 681,314,224	

\* Total amounts include historical data since the inception of the Charter School System.

**Explanation of major variances:**

- FY2007 The State's Base Student Allocation increased 6.4% from FY2006 High School increased student population from 1,600 to 1,700
- FY2008 The increase was related to the FTE annual increases as well as two retroactive payments received from the Broward County School Board. These payments included \$695,494 for the McKay Scholarship reimbursements and \$853,309 for the reimbursement of the 5% administrative fees that were being withheld by the School Board
- FY2009 The Base Student Allocation rate (BSA) which is used to calculate the FTE revenues declined
- FY2011 Revenues increased approximately \$0.6 million due a tax increase (Critical Operating Needs 0.250 Millage) imposed by the School Board of Broward County
- FY2012 The State's Base Student Allocation decreased by \$144.54 from \$3,623.76 to \$3,479.22 per student. Also the additional revenue received thru the Critical Operating Needs Millage in FY2011 is not available for FY2012 as it was a one time funding source
- FY2013 The State's Base Student Allocation increased by \$103.76 from \$3,479.22 to \$3,582.98 per student
- FY2014 The State's Base Student Allocation increased by \$169.32 from \$3,582.98 to \$3,752.30 per student
- FY2015 The State's Base Student Allocation increased by \$279.47 from \$3,752.30 per student to \$4,031.77 per student. Also, student population increased from 5,634 to 5,925 due to expansion of grade levels at the AVCS
- FY2016 The State's Base Student Allocation increased by \$122.68 from \$4,031.77 to \$4,154.45 per student. Received one time Bond Technology Opportunity Grant for \$1.58 million from the School Board of Broward County.
- FY2017 The State's Base Student Allocation increased by \$6.26 from \$4,154.45 to \$4,160.71 per student. Also, the student population increased from 5,909 to 5,939 due to increased enrollment at the West Middle school. Not expecting to receive the Bond Technology Opportunity Grant.
- FY2018 The State's Base Student Allocation decreased by \$27.07 from \$4,160.71 to \$4,133.64 per student.
- FY2019 The State's Base Student Allocation increased by \$0.47 from \$4,203.95 to \$4,204.42 per student. Also, projected Capital Outlay allocation increased by 35% in comparison to the 2017-18 Capital Outlay allocation.

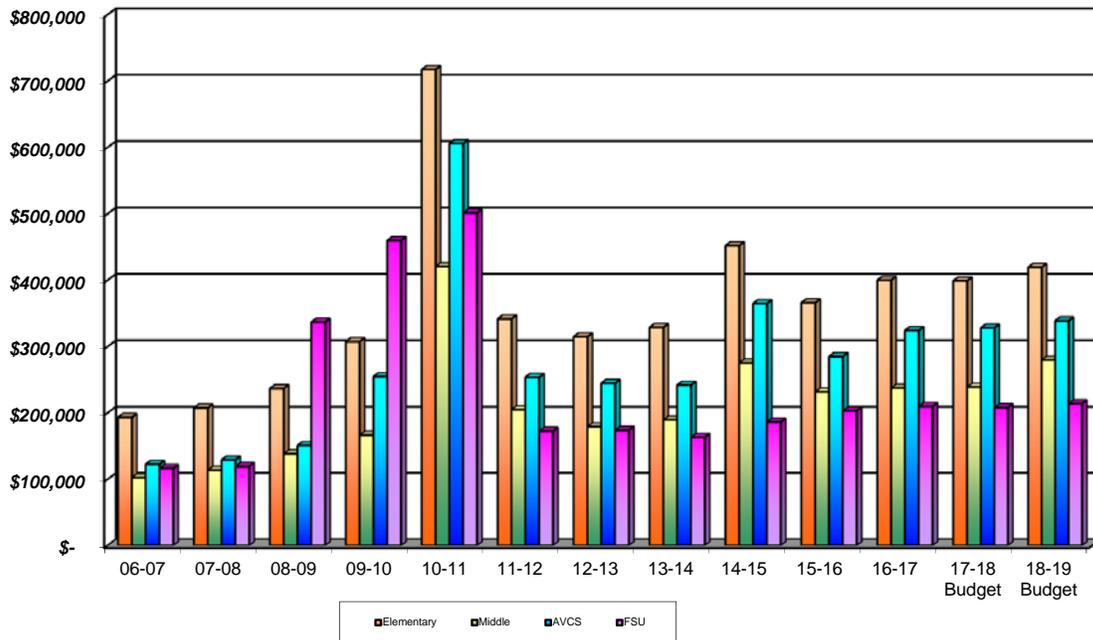
# Federal Grants

**Description:**

Start up funds provided by the Federal Government through the State of Florida for qualifying charter schools. These funds are available to first and second year new charter schools. In addition to Start Up funds, charter schools also receive federal funding for the National School Lunch Free and Reduced Price Program and the Individuals with Disabilities Education Act (IDEA) grant funds.

**Forecast Methodology:**

Start Up funds are forecasted based upon available funding from the Federal Government for new qualifying charter schools. Funds for the National School Lunch Free and Reduced Price Program are forecasted based upon State provided per student reimbursement rates. Federal grant funds, such as IDEA, are forecasted based upon available funding.



## Federal Grants (cont'd)

<u>Fiscal Year</u>	<u>Elementary</u>	<u>Middle</u>	<u>AVCS</u>	<u>FSU</u>	<u>Total</u>	<u>% Change</u>
06-07	\$ 193,219	\$ 102,503	\$ 122,408	\$ 116,284	\$ 534,414	18.91%
07-08	\$ 207,353	\$ 113,582	\$ 129,043	\$ 119,203	\$ 569,181	6.51%
08-09	\$ 236,604	\$ 138,344	\$ 150,834	\$ 336,720	\$ 862,502	51.53%
09-10	\$ 307,292	\$ 166,466	\$ 254,661	\$ 459,686	\$ 1,188,105	37.75%
10-11	\$ 717,334	\$ 420,517	\$ 605,780	\$ 501,224	\$ 2,244,855	88.94%
11-12	\$ 341,623	\$ 204,882	\$ 253,516	\$ 172,385	\$ 972,406	-56.68%
12-13	\$ 314,714	\$ 179,264	\$ 244,707	\$ 173,779	\$ 912,464	-6.16%
13-14	\$ 328,691	\$ 189,489	\$ 241,847	\$ 163,120	\$ 923,147	1.17%
14-15	\$ 451,745	\$ 275,282	\$ 364,706	\$ 186,263	\$ 1,277,996	38.44%
15-16	\$ 365,958	\$ 231,459	\$ 284,858	\$ 202,953	\$ 1,085,228	-15.08%
16-17	\$ 399,905	\$ 237,473	\$ 323,986	\$ 209,610	\$ 1,170,974	7.90%
17-18 Budget	\$ 398,833	\$ 238,748	\$ 327,929	\$ 207,844	\$ 1,173,354	0.20%
18-19 Budget	\$ 419,164	\$ 279,649	\$ 338,707	\$ 213,856	\$ 1,251,376	6.65%
Total*	\$ 5,311,998	\$ 3,270,356	\$ 4,330,103	\$ 3,658,606	\$ 16,642,063	

\* Total amounts include historical data since the inception of the Charter School System.

### Explanation of major variances:

- FY2008 Increased student participation in the National School Lunch Program
- FY2009 Increased student population due to the expansion of existing facilities will enhance participation in the National School Lunch Program  
The FSU Charter Elementary was awarded a grant in the amount of \$215,000 from the Department of Education for the Autistic Program
- FY2010 The FSU Charter Elementary was awarded a one year IDEA grant thru American Recovery and Reinvestment Act (ARRA) funding.  
The Charter High School was awarded two equipment grants thru the National School Lunch Program
- FY2011 The Charter School system received the Education Jobs Grant (\$1 million) funded thru the American Recovery and Reinvestment Act (ARRA)
- FY2012 Even though the Charter School system received a \$116K Training Incentive Grant funded thru the ARRA, the decline is due to the lack of funding of the Education Jobs Grant in FY2012
- FY2013 Projected revenues decreased due to the Charter Schools no longer receiving grants funded thru the American Recovery and Reinvestment Act
- FY2015 The Elem., Middle, and AVCS received a one-time Race to the Top Grant for Teacher increases thru the School Board of Broward County. Also population increased by 300 students as the AVCS expanded grade levels.
- FY2016 The Charter School system is not expecting to receive the one-time Race to the Top grant (approx. \$271K) previously received in FY2015.
- FY2017 The increase relates to higher student participation and increased reimbursement rates from the National School Lunch Program
- FY2019 The increase relates to higher student participation and increased reimbursement rates from the National School Lunch Program

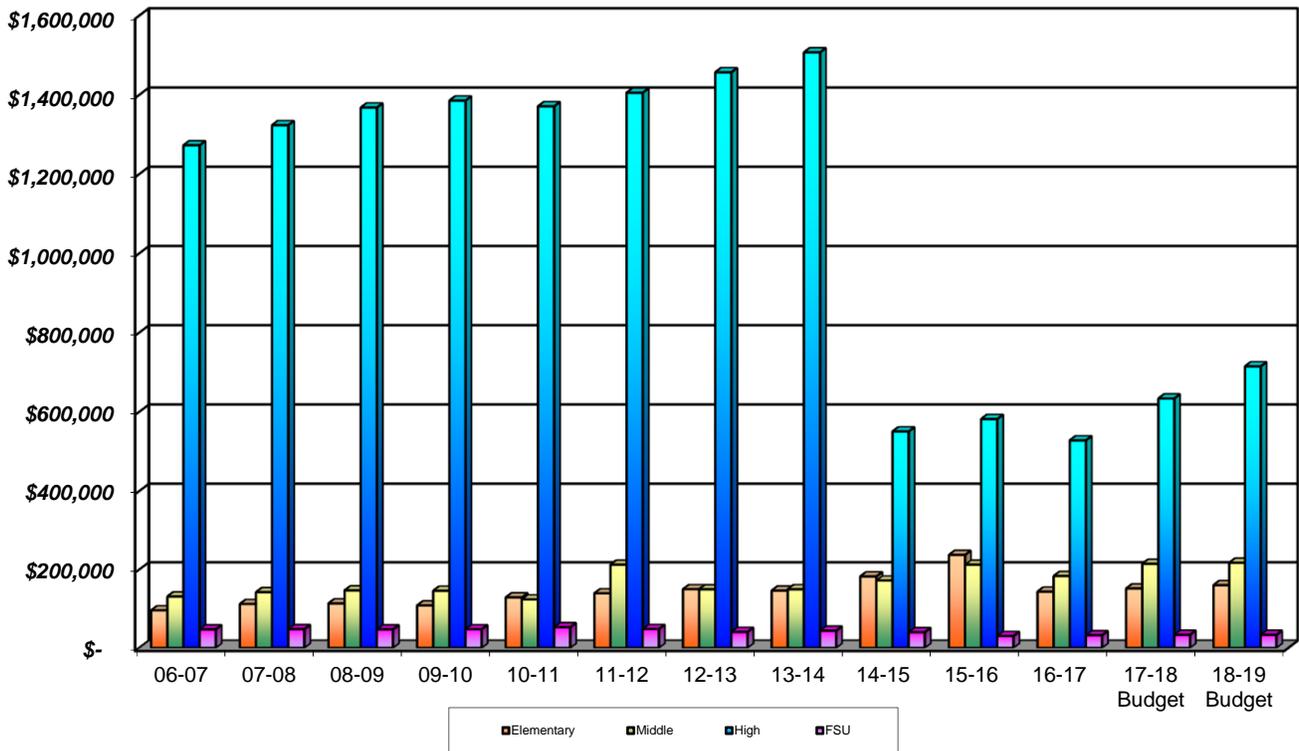
## Rents & Royalties

**Description:**

Amounts received from the rental of school facilities such as classrooms, auditoriums, and multi-purpose rooms. Included in rental income is the usage of school land for the purpose of cell towers.

**Forecast Methodology:**

Various agreements are made for rental of facilities including hourly rentals of classrooms and cafeterias, and weekly rentals of the auditoriums and/or multi-purpose rooms. Other income is received through a mutual agreement that is based upon a percentage of tenant income (i.e. martial arts classes).



## Rents & Royalties (cont'd)

<u>Fiscal Year</u>	<u>Elementary</u>	<u>Middle</u>	<u>High</u>	<u>FSU</u>	<u>Total</u>	<u>% Change</u>
06-07	\$ 95,961	\$ 131,209	\$ 1,272,836	\$ 47,412	\$ 1,547,418	4.96%
07-08	\$ 112,095	\$ 142,201	\$ 1,323,685	\$ 47,965	\$ 1,625,946	5.07%
08-09	\$ 113,697	\$ 146,842	\$ 1,368,037	\$ 47,348	\$ 1,675,924	3.07%
09-10	\$ 108,369	\$ 145,833	\$ 1,385,613	\$ 47,687	\$ 1,687,502	0.69%
10-11	\$ 128,981	\$ 123,719	\$ 1,371,280	\$ 52,806	\$ 1,676,786	-0.64%
11-12	\$ 139,292	\$ 212,217	\$ 1,405,556	\$ 48,255	\$ 1,805,320	7.67%
12-13	\$ 149,858	\$ 149,506	\$ 1,457,158	\$ 40,880	\$ 1,797,402	-0.44%
13-14	\$ 146,217	\$ 149,717	\$ 1,507,331	\$ 43,982	\$ 1,847,247	2.77%
14-15	\$ 182,461	\$ 172,016	\$ 550,442	\$ 40,177	\$ 945,096	-48.84%
15-16	\$ 237,210	\$ 212,165	\$ 581,938	\$ 30,431	\$ 1,061,744	12.34%
16-17	\$ 143,640	\$ 183,458	\$ 528,068	\$ 32,400	\$ 887,566	-16.40%
17-18 Budget	\$ 151,670	\$ 214,506	\$ 633,743	\$ 33,480	\$ 1,033,399	16.43%
18-19 Budget	\$ 160,345	\$ 217,251	\$ 714,709	\$ 33,480	\$ 1,125,785	8.94%
<b>Total*</b>	<b>\$ 2,339,892</b>	<b>\$ 2,760,785</b>	<b>\$ 17,488,636</b>	<b>\$ 664,594</b>	<b>\$ 23,253,907</b>	

\* Total amounts include historical data since the inception of the Charter School System.

### Explanation of major variances:

- FY2007 - FY2009 The Interlocal agreement with Florida International University requiring an annual CPI adjustment has provided additional rental revenue to our system
- FY2012 The combination of the Interlocal agreement with Florida International University requiring an annual CPI adjustment and increased tenant usage, has provided additional rental revenue to our system
- FY2015 The Florida International University will cease its Interlocal Agreement with the Academic Village in August 2014. This has resulted in a decrease in rental revenues by over \$900K
- FY2016 The Interlocal Agreement with Florida International University concluded. Also, 0.09% CPI Decrease adjustment to anticipated rental revenues
- FY2017 Anticipated cell tower rental revenues decreased along with facility rental tenants.
- FY2018 Facility rental rates were increased to be comparable to School Board of Broward county facility rental rates.
- FY2019 Anticipated cell tower rental and facility rental revenues increase.

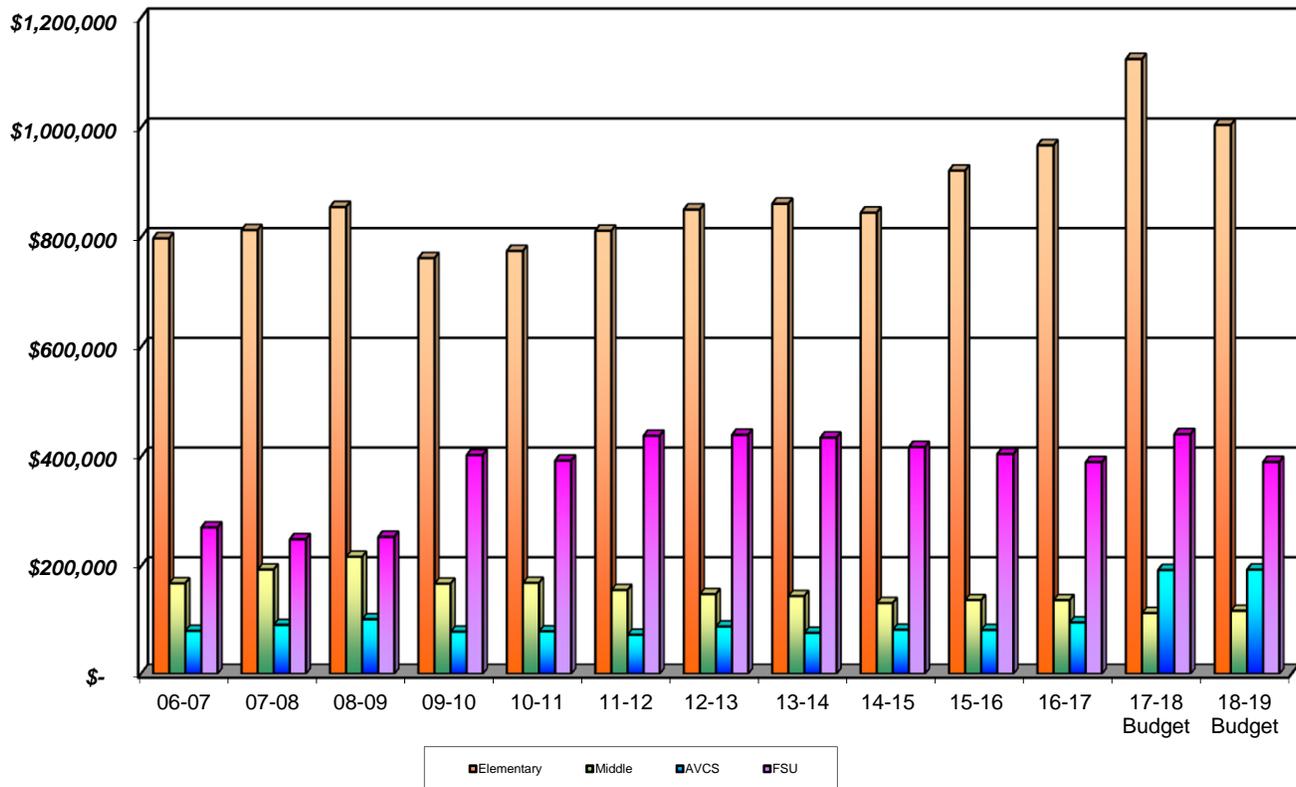
## Culture/Recreation/Education Charges

### Description:

These funds are derived from three sources; After School Care, In House Transportation, FSU Activity Fee. The After School care revenues are collected from students that need care beyond the normal school day. The Transportation department uses the Charter School bus fleet during downtime to provide transportation services to vendors throughout Broward County for field trips and sporting events. On June 17, 2009, the Pembroke Pines City Commission approved to institute a student activity and service fee for the students of the FSU Elementary School.

### Forecast Methodology:

The Before/After School Care revenues are calculated based upon student participation times the monthly rate of \$137.50. Children of Charter School employees receive a discount on before/after school care. There is also a \$25 per student registration fee for the school year. Students qualifying for the National School Lunch Program as Free are charged 50% and students that qualify as reduced are charged 75% of the daily rate. The Transportation department charges \$60 per hour per bus usage. The FSU Activity Fee is forecasted based on student population and trend analysis.



## Culture/Recreation/E ducation Charges (cont'd)

<u>Fiscal Year</u>	<u>Elementary</u>	<u>Middle</u>	<u>AVCS</u>	<u>FSU</u>	<u>Total</u>	<u>% Change</u>
06-07	\$ 798,222	\$ 168,342	\$ 79,960	\$ 271,201	\$ 1,317,725	16.16%
07-08	\$ 813,156	\$ 193,855	\$ 90,934	\$ 249,620	\$ 1,347,565	2.26%
08-09	\$ 855,209	\$ 217,354	\$ 101,433	\$ 254,007	\$ 1,428,003	5.97%
09-10	\$ 762,034	\$ 167,545	\$ 78,188	\$ 403,105	\$ 1,410,872	-1.20%
10-11	\$ 775,155	\$ 169,050	\$ 78,891	\$ 393,073	\$ 1,416,169	0.38%
11-12	\$ 811,990	\$ 155,662	\$ 72,644	\$ 438,255	\$ 1,478,551	4.40%
12-13	\$ 850,538	\$ 148,004	\$ 87,988	\$ 440,045	\$ 1,526,575	3.25%
13-14	\$ 861,246	\$ 144,419	\$ 76,372	\$ 434,938	\$ 1,516,975	-0.63%
14-15	\$ 844,934	\$ 131,664	\$ 81,992	\$ 417,779	\$ 1,476,369	-2.68%
15-16	\$ 921,638	\$ 136,980	\$ 81,570	\$ 405,043	\$ 1,545,231	4.66%
16-17	\$ 967,690	\$ 136,936	\$ 95,673	\$ 390,229	\$ 1,590,528	2.93%
17-18 Budget	\$ 1,124,832	\$ 113,005	\$ 192,977	\$ 441,080	\$ 1,871,894	17.69%
18-19 Budget	\$ 1,004,758	\$ 117,173	\$ 193,549	\$ 390,544	\$ 1,706,024	-8.86%
Total*	\$ 14,774,313	\$ 2,458,152	\$ 1,594,141	\$ 5,585,980	\$ 24,412,586	

\* Total amounts include historical data since the inception of the Charter School System.

### Explanation of major variances:

- FY2007                    The start and end dates for school changed again resulting in two extra weeks of summer and therefore, additional revenues were received
  
- FY2013                    On June 20, 2012, the Pembroke Pines City Commission approved to increase the monthly After Care program fees by \$5
  
- FY2018                    Anticipated increase to aftercare revenues due to 23% aftercare rate increase to be comparable to other local aftercare programs.
  
- FY2019                    Anticipated decrease in aftercare revenues due to increased free and reduced participation in the National School Lunch Program.

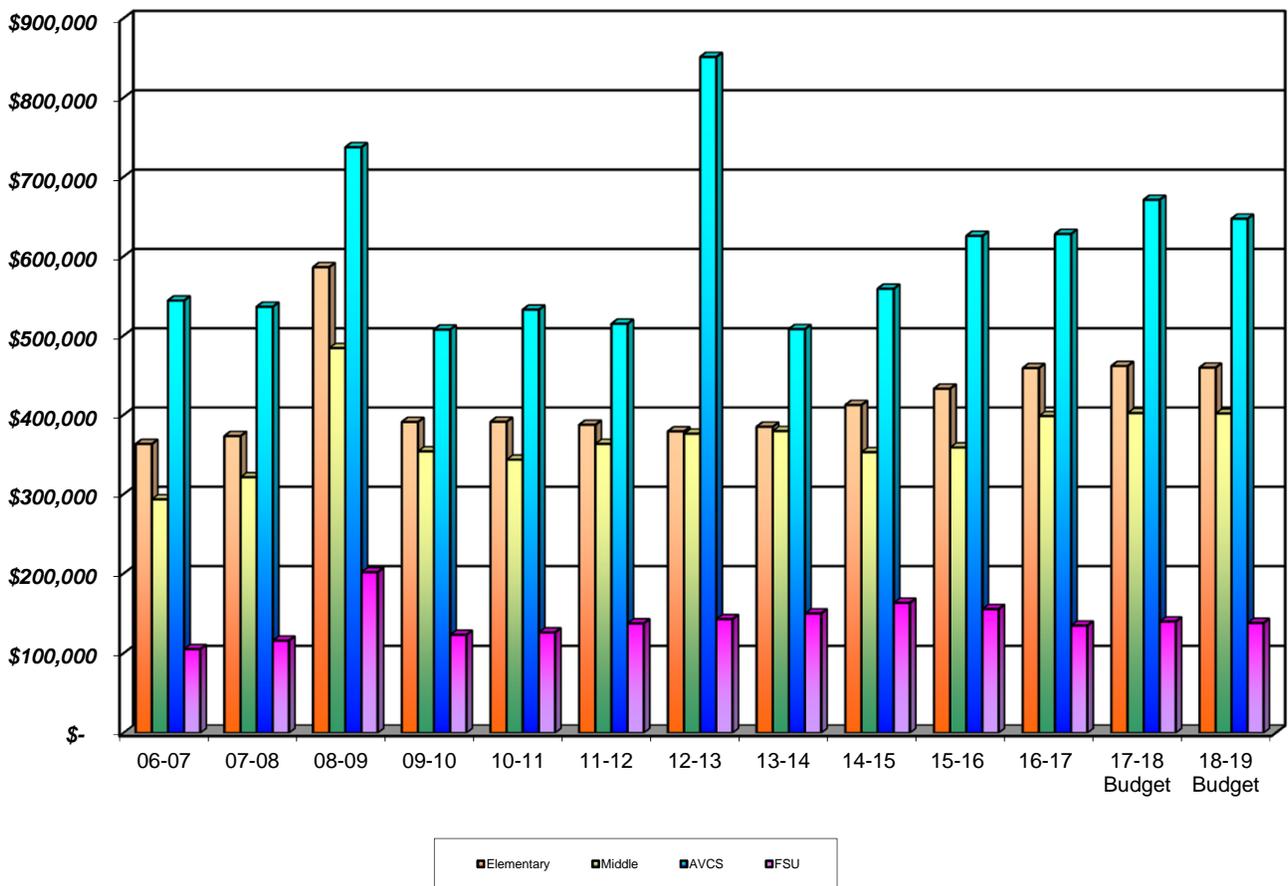
## Other Miscellaneous

**Description:**

Revenue received from the sale of food during regular school operating days, ICMA forfeiture revenue, E-Rate revenues, and other miscellaneous revenues.

**Forecast Methodology:**

Forecasting is based upon per student meal price, a-la carte items and student participation. This projection is prepared by the contracted food service provider (Chartwells). Other miscellaneous revenues based on trend analysis.



## Other Miscellaneous (cont'd)

<u>Fiscal Year</u>	<u>Elementary</u>	<u>Middle</u>	<u>AVCS</u>	<u>FSU</u>	<u>Total</u>	<u>% Change</u>
06-07	\$ 363,190	\$ 293,478	\$ 544,035	\$ 105,032	\$ 1,305,735	14.15%
07-08	\$ 373,251	\$ 321,333	\$ 536,277	\$ 115,678	\$ 1,346,539	3.12%
08-09	\$ 586,213	\$ 484,129	\$ 737,404	\$ 201,617	\$ 2,009,363	49.22%
09-10	\$ 390,982	\$ 353,972	\$ 507,497	\$ 122,900	\$ 1,375,351	-31.55%
10-11	\$ 391,243	\$ 343,440	\$ 532,566	\$ 125,877	\$ 1,393,126	1.29%
11-12	\$ 387,347	\$ 363,334	\$ 514,824	\$ 137,278	\$ 1,402,783	0.69%
12-13	\$ 379,085	\$ 376,157	\$ 851,231	\$ 142,537	\$ 1,749,010	24.68%
13-14	\$ 384,934	\$ 379,497	\$ 508,008	\$ 149,666	\$ 1,422,105	-18.69%
14-15	\$ 412,343	\$ 352,890	\$ 558,924	\$ 162,981	\$ 1,487,138	4.57%
15-16	\$ 433,015	\$ 358,769	\$ 625,625	\$ 155,165	\$ 1,572,574	5.74%
16-17	\$ 458,873	\$ 398,320	\$ 628,057	\$ 134,480	\$ 1,619,730	3.00%
17-18 Budget	\$ 461,550	\$ 402,188	\$ 671,164	\$ 139,610	\$ 1,674,512	3.38%
18-19 Budget	\$ 459,482	\$ 401,587	\$ 647,269	\$ 137,812	\$ 1,646,150	-1.69%
<b>Total*</b>	<b>\$ 6,615,841</b>	<b>\$ 5,812,589</b>	<b>\$ 9,693,256</b>	<b>\$ 2,134,989</b>	<b>\$ 24,256,675</b>	

\* Total amounts include historical data since the inception of the Charter School System.

### Explanation of major variances:

- FY2007                    Increased student participation - The Charter School system increased student population from 5,210 to 5,320
  
- FY2009                    Increased student participation from 5,310 to 5,426 due to the expansion of our existing facilities for Class Size Amendment
  
- FY2010                    Projected reduction in ICMA Forfeiture revenues
  
- FY2013                    Received a one-time Florida Power & Light rebate due to various energy saving measures implemented at all school levels
  
- FY2014                    Did not receive one-time Florida Power & Light rebate
  
- FY2015                    On June 18, 2014, the Pembroke Pines City Commission approved to increase lunch prices by \$0.10 to all grade levels in order to comply with a State mandated increase. Also, student population increased from 5,634 to 5,925 due to expansion of grade levels at the AVCS
  
- FY2016                    The Charter School system increased lunch prices by \$0.10 in order to comply with a State mandated increase.
  
- FY2018                    E-Rate program revenues account and projection added to budget to be in accordance with Financial and Program Cost Accounting and Reporting for Florida Schools (Red Book) and the Charter School system increased lunch prices by \$0.10 in order to comply with a State mandated increase.

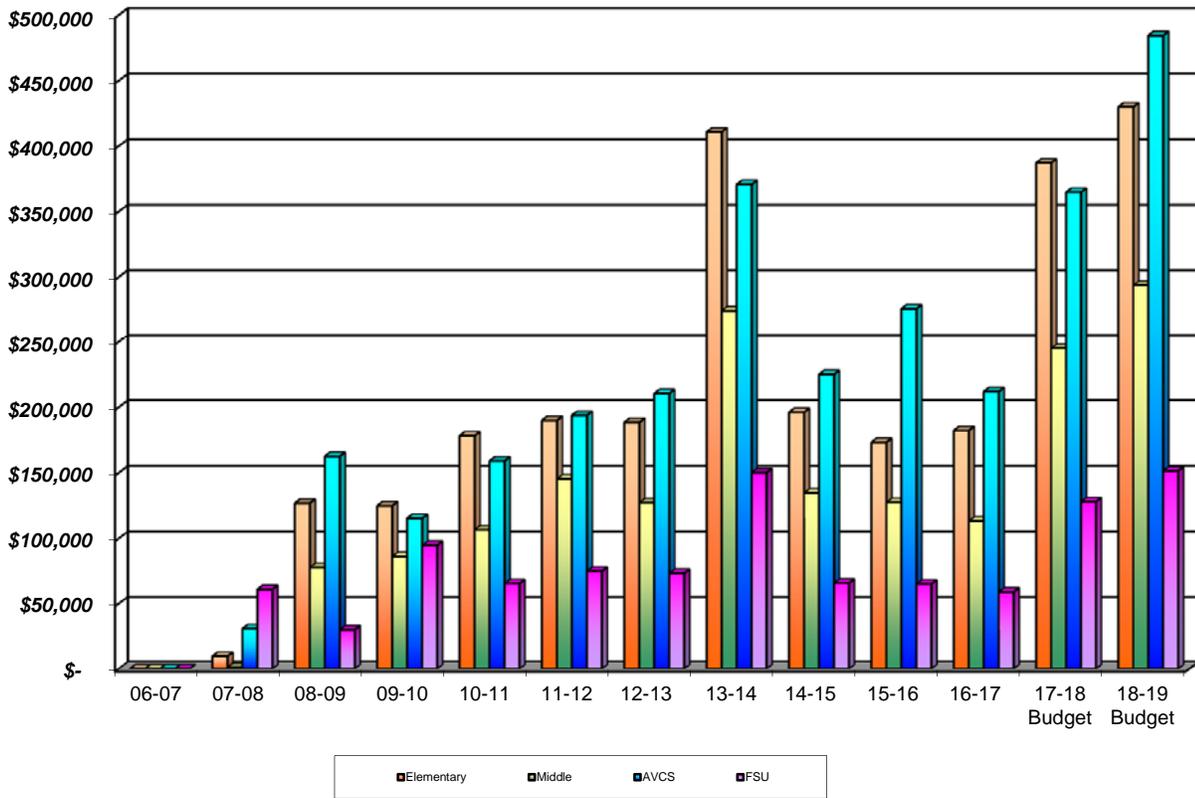
## Private Gifts/Contributions

**Description:**

Revenue received from businesses and/or private individuals.

**Forecast Methodology:**

This revenue is forecasted based upon commitments by businesses and private individuals. Also includes Facility Fee Revenues which are proceeds raised through city event parking fees and ticket surcharges



Private Gifts/Contributions (cont'd)

<u>Fiscal Year</u>	<u>Elementary</u>	<u>Middle</u>	<u>AVCS</u>	<u>FSU</u>	<u>Total</u>	<u>% Change</u>
06-07	\$ -	\$ -	\$ -	\$ -	\$ -	0.00%
07-08	\$ 9,491	\$ 1,064	\$ 30,745	\$ 60,825	\$ 102,125	100.00%
08-09	\$ 126,745	\$ 77,748	\$ 162,453	\$ 30,012	\$ 396,958	288.70%
09-10	\$ 124,740	\$ 86,050	\$ 115,232	\$ 94,743	\$ 420,765	6.00%
10-11	\$ 178,062	\$ 106,666	\$ 158,979	\$ 65,400	\$ 509,107	21.00%
11-12	\$ 189,766	\$ 145,333	\$ 193,663	\$ 74,722	\$ 603,484	18.54%
12-13	\$ 188,274	\$ 127,087	\$ 210,393	\$ 73,205	\$ 598,959	-0.75%
13-14	\$ 410,722	\$ 274,214	\$ 370,593	\$ 150,091	\$ 1,205,620	101.29%
14-15	\$ 196,032	\$ 134,536	\$ 224,893	\$ 65,761	\$ 621,222	-48.47%
15-16	\$ 173,203	\$ 127,308	\$ 275,664	\$ 65,058	\$ 641,233	3.22%
16-17	\$ 182,233	\$ 113,121	\$ 211,815	\$ 58,896	\$ 566,065	-11.72%
17-18 Budget	\$ 387,072	\$ 244,813	\$ 364,729	\$ 127,906	\$ 1,124,520	98.66%
18-19 Budget	\$ 429,814	\$ 293,603	\$ 484,422	\$ 151,372	\$ 1,359,211	20.87%
Total*	\$ 2,684,279	\$ 1,816,617	\$ 3,434,173	\$ 1,017,991	\$ 8,953,060	

\* Total amounts include historical data since the inception of the Charter School System.

**Explanation of major variances:**

- FY2008                    The Charter High School received local contributions to be used for operating expenses
  
- FY2009                    The Charter Schools uniform company is contributing a percentage of all sales and the City has implemented a \$5 per shirt surcharge. The City Commission approved for parents to be able to purchase a maximum of 20 volunteer hours per year of which, the first 10 hours are purchased at \$10/hour and the remaining 10 hours is at \$20 an hour
  
- FY2011                    On June 16, 2010, the Pembroke Pines City Commission approved to hire a professional Development Director to increase fundraising efforts
  
- FY2012                    The Charter Schools received a large influx of parent donations
  
- FY2014                    The Charter School system received a one time contribution from a local developer
  
- FY2015                    Decrease in parent-led fundraising "Support Our Schools" campaign revenues and did not receive a large one time contribution
  
- FY2017                    Decrease in parent-led fundraising "Support Our Schools" campaign revenues and did not receive a large one time contribution
  
- FY2018                    Anticipating a large one-time contribution from the Pembroke Pines Charter Schools Foundation (a 501c3 organization established to raise funds for the PPCS System)
  
- FY2019                    Anticipating a large one-time contribution from the Pembroke Pines Charter Schools Foundation (a 501c3 organization established to raise funds for the PPCS System)

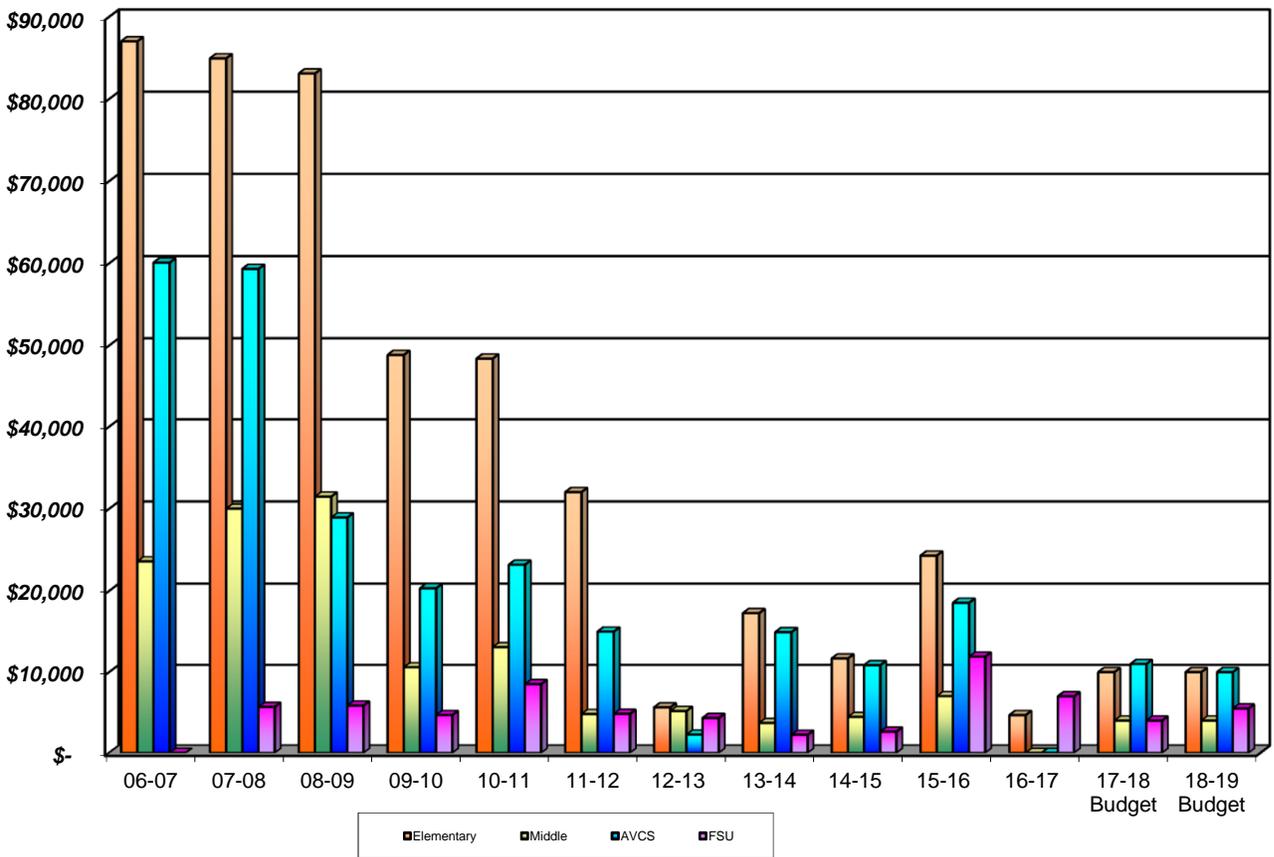
## Investment Income

**Description:**

Interest earnings on investments in United States Treasury bills, notes, bonds, savings accounts, time certificates of deposit, mortgages, or other interest bearing obligations. The available funds are being managed by a contracted investment company.

**Forecast Methodology:**

The main factors considered in projecting this revenue are the availability of funds and market conditions.



## Investment Income (cont'd)

<u>Fiscal Year</u>	<u>Elementary</u>	<u>Middle</u>	<u>AVCS</u>	<u>FSU</u>	<u>Total</u>	<u>% Change</u>
06-07	\$ 87,021	\$ 23,598	\$ 60,086	\$ -	\$ 170,705	44.59%
07-08	\$ 84,947	\$ 30,020	\$ 59,324	\$ 5,683	\$ 179,974	5.43%
08-09	\$ 83,108	\$ 31,485	\$ 28,939	\$ 5,854	\$ 149,386	-17.00%
09-10	\$ 48,857	\$ 10,593	\$ 20,319	\$ 4,684	\$ 84,453	-43.47%
10-11	\$ 48,408	\$ 13,085	\$ 23,191	\$ 8,511	\$ 93,195	10.35%
11-12	\$ 32,031	\$ 4,809	\$ 15,008	\$ 4,824	\$ 56,672	-39.19%
12-13	\$ 5,633	\$ 5,185	\$ 2,260	\$ 4,314	\$ 17,392	-69.31%
13-14	\$ 17,294	\$ 3,695	\$ 14,940	\$ 2,240	\$ 38,169	119.46%
14-15	\$ 11,688	\$ 4,452	\$ 10,852	\$ 2,627	\$ 29,619	-22.40%
15-16	\$ 24,296	\$ 7,018	\$ 18,553	\$ 11,910	\$ 61,777	108.57%
16-17	\$ 4,674	\$ (239)	\$ (17)	\$ 7,002	\$ 11,420	-81.51%
17-18 Budget	\$ 10,000	\$ 4,000	\$ 11,000	\$ 4,000	\$ 29,000	153.94%
18-19 Budget	\$ 10,000	\$ 4,000	\$ 10,000	\$ 5,500	\$ 29,500	1.72%
<b>Total*</b>	<b>\$ 948,908</b>	<b>\$ 423,537</b>	<b>\$ 305,116</b>	<b>\$ 67,149</b>	<b>\$ 1,744,710</b>	

\* Total amounts include historical data since the inception of the Charter School System.

### Explanation of major variances:

- FY2010 Due to the current economic situation, interest rates have decreased resulting in less income from investments than in previous years
- FY2011 Due to favorable market conditions, this revenue increased
- FY2012 & FY2013 Due to the current economic situation, interest rates have decreased resulting in less income from investments than in previous years
- FY2014 Due to favorable market conditions, this revenue increased
- FY2015 Due to the current economic situation, interest rates have decreased resulting in less income from investments than in previous years
- FY2016 Due to favorable market conditions, this revenue increased.
- FY2017 Due to the current economic situation, interest rates have decreased resulting in less income from investments than in previous years
- FY2018 & FY2019 Conservative projection, as this revenue is affected by market conditions that vary on a monthly basis.

## Interfund Transfers

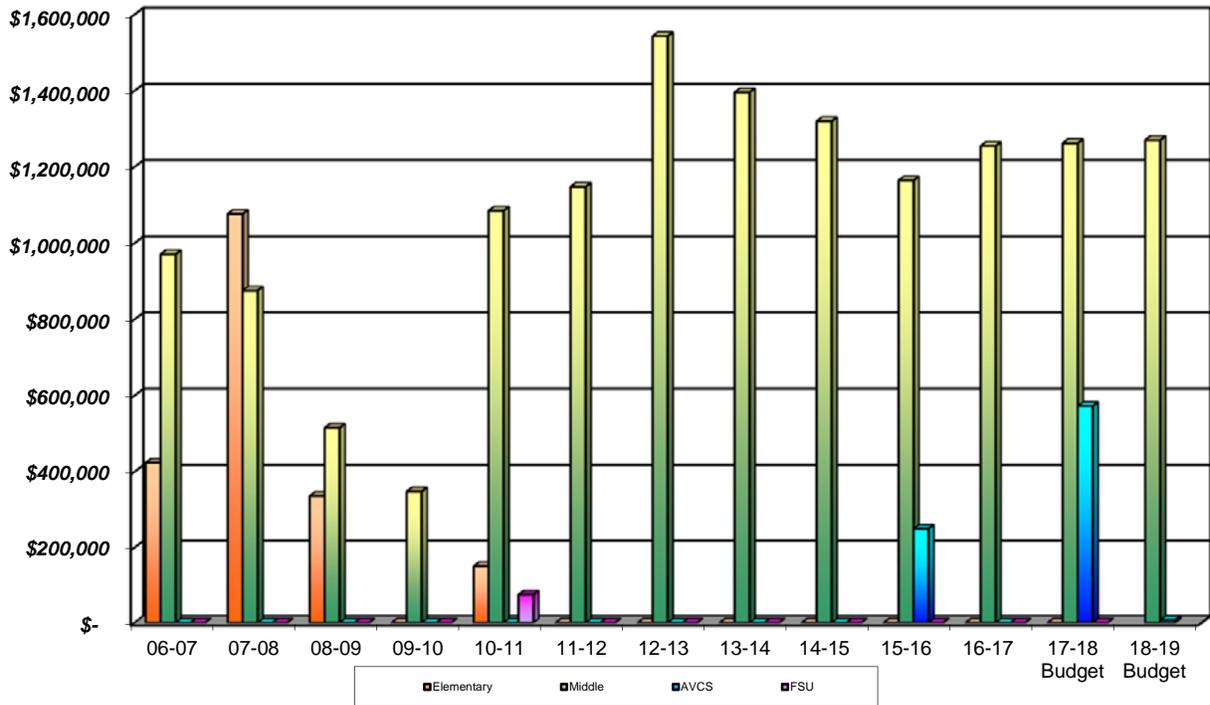
**Description:**

Funds transferred from one fund to another for purposes of balancing the budget. Graph below depicts all transfers into Charter School funds.

**Forecast Methodology:**

As revenue funding has declined, the need for additional revenue support is needed. The source of these funds are obtained from prior year surplus funds (fund balance) or from excess revenues over expenditures for the budgeted year. These funds are also received from the profits from the Early Development Centers that are budgeted in the City's General Fund and are recorded as a transfer to the Charter School.

### Transfers In



## Interfund Transfers (cont'd)

<u>Fiscal Year</u>	<u>Elementary</u>	<u>Middle</u>	<u>AVCS</u>	<u>FSU</u>	<u>Total</u>	<u>% Change</u>
06-07	\$ 423,587	\$ 970,951	\$ -	\$ -	\$ 1,394,538	54.75%
07-08	\$ 1,076,424	\$ 875,506	\$ -	\$ -	\$ 1,951,930	39.97%
08-09	\$ 336,382	\$ 515,311	\$ -	\$ -	\$ 851,693	-56.37%
09-10	\$ -	\$ 348,054	\$ -	\$ -	\$ 348,054	-59.13%
10-11	\$ 150,000	\$ 1,085,040	\$ -	\$ 75,000	\$ 1,310,040	276.39%
11-12	\$ -	\$ 1,147,973	\$ -	\$ -	\$ 1,147,973	-12.37%
12-13	\$ -	\$ 1,543,199	\$ -	\$ -	\$ 1,543,199	34.43%
13-14	\$ -	\$ 1,395,914	\$ -	\$ -	\$ 1,395,914	-9.54%
14-15	\$ -	\$ 1,320,017	\$ -	\$ -	\$ 1,320,017	-5.44%
15-16	\$ -	\$ 1,164,459	\$ 250,000	\$ -	\$ 1,414,459	7.15%
16-17	\$ -	\$ 1,255,065	\$ -	\$ -	\$ 1,255,065	-11.27%
17-18 Budget	\$ -	\$ 1,262,481	\$ 572,218	\$ -	\$ 1,834,699	46.18%
18-19 Budget	\$ -	\$ 1,270,176	\$ 7,196	\$ -	\$ 1,277,372	-30.38%
<b>Total*</b>	<b>\$ 1,986,393</b>	<b>\$ 15,254,236</b>	<b>\$ 6,028,055</b>	<b>\$ 107,952</b>	<b>\$ 23,376,636</b>	

\* Total amounts include historical data since the inception of the Charter School System.

### Explanation of major variances:

- FY2007 - FY2009 The High School transferred funds to the Elem. and Middle School as a repayment for previous years transfers.
- FY2010 Declining student participation in the Early Development Centers resulted in less profits than in prior years, therefore less funds were transferred.
- FY2011 The Early Development Centers had a larger profit due to the restructuring of programs, implementation of new VPK Programs and increased advertising. Due to decreases in state funding, the Elementary School required a \$150,000 transfer from the Charter High School . Similarly, the FSU Elementary school required a \$75,000 transfer from the High School.
- FY2012 Declining student participation in the Early Development Centers resulted in less profits than in the prior year, therefore less funds are going to be transferred from the General Fund.
- FY2013 Due to decreases in state funding, the Middle School required a \$430,000 transfer from the Charter High School and Charter Elementary School.
- FY2014-FY2015 Declining student participation in the Early Development Centers resulted in less profits than in the prior year, therefore less funds are going to be transferred from the General Fund.
- FY2016 Due to decreases in state funding, the Middle School required a \$275,000 transfer and the High School required a \$250,000 transfer from the Charter Elementary School in its budget projection.
- FY2017 Declining student participation in the Early Development Centers resulted in less profits than in the prior year, therefore less funds are going to be transferred from the General Fund.
- FY2018 Due to decreases in state funding, the Middle School required a \$102,295 transfer and the High School required a \$572,218 transfer from the Charter Elementary School in its budget projection.
- FY2019 Due to decreases in state funding, the Middle School required a \$392,185 transfer and the High School required a \$7,196 transfer from the Charter Elementary School in its budget projection.

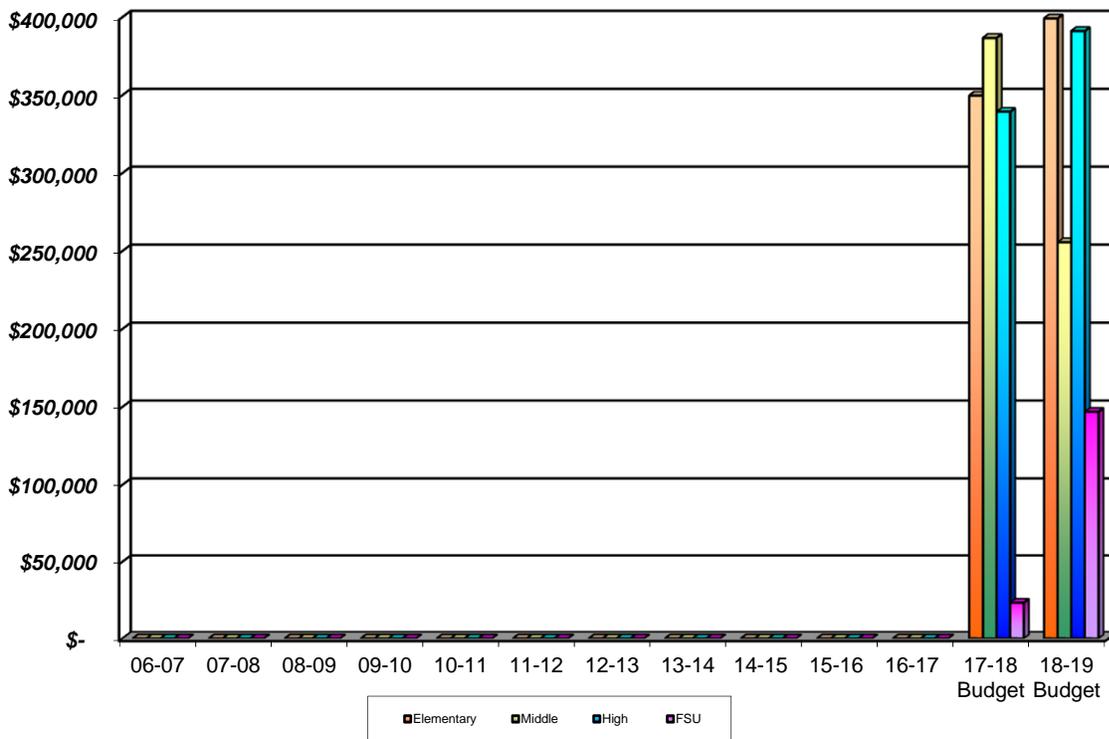
# Estimated Budget Savings

## Description:

Similar to Beginning Surplus, Estimated Budget Savings is considered an "Other Non Revenue" account.

## Forecast Methodology:

A portion of the Estimated Budget Savings are related to a true-up of expenses related to Insurance expenses in the previous year. Given that the Charter Schools are self-insured, every year the Human Resources Department analyzes historical trends related to Insurance Claims and other pertinent information to compare to the previously projected cost. If actual claims is less than the projected cost, then savings are realized. The Estimated Budget Savings account is utilized in conjunction with the Beginning Surplus account to balance the budget.



## Estimated Budget Savings (cont'd)

<u>Fiscal Year</u>	<u>Elementary</u>	<u>Middle</u>	<u>High</u>	<u>FSU</u>	<u>Total</u>	<u>% Change</u>
06-07	\$ -	\$ -	\$ -	\$ -	\$ -	
07-08	\$ -	\$ -	\$ -	\$ -	\$ -	
08-09	\$ -	\$ -	\$ -	\$ -	\$ -	
09-10	\$ -	\$ -	\$ -	\$ -	\$ -	
10-11	\$ -	\$ -	\$ -	\$ -	\$ -	
11-12	\$ -	\$ -	\$ -	\$ -	\$ -	
12-13	\$ -	\$ -	\$ -	\$ -	\$ -	
13-14	\$ -	\$ -	\$ -	\$ -	\$ -	
14-15	\$ -	\$ -	\$ -	\$ -	\$ -	
15-16	\$ -	\$ -	\$ -	\$ -	\$ -	
16-17	\$ -	\$ -	\$ -	\$ -	\$ -	
17-18 Budget	\$ 349,634	\$ 386,630	\$ 339,283	\$ 23,307	\$ 1,098,854	100.00%
18-19 Budget	\$ 399,174	\$ 255,596	\$ 391,059	\$ 146,776	\$ 1,192,605	8.53%
	<u>\$ 748,808</u>	<u>\$ 642,226</u>	<u>\$ 730,342</u>	<u>\$ 170,083</u>	<u>\$ 2,291,459</u>	

### Explanation of major variances:

The Estimated Budget Savings account was utilized to account for anticipated savings from operating efficiencies. Our Charter School Superintendent continues to seek new revenue sources and innovative ways of conducting business that would ultimately reduce operation expenses. At the end of each year, if expenditures exceed revenues, these funds are provided from reserves to cover the deficit.

- FY2018 Due to changes to the Insurance plan and an analysis on savings, \$1,000,000 of estimated budget savings has been added to the budget. Due to the reorganization of P/T Aftercare Directors, projected savings in the amount of \$40,000 are estimated to be realized in FY2018. Net amount of \$58,854 utilized to balance the budget.
- FY2019 Due to changes to the Insurance plan and an analysis on savings, \$1,152,605 of estimated budget savings has been added to the budget. Due to the reorganization of P/T Aftercare Directors, projected savings in the amount of \$40,000 are estimated to be realized in FY2019.

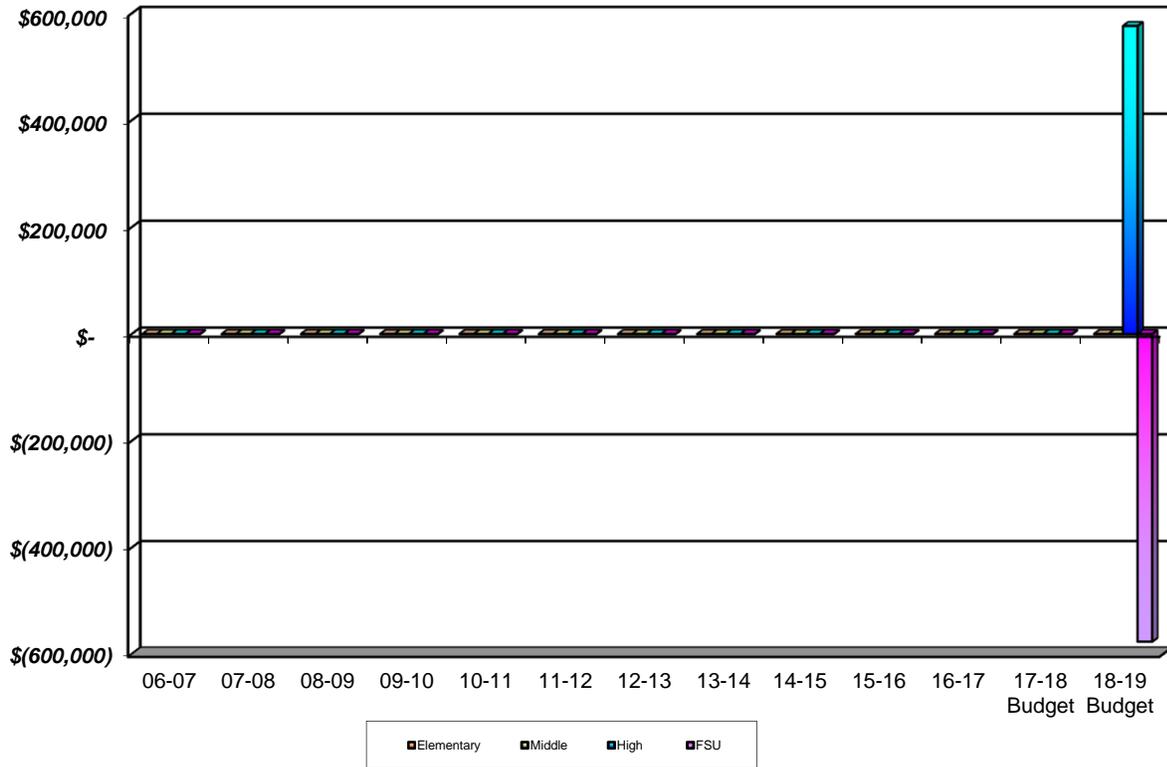
# Beginning Surplus

## Description:

The excess revenues over expenditures for the budgeted fiscal year.

## Forecast Methodology:

This account is based upon projected revenues versus projected expenditures.



## Beginning Surplus (cont'd)

<u>Fiscal Year</u>	<u>Elementary</u>	<u>Middle</u>	<u>High</u>	<u>FSU</u>	<u>Total</u>	<u>% Change</u>
06-07	\$ -	\$ -	\$ -	\$ -	\$ -	-
07-08	\$ -	\$ -	\$ -	\$ -	\$ -	-
08-09	\$ -	\$ -	\$ -	\$ -	\$ -	-
09-10	\$ -	\$ -	\$ -	\$ -	\$ -	-
10-11	\$ -	\$ -	\$ -	\$ -	\$ -	-
11-12	\$ -	\$ -	\$ -	\$ -	\$ -	-
12-13	\$ -	\$ -	\$ -	\$ -	\$ -	-
13-14	\$ -	\$ -	\$ -	\$ -	\$ -	-
14-15	\$ -	\$ -	\$ -	\$ -	\$ -	-
15-16	\$ -	\$ -	\$ -	\$ -	\$ -	-
16-17	\$ -	\$ -	\$ -	\$ -	\$ -	-
17-18 Budget	\$ -	\$ -	\$ -	\$ -	\$ -	-
18-19 Budget	\$ -	\$ -	\$ 576,621	\$ (576,621)	\$ -	-
	\$ -	\$ -	\$ 576,621	\$ (576,621)	\$ -	-

### Explanation of major variances:

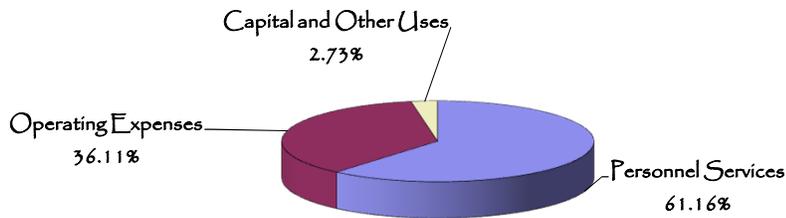
Beginning Surplus is a budgetary line item that provides a mean of balancing each year's budget. At the end of each year, if expenditures exceed revenues, these funds are provided from reserves to cover the deficit.

- FY2019                      The Beginning Surplus account is being utilized in conjunction with the Estimated Budget Savings account to balance the budget.

City of Pembroke Pines  
 Broward County Sponsored  
 Elementary School Expenditure Summary

Category	FY 2007 Actual	FY 2008 Actual	FY 2009 Actual	FY 2010 Actual	FY 2011 Actual	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Budget	FY 2019 Budget
Personnel Services	\$ 8,444,668	\$ 8,958,225	\$ 10,158,740	\$ 10,317,094	\$ 10,745,517	\$ 10,032,902	\$ 10,032,902	\$ 10,351,865	\$ 10,146,190	\$ 10,149,031	\$ 10,308,913	\$ 10,573,867	\$ 10,764,480
Operating Expenses	\$ 4,773,917	\$ 4,531,844	\$ 5,199,278	\$ 4,773,313	\$ 5,106,872	\$ 4,796,633	\$ 4,796,633	\$ 5,196,918	\$ 5,274,434	\$ 5,675,654	\$ 5,394,593	\$ 5,810,162	\$ 6,355,291
Capital and Other Uses	\$ 230,457	\$ 4,282	\$ 112,847	\$ 50,050	\$ 218,179	\$ 84,894	\$ 84,894	\$ 651,141	\$ 447,955	\$ 678,071	\$ 718,764	\$ 773,715	\$ 479,683
Grants and Aides	\$ -	\$ 2,137	\$ -	\$ -	\$ 22,764	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Elementary</b>	<b>\$13,449,042</b>	<b>\$13,496,488</b>	<b>\$15,470,865</b>	<b>\$15,140,457</b>	<b>\$16,093,332</b>	<b>\$14,914,429</b>	<b>\$14,914,429</b>	<b>\$16,199,924</b>	<b>\$15,868,579</b>	<b>\$16,502,756</b>	<b>\$16,422,270</b>	<b>\$17,157,744</b>	<b>\$17,599,454</b>

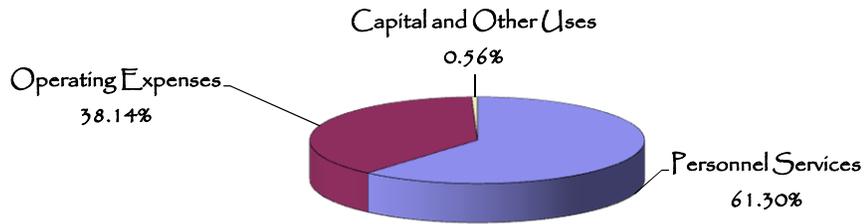
Charter Elementary School  
 FY2019 Expenditure Summary



City of Pembroke Pines  
East Elementary Expenditure Summary

Category	FY 2007 Actual	FY 2008 Actual	FY 2009 Actual	FY 2010 Actual	FY 2011 Actual	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Budget	FY 2019 Budget
Personnel Services	\$ 2,724,089	\$ 2,839,492	\$ 3,644,829	\$ 3,636,090	\$ 3,727,099	\$ 3,444,592	\$ 3,538,380	\$ 3,580,754	\$ 3,588,702	\$ 3,648,418	\$ 3,805,636	\$ 3,846,340	\$ 4,079,324
Operating Expenses	\$ 1,630,747	\$ 1,622,511	\$ 1,960,461	\$ 1,812,193	\$ 1,956,668	\$ 1,861,916	\$ 1,919,381	\$ 2,045,037	\$ 2,018,369	\$ 2,281,374	\$ 2,164,468	\$ 2,191,169	\$ 2,538,235
Capital and Other Uses	\$ 106,139	\$ 850	\$ 26,994	\$ 24,565	\$ 1,020	\$ 43,325	\$ 59,071	\$ 23,662	\$ 52,423	\$ 66,718	\$ 10,435	\$ 59,734	\$ 37,384
Grants and Aides	\$ -	\$ 832	\$ -	\$ -	\$ 7,588	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total East Elementary</b>	<b>\$ 4,460,975</b>	<b>\$ 4,463,685</b>	<b>\$ 5,632,284</b>	<b>\$ 5,472,848</b>	<b>\$ 5,692,375</b>	<b>\$ 5,349,833</b>	<b>\$ 5,516,832</b>	<b>\$ 5,649,453</b>	<b>\$ 5,659,494</b>	<b>\$ 5,996,510</b>	<b>\$ 5,980,539</b>	<b>\$ 6,097,243</b>	<b>\$ 6,654,943</b>

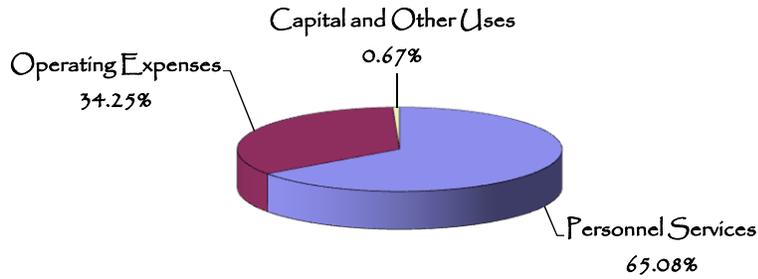
Charter East Elementary School  
FY2019 Expenditure Summary



City of Pembroke Pines  
West Elementary Expenditure Summary

Category	FY 2007 Actual	FY 2008 Actual	FY 2009 Actual	FY 2010 Actual	FY 2011 Actual	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Budget	FY 2019 Budget
Personnel Services	\$ 2,823,640	\$ 3,014,239	\$ 3,249,384	\$ 3,335,517	\$ 3,522,015	\$ 3,276,678	\$ 3,312,632	\$ 3,240,458	\$ 3,233,270	\$ 3,339,490	\$ 3,284,442	\$ 3,348,468	\$ 3,417,715
Operating Expenses	\$ 1,529,669	\$ 1,449,889	\$ 1,625,535	\$ 1,384,180	\$ 1,461,384	\$ 1,380,390	\$ 1,500,867	\$ 1,539,325	\$ 1,599,510	\$ 1,583,056	\$ 1,481,990	\$ 1,689,925	\$ 1,798,596
Capital and Other Uses	\$ 68,870	\$ 1,732	\$ 69,090	\$ 23,536	\$ 2,159	\$ 31,709	\$ 38,066	\$ 28,769	\$ 12,209	\$ 41,198	\$ 14,880	\$ 31,834	\$ 35,084
Grants and Aides	\$ -	\$ 727	\$ -	\$ -	\$ 7,588	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total West Elementary</b>	<b>\$4,422,179</b>	<b>\$4,466,587</b>	<b>\$4,944,009</b>	<b>\$4,743,233</b>	<b>\$4,993,146</b>	<b>\$4,688,777</b>	<b>\$4,851,565</b>	<b>\$4,808,552</b>	<b>\$4,844,989</b>	<b>\$4,963,744</b>	<b>\$4,781,312</b>	<b>\$5,070,227</b>	<b>\$5,251,395</b>

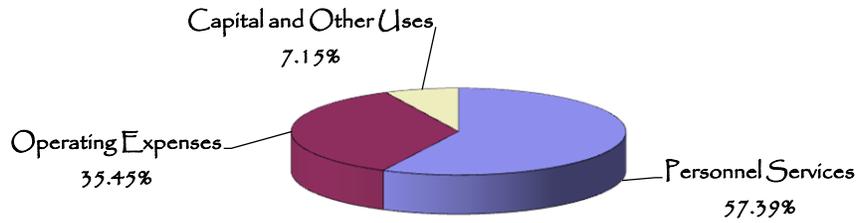
Charter West Elementary School  
FY2019 Expenditure Summary



City of Pembroke Pines  
Central Elementary Expenditure Summary

Category	FY 2007 Actual	FY 2008 Actual	FY 2009 Actual	FY 2010 Actual	FY 2011 Actual	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Budget	FY 2019 Budget
Personnel Services	\$ 2,896,939	\$ 3,104,494	\$ 3,264,527	\$ 3,345,487	\$ 3,496,403	\$ 3,311,632	\$ 3,371,828	\$ 3,530,653	\$ 3,324,218	\$ 3,161,123	\$ 3,218,835	\$ 3,379,059	\$ 3,267,441
Operating Expenses	\$ 1,613,501	\$ 1,459,444	\$ 1,613,282	\$ 1,576,940	\$ 1,688,820	\$ 1,554,327	\$ 1,593,281	\$ 1,612,556	\$ 1,656,555	\$ 1,811,224	\$ 1,748,135	\$ 1,929,068	\$ 2,018,460
Capital and Other Uses	\$ 55,448	\$ 1,700	\$ 16,763	\$ 1,949	\$ 215,000	\$ 9,860	\$ 261,740	\$ 598,710	\$ 383,323	\$ 570,155	\$ 693,449	\$ 682,147	\$ 407,215
Grants and Aides	\$ -	\$ 578	\$ -	\$ -	\$ 7,588	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Central Elementary</b>	<b>\$ 4,565,888</b>	<b>\$ 4,566,216</b>	<b>\$ 4,894,572</b>	<b>\$ 4,924,376</b>	<b>\$ 5,407,811</b>	<b>\$ 4,875,819</b>	<b>\$ 5,226,849</b>	<b>\$ 5,741,919</b>	<b>\$ 5,364,096</b>	<b>\$ 5,542,502</b>	<b>\$ 5,660,419</b>	<b>\$ 5,990,274</b>	<b>\$ 5,693,116</b>

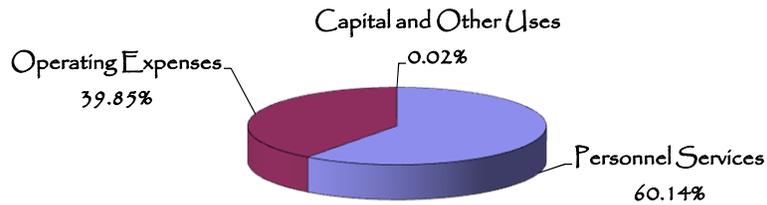
Charter Central Elementary School  
FY2019 Expenditure Summary



City of Pembroke Pines/FSU  
Charter Elementary Expenditure Summary

Category	FY 2007 Actual	FY 2008 Actual	FY 2009 Actual	FY 2010 Actual	FY 2011 Actual	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Budget	FY 2019 Budget
Personnel Services	\$ 3,119,811	\$ 3,114,300	\$ 3,778,906	\$ 3,824,863	\$ 3,940,133	\$ 3,640,349	\$ 3,748,031	\$ 3,767,819	\$ 3,782,174	\$ 3,680,251	\$ 3,840,286	\$ 4,001,194	\$ 4,300,045
Operating Expenses	\$ 1,979,065	\$ 2,009,601	\$ 2,358,401	\$ 2,267,208	\$ 2,378,315	\$ 2,427,603	\$ 2,474,674	\$ 2,410,188	\$ 2,446,189	\$ 2,676,163	\$ 2,560,031	\$ 2,608,580	\$ 2,849,412
Capital and Other Uses	\$ 48,773	\$ 75,208	\$ 32,242	\$ 2,605	\$ 17,286	\$ 33,861	\$ 18,360	\$ 21,949	\$ 3,472	\$ 37,200	\$ 28,628	\$ 16,334	\$ 1,084
Grants and Aides	\$ -	\$ 662	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total FSU Elementary</b>	<b>\$5,147,649</b>	<b>\$5,199,771</b>	<b>\$6,169,549</b>	<b>\$6,094,676</b>	<b>\$6,335,734</b>	<b>\$6,101,813</b>	<b>\$6,241,065</b>	<b>\$6,199,956</b>	<b>\$6,231,835</b>	<b>\$6,393,614</b>	<b>\$6,428,945</b>	<b>\$6,626,108</b>	<b>\$7,150,541</b>

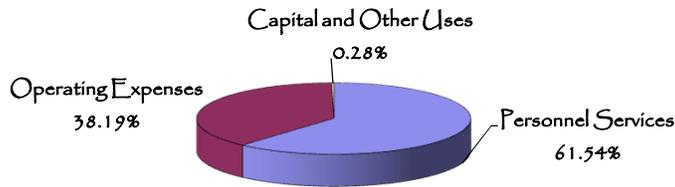
City of Pembroke Pines/FSU  
Charter Elementary FY2019  
Expenditure Summary



City of Pembroke Pines  
Middle School Expenditure Summary

Category	FY 2007 Actual	FY 2008 Actual	FY 2009 Actual	FY 2010 Actual	FY 2011 Actual	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Budget	FY 2019 Budget
Personnel Services	\$ 5,722,613	\$ 6,012,431	\$ 6,495,271	\$ 6,555,746	\$ 6,891,144	\$ 6,573,560	\$ 6,694,052	\$ 7,006,364	\$ 6,983,048	\$ 7,072,986	\$ 7,221,345	\$ 7,259,216	\$ 7,533,450
Operating Expenses	\$ 3,783,882	\$ 3,610,674	\$ 3,450,529	\$ 3,387,358	\$ 3,574,855	\$ 3,387,658	\$ 3,633,214	\$ 3,842,350	\$ 4,059,674	\$ 4,240,135	\$ 4,019,140	\$ 4,536,353	\$ 4,674,682
Capital and Other Uses	\$ 138,290	\$ 14,249	\$ 95,403	\$ 8,702	\$ 6,944	\$ 67,959	\$ 52,379	\$ 60,612	\$ 22,825	\$ 111,040	\$ 22,985	\$ 37,368	\$ 33,918
Grants and Aides	\$ -	\$ 1,660	\$ -	\$ -	\$ 14,644	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Middle</b>	<b>\$9,644,785</b>	<b>\$9,639,014</b>	<b>\$10,041,203</b>	<b>\$ 9,951,806</b>	<b>\$ 10,487,587</b>	<b>\$10,029,177</b>	<b>\$10,379,645</b>	<b>\$10,909,326</b>	<b>\$11,065,547</b>	<b>\$11,424,161</b>	<b>\$11,263,470</b>	<b>\$11,832,937</b>	<b>\$12,242,050</b>

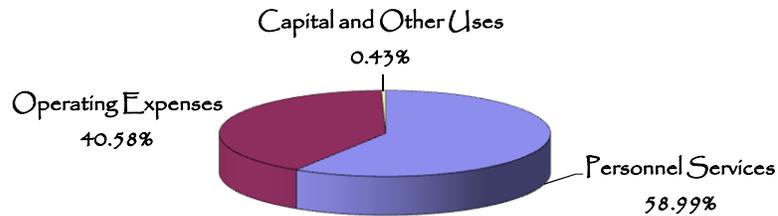
Charter Middle School  
FY2019 Expenditure Summary



City of Pembroke Pines  
West Middle Expenditure Summary

Category	FY 2007 Actual	FY 2008 Actual	FY 2009 Actual	FY 2010 Actual	FY 2011 Actual	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Budget	FY 2019 Budget
Personnel Services	\$ 2,861,747	\$ 3,004,750	\$ 3,227,533	\$ 3,269,353	\$ 3,426,280	\$ 3,232,684	\$ 3,187,848	\$ 3,283,774	\$ 3,300,272	\$ 3,405,572	\$ 3,477,425	\$ 3,487,858	\$ 3,565,764
Operating Expenses	\$ 1,961,909	\$ 1,959,346	\$ 1,853,721	\$ 1,798,778	\$ 1,862,277	\$ 1,763,043	\$ 1,932,502	\$ 2,125,658	\$ 2,320,877	\$ 2,322,933	\$ 2,154,026	\$ 2,355,080	\$ 2,452,734
Capital and Other Uses	\$ 75,784	\$ 8,226	\$ 55,563	\$ 6,753	\$ 6,871	\$ 39,857	\$ 16,003	\$ 33,718	\$ 11,948	\$ 50,077	\$ 6,139	\$ 29,734	\$ 26,084
Grants and Aides	\$ -	\$ 825	\$ -	\$ -	\$ 7,322	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total West Middle</b>	<b>\$4,899,440</b>	<b>\$4,973,147</b>	<b>\$5,136,817</b>	<b>\$5,074,884</b>	<b>\$5,302,750</b>	<b>\$5,035,584</b>	<b>\$5,136,353</b>	<b>\$5,443,150</b>	<b>\$5,633,097</b>	<b>\$5,778,582</b>	<b>\$5,637,590</b>	<b>\$5,872,672</b>	<b>\$6,044,582</b>

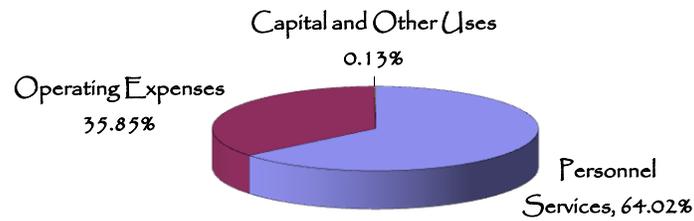
Charter West Middle School  
FY2019 Expenditure Summary



City of Pembroke Pines  
Central Middle Expenditure Summary

Category	FY 2007 Actual	FY 2008 Actual	FY 2009 Actual	FY 2010 Actual	FY 2011 Actual	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Budget	FY 2019 Budget
Personnel Services	\$ 2,860,866	\$ 3,007,681	\$ 3,267,738	\$ 3,286,393	\$ 3,464,864	\$ 3,340,876	\$ 3,506,204	\$ 3,722,590	\$ 3,682,776	\$ 3,667,414	\$ 3,743,920	\$ 3,771,358	\$ 3,967,686
Operating Expenses	\$ 1,821,973	\$ 1,651,328	\$ 1,596,808	\$ 1,588,580	\$ 1,712,578	\$ 1,624,615	\$ 1,700,712	\$ 1,716,692	\$ 1,738,797	\$ 1,917,202	\$ 1,865,114	\$ 2,181,273	\$ 2,221,948
Capital and Other Uses	\$ 62,506	\$ 6,023	\$ 39,840	\$ 1,949	\$ 73	\$ 28,102	\$ 36,376	\$ 26,894	\$ 10,877	\$ 60,963	\$ 16,846	\$ 7,634	\$ 7,834
Grants and Aides	\$ -	\$ 835	\$ -	\$ -	\$ 7,322	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total Central Middle</b>	<b>\$4,745,345</b>	<b>\$4,665,867</b>	<b>\$4,904,386</b>	<b>\$4,876,922</b>	<b>\$5,184,837</b>	<b>\$4,993,593</b>	<b>\$5,243,292</b>	<b>\$5,466,176</b>	<b>\$5,432,450</b>	<b>\$5,645,579</b>	<b>\$5,625,880</b>	<b>\$5,960,265</b>	<b>\$6,197,468</b>

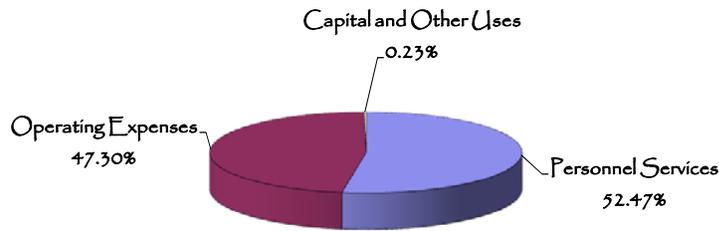
Charter Central Middle School  
FY2019 Expenditure Summary



City of Pembroke Pines  
Academic Village Expenditure Summary

Category	FY 2007 Actual	FY 2008 Actual	FY 2009 Actual	FY 2010 Actual	FY 2011 Actual	FY 2012 Actual	FY 2013 Actual	FY 2014 Actual	FY 2015 Actual	FY 2016 Actual	FY 2017 Actual	FY 2018 Budget	FY 2019 Budget
Personnel Services	\$ 6,899,064	\$ 7,028,027	\$ 7,846,008	\$ 7,831,698	\$ 8,169,190	\$ 7,440,594	\$ 7,341,415	\$ 7,628,962	\$ 8,762,582	\$ 8,898,866	\$ 9,497,805	\$ 9,526,600	\$ 9,985,361
Operating Expenses	\$ 7,135,492	\$ 6,753,773	\$ 6,407,427	\$ 6,164,754	\$ 6,329,089	\$ 5,469,694	\$ 6,326,392	\$ 6,824,639	\$ 6,938,362	\$ 7,952,851	\$ 7,718,703	\$ 8,044,925	\$ 9,001,204
Capital and Other Uses	\$ 130,499	\$ 1,776,691	\$ 403,277	\$ 156,415	\$ 294,036	\$ 137,897	\$ 262,892	\$ 59,071	\$ 69,968	\$ 171,262	\$ 64,881	\$ 45,926	\$ 44,000
Grants and Aides	\$ -	\$ 2,645	\$ -	\$ -	\$ 26,623	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Total High School</b>	<b>\$ 14,165,055</b>	<b>\$ 15,561,136</b>	<b>\$ 14,656,712</b>	<b>\$ 14,152,867</b>	<b>\$ 14,818,938</b>	<b>\$ 13,048,185</b>	<b>\$ 13,930,699</b>	<b>\$ 14,512,672</b>	<b>\$ 15,770,912</b>	<b>\$ 17,022,979</b>	<b>\$ 17,281,389</b>	<b>\$ 17,617,451</b>	<b>\$ 19,030,565</b>

Academic Village  
FY2019 Expenditure Summary



**City of Pembroke Pines, Florida**

**Charter Schools - All Sites**

**Position Comparison By Function**

School Function	Job Class	2017-18 Existing Positions		2018-19 New Positions		2018-19 Total Positions	
		FT	PT	FT	PT	FT	PT
<b>5101 K-3 Basic</b>							
	12910 Chtr Sch Teacher	95.45	-	(1.34)	-	94.11	-
	13554 P/T Teacher Assistant	-	45.0	-	-	-	45.0
	13559 P/T Certified Teacher	-	1.0	-	-	-	1.0
<b>5101 K-3 Basic</b>		<b>95.45</b>	<b>46.0</b>	<b>(1.34)</b>	<b>-</b>	<b>94.11</b>	<b>46.0</b>
<b>5102 4-8 Basic</b>							
	12910 Chtr Sch Teacher	132.55	-	0.34	-	132.89	-
	12950 Teacher Assistant	3.0	-	-	-	3.0	-
	13554 P/T Teacher Assistant	-	22.0	-	-	-	22.0
<b>5102 4-8 Basic</b>		<b>135.55</b>	<b>22.0</b>	<b>0.34</b>	<b>-</b>	<b>135.89</b>	<b>22.0</b>
<b>5103 9-12 Basic</b>							
	12910 Chtr Sch Teacher	85.0	-	-	-	85.0	-
<b>5103 9-12 Basic</b>		<b>85.0</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>85.0</b>	<b>-</b>
<b>5250 Exceptional Student Prog</b>							
	12125 Sch Clerical Spec I	1.0	-	-	-	1.0	-
	12558 Speech Therapist	3.0	-	-	-	3.0	-
	12910 Chtr Sch Teacher	24.0	-	-	-	24.0	-
	13554 P/T Teacher Assistant	-	2.0	-	-	-	2.0
	13559 P/T Certified Teacher	-	2.0	-	-	-	2.0
<b>5250 Exceptional Student Prog</b>		<b>28.0</b>	<b>4.0</b>	<b>-</b>	<b>-</b>	<b>28.0</b>	<b>4.0</b>
<b>5300 Vocational 6-12</b>							
	12910 Chtr Sch Teacher	2.0	-	-	-	2.0	-
<b>5300 Vocational 6-12</b>		<b>2.0</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2.0</b>	<b>-</b>
<b>6120 Guidance Services</b>							
	12125 Sch Clerical Spec I	2.0	-	-	-	2.0	-
	12910 Chtr Sch Teacher	-	-	1.0	-	1.0	-
	12941 High School Registrar	1.0	-	(1.0)	-	-	-
	12943 Guidance Director	1.0	-	-	-	1.0	-
	12956 School Counselor	11.0	-	-	-	11.0	-
<b>6120 Guidance Services</b>		<b>15.0</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>15.0</b>	<b>-</b>
<b>6200 Instruct Media Services</b>							
	12950 Teacher Assistant	1.0	-	-	-	1.0	-
	12957 Media Specialist	7.0	-	-	-	7.0	-
	13683 Sch P/T Clerk Spec I	-	1.0	-	-	-	1.0
<b>6200 Instruct Media Services</b>		<b>8.0</b>	<b>1.0</b>	<b>-</b>	<b>-</b>	<b>8.0</b>	<b>1.0</b>
<b>6303 ESE Specialist</b>							
	12935 ESE Specialist	1.0	-	-	-	1.0	-
<b>6303 ESE Specialist</b>		<b>1.0</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1.0</b>	<b>-</b>
<b>7300 School Administration</b>							
	12125 Sch Clerical Spec I	10.0	-	(1.0)	-	9.0	-
	12138 Sch Clerical Spec II	5.0	-	-	-	5.0	-
	12155 Sch Administrative Assistant I	3.0	-	-	-	3.0	-
	12942 High School Assistant Principal	3.0	-	-	-	3.0	-

**City of Pembroke Pines, Florida**

**Charter Schools - All Sites**

**Position Comparison By Function**

School Function	Job Class	2017-18 Existing Positions		2018-19 New Positions		2018-19 Total Positions	
		FT	PT	FT	PT	FT	PT
12949	Behavior Specialist	2.0	-	-	-	2.0	-
12951	Registrar	1.0	-	-	-	1.0	-
12952	Bookkeeper	4.0	-	-	-	4.0	-
12953	Assistant Principal	8.0	-	1.0	-	9.0	-
12954	Principal High School	1.0	-	-	-	1.0	-
12960	Receptionist	1.0	-	-	-	1.0	-
12968	Principal East Campus	1.0	-	-	-	1.0	-
12969	Principal West Campus	1.0	-	-	-	1.0	-
12970	Principal Central Campus	1.0	-	-	-	1.0	-
12973	Principal Pembroke Shores	1.0	-	-	-	1.0	-
13683	Sch P/T Clerk Spec I	-	2.0	-	-	-	2.0
<b>7300</b>	<b>School Administration</b>	<b>42.0</b>	<b>2.0</b>	<b>-</b>	<b>-</b>	<b>42.0</b>	<b>2.0</b>
<b>7900</b>	<b>Operation of Plant</b>						
12961	Security	3.0	-	(1.0)	-	2.0	-
<b>7900</b>	<b>Operation of Plant</b>	<b>3.0</b>	<b>-</b>	<b>(1.0)</b>	<b>-</b>	<b>2.0</b>	<b>-</b>
<b>9102</b>	<b>Child Care Supervision</b>						
13190	P/T After School Director	-	7.0	-	-	-	7.0
13403	P/T Bookkeeper	-	3.0	-	-	-	3.0
13556	P/T After School Care	-	62.0	-	2.0	-	64.0
13683	Sch P/T Clerk Spec I	-	2.0	-	-	-	2.0
<b>9102</b>	<b>Child Care Supervision</b>	<b>-</b>	<b>74.0</b>	<b>-</b>	<b>2.0</b>	<b>-</b>	<b>76.0</b>
<b>9900</b>	<b>Athletics</b>						
12018	Assistant Athletic Director	1.0	-	-	-	1.0	-
<b>9900</b>	<b>Athletics</b>	<b>1.0</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1.0</b>	<b>-</b>
<b>Total All Sites</b>		<b>416.00</b>	<b>149.00</b>	<b>-2.00</b>	<b>2.00</b>	<b>414.00</b>	<b>151.00</b>

**City of Pembroke Pines, Florida**  
**170 Charter Elementary Schools**  
**Position Comparison By Function**

School Function	Job Class	2017-18 Existing Positions		2018-19 New Positions		2018-19 Total Positions	
		FT	PT	FT	PT	FT	PT
<b>5101 K-3 Basic</b>							
	12910 Chtr Sch Teacher	68.75	-	0.67	-	69.42	-
	13554 P/T Teacher Assistant	-	36.0	-	-	-	36.0
	13559 P/T Certified Teacher	-	1.0	-	-	-	1.0
<b>5102 4-8 Basic</b>							
	12910 Chtr Sch Teacher	34.25	-	0.33	-	34.58	-
	13554 P/T Teacher Assistant	-	12.0	-	-	-	12.0
<b>5250 Exceptional Student Prog</b>							
	12558 Speech Therapist	1.0	-	-	-	1.0	-
	12910 Chtr Sch Teacher	7.99	-	(1.0)	-	6.99	-
<b>6120 Guidance Services</b>							
	12956 School Counselor	3.0	-	-	-	3.0	-
<b>6200 Instruct Media Services</b>							
	12950 Teacher Assistant	1.0	-	-	-	1.0	-
	12957 Media Specialist	3.0	-	-	-	3.0	-
<b>7300 School Administration</b>							
	12125 Sch Clerical Spec I	4.0	-	(0.5)	-	3.5	-
	12138 Sch Clerical Spec II	2.0	-	-	-	2.0	-
	12155 Sch Administrative Assistant I	1.0	-	-	-	1.0	-
	12951 Registrar	-	-	0.5	-	0.5	-
	12952 Bookkeeper	2.0	-	-	-	2.0	-
	12953 Assistant Principal	3.0	-	0.25	-	3.25	-
	12968 Principal East Campus	1.0	-	-	-	1.0	-
	12969 Principal West Campus	0.5	-	-	-	0.5	-
	12970 Principal Central Campus	0.5	-	-	-	0.5	-
<b>9102 Child Care Supervision</b>							
	13190 P/T After School Director	-	5.0	-	-	-	5.0
	13403 P/T Bookkeeper	-	3.0	-	-	-	3.0
	13556 P/T After School Care	-	45.0	-	2.0	-	47.0
	13683 Sch P/T Clerk Spec I	-	2.0	-	-	-	2.0
<b>Total Charter Elementary Schools</b>		<b>132.99</b>	<b>104.0</b>	<b>0.25</b>	<b>2.0</b>	<b>133.24</b>	<b>106.0</b>

**City of Pembroke Pines, Florida**  
**170 Charter Elementary Schools**  
**550 Elementary East Campus**  
**Position Comparison By Function**

School Function	Job Class	2017-18 Existing Positions		2018-19 New Positions		2018-19 Total Positions	
		FT	PT	FT	PT	FT	PT
<b>5101 K-3 Basic</b>							
	12910 Chtr Sch Teacher	26.03	-	0.67	-	26.7	-
	13554 P/T Teacher Assistant	-	11.0	-	-	-	11.0
<b>5102 4-8 Basic</b>							
	12910 Chtr Sch Teacher	12.97	-	0.33	-	13.3	-
	13554 P/T Teacher Assistant	-	5.0	-	-	-	5.0
<b>5250 Exceptional Student Prog</b>							
	12910 Chtr Sch Teacher	3.33	-	-	-	3.33	-
<b>6120 Guidance Services</b>							
	12956 School Counselor	1.0	-	-	-	1.0	-
<b>6200 Instruct Media Services</b>							
	12957 Media Specialist	1.0	-	-	-	1.0	-
<b>7300 School Administration</b>							
	12125 Sch Clerical Spec I	1.0	-	-	-	1.0	-
	12155 Sch Administrative Assistant I	1.0	-	-	-	1.0	-
	12952 Bookkeeper	1.0	-	-	-	1.0	-
	12953 Assistant Principal	1.0	-	0.25	-	1.25	-
	12968 Principal East Campus	1.0	-	-	-	1.0	-
<b>9102 Child Care Supervision</b>							
	13190 P/T After School Director	-	2.0	-	-	-	2.0
	13403 P/T Bookkeeper	-	1.0	-	-	-	1.0
	13556 P/T After School Care	-	13.0	-	2.0	-	15.0
	13683 Sch P/T Clerk Spec I	-	1.0	-	-	-	1.0
<b>550 Elementary East Campus</b>		<b>49.33</b>	<b>33.0</b>	<b>1.25</b>	<b>2.0</b>	<b>50.58</b>	<b>35.0</b>

**City of Pembroke Pines, Florida**  
**170 Charter Elementary Schools**  
**551 Elementary West Campus**  
**Position Comparison By Function**

School Function	Job Class	2017-18 Existing Positions		2018-19 New Positions		2018-19 Total Positions	
		FT	PT	FT	PT	FT	PT
<b>5101 K-3 Basic</b>							
	12910 Chtr Sch Teacher	21.36	-	-	-	21.36	-
	13554 P/T Teacher Assistant	-	12.0	-	-	-	12.0
	13559 P/T Certified Teacher	-	1.0	-	-	-	1.0
<b>5102 4-8 Basic</b>							
	12910 Chtr Sch Teacher	10.64	-	-	-	10.64	-
	13554 P/T Teacher Assistant	-	4.0	-	-	-	4.0
<b>5250 Exceptional Student Prog</b>							
	12558 Speech Therapist	0.5	-	-	-	0.5	-
	12910 Chtr Sch Teacher	2.33	-	-	-	2.33	-
<b>6120 Guidance Services</b>							
	12956 School Counselor	1.0	-	-	-	1.0	-
<b>6200 Instruct Media Services</b>							
	12950 Teacher Assistant	1.0	-	-	-	1.0	-
	12957 Media Specialist	1.0	-	-	-	1.0	-
<b>7300 School Administration</b>							
	12125 Sch Clerical Spec I	1.5	-	-	-	1.5	-
	12951 Registrar	-	-	0.5	-	0.5	-
	12952 Bookkeeper	0.5	-	-	-	0.5	-
	12953 Assistant Principal	1.0	-	-	-	1.0	-
	12969 Principal West Campus	0.5	-	-	-	0.5	-
<b>9102 Child Care Supervision</b>							
	13190 P/T After School Director	-	1.0	-	-	-	1.0
	13403 P/T Bookkeeper	-	1.0	-	-	-	1.0
	13556 P/T After School Care	-	16.0	-	-	-	16.0
	13683 Sch P/T Clerk Spec I	-	1.0	-	-	-	1.0
<b>551 Elementary West Campus</b>		<b>41.33</b>	<b>36.0</b>	<b>0.5</b>	<b>-</b>	<b>41.83</b>	<b>36.0</b>

**City of Pembroke Pines, Florida**  
**170 Charter Elementary Schools**  
**552 Elementary Central Campus**  
**Position Comparison By Function**

School Function	Job Class	2017-18 Existing Positions		2018-19 New Positions		2018-19 Total Positions	
		FT	PT	FT	PT	FT	PT
<b>5101 K-3 Basic</b>							
	12910 Chtr Sch Teacher	21.36	-	-	-	21.36	-
	13554 P/T Teacher Assistant	-	13.0	-	-	-	13.0
<b>5102 4-8 Basic</b>							
	12910 Chtr Sch Teacher	10.64	-	-	-	10.64	-
	13554 P/T Teacher Assistant	-	3.0	-	-	-	3.0
<b>5250 Exceptional Student Prog</b>							
	12558 Speech Therapist	0.5	-	-	-	0.5	-
	12910 Chtr Sch Teacher	2.33	-	(1.0)	-	1.33	-
<b>6120 Guidance Services</b>							
	12956 School Counselor	1.0	-	-	-	1.0	-
<b>6200 Instruct Media Services</b>							
	12957 Media Specialist	1.0	-	-	-	1.0	-
<b>7300 School Administration</b>							
	12125 Sch Clerical Spec I	1.5	-	(0.5)	-	1.0	-
	12138 Sch Clerical Spec II	2.0	-	-	-	2.0	-
	12952 Bookkeeper	0.5	-	-	-	0.5	-
	12953 Assistant Principal	1.0	-	-	-	1.0	-
	12970 Principal Central Campus	0.5	-	-	-	0.5	-
<b>9102 Child Care Supervision</b>							
	13190 P/T After School Director	-	2.0	-	-	-	2.0
	13403 P/T Bookkeeper	-	1.0	-	-	-	1.0
	13556 P/T After School Care	-	16.0	-	-	-	16.0
<b>552 Elementary Central Campus</b>		<b>42.33</b>	<b>35.0</b>	<b>(1.5)</b>	<b>-</b>	<b>40.83</b>	<b>35.0</b>
<b>Total Charter Elementary Schools</b>		<b>132.99</b>	<b>104.0</b>	<b>0.25</b>	<b>2.0</b>	<b>133.24</b>	<b>106.0</b>

**City of Pembroke Pines, Florida**

**171 Charter Middle Schools**

**Position Comparison By Function**

School Function	Job Class	2017-18 Existing Positions		2018-19 New Positions		2018-19 Total Positions	
		FT	PT	FT	PT	FT	PT
<b>5102 4-8 Basic</b>							
	12910 Chtr Sch Teacher	69.0	-	1.0	-	70.0	-
	12950 Teacher Assistant	3.0	-	-	-	3.0	-
	13554 P/T Teacher Assistant	-	3.0	-	-	-	3.0
<b>5250 Exceptional Student Prog</b>							
	12558 Speech Therapist	1.0	-	-	-	1.0	-
	12910 Chtr Sch Teacher	5.67	-	1.0	-	6.67	-
<b>6120 Guidance Services</b>							
	12125 Sch Clerical Spec I	1.0	-	-	-	1.0	-
	12956 School Counselor	2.0	-	-	-	2.0	-
<b>6200 Instruct Media Services</b>							
	12957 Media Specialist	2.0	-	-	-	2.0	-
	13683 Sch P/T Clerk Spec I	-	1.0	-	-	-	1.0
<b>7300 School Administration</b>							
	12125 Sch Clerical Spec I	3.0	-	(0.5)	-	2.5	-
	12138 Sch Clerical Spec II	3.0	-	-	-	3.0	-
	12155 Sch Administrative Assistant I	1.0	-	-	-	1.0	-
	12951 Registrar	1.0	-	(0.5)	-	0.5	-
	12952 Bookkeeper	1.0	-	-	-	1.0	-
	12953 Assistant Principal	3.0	-	(0.75)	-	2.25	-
	12969 Principal West Campus	0.5	-	-	-	0.5	-
	12970 Principal Central Campus	0.5	-	-	-	0.5	-
	13683 Sch P/T Clerk Spec I	-	1.0	-	-	-	1.0
<b>Total Charter Middle Schools</b>		<b>96.67</b>	<b>5.0</b>	<b>0.25</b>	<b>-</b>	<b>96.92</b>	<b>5.0</b>

**City of Pembroke Pines, Florida**  
**171 Charter Middle Schools**  
**553 Middle West Campus**  
**Position Comparison By Function**

School Function	Job Class	2017-18 Existing Positions		2018-19 New Positions		2018-19 Total Positions	
		FT	PT	FT	PT	FT	PT
<b>5102 4-8 Basic</b>							
	12910 Chtr Sch Teacher	33.0	-	-	-	33.0	-
	12950 Teacher Assistant	2.0	-	-	-	2.0	-
	13554 P/T Teacher Assistant	-	1.0	-	-	-	1.0
<b>5250 Exceptional Student Prog</b>							
	12558 Speech Therapist	0.5	-	-	-	0.5	-
	12910 Chtr Sch Teacher	3.33	-	-	-	3.33	-
<b>6120 Guidance Services</b>							
	12125 Sch Clerical Spec I	1.0	-	-	-	1.0	-
	12956 School Counselor	1.0	-	-	-	1.0	-
<b>6200 Instruct Media Services</b>							
	12957 Media Specialist	1.0	-	-	-	1.0	-
	13683 Sch P/T Clerk Spec I	-	1.0	-	-	-	1.0
<b>7300 School Administration</b>							
	12125 Sch Clerical Spec I	1.0	-	-	-	1.0	-
	12138 Sch Clerical Spec II	1.0	-	-	-	1.0	-
	12155 Sch Administrative Assistant I	1.0	-	-	-	1.0	-
	12951 Registrar	0.5	-	-	-	0.5	-
	12952 Bookkeeper	0.5	-	-	-	0.5	-
	12953 Assistant Principal	1.0	-	-	-	1.0	-
	12969 Principal West Campus	0.5	-	-	-	0.5	-
<b>553 Middle West Campus</b>		<b>47.33</b>	<b>2.0</b>	<b>-</b>	<b>-</b>	<b>47.33</b>	<b>2.0</b>

**City of Pembroke Pines, Florida**  
**171 Charter Middle Schools**  
**554 Middle Central Campus**  
**Position Comparison By Function**

School Function	Job Class	2017-18 Existing Positions		2018-19 New Positions		2018-19 Total Positions	
		FT	PT	FT	PT	FT	PT
<b>5102 4-8 Basic</b>							
	12910 Chtr Sch Teacher	36.0	-	1.0	-	37.0	-
	12950 Teacher Assistant	1.0	-	-	-	1.0	-
	13554 P/T Teacher Assistant	-	2.0	-	-	-	2.0
<b>5250 Exceptional Student Prog</b>							
	12558 Speech Therapist	0.5	-	-	-	0.5	-
	12910 Chtr Sch Teacher	2.34	-	1.0	-	3.34	-
<b>6120 Guidance Services</b>							
	12956 School Counselor	1.0	-	-	-	1.0	-
<b>6200 Instruct Media Services</b>							
	12957 Media Specialist	1.0	-	-	-	1.0	-
<b>7300 School Administration</b>							
	12125 Sch Clerical Spec I	2.0	-	(0.5)	-	1.5	-
	12138 Sch Clerical Spec II	2.0	-	-	-	2.0	-
	12951 Registrar	0.5	-	(0.5)	-	-	-
	12952 Bookkeeper	0.5	-	-	-	0.5	-
	12953 Assistant Principal	2.0	-	(0.75)	-	1.25	-
	12970 Principal Central Campus	0.5	-	-	-	0.5	-
	13683 Sch P/T Clerk Spec I	-	1.0	-	-	-	1.0
<b>554 Middle Central Campus</b>		<b>49.34</b>	<b>3.0</b>	<b>0.25</b>	<b>-</b>	<b>49.59</b>	<b>3.0</b>
<b>Total Charter Middle Schools</b>		<b>96.67</b>	<b>5.0</b>	<b>0.25</b>	<b>-</b>	<b>96.92</b>	<b>5.0</b>

**City of Pembroke Pines, Florida**  
**172 Academic Village Charter School**  
**Position Comparison By Function**

School Function	Job Class	2017-18 Existing Positions		2018-19 New Positions		2018-19 Total Positions	
		FT	PT	FT	PT	FT	PT
<b>5102 4-8 Basic</b>							
	12910 Chtr Sch Teacher	16.0	-	-	-	16.0	-
<b>5103 9-12 Basic</b>							
	12910 Chtr Sch Teacher	85.0	-	-	-	85.0	-
<b>5250 Exceptional Student Prog</b>							
	12125 Sch Clerical Spec I	1.0	-	-	-	1.0	-
	12910 Chtr Sch Teacher	4.0	-	-	-	4.0	-
<b>5300 Vocational 6-12</b>							
	12910 Chtr Sch Teacher	2.0	-	-	-	2.0	-
<b>6120 Guidance Services</b>							
	12125 Sch Clerical Spec I	1.0	-	-	-	1.0	-
	12910 Chtr Sch Teacher	-	-	1.0	-	1.0	-
	12941 High School Registrar	1.0	-	(1.0)	-	-	-
	12943 Guidance Director	1.0	-	-	-	1.0	-
	12956 School Counselor	5.0	-	-	-	5.0	-
<b>6200 Instruct Media Services</b>							
	12957 Media Specialist	1.0	-	-	-	1.0	-
<b>6303 ESE Specialist</b>							
	12935 ESE Specialist	1.0	-	-	-	1.0	-
<b>7300 School Administration</b>							
	12125 Sch Clerical Spec I	3.0	-	-	-	3.0	-
	12942 High School Assistant Principal	3.0	-	-	-	3.0	-
	12949 Behavior Specialist	2.0	-	-	-	2.0	-
	12953 Assistant Principal	1.0	-	0.25	-	1.25	-
	12954 Principal High School	1.0	-	-	-	1.0	-
	12960 Receptionist	1.0	-	-	-	1.0	-
<b>7900 Operation of Plant</b>							
	12961 Security	3.0	-	(1.0)	-	2.0	-
<b>9900 Athletics</b>							
	12018 Assistant Athletic Director	1.0	-	-	-	1.0	-
<b>Total Academic Village Charter School</b>		<b>133.0</b>	<b>-</b>	<b>(0.75)</b>	<b>-</b>	<b>132.25</b>	<b>-</b>

**City of Pembroke Pines, Florida**

**173 FSU Charter Schools**

**Position Comparison By Function**

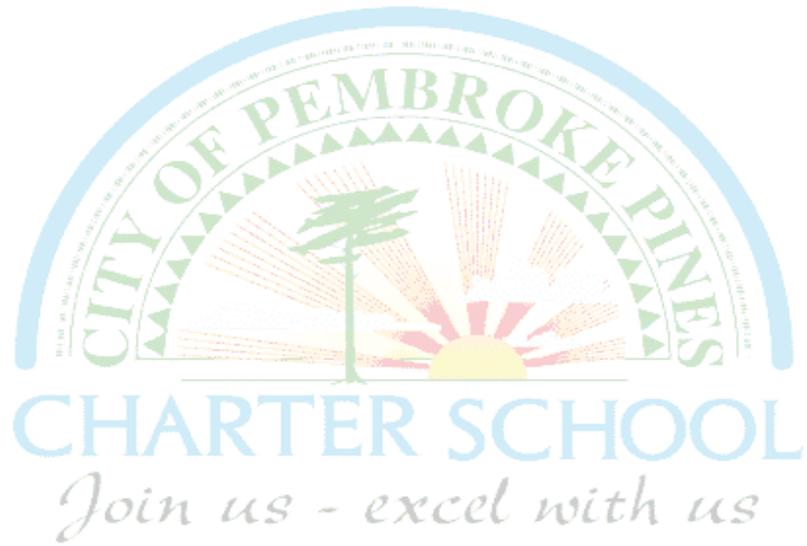
School Function	Job Class	2017-18 Existing Positions		2018-19 New Positions		2018-19 Total Positions	
		FT	PT	FT	PT	FT	PT
<b>5101 K-3 Basic</b>							
	12910 Chtr Sch Teacher	26.7	-	(2.01)	-	24.69	-
	13554 P/T Teacher Assistant	-	9.0	-	-	-	9.0
<b>5102 4-8 Basic</b>							
	12910 Chtr Sch Teacher	13.3	-	(0.99)	-	12.31	-
	13554 P/T Teacher Assistant	-	7.0	-	-	-	7.0
<b>5250 Exceptional Student Prog</b>							
	12558 Speech Therapist	1.0	-	-	-	1.0	-
	12910 Chtr Sch Teacher	6.34	-	-	-	6.34	-
	13554 P/T Teacher Assistant	-	2.0	-	-	-	2.0
	13559 P/T Certified Teacher	-	2.0	-	-	-	2.0
<b>6120 Guidance Services</b>							
	12956 School Counselor	1.0	-	-	-	1.0	-
<b>6200 Instruct Media Services</b>							
	12957 Media Specialist	1.0	-	-	-	1.0	-
<b>7300 School Administration</b>							
	12155 Sch Administrative Assistant I	1.0	-	-	-	1.0	-
	12952 Bookkeeper	1.0	-	-	-	1.0	-
	12953 Assistant Principal	1.0	-	1.25	-	2.25	-
	12973 Principal Pembroke Shores	1.0	-	-	-	1.0	-
	13683 Sch P/T Clerk Spec I	-	1.0	-	-	-	1.0
<b>9102 Child Care Supervision</b>							
	13190 P/T After School Director	-	2.0	-	-	-	2.0
	13556 P/T After School Care	-	17.0	-	-	-	17.0
<b>Total FSU Charter Schools</b>		<b>53.34</b>	<b>40.0</b>	<b>(1.75)</b>	<b>-</b>	<b>51.59</b>	<b>40.0</b>

**City of Pembroke Pines, Florida**  
**173 FSU Charter Schools**  
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**Position Comparison By Function**

School Function	Job Class	2017-18 Existing Positions		2018-19 New Positions		2018-19 Total Positions	
		FT	PT	FT	PT	FT	PT
<b>5101 K-3 Basic</b>							
	12910 Chtr Sch Teacher	24.69	-	-	-	24.69	-
	13554 P/T Teacher Assistant	-	9.0	-	-	-	9.0
<b>5102 4-8 Basic</b>							
	12910 Chtr Sch Teacher	12.31	-	-	-	12.31	-
	13554 P/T Teacher Assistant	-	7.0	-	-	-	7.0
<b>5250 Exceptional Student Prog</b>							
	12558 Speech Therapist	1.0	-	-	-	1.0	-
	12910 Chtr Sch Teacher	6.34	-	-	-	6.34	-
	13554 P/T Teacher Assistant	-	2.0	-	-	-	2.0
	13559 P/T Certified Teacher	-	2.0	-	-	-	2.0
<b>6120 Guidance Services</b>							
	12956 School Counselor	1.0	-	-	-	1.0	-
<b>6200 Instruct Media Services</b>							
	12957 Media Specialist	1.0	-	-	-	1.0	-
<b>7300 School Administration</b>							
	12155 Sch Administrative Assistant I	1.0	-	-	-	1.0	-
	12952 Bookkeeper	1.0	-	-	-	1.0	-
	12953 Assistant Principal	1.0	-	1.25	-	2.25	-
	12973 Principal Pembroke Shores	1.0	-	-	-	1.0	-
	13683 Sch P/T Clerk Spec I	-	1.0	-	-	-	1.0
<b>9102 Child Care Supervision</b>							
	13190 P/T After School Director	-	2.0	-	-	-	2.0
	13556 P/T After School Care	-	17.0	-	-	-	17.0
<b>Blank</b>		<b>50.34</b>	<b>40.0</b>	<b>1.25</b>	<b>-</b>	<b>51.59</b>	<b>40.0</b>

**City of Pembroke Pines, Florida**  
**173 FSU Charter Schools**  
**560 FSU Digital Classroom Allocation**  
**Position Comparison By Function**

School Function	Job Class	2017-18 Existing Positions		2018-19 New Positions		2018-19 Total Positions	
		FT	PT	FT	PT	FT	PT
5101 K-3 Basic							
	12910 Chtr Sch Teacher	2.01	-	(2.01)	-	-	-
5102 4-8 Basic							
	12910 Chtr Sch Teacher	0.99	-	(0.99)	-	-	-
<b>560 FSU Digital Classroom Allocation</b>		<b>3.0</b>	<b>-</b>	<b>(3.0)</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total FSU Charter Schools</b>		<b>53.34</b>	<b>40.0</b>	<b>(1.75)</b>	<b>-</b>	<b>51.59</b>	<b>40.0</b>



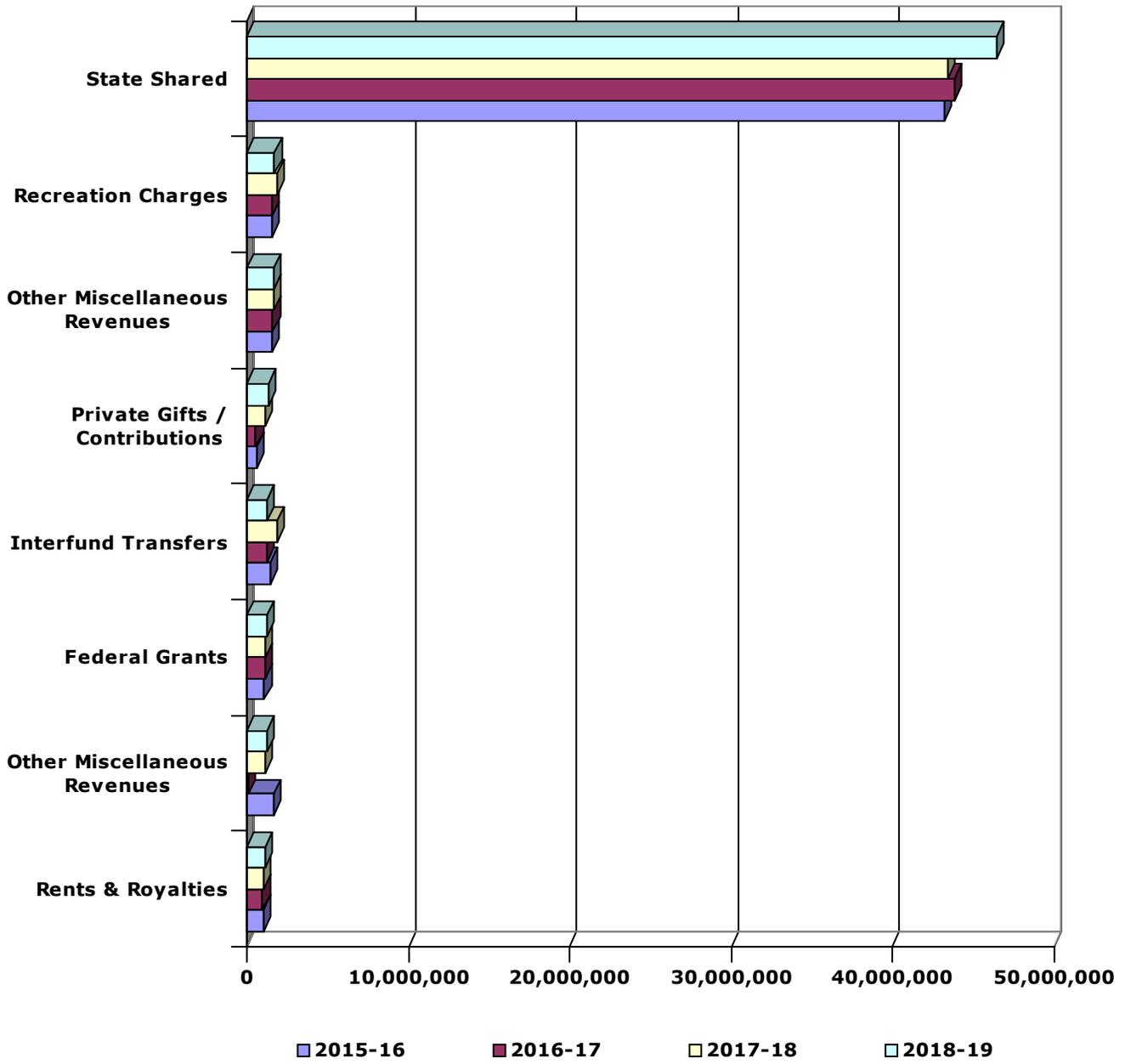
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## Summary of Revenues, Expenditures, and Fund Balance

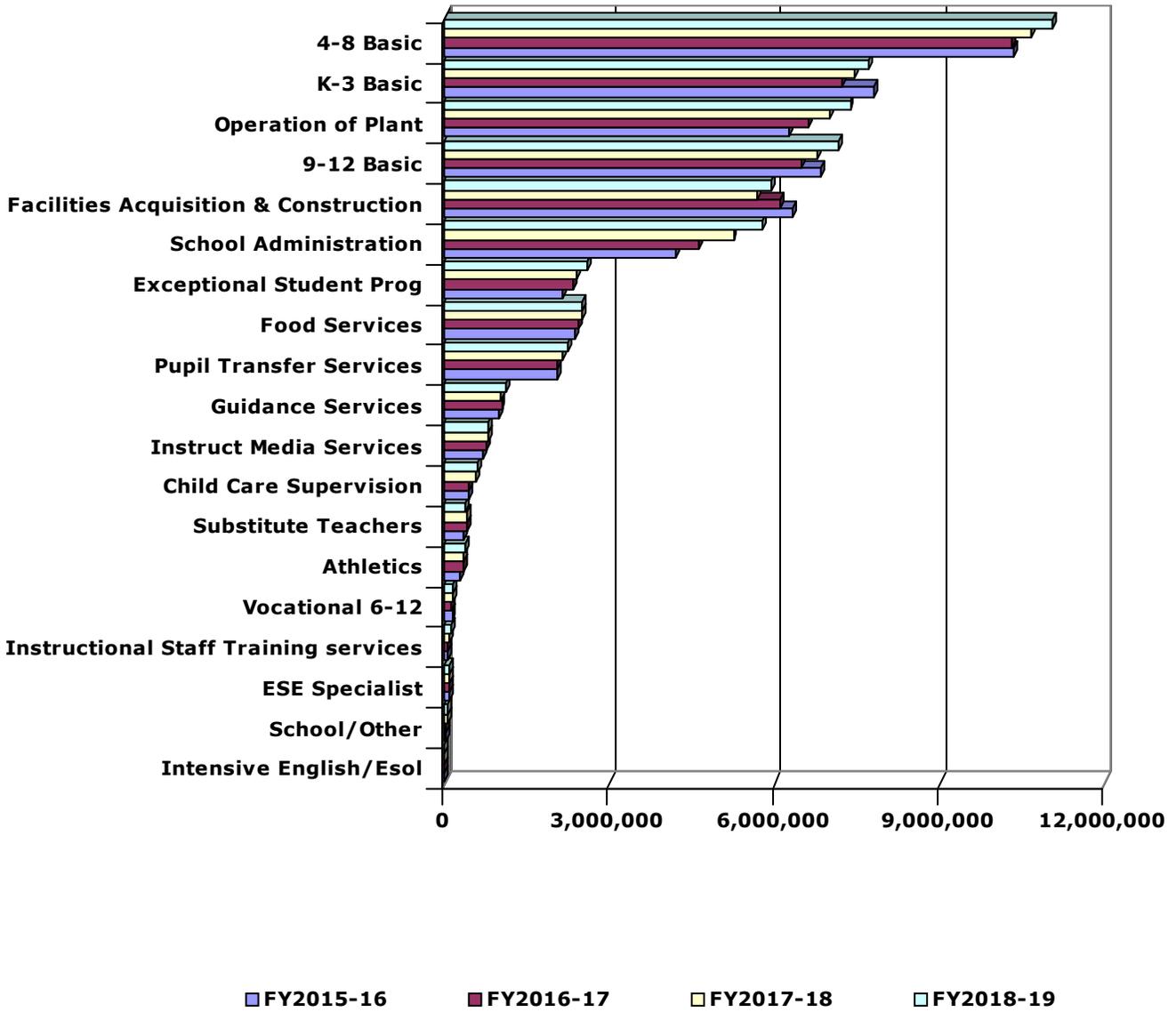
	2015-16 Actual	2016-17 Actual	2017-18 Budget	2018-19 Budget
<b>Revenues</b>				
State Shared	43,226,214	43,866,095	43,394,008	46,433,309
Recreation Charges	1,545,229	1,590,527	1,871,894	1,706,024
Other Miscellaneous Revenue	1,572,574	1,619,730	1,674,512	1,646,150
Private Gifts / Contributions	641,232	566,065	1,124,520	1,359,211
Federal Grants	1,085,228	1,170,977	1,173,354	1,251,376
Estimated Budget Savings	-	-	1,098,854	1,192,605
Rents & Royalties	1,016,741	968,173	1,033,399	1,127,063
Investment Income	61,776	11,419	29,000	29,500
State Grants	6,697	48,758	-	-
Grants from Local Units	1,578,173	-	-	-
<b>Total Revenues</b>	50,733,864	49,841,746	51,399,541	54,745,238
<b>Expenditures</b>				
K-3 Basic	7,798,812	7,236,121	7,446,435	7,694,603
4-8 Basic	10,329,158	10,296,301	10,647,633	11,059,965
9-12 Basic	6,836,288	6,477,068	6,757,561	7,170,117
Intensive English/Esol	129	-	1,921	1,921
Exceptional Student Prog	2,149,750	2,328,378	2,385,018	2,592,242
Vocational 6-12	133,091	127,176	141,310	151,831
Substitute Teachers	356,230	401,479	396,408	388,301
School/Other	26,127	25,406	41,607	41,729
Guidance Services	996,653	1,033,297	1,011,517	1,120,542
Instruct Media Services	689,209	759,652	793,508	779,887
ESE Specialist	78,691	77,495	82,681	87,650
Instructional Staff Training ser	67,683	44,171	91,063	127,533
School Administration	4,214,148	4,620,051	5,243,935	5,789,914
Facilities Acquisition & Constr	6,311,874	6,109,026	5,673,901	5,937,297
Food Services	2,361,262	2,420,808	2,500,204	2,498,866
Pupil Transfer Services	2,049,945	2,040,419	2,133,714	2,240,431
Operation of Plant	5,722,611	5,927,165	6,307,223	6,966,825
Child Care Supervision	432,638	449,203	564,129	591,257
Athletics	264,223	342,857	339,959	382,318
<b>Total Expenditures</b>	50,818,522	50,716,073	52,559,727	55,623,229
Excess (deficiency) of revenues over expenditures	(84,659)	(874,327)	(1,160,186)	(877,991)
<b>Other Financing sources (uses)</b>				
Transfers out	(525,000)	(680,000)	(674,513)	(399,381)
Transfers in	1,414,459	1,255,065	1,834,699	1,277,372
<b>Total Other Financing sources (uses)</b>	889,459	575,065	1,160,186	877,991
Net Change in Fund Balance	804,800	(299,262)	-	-
Fund balances, beginning	3,341,347	4,146,147	3,846,885	3,846,885
Fund balances, ending	4,146,147	3,846,885	3,846,885	3,846,885 *

\*Please refer to the Fund Balance Section on pages 72-73 in the Budget Overview Section for more details.

## Revenues for All Funds



## Expenditures for All Funds



City of Pembroke Pines Charter Schools  
 Transfer From / To Schedule  
 for 2018-2019 Budget

Fund	Transfer From	Transfer To
General Fund*	\$877,991	
Elementary Schools	\$399,381	
Middle Schools		\$1,270,176
High School		\$7,196
FSU Elementary		

\* Anticipated profits from the Early Learning Centers

## Expenditure Category Matrix

### 2017-18 Budget

### 2018-19 Budget

	2017-18 Budget				2018-19 Budget			
	Personnel	Operating	Capital and Other	Total	Personnel	Operating	Capital and Other	Total
<b>Blank</b>								
Operation of Plant			674,513	674,513			399,381	399,381
<b>550 Elementary East Campus</b>								
K-3 Basic	1,881,274	96,366		1,977,640	1,984,904	133,873		2,118,777
4-8 Basic	964,512	66,725		1,031,237	1,019,337	99,608		1,118,945
Exceptional Student Prog	222,848	25,025		247,873	233,306	112,359		345,665
Substitute Teachers	69,342			69,342	69,546			69,546
Guidance Services	62,920	1,300		64,220	94,643	1,300		95,943
Instruct Media Services	81,952	16,454		98,406	85,543	13,954		99,497
Instructional Staff Training service		5,200		5,200		17,158		17,158
School Administration	438,220	265,620	43,400	747,240	454,247	313,950	36,300	804,497
Facilities Acquisition & Constructio		527,917		527,917		573,790		573,790
Food Services		308,250	16,334	324,584		297,672	1,084	298,756
Pupil Transfer Services		245,286		245,286		246,672		246,672
Operation of Plant		632,526		632,526		725,499		725,499
Child Care Supervision	125,272	500		125,772	137,798	2,400		140,198
<b>551 Elementary West Campus</b>								
K-3 Basic	1,707,471	116,545		1,824,016	1,723,053	112,517		1,835,570
4-8 Basic	793,783	50,095		843,878	811,990	53,243		865,233
Exceptional Student Prog	225,349	20,911		246,260	222,895	21,511		244,406
Substitute Teachers	47,385			47,385	38,251			38,251
Guidance Services	77,147	1,600		78,747	81,698	1,600		83,298
Instruct Media Services	93,658	16,500		110,158	96,995	16,550		113,545
Instructional Staff Training service		14,850		14,850		17,001		17,001
School Administration	277,076	215,271	24,369	516,716	315,725	210,521	24,000	550,246
Facilities Acquisition & Constructio		270,210		270,210		270,766		270,766
Food Services		219,451	4,334	223,785		224,731	11,084	235,815
Pupil Transfer Services		226,565		226,565		232,927		232,927
Operation of Plant		535,277	3,131	538,408		634,579		634,579
Child Care Supervision	126,599	2,650		129,249	127,108	2,650		129,758
<b>552 Elementary Central Campus</b>								
K-3 Basic	1,644,644	106,026		1,750,670	1,649,111	98,903		1,748,014
4-8 Basic	776,565	63,502		840,067	763,028	68,568		831,596
Exceptional Student Prog	217,164	29,625		246,789	146,990	26,431		173,421
Substitute Teachers	52,007			52,007	52,160			52,160
Guidance Services	72,848	2,700		75,548	76,457	2,700		79,157
Instruct Media Services	88,716	15,500		104,216	65,200	20,700		85,900
Instructional Staff Training service		13,500		13,500		16,001		16,001
School Administration	383,847	217,664	3,300	604,811	377,293	244,023	2,500	623,816
Facilities Acquisition & Constructio		424,462		424,462		419,946		419,946
Food Services		245,155	4,334	249,489		248,895	5,334	254,229
Pupil Transfer Services		226,625		226,625		232,987		232,987
Operation of Plant		581,759		581,759		618,477		618,477
Child Care Supervision	143,268	2,550		145,818	137,202	20,829		158,031
Fund Total	10,573,867	5,810,162	773,715	17,157,744	10,764,480	6,355,291	479,683	17,599,454
% of Fund	61.6%	33.9%	4.5%	100%	61.2%	36.1%	2.7%	100%

## Expenditure Category Matrix

### 2017-18 Budget

### 2018-19 Budget

	2017-18 Budget				2018-19 Budget			
	Personnel	Operating	Capital and Other	Total	Personnel	Operating	Capital and Other	Total
<b>553 Middle West Campus</b>								
4-8 Basic	2,518,901	217,533		2,736,434	2,590,799	179,965		2,770,764
Intensive English/Esol		421		421		421		421
Exceptional Student Prog	274,992	15,461		290,453	286,015	16,061		302,076
Substitute Teachers	39,294			39,294	39,410			39,410
Guidance Services	121,441	2,664		124,105	112,061	2,664		114,725
Instruct Media Services	138,471	40,350		178,821	140,559	40,300		180,859
Instructional Staff Training service		17,650		17,650		21,436		21,436
School Administration	391,747	191,439	24,000	607,186	389,373	242,177	24,000	655,550
Facilities Acquisition & Constructio		777,111		777,111		777,601		777,601
Food Services		282,830	4,334	287,164		306,491	2,084	308,575
Pupil Transfer Services		234,272		234,272		240,126		240,126
Operation of Plant		566,731	1,400	568,131		616,874		616,874
Athletics	3,012	8,618		11,630	7,547	8,618		16,165
<b>554 Middle Central Campus</b>								
4-8 Basic	2,858,777	280,257		3,139,034	2,989,071	217,724		3,206,795
Intensive English/Esol		1,500		1,500		1,500		1,500
Exceptional Student Prog	267,594	26,675		294,269	340,341	35,749		376,090
Substitute Teachers	69,342			69,342	69,546			69,546
Guidance Services	78,558	6,564		85,122	82,904	6,564		89,468
Instruct Media Services	73,867	43,100		116,967	61,653	42,850		104,503
Instructional Staff Training service		9,000		9,000		14,543		14,543
School Administration	420,208	236,604	3,300	660,112	422,660	275,863	2,500	701,023
Facilities Acquisition & Constructio		409,220		409,220		404,832		404,832
Food Services		291,868	4,334	296,202		316,414	5,334	321,748
Pupil Transfer Services		243,316		243,316		249,514		249,514
Operation of Plant		624,551		624,551		647,677		647,677
Athletics	3,012	8,618		11,630	1,511	8,718		10,229
Fund Total	7,259,216	4,536,353	37,368	11,832,937	7,533,450	4,674,682	33,918	12,242,050
% of Fund	61.3%	38.3%	0.3%	100%	61.5%	38.2%	0.3%	100%

## Expenditure Category Matrix

### 2017-18 Budget

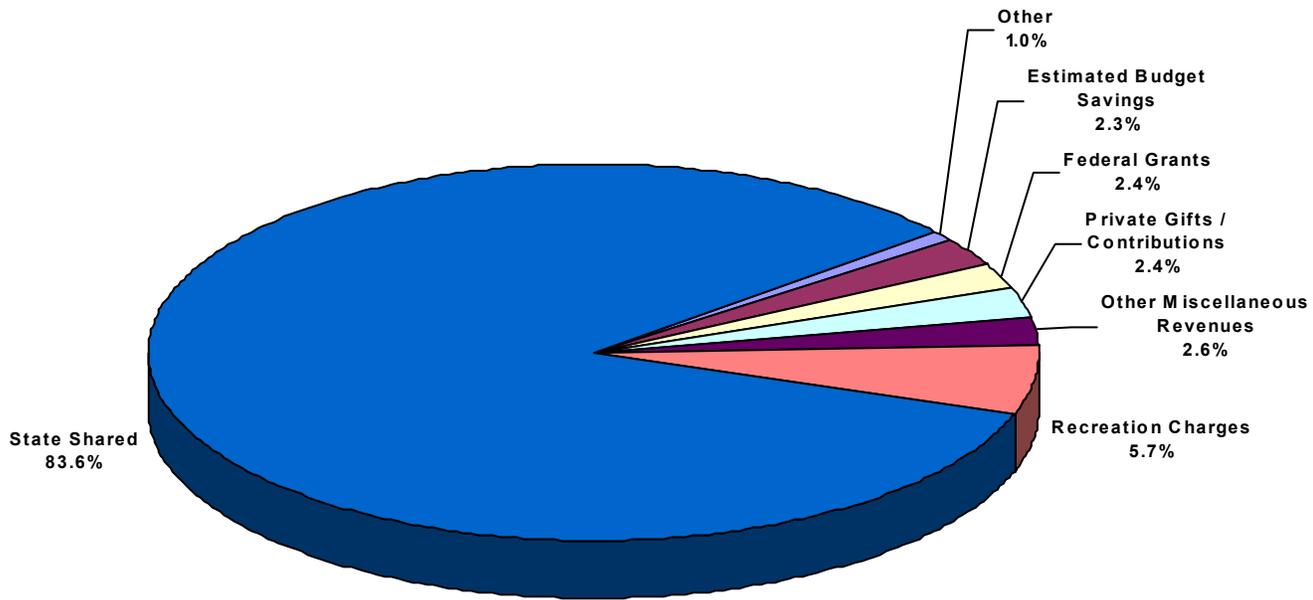
### 2018-19 Budget

	Personnel	Operating	Capital and Other	Total	Personnel	Operating	Capital and Other	Total
<b>172 Academic Village Charter School</b>								
4-8 Basic	1,080,215	30,500		1,110,715	1,179,688	32,900		1,212,588
9-12 Basic	6,051,652	667,683	38,226	6,757,561	6,288,263	859,854	22,000	7,170,117
Exceptional Student Prog	294,003	85,322		379,325	286,984	94,712		381,696
Vocational 6-12	129,510	11,800		141,310	135,631	16,200		151,831
Substitute Teachers	72,810			72,810	73,024			73,024
School/Other	41,607			41,607	41,729			41,729
Guidance Services	496,034	5,750		501,784	569,765	14,850		584,615
Instruct Media Services	92,033	32,077		124,110	74,090	57,311		131,401
ESE Specialist	82,681			82,681	87,650			87,650
Instructional Staff Training service		15,363		15,363		23,836		23,836
School Administration	971,313	477,977	1,500	1,450,790	1,050,843	587,584		1,638,427
Facilities Acquisition & Constructio		2,694,079		2,694,079		2,922,682		2,922,682
Food Services		846,513	6,200	852,713		815,321	6,000	821,321
Pupil Transfer Services		706,838		706,838		792,092		792,092
Operation of Plant	107,416	2,253,848		2,361,264	82,858	2,534,949	16,000	2,633,807
Child Care Supervision	7,802			7,802	7,825			7,825
Athletics	99,524	217,175		316,699	107,011	248,913		355,924
Fund Total	9,526,600	8,044,925	45,926	17,617,451	9,985,361	9,001,204	44,000	19,030,565
% of Fund	54.1%	45.7%	0.3%	100%	52.5%	47.3%	0.2%	100%
<b>173 FSU Charter Schools</b>								
K-3 Basic	1,798,126	95,983		1,894,109	1,880,342	111,900		1,992,242
4-8 Basic	885,533	60,735		946,268	985,594	68,450		1,054,044
Exceptional Student Prog	627,711	52,338		680,049	623,423	145,465		768,888
Substitute Teachers	46,228			46,228	46,364			46,364
Guidance Services	81,491	500		81,991	72,836	500		73,336
Instruct Media Services	51,516	9,314		60,830	54,538	9,644		64,182
Instructional Staff Training service		15,500		15,500		17,558		17,558
School Administration	375,264	281,816		657,080	501,378	314,977		816,355
Facilities Acquisition & Constructio		570,902		570,902		567,680		567,680
Food Services		249,933	16,334	266,267		257,338	1,084	258,422
Pupil Transfer Services		250,812		250,812		246,113		246,113
Operation of Plant		1,000,584		1,000,584		1,089,912		1,089,912
Child Care Supervision	135,325	20,163		155,488	135,570	19,875		155,445
Fund Total	4,001,194	2,608,580	16,334	6,626,108	4,300,045	2,849,412	1,084	7,150,541
% of Fund	60.4%	39.4%	0.2%	100%	60.1%	39.8%	0.0%	100%
<b>TOTAL BUDGET</b>	31,360,877	21,000,020	873,343	53,234,240	32,583,336	22,880,589	558,685	56,022,610
<b>% OF TOTAL BUDGET</b>	58.9%	39.4%	1.6%	100%	58.2%	40.8%	1.0%	100%

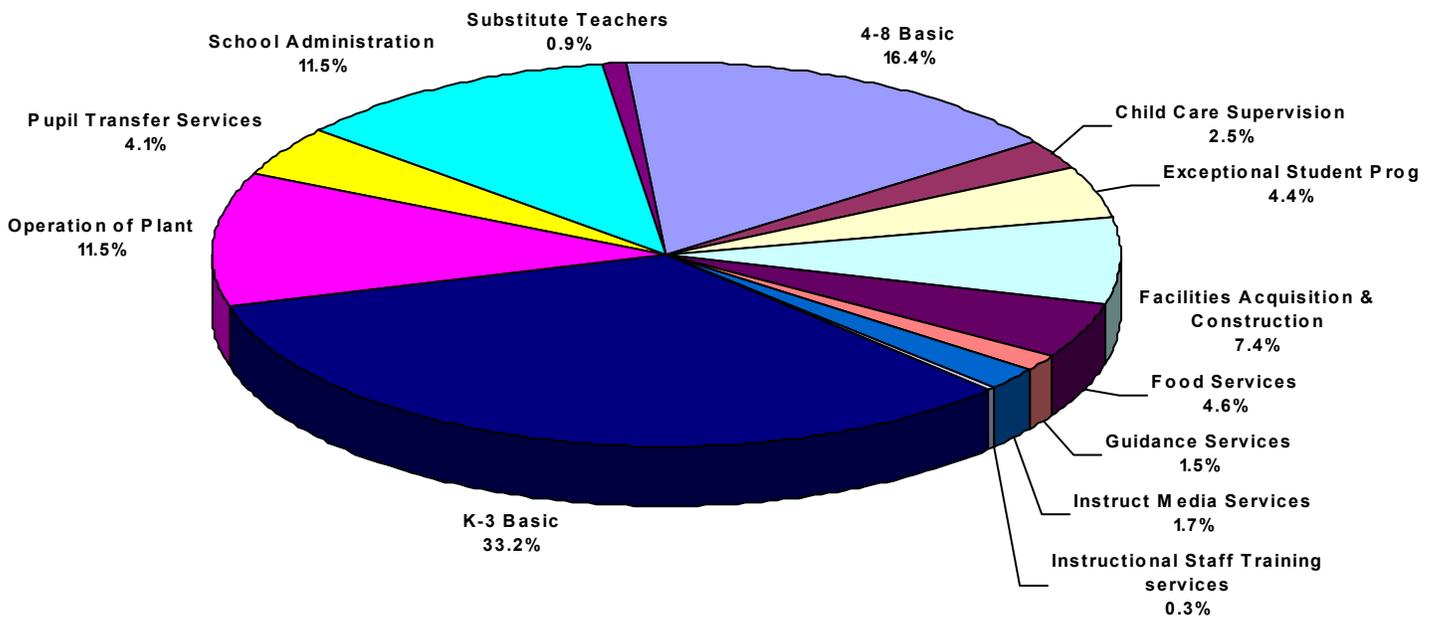
**Projected Changes in Fund Balances - Fund 170 Charter Elementary Schools**

	<b>2015-16 Actual</b>	<b>2016-17 Actual</b>	<b>2017-18 Budget</b>	<b>2018-19 Budget</b>
<b>Revenues</b>				
State Shared	14,078,086	14,136,837	14,274,153	14,716,717
Recreation Charges	921,637	967,690	1,124,832	1,004,758
Other Miscellaneous Revenue	433,015	458,873	461,550	459,482
Private Gifts / Contributions	173,203	182,233	387,072	429,814
Federal Grants	365,958	399,906	398,833	419,164
Estimated Budget Savings	-	-	349,634	399,174
Rents & Royalties	237,210	143,640	151,670	160,345
Investment Income	24,296	4,674	10,000	10,000
State Grants	-	19,215	-	-
Grants from Local Units	576,879	-	-	-
<b>Total Revenues</b>	<b>16,810,283</b>	<b>16,313,068</b>	<b>17,157,744</b>	<b>17,599,454</b>
<b>Expenditures</b>				
K-3 Basic	5,875,194	5,327,585	5,552,326	5,702,361
4-8 Basic	2,503,124	2,639,097	2,715,182	2,815,774
Exceptional Student Prog	718,468	661,734	740,922	763,492
Substitute Teachers	126,261	163,315	168,734	159,957
Guidance Services	218,927	220,203	218,515	258,398
Instruct Media Services	264,746	306,337	312,780	298,942
Instructional Staff Training ser	20,417	10,844	33,550	50,160
School Administration	1,550,819	1,733,368	1,868,767	1,978,559
Facilities Acquisition & Constr	1,310,000	1,291,539	1,222,589	1,264,502
Food Services	740,238	768,862	797,858	788,800
Pupil Transfer Services	681,922	666,090	698,476	712,586
Operation of Plant	1,637,742	1,610,742	1,752,693	1,978,555
Child Care Supervision	329,903	342,550	400,839	427,987
<b>Total Expenditures</b>	<b>15,977,763</b>	<b>15,742,266</b>	<b>16,483,231</b>	<b>17,200,073</b>
Excess (deficiency) of revenues over expenditures	832,520	570,802	674,513	399,381
<b>Other Financing sources (uses)</b>				
Transfers out	(525,000)	(680,000)	(674,513)	(399,381)
<b>Total Other Financing sources (uses)</b>	<b>(525,000)</b>	<b>(680,000)</b>	<b>(674,513)</b>	<b>(399,381)</b>
Net Change in Fund Balance	307,520	(109,198)	-	-
Fund balances, beginning	1,452,642	1,760,162	1,650,963	1,650,963
Fund balances, ending	1,760,162	1,650,963	1,650,963	1,650,963

# Charter Elementary Schools Revenues



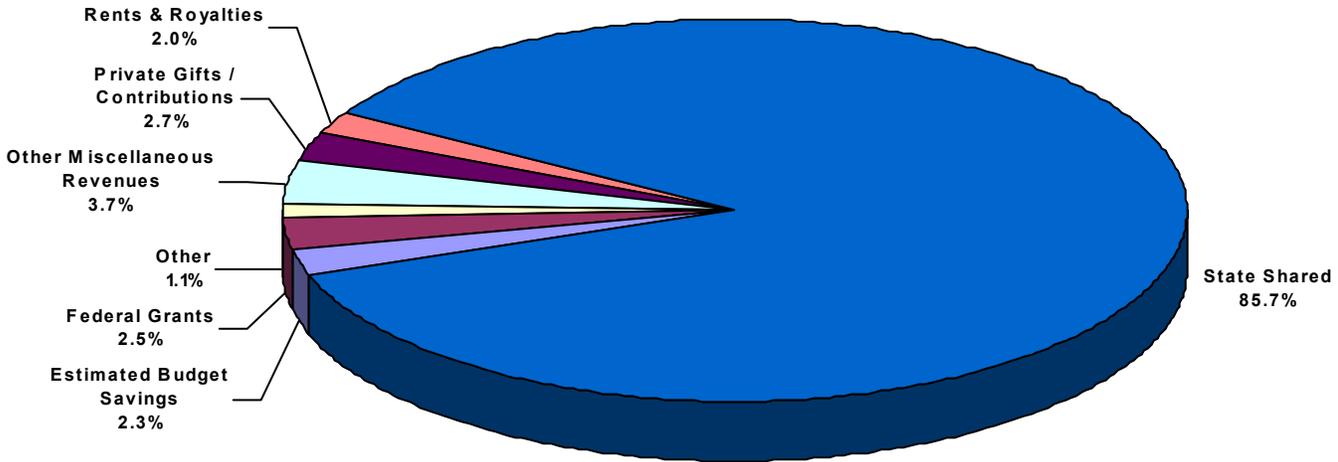
# Charter Elementary Schools Expenditures



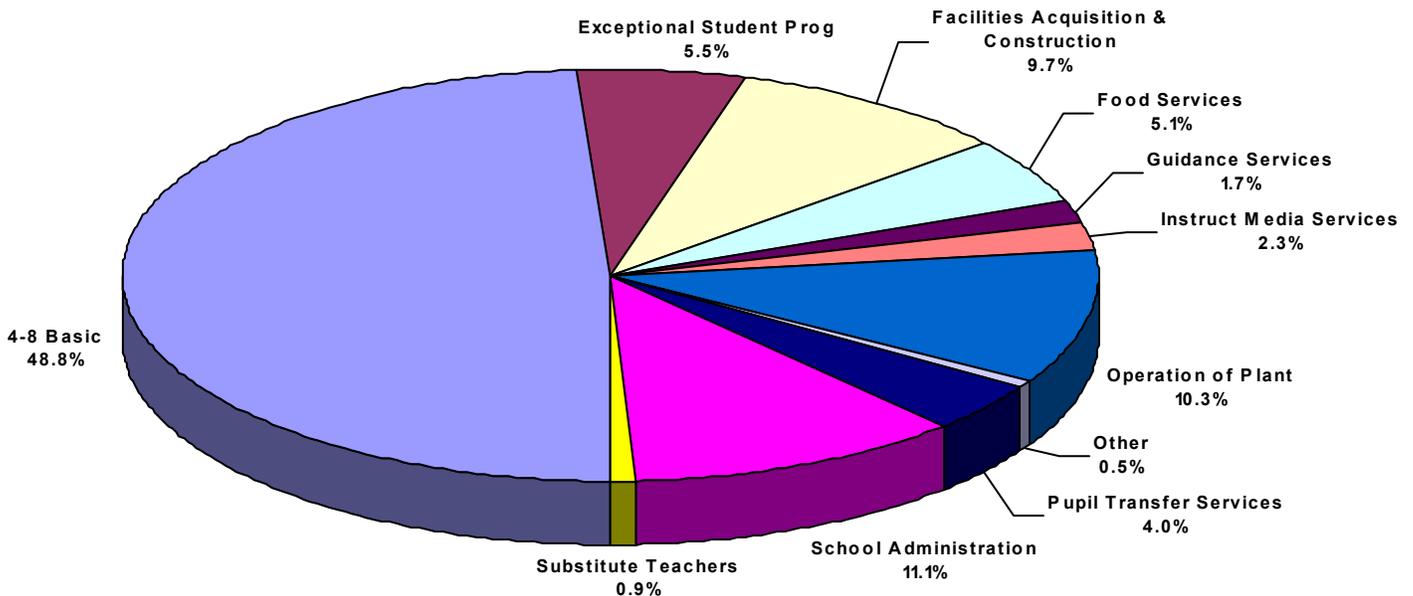
**Projected Changes in Fund Balances - Fund 171 Charter Middle Schools**

	<b>2015-16 Actual</b>	<b>2016-17 Actual</b>	<b>2017-18 Budget</b>	<b>2018-19 Budget</b>
<b>Revenues</b>				
State Shared	8,841,175	8,845,863	8,966,566	9,403,015
Other Miscellaneous Revenue	358,769	398,320	402,188	401,587
Private Gifts / Contributions	127,308	113,121	244,813	293,603
Federal Grants	231,458	237,474	238,748	279,649
Estimated Budget Savings	-	-	386,630	255,596
Rents & Royalties	180,799	212,165	214,506	217,251
Recreation Charges	136,980	136,936	113,005	117,173
Investment Income	7,018	(239)	4,000	4,000
State Grants	-	13,046	-	-
Grants from Local Units	394,999	-	-	-
<b>Total Revenues</b>	<b>10,278,505</b>	<b>9,956,686</b>	<b>10,570,456</b>	<b>10,971,874</b>
<b>Expenditures</b>				
4-8 Basic	5,930,636	5,643,378	5,875,468	5,977,559
Intensive English/Esol	129	-	1,921	1,921
Exceptional Student Prog	519,641	591,608	584,722	678,166
Substitute Teachers	102,786	116,563	108,636	108,956
Guidance Services	198,835	199,690	209,227	204,193
Instruct Media Services	253,641	268,168	295,788	285,362
Instructional Staff Training ser	17,163	12,372	26,650	35,979
School Administration	1,042,911	1,071,239	1,267,298	1,356,573
Facilities Acquisition & Constr	1,265,316	1,228,880	1,186,331	1,182,433
Food Services	548,120	566,499	583,366	630,323
Pupil Transfer Services	453,280	456,556	477,588	489,640
Operation of Plant	1,066,166	1,080,385	1,192,682	1,264,551
Athletics	25,538	28,131	23,260	26,394
<b>Total Expenditures</b>	<b>11,424,160</b>	<b>11,263,470</b>	<b>11,832,937</b>	<b>12,242,050</b>
Excess (deficiency) of revenues over expenditures	(1,145,655)	(1,306,784)	(1,262,481)	(1,270,176)
<b>Other Financing sources (uses)</b>				
Transfers in	1,164,459	1,255,065	1,262,481	1,270,176
<b>Total Other Financing sources (uses)</b>	<b>1,164,459</b>	<b>1,255,065</b>	<b>1,262,481</b>	<b>1,270,176</b>
Net Change in Fund Balance	18,804	(51,719)	-	-
Fund balances, beginning	34,934	53,738	2,019	2,019
Fund balances, ending	53,738	2,019	2,019	2,019

# Charter Middle Schools Revenues



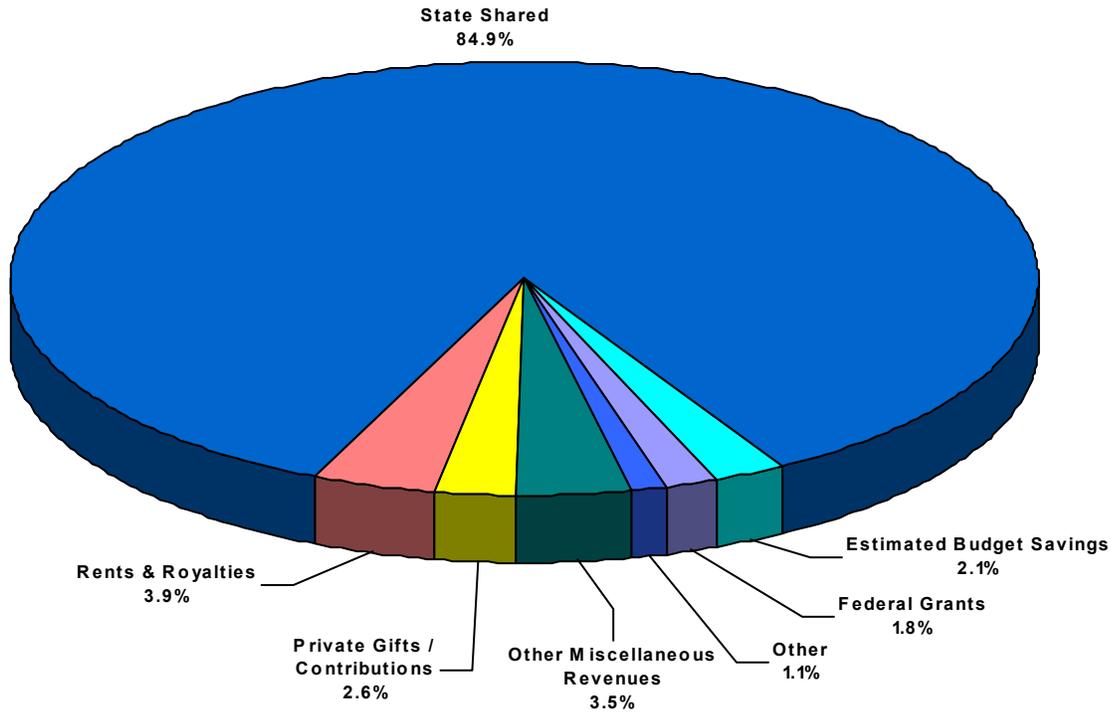
# Charter Middle Schools Expenditures



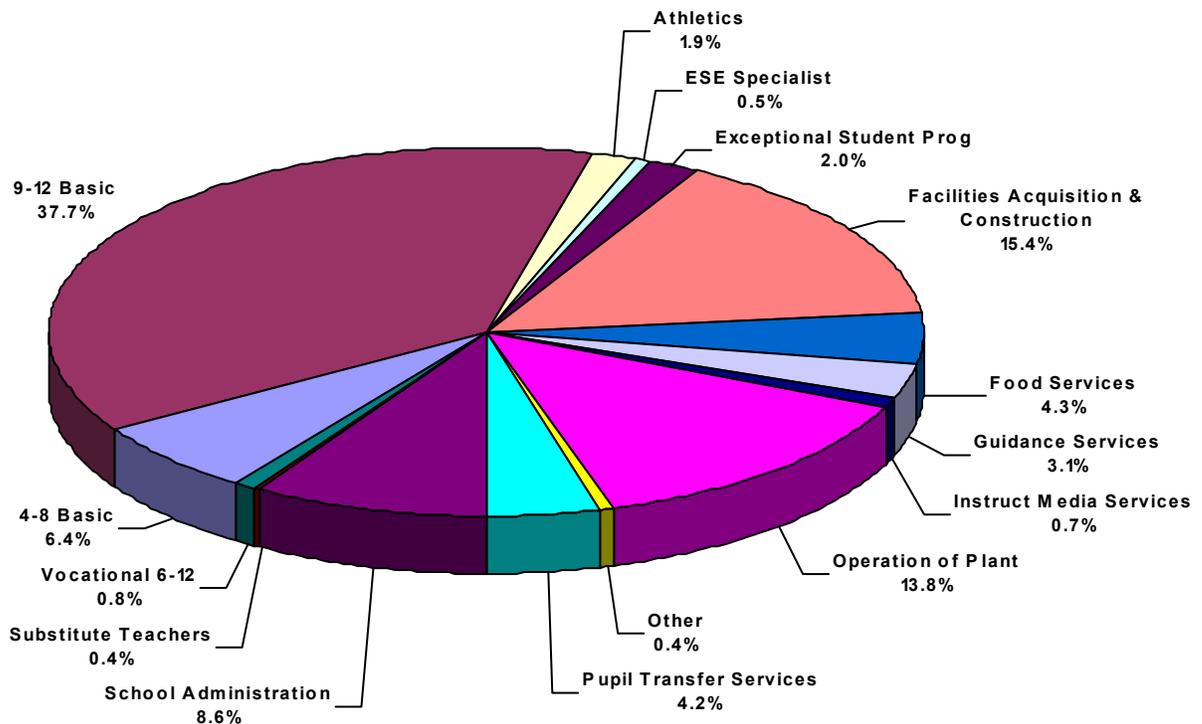
**Projected Changes in Fund Balances - Fund 172 Academic Village Charter School**

	<b>2015-16 Actual</b>	<b>2016-17 Actual</b>	<b>2017-18 Budget</b>	<b>2018-19 Budget</b>
<b>Revenues</b>				
State Shared	14,397,717	14,667,178	14,504,408	15,667,033
Rents & Royalties	554,689	581,938	633,743	714,709
Other Miscellaneous Revenue	625,625	628,057	671,164	647,269
Private Gifts / Contributions	275,664	211,815	364,729	484,422
Estimated Budget Savings	-	-	339,283	391,059
Federal Grants	284,858	323,987	327,929	338,707
Recreation Charges	81,569	95,672	192,977	193,549
Investment Income	18,553	(17)	11,000	10,000
State Grants	-	3,054	-	-
Grants from Local Units	606,295	-	-	-
<b>Total Revenues</b>	<b>16,844,970</b>	<b>16,511,684</b>	<b>17,045,233</b>	<b>18,446,748</b>
<b>Expenditures</b>				
4-8 Basic	1,018,114	1,127,678	1,110,715	1,212,588
9-12 Basic	6,836,288	6,477,068	6,757,561	7,170,117
Exceptional Student Prog	250,061	364,498	379,325	381,696
Vocational 6-12	133,091	127,176	141,310	151,831
Substitute Teachers	76,075	71,616	72,810	73,024
School/Other	26,127	25,406	41,607	41,729
Guidance Services	499,871	530,432	501,784	584,615
Instruct Media Services	108,624	125,420	124,110	131,401
ESE Specialist	78,691	77,495	82,681	87,650
Instructional Staff Training ser	12,833	8,677	15,363	23,836
School Administration	1,064,756	1,174,310	1,450,790	1,638,427
Facilities Acquisition & Constru	3,122,823	2,996,466	2,694,079	2,922,682
Food Services	802,247	836,637	852,713	821,321
Pupil Transfer Services	668,942	676,566	706,838	792,092
Operation of Plant	2,079,916	2,339,016	2,361,264	2,633,807
Child Care Supervision	5,835	8,205	7,802	7,825
Athletics	238,685	314,726	316,699	355,924
<b>Total Expenditures</b>	<b>17,022,979</b>	<b>17,281,391</b>	<b>17,617,451</b>	<b>19,030,565</b>
Excess (deficiency) of revenues over expenditures	(178,009)	(769,707)	(572,218)	(583,817)
<b>Other Financing sources (uses)</b>				
Transfers in	250,000	-	572,218	7,196
<b>Total Other Financing sources (uses)</b>	<b>250,000</b>	<b>-</b>	<b>572,218</b>	<b>7,196</b>
Net Change in Fund Balance	71,991	(769,707)	-	(576,621)
Fund balances, beginning	854,885	926,876	157,169	157,169
Fund balances, ending	926,876	157,169	157,169	(419,452)

# Academic Village Charter School Revenues



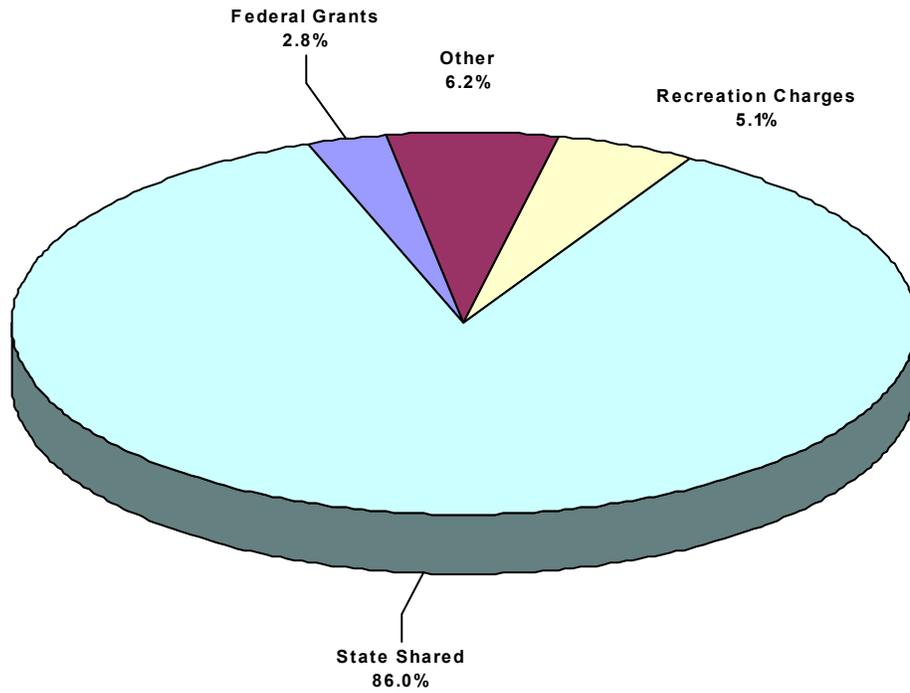
# Academic Village Charter School Expenditures



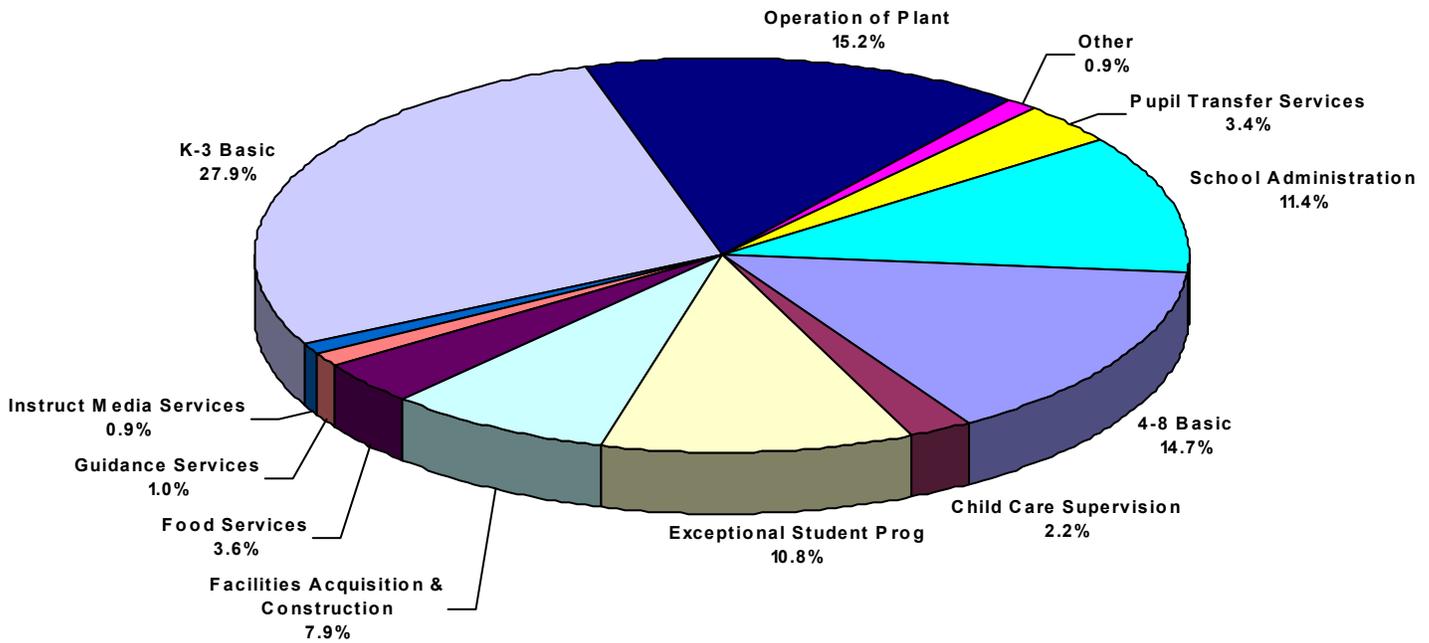
**Projected Changes in Fund Balances - Fund 173 FSU Charter Schools**

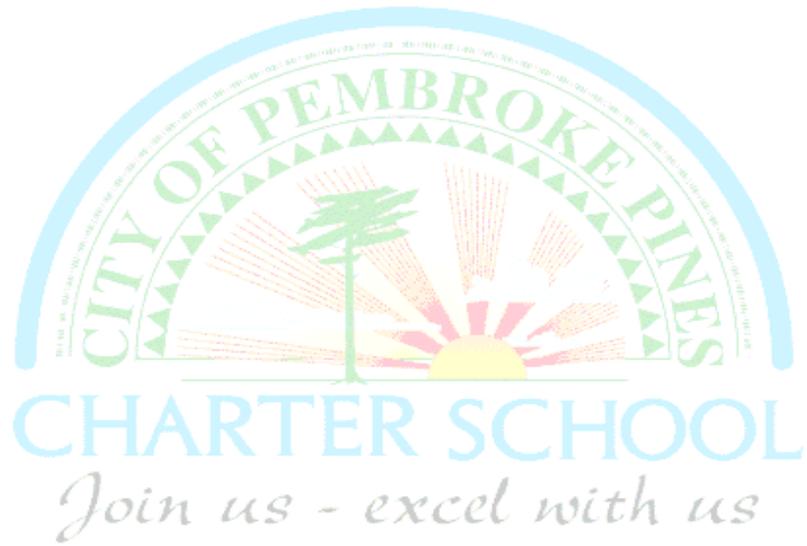
	<b>2015-16 Actual</b>	<b>2016-17 Actual</b>	<b>2017-18 Budget</b>	<b>2018-19 Budget</b>
<b>Revenues</b>				
State Shared	5,909,236	6,216,217	5,648,881	6,646,544
Recreation Charges	405,042	390,229	441,080	390,544
Federal Grants	202,953	209,610	207,844	213,856
Private Gifts / Contributions	65,058	58,896	127,906	151,372
Estimated Budget Savings	-	-	23,307	146,776
Other Miscellaneous Revenue	155,165	134,480	139,610	137,812
Rents & Royalties	44,044	30,431	33,480	34,758
Investment Income	11,910	7,002	4,000	5,500
State Grants	6,697	13,443	-	-
<b>Total Revenues</b>	<b>6,800,106</b>	<b>7,060,308</b>	<b>6,626,108</b>	<b>7,727,162</b>
<b>Expenditures</b>				
K-3 Basic	1,923,619	1,908,537	1,894,109	1,992,242
4-8 Basic	877,285	886,148	946,268	1,054,044
Exceptional Student Prog	661,580	710,538	680,049	768,888
Substitute Teachers	51,107	49,985	46,228	46,364
Guidance Services	79,020	82,972	81,991	73,336
Instruct Media Services	62,198	59,726	60,830	64,182
Instructional Staff Training ser	17,270	12,278	15,500	17,558
School Administration	555,662	641,134	657,080	816,355
Facilities Acquisition & Constr	613,734	592,141	570,902	567,680
Food Services	270,657	248,810	266,267	258,422
Pupil Transfer Services	245,801	241,207	250,812	246,113
Operation of Plant	938,787	897,021	1,000,584	1,089,912
Child Care Supervision	96,900	98,449	155,488	155,445
<b>Total Expenditures</b>	<b>6,393,620</b>	<b>6,428,946</b>	<b>6,626,108</b>	<b>7,150,541</b>
Excess (deficiency) of revenues over expenditures	406,485	631,361	-	576,621
Net Change in Fund Balance	406,485	631,361	-	576,621
Fund balances, beginning	998,886	1,405,372	2,036,733	2,036,733
Fund balances, ending	1,405,372	2,036,733	2,036,733	2,613,354

# FSU Charter Schools Revenues



# FSU Charter Schools Expenditures

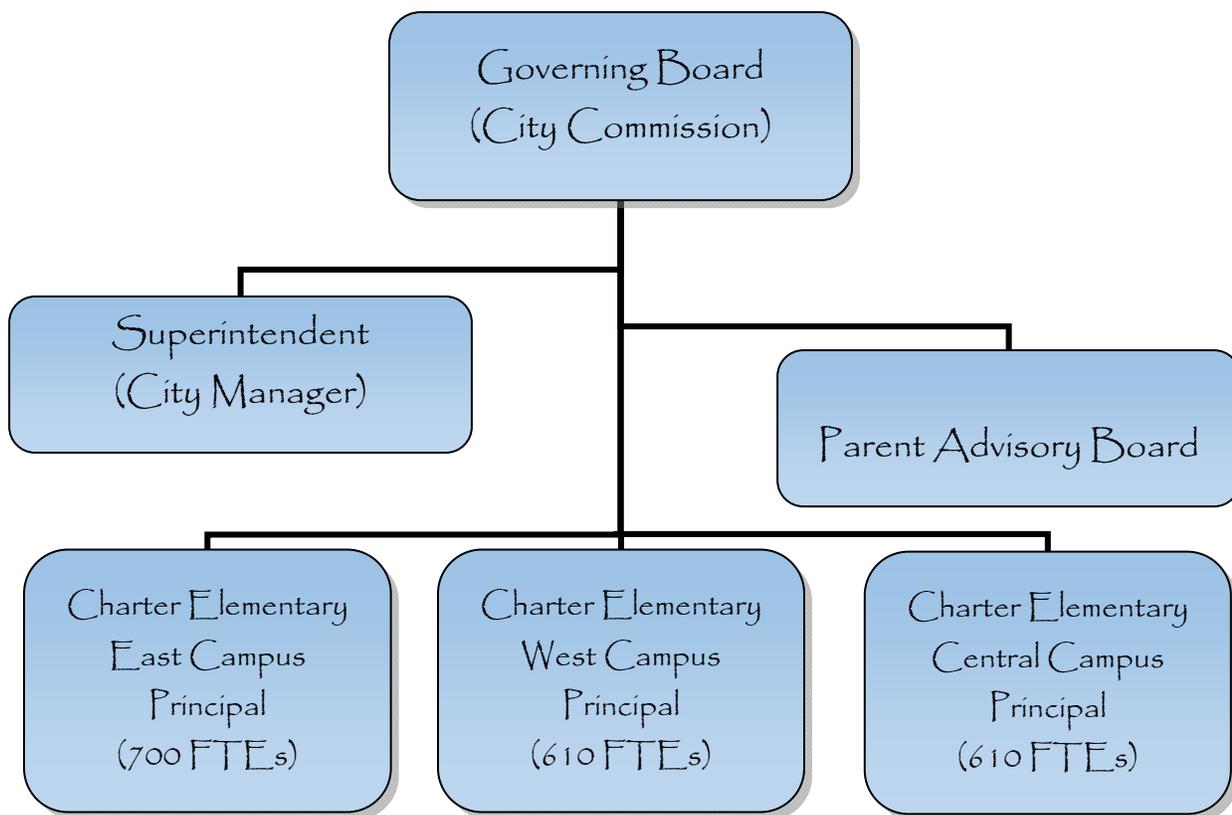




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# City of Pembroke Pines 170 Fund - Charter Elementary School

## ORGANIZATIONAL CHART



The organizational chart above is a visual depiction of how workflow is distributed within the City of Pembroke Pines Charter Elementary School. It is also meant to be a tool to help enhance our working relationship with the students, parents, employees and stakeholders of the City of Pembroke Pines Charter Elementary School, and to create clear channels of communications in order to better accomplish our goals and objectives.

# City of Pembroke Pines

## 170 Fund - Charter Elementary School

### Mission

It is our mission to prepare students to succeed in a global society by providing a personalized and rigorous curriculum through excellence in teaching.

### Purpose Statement

Empowering Students for the Possibilities of Tomorrow!

### Goals

**Academic Growth** - Students will demonstrate high academic achievement in English Language Arts (ELA), Science Technology Engineering and Mathematics (STEM), Mathematics as indicated by the Next Generation Sunshine State Standards and the Florida State Standards.

**Character Development /Social Emotional Wellbeing** - Students will experience growth, inter-personal, and character development based on the cooperative efforts of administration, faculty, parents, a school-wide mentoring program, and social emotional awareness and instruction. Students will demonstrate the character traits of outstanding citizens, with an emphasis on anti-bullying and cultural diversity awareness.

**Cultural Responsiveness** - Students will utilize their cultural knowledge and skills to explore, understand, and appreciate values, beliefs, and perceptions in a diverse learning environment.

**Human Resources** – Pembroke Pines Charter Schools will organize staff development across campuses focusing on the horizontal and vertical alignment of curriculum as well as the continued

implementation of the Florida State Standards and the Next Generation Sunshine State Standards. Four (4) Professional Study Days have been incorporated into the school calendar to allow for cross-campus collaboration.

**Health and Safety** – The Pembroke Pines Charter Schools will utilize strategies to improve students’ and parents’ awareness of student health and fitness, including physical fitness. Staff will participate in professional development focusing on school safety and the schools will continue to implement the safety plan procedures to ensure the safety and security of the school site, students, and staff.

### Objectives

English Language Arts - Given attention to research-based instructional strategies, by May 2019, 100% of students in grades K, 1, and 2 will demonstrate a progression of their reading skills on the Benchmark Assessment System.

English Language Arts – By May 2019, the percentage of students scoring Level 3 or above on the English Language Arts Florida Standards Assessment in grades 3, 4, and 5 will increase from 80% to 83%.

English Language Arts – By May 2019, the percentage of students in grades 4 and 5 (not in the lowest 25% percentile) demonstrating gains will increase from 68% to 70%.

English Language Arts – By May 2019, the percentage of students in grades 4 and 5 scoring in the lowest 25% percentile and demonstrating gains will increase from 51% to 54%.

# City of Pembroke Pines

## 170 Fund - Charter Elementary School

Mathematics – Given attention to research-based instructional strategies, by May 2019 85% of students in grades K, 1, and 2 will score at or above proficiency on the i-Ready Math AP3.

Mathematics – By May 2019, the percentage of students scoring Level 3 or above on the Mathematics Florida Standards Assessment in grades 3, 4 and 5 will increase from 81% to 84%.

Mathematics – By May 2019, the percentage of students in grades 4 and 5 (not in the lowest 25% percentile) demonstrating gains will increase from 66% to 69%.

Mathematics - By May 2019, the percentage of students in grades 4 and 5 in the lowest 25% percentile demonstrating gains will increase from 54% to 57%.

Science – By May 2019, the percentage of students scoring Level 3 or above on the Florida Standards Science Assessment in grade 5 will increase from 68% to 71%.

### Major Functions and Activities

A school-wide mentoring program that assigns one adult advocate to every child ensuring that character, social, and academic needs are differentiated and supported.

**Red Ribbon Week/National Anti-Drug week** – Students are motivated to say no to drugs. Law enforcement officers present special programs to motivate students. Additionally, the schools have activities throughout the week to promote the "Say No to Drugs" campaign.

**G.R.A.D.E. Program** – Gang Resistance and Drug Education is a program run by the local police department in which an officer is assigned to the school and educates 5th graders on how to resist the temptations and pressures associated with drugs, alcohol and gangs. At the end of the program, the students have a graduation ceremony.

**Kids of Character** – In keeping with the Character Education Initiative, each month the entire school focuses on one of the core character values: responsibility, citizenship, kindness, respect, honesty, self-control, tolerance, and cooperation. Students who exemplify the character trait of the month are nominated by their teachers and are honored by having their picture displayed on the Kids of Character bulletin board and by receiving a certificate and other incentives. Students also participate in a school-wide anti-bullying policy. Counselors integrate lessons throughout the school year and students participate in national and district anti-bullying awareness campaigns.

**High Five Program** – High Five program is a portion of the school's proactive discipline plan. The program breaks the school year into one week increments in which the students are rewarded for maintaining good behavior for a five week period. In addition, there are greater rewards to students for maintaining their good behavior for additional periods.

**Principal's Honor Roll** – This program recognizes students for achieving all A's on their report card and maintaining excellent conduct. The students receive a special breakfast, a recognition ceremony, and other various awards.

**Multi-Cultural Night** – Staff, Students and Families are invited to participate in a multi-cultural festival in which students exhibit projects

# City of Pembroke Pines

## 170 Fund - Charter Elementary School

### Major Functions & Activities (Cont.)

from around the world, display art, engage in musical performances and have the opportunity to try ethnic foods. Students become aware of diverse backgrounds and other cultures by “visiting” a multitude of countries throughout the school grounds.

**K-Kids** – Student led service organization for elementary students. The motto is "We Build" and its objectives are: to provide opportunities for working together in service to school and community, develop leadership potential, foster the development of strong moral character, and encourage loyalty to school, community, and nation.

**Extended Learning** – Each campus has a remediation program for students who are on a Progress Monitoring Plan in the areas of Reading and Math. There is also a tutorial program for students in grades 3, 4, and 5 that have not demonstrated grade-level mastery of tested standards.

**Barnes and Noble Night** – Events are hosted event at local Barnes and Noble locations where families and community members are invited to participate in arts and crafts and read alouds conducted by administrators, teachers, and students.

**Target, Wal-Mart, and Publix Math Night** – Families and community members are invited to participate in educational scavenger hunts as they look for specific items throughout the store. Scavenger hunts are grade specific, collaboratively composed by each grade level team.

**Community Reading Day** - Distinguished community leaders and stakeholders come to

schools and conduct readings for all students in Kindergarten – 5<sup>th</sup> grade.

**Career Day** - Stakeholders from multiple professions share their expertise with the goal of sparking an interest in career opportunities. All students participate in demonstrations, hands-on activities, and mini lectures.

**Family Nights/Curriculum Nights** – Staff led informational and interactive sessions with a concentration on the new Florida State Standards, instructional strategies, and test taking skills. Families of intermediate students are provided information on the Florida Standards Assessment as well as methods for promoting home learning. Workshops for parents of students in the primary grades focus on the Florida Standards, home school connections, and available resources.

**STEM Night** – Staff led event where science fair projects are placed on display for families and community members to view.

**Field Day** – Each grade level is assigned one school day where the P.E. coach along with parent volunteers and classroom teachers promote physical fitness and positive teamwork attitudes. Various competitive stations are set up for class rotation.

**Junior Achievement** – a hands-on 12 week experience designed to help 5<sup>th</sup> graders understand the economic benefits of education, explore career options, respect and understand business ethics, and practice personal and business financial management. This program ends in a culminating field trip to the Junior Achievement Biz Town.

# City of Pembroke Pines 170 Fund - Charter Elementary School

## Budget Highlights

A strengthening of curriculum alignment by all school-sites implementing Canvas, Spelling City, and system wide Professional Development Days.

Ongoing implementation of computer replacement program to phase out old computers as well as various technology upgrades through the Florida Department of Education's Digital Classroom Program.

Re-structured the IT Technical Services Fee to include the cost of various technology projects (financed over a seven year period), allowing the charter schools to procure up-to-date technology supportive systems for all charter schools.

Increased Bandwidth Support.

Enhancement of technology infusion into the schools, classrooms, and home connection through the addition of a Technology and Instruction Supervisor in the Office of Innovative Learning.

## 2017-2018 Accomplishments

Met criteria for educational quality established by the AdvancED Accreditation Commission and awarded system-wide accreditation by the NCA and SACS Commission on Accreditation and School Improvement.

Improved technology infrastructure to provide system wide wireless network capabilities.

2017-2018 School of Excellence

2017-2018 "A" Rated School

Niche's top 25 Best Charter Schools in Florida

## Charter Elementary School Performance Measures

Indicator	2015-2016		2016-2017		2017-18		2018-19	
	Goal	Actual	Goal	Actual	Goal	Actual	Goal	
<b>Outputs</b>								
Average Student Class Size	K-3rd Grade:	18	18	18	18	18	18	18
	4th-5th Grade:	22	22	22	22	22	22	22
Number of Students Enrolled		1928	1928	1928	1928	1928	1928	1920
<b>Effectiveness</b>								
<b>English/Language Arts</b> - Percent of students scoring 3 and above on the English/Language Arts assessment results according to the Florida Standards Assessment (FSA). The FSA measure student achievement based on the Florida State Standards, which specify the challenging content Florida students are expected to know and be able to do. **	3rd Grade:	*	83%	85%	78%	81%	86%	89%
	4th Grade:	*	75%	77%	74%	77%	75%	78%
	5th Grade:	*	79%	81%	76%	79%	78%	81%
<b>Mathematics</b> - Percent of students scoring 3 and above on the mathematics assessment results according to the Florida Standards Assessment (FSA). The FSA measure student achievement based on the Florida State Standards, which specify the challenging content Florida students are expected to know and be able to do. **	3rd Grade:	*	90%	85%	88%	91%	81%	84%
	4th Grade:	*	82%	77%	84%	87%	81%	84%
	5th Grade:	*	87%	81%	79%	82%	81%	84%
<b>Science</b> - Percent of students scoring 3 and above on the science assessment results according to the Florida Standards Science Assessment (FSSA), formerly known as Science FCAT 2.0. The FSSA measure student achievement based on the Next Generation Sunshine State Standards (NGSSS), which specify the challenging content Florida students are expected to know and be able to do.**	5th Grade:	70%	75%	77%	66%	70%	68%	71%
<b>Efficiency</b>								
Percent of parents that completed all 30 required volunteer hours by the end of each year.		100%	100%	100%	100%	100%	100%	100%

\* 2014-2016 Goals could not be set at that time because the proficiency levels were not yet established by the Florida Department of Education.

\*\*FCAT Math, Reading and Writing assessments have been replaced by the Florida Standards Assessment.

## City of Pembroke Pines Charter Elementary School

### Florida Standards Assessment for Mathematics

% of students scoring 3 or above

2017-18	Charter Elementary School %	District %	State %
3rd grade	<b>81%</b>	63%	62%
4th grade	<b>81%</b>	63%	62%
5th grade	<b>81%</b>	62%	61%

Scores range from 1 (lowest) to 5 (highest).

### Florida Standards Assessment in English/Language Arts

% of students scoring 3 or above

2017-18	Charter Elementary School %	District %	State %
3rd grade	<b>86%</b>	59%	57%
4th grade	<b>75%</b>	58%	56%
5th grade	<b>78%</b>	56%	55%

Scores range from 1 (lowest) to 5 (highest).

### Florida Standards Science Assessment

% of students scoring 3 or above

2017-18	Charter Elementary School %	District %	State %
5th grade	<b>68%</b>	51%	55%

This test is only given to 5th grade students in Elementary School

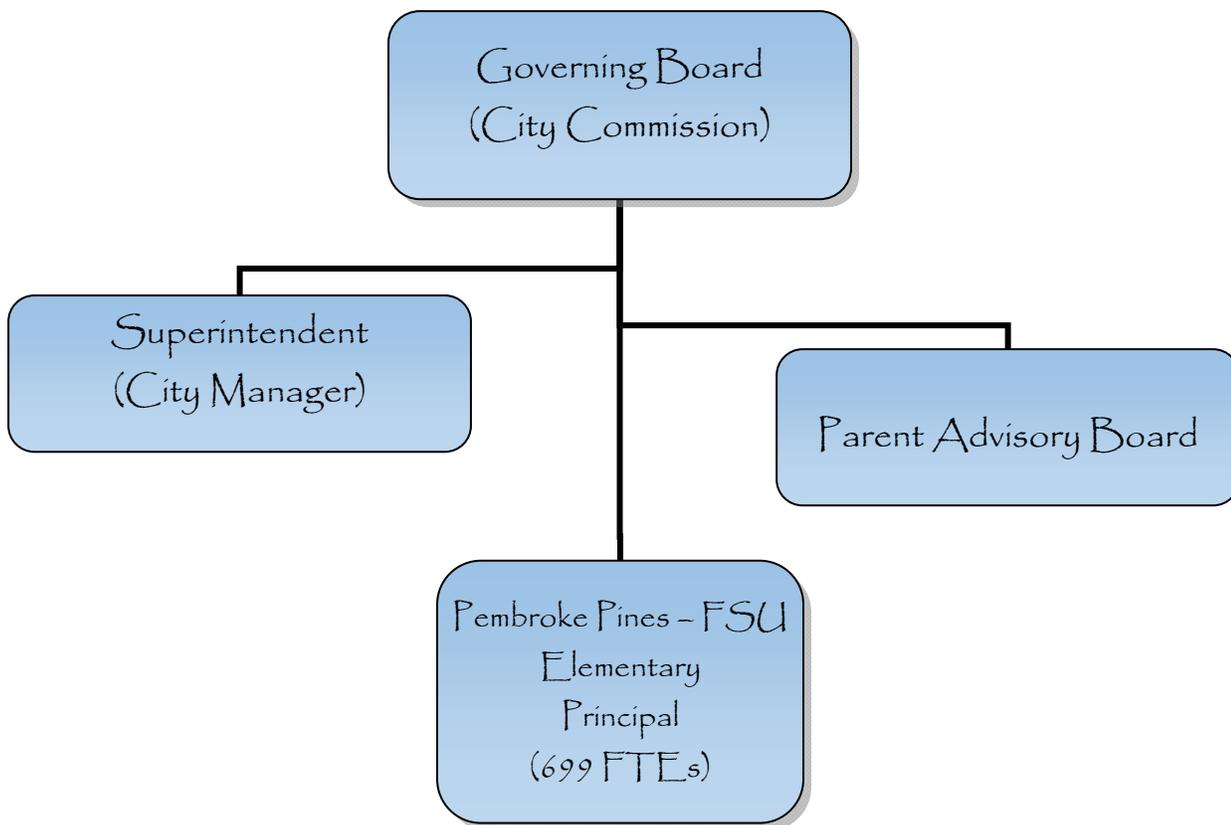
Scores range from 1 (lowest) to 5 (highest).

Source: Florida PK-20 Education Information Portal  
 Website: <http://schoolgrades.fldoe.org/>

2017-18	
CITY OF PEMBROKE PINES CHARTER ELEMENTARY SCHOOLS (5051) BROWARD (6), (EAST, WEST, & CENTRAL CAMPUS) PRINCIPAL: CHANNALE AUGUSTIN, SEAN CHANCE, & MICHAEL CASTELLANO	
Subject	State of Florida A+ Plan
School Grade	<p style="text-align: center;"><b>A</b></p> <p>This grade is calculated by adding points earned from each of the performance areas below.</p>
English/ Language Arts	<ul style="list-style-type: none"> <li>80% of students meeting state standards in English and Language Arts.</li> </ul>
Math	<ul style="list-style-type: none"> <li>81% of students at or above grade level in mathematics.</li> </ul>
Science	<ul style="list-style-type: none"> <li>68% of students at or above grade level in Science.</li> </ul>

# City of Pembroke Pines 173 Fund - FSU Charter Elementary School

## ORGANIZATIONAL CHART



The organizational chart above is a visual depiction of how workflow is distributed within the City of Pembroke Pines-FSU Charter Elementary School. It is also meant to be a tool to help enhance our working relationship with the students, parents, employees and stakeholders of the City of Pembroke Pines-FSU Charter Elementary School, and to create clear channels of communications in order to better accomplish our goals and objectives.

# City of Pembroke Pines

## 173 Fund - FSU Charter Elementary School

### Mission

The mission of the Pembroke Pines-Florida State University Charter School is to provide a personalized learning experience that prepares all students to become global citizens. Additionally, as a professional development school, the Pembroke Pines-Florida State University Charter School strives for excellence through collaboration between the school and the University with a shared belief system in engaging all learners using evidence-based practices.

### Purpose Statement

Empowering Students for the Possibilities of Tomorrow!

### Goals

**Academic Growth** - Students will demonstrate high academic achievement in English Language Arts (ELA) and Science Technology Engineering and Mathematics (STEM) as identified by the Florida Standards and the Next Generation Sunshine State Standards.

**Character Development /Social Emotional Wellbeing** - Students will experience growth, inter-personal, and character development based on the cooperative efforts of administration, faculty, parents, a school-wide mentoring program, and social emotional awareness and instruction. Students will demonstrate the character traits of outstanding citizens, with an emphasis on anti-bullying and cultural diversity awareness.

**Cultural Responsiveness** - Students will utilize their cultural knowledge and skills to explore, understand, and appreciate values, beliefs, and perceptions in a diverse learning environment.

**Human Resources** - Pembroke Pines Charter Schools will organize staff development across campuses focusing on the horizontal and vertical alignment of curriculum as well as the continued implementation of the Florida State Standards and the Next Generation Sunshine State Standards. Four (4) Professional Study Days have been incorporated into the school calendar to allow for cross-campus collaboration.

**Health and Safety** – The Pembroke Pines Charter Schools will utilize strategies to improve students’ and parents’ awareness of student health and fitness, including physical fitness. Staff will participate in professional development focusing on school safety and the schools will continue to implement the safety plan procedures to ensure the safety and security of the school site, students, and staff.

### Objectives

English Language Arts - Given attention to research-based instructional strategies, by May 2019, 100% of students in grades K, 1, and 2 will demonstrate a progression of their reading skills on the District Benchmark Assessment.

English Language Arts – By May 2019, the percentage of students scoring Level 3 or above on the English Language Arts Florida Standards Assessment in grades 3, 4, and 5 will increase from 79% to 81%.

English Language Arts – By May 2019, the percentage of students in grades 4 and 5 (not in the lowest 25% percentile) demonstrating gains will increase from 68% to 70%.

# City of Pembroke Pines

## 173 Fund - FSU Charter Elementary School

### Objectives (Cont.)

English Language Arts – By May 2019, the percentage of students in grades 4 and 5 scoring in the lowest 25% percentile and demonstrating gains will increase from 52% to 54%.

Mathematics – Given attention to research-based instructional strategies, by May 2019 85% of students in grades K, 1, and 2 will score at or above proficiency on the STAR Math AP3.

Mathematics – By May 2019, the percentage of students scoring Level 3 or above on the Mathematics Florida Standards Assessment in grades 3, 4 and 5 will increase from 82% to 84%.

Mathematics – By May 2019, the percentage of students in grades 4 and 5 (not in the lowest 25% percentile) demonstrating gains will increase from 70% to 72%.

Mathematics - By May 2019, the percentage of students in grades 4 and 5 in the lowest 25% percentile demonstrating gains will increase from 47% to 49%.

Science – By May 2019, the percentage of students scoring Level 3 or above on the Florida Standards Science Assessment in grade 5 will increase from 71% to 73%.

### Major Functions and Activities

**Academic and Social Emotional Learning (SEL)** – Students will be provided academic and social and mental health support by an adult advocate and/or peers to improve academic

performance, improve attitudes, and build stronger connections and relationships.

**Red Ribbon Week** - National Anti-Drug week in which students are encouraged to be drug-free and make positive choices. Student Council creates various educational events for students during this week to promote healthy habits.

**G.R.A.D.E. Program** – Gang Resistance and Drug Education is a program run by the local police department in which an officer is assigned to the school and educates 5th graders on how to resist the temptations and pressures associated with drugs, alcohol and gangs. At the end of the program, the students have a graduation ceremony.

**Kids of Character** - In keeping with the Character Education Initiative, each month the entire school focuses on one of the core character values: responsibility, citizenship, kindness, respect, honesty, self-control, tolerance, and cooperation. Students who exemplify the character trait of the month are nominated by their teachers and are honored by having their picture displayed and by receiving a certificate. Counselors integrate lessons throughout the school year and students participate in national and district anti-bullying awareness campaigns.

**Give Me Five Program** - The Give Me Five program is a portion of the school's proactive discipline plan. The program breaks the school year into 1 week increments in which the students are rewarded for maintaining the good behavior for a 5 week period.

**Principal's Honor Roll** - This program recognizes students for achieving all A's on their report card and maintaining excellent conduct.

# City of Pembroke Pines

## 173 Fund - FSU Charter Elementary School

### Major Functions & Activities (Cont.)

The students receive a special breakfast, a recognition ceremony, and other various awards.

**Multi-Cultural Night** – Staff, students and families are invited to participate in a multi-cultural festival in which students exhibit projects from around the world, display art, engage in musical performances and have the opportunity to try ethnic foods. Students become aware of diverse backgrounds and other cultures by “visiting” a multitude of countries throughout the school grounds.

**Extended Learning** – Each campus has a remediation program for students who are on a Progress Monitoring Plan in the areas of Reading and Math. There is also a tutorial program for students in grades 3, 4, and 5 that have not demonstrated grade-level mastery of tested standards.

**Barnes and Noble Night** – Events are hosted at local Barnes and Noble locations where families and community members are invited to participate in arts and crafts and read alouds conducted by administrators, teachers, and students.

**Publix Math Night** – Families and community members are invited to participate in educational scavenger hunts as they look for specific items throughout the store. Scavenger hunts are grade specific, collaboratively composed by each grade level team

**Family Nights/Curriculum Nights** – Staff led informational and interactive sessions with a concentration on the new Florida State Standards, instructional strategies, and test taking skills. Families of intermediate students are provided

information on the Florida Standards Assessment as well as methods for promoting home learning. Workshops for parents of students in the primary grades focus on the Florida Standards, home school connections, and available resources.

**STEM Night** – Staff led event where science and makerspace projects are placed on display for families and community members to view.

**Field Day** – Each grade level is assigned a school day where the P.E. coach along with parent volunteers and classroom teachers promote physical fitness and positive teamwork attitudes. Various competitive stations are set up for class rotation.

**KAPOW** – a yearlong experience designed to help 2<sup>nd</sup> and 5<sup>th</sup> graders explore different careers with business and community partners. The students learn about preparing for their future and workforce skills. This program ends in a culminating field trip to different departments and companies in the community.

### Budget Highlights

A strengthening of curriculum alignment by all school-sites implementing Canvas, Spelling City, and system wide Professional Development Days.

Ongoing implementation of computer replacement program to phase out old computers as well as various technology upgrades with assistance from the Florida Department of Education Digital Classroom Program.

Re-structured the IT Technical Services Fee to include the cost of various technology projects (financed over a seven year period), allowing the charter schools to procure up-to-date technology supportive systems for all charter schools.

# City of Pembroke Pines

## 173 Fund - FSU Charter Elementary School

Increased Bandwidth Support.

Enhancement of technology infusion into the schools, classrooms, and home connection through the addition of a Technology and Instruction Supervisor in the Office of Innovative Learning.

### 2017-18 Accomplishments

Met criteria for educational quality established by the AdvancED Accreditation Commission and awarded system-wide accreditation by the NCA and SACS Commission on Accreditation and School Improvement.

Achieved a 1:1 ratio of Chromebook devices to students through assistance from the Florida Department of Education Digital Classroom Program.

Improved technology infrastructure to provide system wide wireless network capabilities.

Awarded the District Instructional Leadership Grant. This grant was utilized to provide professional development to teachers and administrators, enabling them to participate in the Standards-Based Observations module offered by Learning Sciences International, which assists leaders with making the necessary instructional shifts to more rigorous instruction and address new academic standards.

Winner of Niche's Best Public Elementary School Teachers in Florida

Winner of Niche's Best Charter Elementary School in Florida

2017-18 School of Excellence

2017-18 "A" Rated School

## Pembroke Pines ~ FSU Charter Elementary Performance Measures

Indicator	2015-2016		2016-2017		2017-18		2018-19	
	Goal	Actual	Goal	Actual	Goal	Actual	Goal	
<b>Outputs</b>								
Average Student Class Size	K-3rd Grade: 18	18	18	18	18	18	18	18
	4th-5th Grade: 22	22	22	22	22	22	22	22
Number of Students Enrolled	679	679	679	679	679	679	679	699
<b>Effectiveness</b>								
<b>English/Language Arts</b> - Percent of students scoring 3 and above on the English/Language Arts assessment results according to the Florida Standards Assessment (FSA). The FSA measure student achievement based on the Next Generation Sunshine State Standards (NGSSS), which specify the challenging content Florida students are expected to know and be able to do. **	3rd Grade:	*	80%	82%	84%	86%	78%	80%
	4th Grade:	*	82%	84%	80%	82%	79%	81%
	5th Grade:	*	77%	78%	85%	87%	81%	83%
<b>Mathematics</b> - Percent of students scoring 3 and above on the mathematics assessment results according to the Florida Standards Assessment (FSA). The FSA measure student achievement based on the Florida State Standards, which specify the challenging content Florida students are expected to know and be able to do. **	3rd Grade:	*	86%	88%	87%	89%	82%	84%
	4th Grade:	*	82%	84%	86%	88%	80%	82%
	5th Grade:	*	76%	84%	77%	79%	84%	86%
<b>Science</b> - Percent of students scoring 3 and above on the science assessment results according to the Florida Standards Science Assessment (FSSA), formerly known as Science FCAT 2.0. The FSSA measure student achievement based on the Next Generation Sunshine State Standards (NGSSS), which specify the challenging content Florida students are expected to know and be able to do. **	5th Grade:	73%	73%	75%	73%	75%	71%	73%
<b>Efficiency</b>								
Percent of parents that completed all 30 required volunteer hours by the end of each year.	100%	100%	100%	100%	100%	99%	100%	100%

\* 2014-2016 Goals could not be set at that time because the proficiency levels were not yet established by the Florida Department of Education.

\*\*FCAT Math, Reading and Writing assessments have been replaced by the Florida Standards Assessment.

## City of Pembroke Pines/FSU Charter Elementary School

### Florida Standards Assessment for Mathematics

% of students scoring 3 or above

2017-18	FSU Elementary School %	District %	State %
3rd grade	<b>82%</b>	63%	62%
4th grade	<b>80%</b>	63%	62%
5th grade	<b>84%</b>	62%	61%

Scores range from 1 (lowest) to 5 (highest).

### Florida Standards Assessment in English/Language Arts

% of students scoring 3 or above

2017-18	FSU Elementary School %	District %	State %
3rd grade	<b>78%</b>	59%	57%
4th grade	<b>79%</b>	58%	56%
5th grade	<b>81%</b>	56%	55%

Scores range from 1 (lowest) to 5 (highest).

### Florida Standards Science Assessment

% of students scoring 3 or above

2017-18	FSU Elementary School %	District %	State %
5th grade	<b>71%</b>	51%	55%

This test is only given to 5th grade students in Elementary School

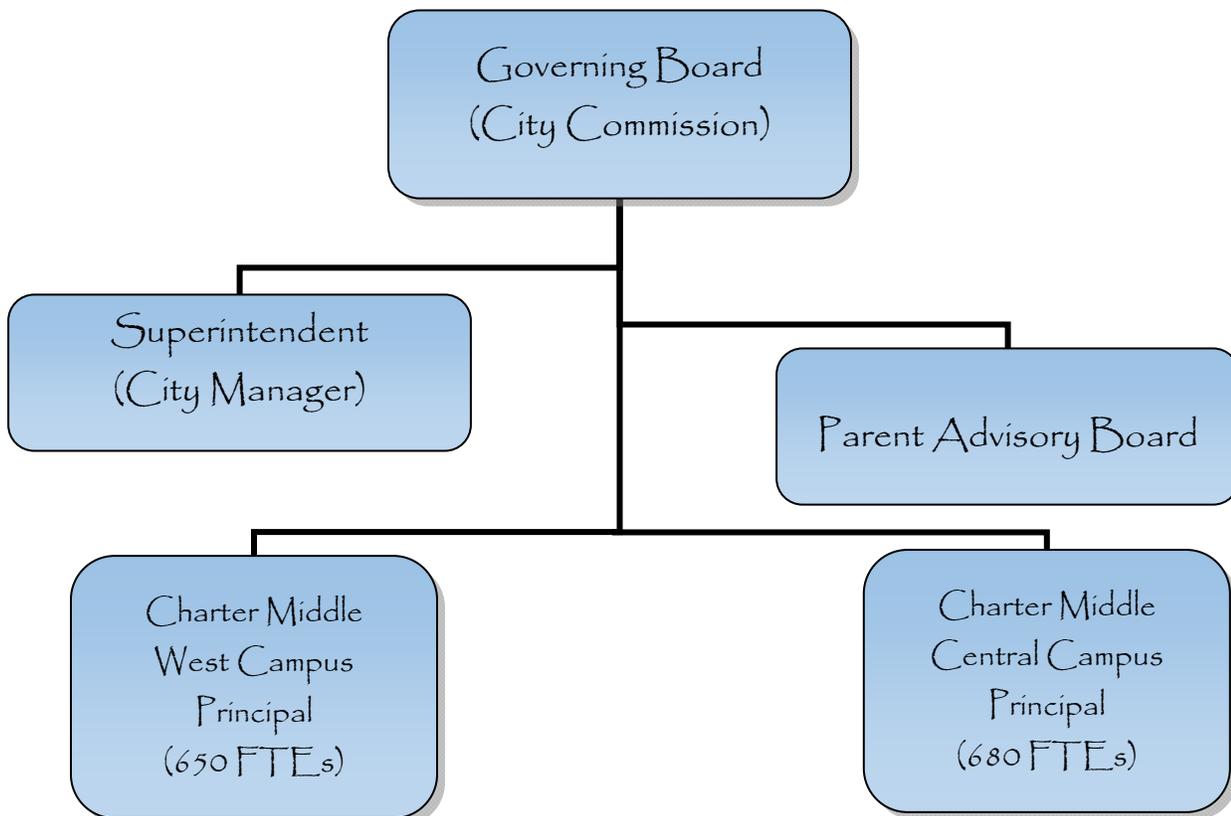
Scores range from 1 (lowest) to 5 (highest).

Source: Florida PK-20 Education Information Portal  
 Website: <http://schoolgrades.fldoe.org/>

<b>2017-18</b>	
<b>PEMBROKE PINES/FSU CHARTER ELEMENTARY SCHOOL (351)</b> <b>FSU LAB SCH (73)</b> <b>601 SW 172ND AVE, PEMBROKE PINES, FL 33029-4003</b> <b>School Phone: 954-499-4244, Principal: DR. LISA LIBIDINSKY</b>	
<b>Subject</b>	<b>State of Florida A+ Plan</b>
<b>School Grade</b>	<p style="text-align: center;"><b>A</b></p> <p style="text-align: center;">This grade is calculated by adding points earned from each of the performance areas below.</p>
<b>English/ Language Arts</b>	<ul style="list-style-type: none"> <li>• 79% of students meeting state standards in English and Language Arts.</li> </ul>
<b>Math</b>	<ul style="list-style-type: none"> <li>• 82% of students at or above grade level in mathematics.</li> </ul>
<b>Science</b>	<ul style="list-style-type: none"> <li>• 71% of students at or above grade level in Science.</li> </ul>

# City of Pembroke Pines 171 Fund - Charter Middle School

## ORGANIZATIONAL CHART



The organizational chart above is a visual depiction of how workflow is distributed within the City of Pembroke Pines Charter Middle School. It is also meant to be a tool to help enhance our working relationship with the students, parents, employees and stakeholders of the City of Pembroke Pines Charter Middle School, and to create clear channels of communications in order to better accomplish our goals and objectives.

# City of Pembroke Pines

## 171 Fund - Charter Middle School

### Mission

It is our mission to prepare students to succeed in a global society by providing a personalized and rigorous curriculum through excellence in teaching.

### Purpose Statement

Empowering Students for the Possibilities of Tomorrow!

### Goals

**Academic Growth** - Students will demonstrate high academic achievement in English Language Arts (ELA), Science Technology Engineering and Mathematics (STEM), Mathematics, Algebra and Geometry and Civics as indicated by the Next Generation Sunshine State Standards and the Florida State Standards.

**Character Development and Anti-Bullying Initiative** - Students will experience growth, interpersonal, and character development based on the cooperative efforts of administration, faculty, parents, a school-wide mentoring program, and anti-bullying awareness and instruction. Students will demonstrate the character traits of outstanding citizens, with an emphasis on anti-bullying and cultural diversity awareness.

**Cultural Responsiveness** - Students will utilize their cultural knowledge and skills to explore, understand, and appreciate values, beliefs, and perceptions in a diverse learning environment.

**Human Resources** – Pembroke Pines Charter Schools will organize staff development across campuses focusing on the horizontal and vertical alignment of our curriculum as well as the continued implementation of the Florida State

Standards and the Next Generation Sunshine State Standards.

**Health and Safety** – The schools will utilize strategies to improve students’ and parents’ awareness of student health and fitness, including physical fitness. Staff will participate in professional development focusing on school safety and the schools will continue to implement the safety plan procedures to ensure the safety and security of the school site, students, and staff.

### Objectives

English Language Arts – By May 2019, the percentage of students scoring Level 3 or higher in the English Language Arts Florida Standards Assessment in grades 6, 7, and 8 will increase from 85% to 88%.

English Language Arts – by May 2019, the percentage of students in grades 6, 7, and 8 (not in the lowest 25<sup>th</sup> percentile) demonstrating gains on the English Language Arts Florida Standards Assessment will increase from 73% to 76%.

English Language Arts – by May 2019, the percentage of students in grades 6, 7, and 8 (in the lowest 25<sup>th</sup> percentile) demonstrating gains on the English Language Arts Florida Standards Assessment will increase from 68% to 71%.

Mathematics – By May 2019, the percentage of students scoring Level 3 or higher in the Mathematics Florida Standards Assessment in grades 6, 7, and 8 will increase from 80% to 83%.

Mathematics – By May 2019, the percentage of students in grades 6, 7, and 8 (not in the lowest 25<sup>th</sup> percentile) demonstrating gains on the

# City of Pembroke Pines

## 171 Fund - Charter Middle School

Mathematics Florida Standards Assessment will increase from 70% to 73%.

Mathematics – By May 2019, the percentage of students in grades 6, 7, and 8 (in the lowest 25<sup>th</sup> percentile) demonstrating gains on the Mathematics Florida Standards Assessment will increase from 66% to 69%.

Science – By May 2019, the percentage of students scoring at Level 3 or higher in the Florida Standards Science Assessment will increase from 83% to 86%.

Civics –By May 2019, the percentage of students scoring at Level 3 or higher in the Civics EOC in 7<sup>th</sup> grade will increase from 94% to 96%.

Algebra I Honors– By May 2019, 100% of students in grades 7 and 8 will achieve proficiency or higher on the Algebra 1 EOC.

Geometry Honors– By May 2019, 100% of students in Geometry will achieve proficiency or higher in the Geometry EOC.

Biology- By May 2019, 85% of students in Biology will achieve proficiency or higher on the Biology EOC.

### Major Functions and Activities

**G.R.E.A.T Program** – Gang Resistance Education and Training is a program where the School Resource Officer (SRO) presents lessons to students to help them make appropriate choices when confronted with drugs and other adverse situations.

**Charter Education Initiative** - In keeping with the county initiative, students participate in a

school-wide program focused on fostering environment where students display positive behavior in all aspects of school. The entire school focuses on one core character value per month: responsibility, citizenship, kindness, respect, honesty, self-control, tolerance and cooperation. Students who exemplify the character trait of the month are nominated by their teachers and are honored as Student of the Month and receive a certificate and recognition from the principal.

**Principal's Honor Roll** – At the conclusion of each of the first three quarters, students who earn straight A's are honored at a special event. Students receive a certificate, other incentives and often a visit from a City official to commemorate their academic achievement. Family members are invited to celebrate with their children.

**Red Ribbon Week** – Along with the National "Just Say No to Drugs" Initiative, each October students participate in a week-long series of activities to stress the importance of resisting drugs. Signs are posted throughout the school to allow for all stakeholders to embrace the message as well. This event is sponsored by the Student Council.

**Drama play and Talent Show** – Led by faculty sponsors and parents, students participate in the production of both an annual play and talent show. Both events showcase the multiple talents of the school's student body and are produced, directed and performed by students.

**Community Service** – At various times throughout the year, students participate in service activities sponsored by school clubs to collect donations for charitable organizations including UNICEF, American Cancer Society, National Multiple Sclerosis Society, National ALS Society,

# City of Pembroke Pines

## 171 Fund - Charter Middle School

### Major Functions & Activities (Cont.)

Southwest Focal Point Senior Center, and others. This is tied to the Character Education Program designed to develop caring, concerned citizens who recognize that all of society is connected and that the welfare of one is the concern of all.

**Career Day and Planning** – In keeping with the career planning initiative, students participate in a school-wide Career Day, in which parents and community partners share their professional experience. In addition, students participate in career exploration activities and create an education plan that focuses on their career interests.

**Academic Competitions** – Students compete throughout Broward County to test knowledge levels in various subject areas such as math, science, social studies, Spanish, art, music, spelling, and literature. The Pembroke Pines Charter Middle School has been among the top winners in the county.

**Additional Tutoring** – Based on documented needs, enrichment and remediation tutorial sessions are provided to students at the end of the regularly scheduled day and on Saturdays.

**Parent Workshops** – Parents are invited to participate in workshops to equip them with necessary information and skills to provide educational support and guidance to their child. The workshops are presented by teachers, administrators, and guidance counselors. Attendance to the workshops is excellent.

**Junior Achievement** – a hands-on 12 week experience designed to help 8<sup>th</sup> graders understand the economic benefits of education, explore career

options, respect and understand business ethics, and practice personal and business financial management. This program ends in a culminating field trip to the Junior Achievement Finance Park.

**National Junior Honor Society** – a prestigious membership based on principles of scholarship, service, leadership, character, and citizenship.

**Robotics Team** – a STEM based team created to build, and design robots. Some students will be invited to compete with other robotic teams locally, countywide, statewide, and nationally.

**Kapow - KIDS AND THE POWER OF WORK (KAPOW)** partners business and community volunteers with teachers and schools to help students discover new and different jobs, what it takes to do them, and how everything they are learning in school helps them prepare for their futures in the workplace, and life.

### Budget Highlights

Integration of Canvas LMS into all areas of the curriculum.

Ongoing implementation of computer replacement program to phase out old computers as well as various technology upgrades through the Florida Department of Education's Digital Classroom Program.

Re-structured the IT Technical Services Fee to include the cost of various technology projects (financed over a seven year period), allowing the charter schools to procure up-to-date technology supportive systems for all charter schools.

Adoption of computer assisted instructional programs Nearpod and Brainpop.

# City of Pembroke Pines 171 Fund - Charter Middle School

Integration of Kapow, partnering students with community leaders.

Adoption of Pearson Biology for Biology I Honors curriculum.

Adoption of HMH Science for grades 6-8 curriculum.

Increased Bandwidth Support.

Enhancement of technology infusion into the schools, classrooms, and home connection through the addition of a Technology and Instruction Supervisor in the Office of Innovative Learning.

## 2017-18 Accomplishments

Improved technology infrastructure to provide system wide wireless network capabilities.

2017-2018 Winner of Niche #1 Best Public and Best Charter Middle School in Broward County.

2017-2018 School of Excellence

2017-18 "A" Rated School

Students received numerous awards in competitions including Literary Fair, Science and Engineering Fair, National History Day, Robotics, Spanish Competition, Math BCC something, Band MPA.

# Charter Middle School Performance Measures

Indicator	2015-16		2016-17		2017-18		2018-19	
	Goal	Actual	Goal	Actual	Goal	Actual	Goal	
<b>Outputs</b>								
Average Student Class Size	22	22	22	22	22	22	22	
Number of Students Enrolled	1287	1287	1317	1317	1317	1317	1330	
<b>Effectiveness</b>								
<b>English/Language Arts</b> - Percent of students scoring 3 and above on the English/Language Arts assessment results according to the Florida Standards Assessment (FSA). The FSA measure student achievement based on the Next Generation Sunshine State Standards (NGSSS), which specify the challenging content Florida students are expected to know and be able to do. **	6th Grade:	*	81%	83%	87%	89%	82%	86%
	7th Grade:	*	78%	80%	81%	83%	84%	86%
	8th Grade:	*	85%	87%	85%	87%	88%	90%
<b>Science</b> - Percent of students scoring 3 and above on the science assessment results according to the Florida Standards Science Assessment (FSSA), formerly known as Science FCAT 2.0. The FSSA measure student achievement based on the Next Generation Sunshine State Standards (NGSSS), which specify the challenging content Florida students are expected to know and be able to do.**	8th Grade:	86%	78%	80%	81%	83%	83%	86%
<b>Math</b> -Percent of students scoring 3 and above on the Math assessment results according to the Florida Standards Assessment (FSA). The FSA measure student achievement based on the Florida State Standards, which specify the challenging content Florida students are expected to know and be able to do. **	6th Grade:	*	81%	83%	88%	89%	79%	81%
	7th Grade:	*	78%	80%	77%	79%	85%	87%
	8th Grade:	*	87%	89%	86%	86%	77%	79%
<b>Algebra 1 EOC</b> - Percent of students scoring Achievement Level 3 and above on the Algebra 1 End-of-Course (EOC) Assessment. The Algebra 1 EOC Assessment measure student achievement based on the Next Generation Sunshine State Standards (NGSSS), which specify the challenging content Florida students are expected to know and be able to do.	7th Grade:	100%	100%	100%	100%	100%	100%	100%
	8th Grade:	100%	100%	100%	100%	100%	100%	100%
<b>Civics EOC</b> - Percent of students scoring Achievement Level 3 and above on the Civics End-of-Course (EOC) Assessment. The Civics EOC Assessment measure student achievement based on the Next Generation Sunshine State Standards (NGSSS), which specify the challenging content Florida students are expected to know and be able to do.	7th Grade:	92%	94%	96%	94%	96%	94%	96%
<b>Geometry 1 EOC</b> - Percent of students scoring Achievement Level 3 and above on the Geometry 1 End-of-Course (EOC) Assessment. The Geometry 1 EOC Assessment measure student achievement based on the Next Generation Sunshine State Standards (NGSSS), which specify the challenging content Florida students are expected to know and be able to do.	8th Grade:	100%	100%	100%	100%	100%	94%	100%
<b>Efficiency</b>								
Percent of parents that completed all 30 required volunteer hours by the end of each year.	100%	100%	100%	100%	100%	100%	100%	100%

\* 2014-2016 Goals could not be set at that time because the proficiency levels were not yet established by the Florida Department of Education.

\*\*FCAT Math, Reading and Writing assessments have been replaced by the Florida Standards Assessment.

City of Pembroke Pines Charter Middle School

Florida Standards Assessment for Mathematics

% of students scoring 3 or above

2017-18	Charter Middle School %	District %	State %
6th grade	79%	55%	52%
7th grade	85%	54%	54%
8th grade	77%	47%	45%

Scores range from 1 (lowest) to 5 (highest).

Florida Standards Assessment for English/ Language Arts

% of students scoring 3 or above

2017-18	Charter Middle School %	District %	State %
6th grade	82%	54%	52%
7th grade	84%	54%	51%
8th grade	88%	60%	58%

Scores range from 1 (lowest) to 5 (highest).

Florida Standards Science Assessment

% of students scoring 3 or above

2017-18	Charter Middle School %	District %	State %
8th grade	83%	45%	50%

This test is only given to 8th grade students in Middle School  
Scores range from 1 (lowest) to 5 (highest).

Florida FOC Civics Assessment

% of students scoring 3 or above

2017-18	Charter Middle School %	District %	State %
7th grade	94%	71%	71%

Florida FOC Algebra 1 Assessment

% of students scoring 3 or above

2017-18	Charter Middle School %	District %	State %
7th grade	100%	98%	94%
8th grade	100%	91%	88%

Florida FOC Geometry Assessment

% of students scoring 3 or above

2017-18	Charter Middle School %	District %	State %
8th grade	94%	96%	95%

Source: Florida PK-20 Education Information Portal  
Website: <http://schoolgrades.fldoe.org/>

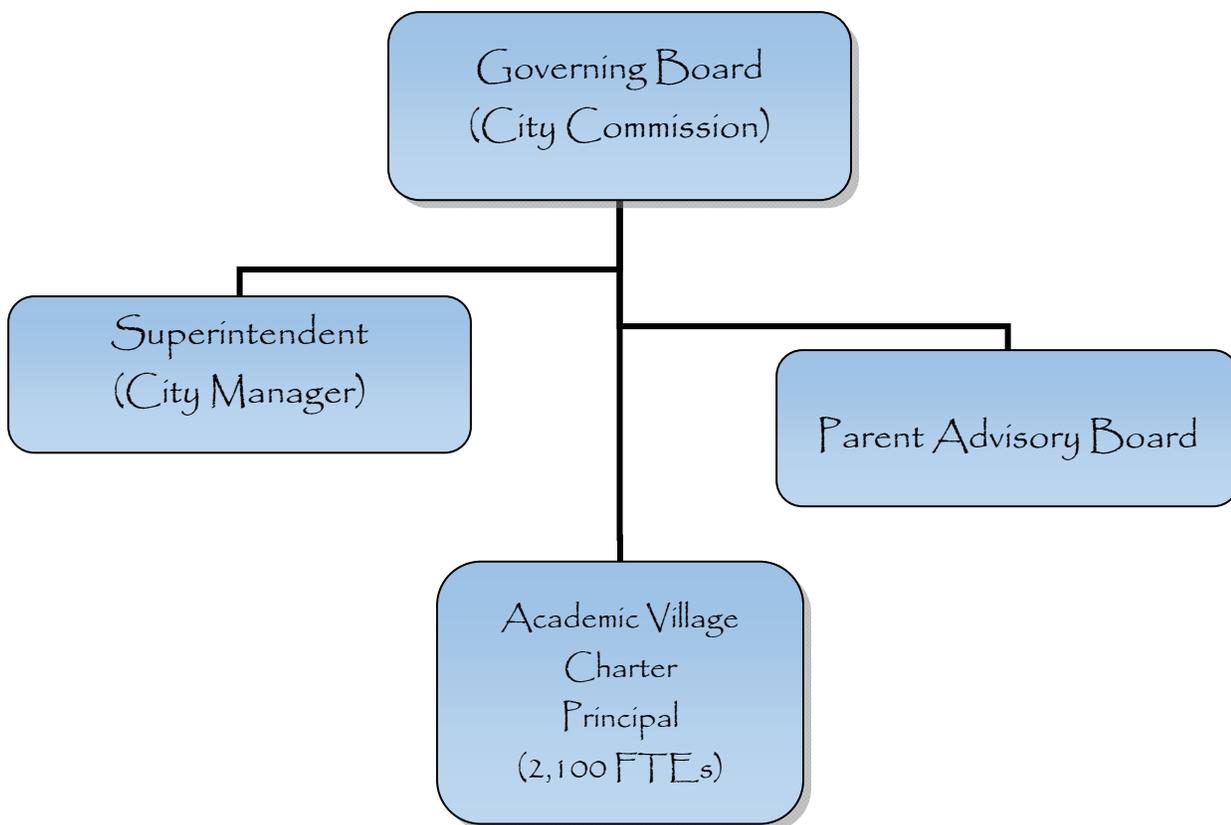
**2017-18**

**CITY OF PEMBROKE PINES CHARTER MIDDLE SCHOOLS (5081)  
BROWARD (6), (WEST & CENTRAL CAMPUS)  
PRINCIPAL: SEAN CHANCE & MICHAEL CASTELLANO**

<b>Subject</b>	<b>State of Florida A+ Plan</b>
<b>School Grade</b>	<p style="text-align: center;"><b>A</b></p> <p>This grade is calculated by adding points earned from each of the performance areas below.</p>
<b>English/ Language Arts</b>	<ul style="list-style-type: none"> <li>• 85% of students meeting state standards in English and Language Arts.</li> </ul>
<b>Math</b>	<ul style="list-style-type: none"> <li>• 80% of students at or above grade level in Mathematics.</li> </ul>
<b>Science</b>	<ul style="list-style-type: none"> <li>• 83% of students at or above grade level in Science.</li> </ul>

# City of Pembroke Pines 172 Fund - Academic Village Charter School

## ORGANIZATIONAL CHART



The organizational chart above is a visual depiction of how workflow is distributed within the City of Pembroke Pines Academic Village Charter School. It is also meant to be a tool to help enhance our working relationship with the students, parents, employees and stakeholders of the City of Pembroke Pines, Academic Village Charter School and to create clear channels of communications in order to better accomplish our goals and objectives.

# City of Pembroke Pines

## 172 Fund - Academic Village Charter School

### Mission

It is our mission to prepare students to succeed in a global society by providing a personalized and rigorous curriculum through excellence in teaching.

### Purpose Statement

Empowering Students for the Possibilities of Tomorrow!

### Goals

**Academic Growth** - Students will demonstrate high academic achievement in all academic areas as indicated by state, national, and international assessments.

**Character Development /Social Emotional Wellbeing** - Students will experience growth, inter-personal, and character development based on the cooperative efforts of administration, faculty, parents, a school-wide mentoring program, and social emotional awareness and instruction.

**Cultural Responsiveness** - Students will utilize their cultural knowledge and skills to explore, understand, and appreciate values, beliefs, and perceptions in a diverse learning environment.

**Human Resources** – Pembroke Pines Charter Schools will organize staff development across campuses focusing on the horizontal and vertical alignment of our curriculum.

**Health and Safety** – The schools will utilize strategies to improve students' and parents' awareness of student health and fitness.

### Objectives

By May 2019, at least 81% of Geometry students will pass the Geometry EOC Exam. Results for 2017-2018: 78% of students taking the Geometry EOC Exam scored Level 3 or higher.

By May 2019, at least 84% of Algebra I students will pass the Algebra EOC Exam. Results for 2017-2018: 82% of students taking the Algebra I EOC Exam scored Level 3 or higher.

By May 2019, at least 80% of Biology students will pass the Biology EOC Exam. Results for 2017-2018: 75% of students taking the Biology EOC Exam scored Level 3 or higher.

By May 2019, 88% of U.S. History students will pass the U.S. History EOC Exam. Results for 2017-2018: 86% of students taking the US History EOC Exam scored Level 3 or higher.

By May 2019, 96% of Civics students will pass the Civics EOC. Results for 2017-2018: 94% of students taking the Civics EOC Exam scored Level 3 or higher.

By May 2019, students enrolled in an AP course will meet or exceed the national passing rate set for the examination.

By May 2019, students enrolled in a Cambridge course will meet or exceed the international passing rate set for the examination.

By May 2019, the percentage of students in grades 9-12 contributing towards College and Career Acceleration points will increase from 54% to 58%.

By May 2019, the percentage of students in the lowest 25% in grades 6-12 demonstrating gains in Mathematics will increase from 53% to 56%.

# City of Pembroke Pines

## 172 Fund - Academic Village Charter School

### Major Functions and Activities

In meeting our mission of preparing students for responsible citizenship, we are proud of the efforts of our students who participate in AVCS clubs that provide service to our community. Below are listed a few of the clubs and their service-related activities:

The Key Club continues to organize school-wide blood drives and food drives to help the less fortunate.

SGA has continued to promote a holiday toy drive to collect and provide gifts for families in our community. SGA also sponsored an Honor Drive fundraiser that helped raised over \$4,000 to send WWII veterans to Washington, D.C. to see the WWII Memorial.

The BRACE advisor continues to lead efforts to raise funds each year for the Shontel Medwynter Scholarship and other scholarships to honor the memory of former students.

Relay for Life Club continues to be a leading fundraiser for the City of Pembroke Pines Relay for Life Event, raising over \$11,000 for the American Cancer Society.

National Honor Society continues to provide tutoring services for students in need of remediation.

"Let's Teach Our Children Well" Parent Workshops: Four times per year parents of Pembroke Pines Charter High School students are invited to attend a half-day of workshops designed to equip them with necessary information and skills to provide educational support and guidance to their child. The workshops are presented by charter teachers, administrators, guidance counselors,

parent advisory board members, and community partners. The average attendance for each of these workshops has been over 300 parents.

"Read and Learn" Program: Parents that are unable to attend workshops who still would like to acquire knowledge and skills to help their child achieve academically are provided with a list of recommended readings. The program requires a book to be read and an assignment to be completed. The assignment consists of five questions prepared and reviewed by school staff to reflect an understanding of the book and how it applies to their child's learning potential. The list includes over 100 books to choose from and hundreds of parents have participated in this program to date.

Test Preparation Camp on Saturdays for Students: Saturday sessions are offered to students for training in EOC Exams. Sessions are given for Algebra I, Geometry, Biology, Civics, FSA, and US History and a workbook is included.

The AVCS is increasing student awareness in protecting and conserving our environment by participating in the "Dream in Green" Green School Challenge and the Fairchild Challenge. Dream in Green challenges students to help AVCS conserve and protect the environment. Through awareness, education and action, our faculty and students are making strides to reduce our carbon footprint and make our environment more sustainable. Our students have developed a school-wide recycling program, calculated their carbon footprint and have designed and constructed an eco-friendly outdoor classroom.

Homeroom Clubs have continued as a way for students to form relationships with other students

# City of Pembroke Pines

## 172 Fund - Academic Village Charter School

### Major Functions and Activities (Cont.)

and staff that they may not regularly interact with. Teachers and staff sponsor clubs based on student interest.

Academic Competitions – Students compete throughout Broward County in various subject areas such as math, science, social studies and literature and have been among the top winners in the county and state.

### Budget Highlights

Ongoing implementation of computer replacement program to phase out old computers as well as various technology upgrades through the Florida Department of Education’s Digital Classroom Program.

Re-structured the IT Technical Services Fee to include the cost of various technology projects (financed over a seven year period), allowing the charter schools to procure up-to-date technology supportive systems for all charter schools.

Additional course offerings that reflect our mission to provide a challenging educational foundation to prepare students for college success and will assist in AVCS meeting the criteria to continue as an A school under the revised high school grading system that went into effect last year.

A Security Specialist position was created to increase safety on campus and additional monitoring of students.

Plans for reconfiguration of classrooms/storage rooms to allow for the creation of a Robotics lab space.

New telecommunication system including phones, cameras, intercoms, and bells.

### 2017-2018 Accomplishments

A new, state-of-the-art lightning detector was installed that will ensure the safety of our students and visitors to the Academic Village facilities.

Ongoing renovations to existing classrooms and facilities including painting and flooring.

The new fence around the perimeter of the AVCS was installed to provide greater security to our students and staff.

Continued to improve technology infrastructure to provide system wide wireless network capabilities.

Continued implementation of new technology purchased as a result of funds received from the technology bond.

AVCS offers 17 different advanced placement courses and 11 Cambridge International courses for students wishing to accelerate their studies and gain college credit.

AVCS offers its own virtual school program for all students wishing to accelerate their studies or remediate academic progress.

Winner of Niche #1 2017-18 Best Charter High School in Broward County

2017-2018 School of Excellence

2017-2018 “A” Rated School

2017-18 US News & World Report - Nation’s Best High Schools – Silver Medal

# Academic Village Charter Middle School Performance Measures

Indicator	2015-16		2016-17		2017-18		2018-19	
	Goal	Actual	Goal	Actual	Goal	Actual	Goal	
<b>Outputs</b>								
Average Student Class Size - AV Middle ***	22	22	22	22	22	22	22	
Average Student Class Size - AV High School	25	25	25	25	25	25	25	
Number of Students Enrolled	2015	2015	2015	2015	2015	2015	2100	
<b>Effectiveness</b>								
<b>English/Language Arts</b> - Percent of students scoring 3 and above on the English/Language Arts assessment results according to the Florida Standards Assessment (FSA). The FSA measure student achievement based on the Next Generation Sunshine State Standards (NGSSS), which specify the challenging content Florida students are expected to know and be able to do. **	6th Grade:	*	78%	80%	83%	86%	87%	89%
	7th Grade:	*	80%	80%	81%	82%	83%	85%
	8th Grade:	*	87%	80%	82%	87%	90%	92%
<b>Science</b> - Percent of students scoring 3 and above on the science assessment results according to the Florida Standards Science Assessment (FSSA), formerly known as Science FCAT 2.0. The FSSA measure student achievement based on the Next Generation Sunshine State Standards (NGSSS), which specify the challenging content Florida students are expected to know and be able to do.**	8th Grade:	75%	76%	80%	77%	79%	79%	81%
<b>Math</b> -Percent of students scoring 3 and above on the Math assessment results according to the Florida Standards Assessment (FSA). The FSA measure student achievement based on the Florida State Standards, which specify the challenging content Florida students are expected to know and be able to do. **	6rd Grade:	*	91%	90%	91%	91%	95%	97%
	7th Grade:	*	82%	85%	92%	84%	79%	81%
	8th Grade:	*	62%	75%	81%	83%	83%	85%
<b>Algebra 1 EOC</b> - Percent of students scoring Achievement Level 3 and above on the Algebra 1 End-of-Course (EOC) Assessment. The Algebra 1 EOC Assessment measure student achievement based on the Next Generation Sunshine State Standards (NGSSS), which specify the challenging content Florida students are expected to know and be able to do.	7th Grade:	90%	100%	87%	100%	100%	100%	100%
	8th Grade:	90%	97%	87%	100%	100%	100%	100%
<b>Civics EOC</b> - Percent of students scoring Achievement Level 3 and above on the Civics End-of-Course (EOC) Assessment. The Civics EOC Assessment measure student achievement based on the Next Generation Sunshine State Standards (NGSSS), which specify the challenging content Florida students are expected to know and be able to do.	7th Grade:	92%	94%	100%	97%	98%	94%	96%
<b>Geometry 1 EOC</b> - Percent of students scoring Achievement Level 3 and above on the Geometry 1 End-of-Course (EOC) Assessment. The Geometry 1 EOC Assessment measure student achievement based on the Next Generation Sunshine State Standards (NGSSS), which specify the challenging content Florida students are expected to know and be able to do.	8th Grade:	80%	100%	86%	100%	100%	100%	100%
<b>Efficiency</b>								
Percent of parents that completed all 30 required volunteer hours by the end of each year.	100%	100%	100%	100%	100%	100%	100%	

\* 2014-2016 Goals could not be set at that time because the proficiency levels were not yet established by the Florida Department of Education.

\*\*FCAT Math, Reading and Writing assessments have been replaced by the Florida Standards Assessment.

\*\*\* The Academic Village started servicing grades 6th thru 8th in FY2014-15.

## Academic Village Charter High School Performance Measures

Indicator	2015-16		2016-17		2017-18		2018-19	
	Goal	Actual	Goal	Actual	Goal	Actual	Goal	
<b>Outputs</b>								
Average Student Class Size - AV Middle***	22	22	22	22	22	22	22	
Average Student Class Size - AV High School	25	25	25	25	25	25	25	
Number of Students Enrolled	2015	2015	2015	2015	2015	2015	2100	
<b>Effectiveness</b>								
Graduation rate (based on percent of seniors who graduated)	98%	99.8%	99%	TBA	100%	TBA	100%	
<b>Algebra 1 EOC</b> - Percent of students passing Achievement Level 3 (Satisfactory) or Above. In School Year 2011-12, the FCAT Math Assessments were replaced by the End of Course (EOC) Assessments.	9th Grade:	90%	74%	87%	71%	80%	82%	84%
<b>Geometry 1 EOC</b> - Percent of students scoring Achievement Level 3 and above on the Geometry 1 End-of-Course (EOC) Assessment. The Geometry 1 EOC Assessment measure student achievement based on the Next Generation Sunshine State Standards (NGSSS), which specify the challenging content Florida students are expected to know and be able to do.	9th grade	80%	94%	86%	93%	86%	95%	97%
	10th Grade	80%	63%	86%	60%	86%	60%	65%
<b>English/Language Arts</b> - Percent of students scoring 3 and above on the English/Language Arts assessment results according to the Florida Standards Assessment (FSA). The FSA measure student achievement based on the Next Generation Sunshine State Standards (NGSSS), which specify the challenging content Florida students are expected to know and be able to do. **	9th grade	83%	79%	80%	76%	80%	83%	85%
	10th Grade	83%	75%	80%	77%	80%	81%	83%
<b>U.S History EOC</b> - Percent of students passing Achievement Level 3 (Satisfactory) or Above. This EOC measure student achievement based on the Next Generation Sunshine State Standards (NGSSS), which specify the challenging content Florida students are expected to know and be able to do.	11th Grade	80%	75%	80%	82%	80%	86%	88%
<b>Biology 1 EOC</b> - Percent of students passing Achievement Level 3 (Satisfactory) or Above. In School Year 2011-12, the FCAT Science Assessments were replaced by the End of Course (EOC) Assessments.**	9th grade	90%	100%	90%	92%	90%	92%	94%
	10th Grade	90%	76%	90%	79%	90%	58%	65%
<b>Efficiency</b>								
Percent of parents that completed all 30 required volunteer hours by the end of each year.	100%	100%	100%	100%	100%	100%	100%	

\* 2014-2016 Goals could not be set at that time because the proficiency levels were not yet established by the Florida Department of Education.

\*\* FCAT Math, Reading and Writing assessments have been replaced by the Florida Standards Assessment.

\*\*\* The Academic Village started servicing grades 6th thru 8th in FY2014-15.

Academic Village Charter Middle School

**Florida Standards Assessment for Mathematics**

% of students scoring 3 or above

2017-18	AV Charter Middle School %	District %	State %
6th grade	95%	55%	52%
7th grade	79%	54%	54%
8th grade	83%	47%	45%

Scores range from 1 (lowest) to 5 (highest).

**Florida Standards Assessment in English/Language Arts**

% of students scoring 3 or above

2017-18	AV Charter Middle School %	District %	State %
6th grade	87%	54%	52%
7th grade	83%	54%	51%
8th grade	90%	60%	58%

Scores range from 1 (lowest) to 5 (highest).

**Florida Standards Science Assessment**

% of students scoring 3 or above

2017-18	AV Charter Middle School %	District %	State %
8th grade	79%	45%	50%

This test is only given to 8th grade students in Middle School

Scores range from 1 (lowest) to 5 (highest).

**Florida EOC Civics Assessment**

% of students scoring 3 or above

2017-18	AV Charter Middle School %	District %	State %
7th grade	94%	71%	71%

This test is only given to 8th grade students in Middle School

Scores range from 1 (lowest) to 5 (highest).

**Florida EOC Algebra 1 Assessment**

% of students scoring 3 or above

2017-18	AV Charter Middle School %	District %	State %
7th grade	100%	98%	94%
8th grade	100%	91%	88%

This test is only given to 8th grade students in Middle School

Scores range from 1 (lowest) to 5 (highest).

**Florida EOC Geometry Assessment**

% of students scoring 3 or above

2017-18	AV Charter Middle School %	District %	State %
8th grade	100%	96%	95%

This test is only given to 8th grade students in Middle School

Scores range from 1 (lowest) to 5 (highest).

Source: Florida PK-20 Education Information Portal  
 Website: <http://schoolgrades.fldoe.org/>

## Academic Village Charter High School

### Florida Standards Assessment in English/Language Arts

% of students scoring 3 or above

2017-18	AV Charter High School %	District %	State %
9th grade	<b>83%</b>	55%	53%
10th grade	<b>81%</b>	54%	53%

This test is only given to 9th & 10th grade students in High School  
Scores range from 1 (lowest) to 5 (highest).

### Florida FOC Algebra 1 Assessment

% of First-Time Testers scoring Achievement Level 3 or above

2017-18	AV Charter High School %	District %	State %
9th grade	<b>82%</b>	57%	46%

This test is only given to 9th grade students in High School  
Achievement Levels range from 1 (lowest) to 5 (highest).

### Florida FOC Biology 1 Assessment

% of First-Time Testers scoring Achievement Level 3 or above

2017-18	AV Charter High School %	District %	State %
9th grade	<b>92%</b>	85%	81%
10th grade	<b>58%</b>	44%	51%

Achievement Levels range from 1 (lowest) to 5 (highest).

### Florida FOC Geometry Assessment

% of First-Time Testers scoring Achievement Level 3 or above

2017-18	AV Charter High School %	District %	State %
9th grade	<b>95%</b>	79%	82%
10th grade	<b>60%</b>	52%	47%

Achievement Levels range from 1 (lowest) to 5 (highest).

### Florida FOCUS History Assessment

% of First-Time Testers scoring Achievement Level 3 or above

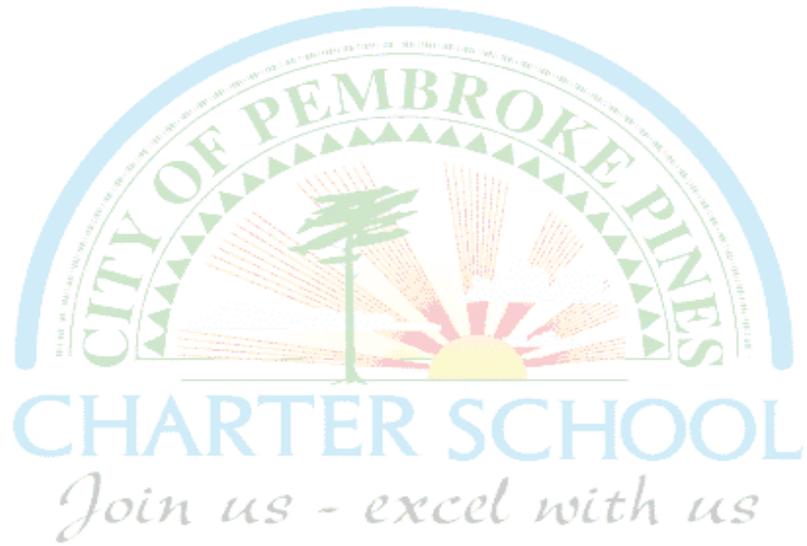
2017-18	AV Charter High School %	District %	State %
11th grade	<b>86%</b>	67%	69%

Achievement Levels range from 1 (lowest) to 5 (highest).

2017-18

**CITY/PEMBROKE PINES ACADEMIC VILLAGE CHARTER (5121)  
BROWARD (6)  
17189 SHERIDAN ST, PEMBROKE PINES, FL 33331-1934  
School Phone: 954-538-3700, Principal: PETER BAYER**

<b>Subject</b>	<b>State of Florida A+ Plan</b>
<b>School Grade</b>	<p style="text-align: center;"><b>A</b></p> <p style="text-align: center;">This grade is calculated by adding points earned from each of the performance areas below.</p>
<b>English/ Language Arts</b>	<ul style="list-style-type: none"> <li>• 87% of Middle School students at or above state standards in English and Language Arts.</li> <li>• 82% of High School students at or above state standards in English and Language Arts.</li> </ul>
<b>Math</b>	<ul style="list-style-type: none"> <li>• 86% of Middle School students at or above state standards in Math.</li> <li>• 100% of Middle School students at or above grade level in Algebra.</li> <li>• 82% of High School students at or above grade level in Algebra 1.</li> </ul>
<b>Science</b>	<ul style="list-style-type: none"> <li>• 79% of Middle School students at or above grade level in Science.</li> <li>• 75% of High School students at or above grade level in Science – Biology.</li> </ul>



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# CAPITAL IMPROVEMENT PROGRAM (CIP)

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## Development Process

The Charter Schools prepare and submit to the City Commission/Governing Board as part of the budget package, a Capital Improvement Program (CIP) for the five-year period following the new budget year. The CIP is a planning document and does not authorize or fund any projects. All projects are reviewed by the City Manager/Superintendent, Assistant City Manager, and Principals during the CIP preparation process.

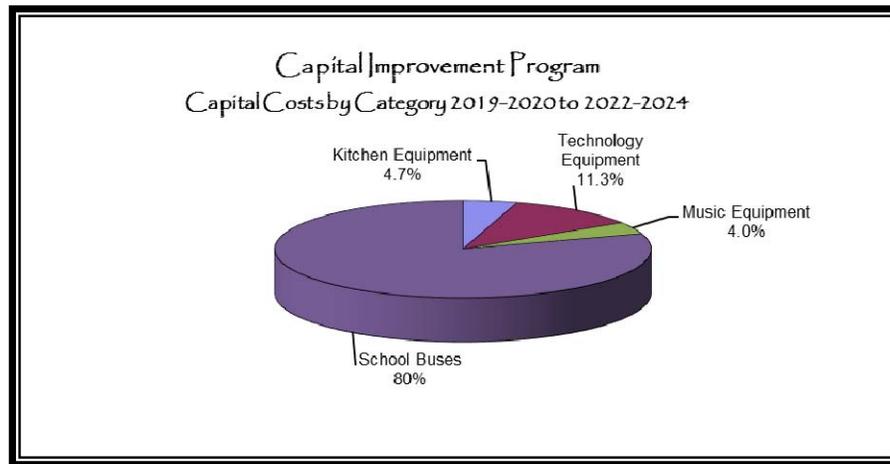
The CIP consists of both planned capital outlay and capital projects. Capital outlay refers to expenditures for capital items, with an initial individual cost of \$10,000 or more, and an estimated useful life in excess of one year. The CIP should include new facilities and improvement to existing facilities, as well, as replacement of vehicles and equipment.

The policies that guide the development of the CIP are as follows:

1. The Charter Schools has developed a multi-year plan for capital improvement that is updated annually with documentation of deviations from the plan.
2. The Charter Schools will maintain its physical assets at a level adequate to protect the Charter Schools' capital investment and minimize future maintenance and replacement costs. The budget will provide for the adequate maintenance and the timely replacement of the capital plant and equipment from current revenues wherever possible.
3. The Charter Schools has provided sufficient funds to replace and upgrade equipment as well as to take advantage of new technology thereby ensuring that employees have safe and efficient tools to serve the students. The objective for upgrading and replacing equipment includes:
  - a. Normal replacement as equipment completes its useful life
  - b. Upgrades to new technology
  - c. Additional equipment necessary to serve the needs of the Charter School
4. The Charter Schools will use the following criterion to evaluate the relative merit of each capital project. Capital expenditures will foster goals of:
  - a. Projects specifically included in an approved replacement schedule.
  - b. Projects that reduce the cost of operations. Projects that increase the cost of operations shall have identified trade-offs or objectives to support those additional costs.
  - c. Projects that significantly improve safety and reduce risk exposure.

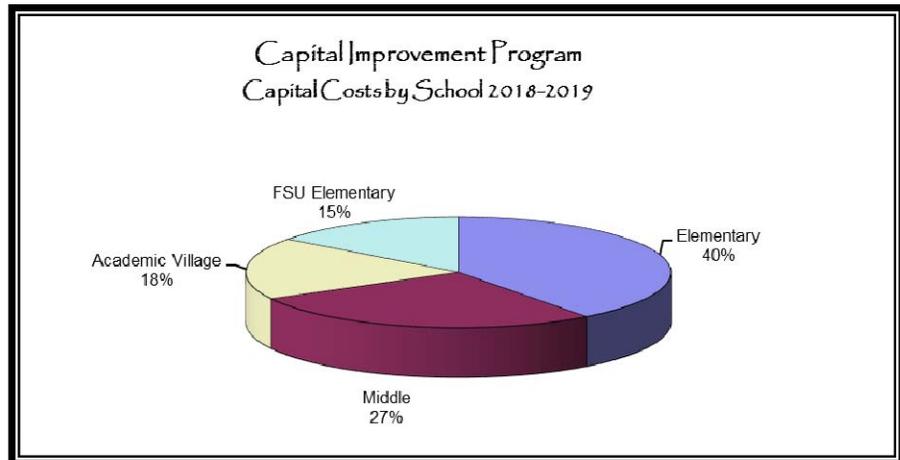
## Overview of the CIP

The five-year CIP reflects the combined capital program for all of the Charter Schools. The CIP establishes priorities primarily for equipment replacement projects. As such, it is expected that the operating budget will be minimally impacted due to newly purchased, more efficient capital equipment, intended to replace old equipment that have reached their intended life cycles. Within the proposed CIP, the aggregate amount over the five year period is \$5,351,027 which is comprised of kitchen equipment (\$250,000), technology equipment (\$605,000), music equipment (\$215,000) and school buses (\$4,281,027). These capital expenditures are anticipated to be funded from state shared revenues. As discussed in the Executive Summary, the Charter Schools lease their school buildings from the City of Pembroke Pines, thus, any new construction or major capital improvements to the charter school facilities are funded by the City of Pembroke Pines on an as needed basis.



## Analysis of the Disposition CIP

As a part of the budget preparation process, departments are expected to analyze the first year of the prior year CIP to determine whether the items planned are still needed. Based upon need, items are then submitted for inclusion in the budget and the status of each planned item is recorded in a Disposition CIP. In last year's CIP, the FY2019 planned expenditures for all funds were estimated at \$1,057,859 with the Elementary, Middle, AVCS and FSU accounting for 40%, 27%, 18% and 15% respectively.



There were no major appropriated capital technology expenditures for FY2019 due to the charter schools' participation in the City of Pembroke Pines Technology Modernization Project (TMP) and since major technology equipment is a component of this project, it has been removed from the CIP. Additionally, the charter schools are charged an "IT/Telecommunications Services" fee in lieu of any major capital technology expenditures, with the exceptions of new infrastructure projects or equipment that are not part of the original scope of the TMP. Furthermore, due to the decrease in capital funding from the State, the charter schools' have not been on target with its CIP and therefore are restricted in our CIP forecasts.

**City of Pembroke Pines Charter Schools  
Capital Improvement Program (5 years)**

Fund/Site	Source of Funding	Proposed Budget 2019-2020	Proposed Budget 2020-2021	Proposed Budget 2021-2022	Proposed Budget 2022-2023	Proposed Budget 2023-2024	Total	Potential Operating Budget Impact
<b>170 Elementary Schools</b>								
<b>East Campus</b>	Proposed State Shared Revenues	\$140,193	\$138,649	\$147,208	\$155,875	\$154,651	\$736,575	
Kitchen Equipment	State Shared Revenues		\$10,000		\$20,000		\$30,000	*
Technology Equipment**	State Shared Revenues	\$25,000	\$10,000	\$25,000	\$10,000	\$25,000	\$95,000	*
School Buses	State Shared Revenues	\$115,193	\$118,649	\$122,208	\$125,875	\$129,651	\$611,575	\$5K savings in R&M Expenditures
	Total Proposed Expenditures	\$140,193	\$138,649	\$147,208	\$155,875	\$154,651	\$736,575	
<b>West Campus</b>	Proposed State Shared Revenues	\$145,193	\$143,649	\$142,208	\$150,875	\$159,651	\$741,575	
Kitchen Equipment	State Shared Revenues	\$20,000		\$10,000		\$20,000	\$50,000	*
Technology Equipment**	State Shared Revenues	\$10,000	\$25,000	\$10,000	\$25,000	\$10,000	\$80,000	*
School Buses	State Shared Revenues	\$115,193	\$118,649	\$122,208	\$125,875	\$129,651	\$611,575	\$5K savings in R&M Expenditures
	Total Proposed Expenditures	\$145,193	\$143,649	\$142,208	\$150,875	\$159,651	\$741,575	
<b>Central Campus</b>	Proposed State Shared Revenues	\$140,193	\$138,649	\$147,208	\$155,875	\$154,651	\$736,575	
Kitchen Equipment	State Shared Revenues		\$10,000		\$20,000		\$30,000	*
Technology Equipment**	State Shared Revenues	\$25,000	\$10,000	\$25,000	\$10,000	\$25,000	\$95,000	*
School Buses	State Shared Revenues	\$115,193	\$118,649	\$122,208	\$125,875	\$129,651	\$611,575	\$5K savings in R&M Expenditures
	Total Proposed Expenditures	\$140,193	\$138,649	\$147,208	\$155,875	\$154,651	\$736,575	
<b>171 Middle Schools</b>								
<b>West Campus</b>	Proposed State Shared Revenues	\$140,193	\$148,649	\$147,208	\$165,875	\$154,651	\$756,575	
Kitchen Equipment	State Shared Revenues		\$10,000		\$20,000		\$30,000	*
Technology Equipment**	State Shared Revenues	\$25,000	\$10,000	\$25,000	\$10,000	\$25,000	\$95,000	*
Music Equipment	State Shared Revenues		\$10,000		\$10,000		\$20,000	*
School Buses	State Shared Revenues	\$115,193	\$118,649	\$122,208	\$125,875	\$129,651	\$611,575	\$5K savings in R&M Expenditures
	Total Proposed Expenditures	\$140,193	\$148,649	\$147,208	\$165,875	\$154,651	\$756,575	
<b>Central Campus</b>	Proposed State Shared Revenues	\$155,193	\$143,649	\$152,208	\$150,875	\$159,651	\$761,575	
Kitchen Equipment	State Shared Revenues	\$20,000		\$10,000		\$20,000	\$50,000	*
Technology Equipment**	State Shared Revenues	\$10,000	\$25,000	\$10,000	\$25,000	\$10,000	\$80,000	*
Music Equipment	State Shared Revenues	\$10,000		\$10,000			\$20,000	*
School Buses	State Shared Revenues	\$115,193	\$118,649	\$122,208	\$125,875	\$129,651	\$611,575	\$5K savings in R&M Expenditures
	Total Proposed Expenditures	\$155,193	\$143,649	\$152,208	\$150,875	\$159,651	\$761,575	
<b>172 Academic Village</b>								
	Proposed State Shared Revenues	\$160,193	\$188,649	\$167,208	\$205,875	\$174,651	\$896,575	
Kitchen Equipment	State Shared Revenues		\$10,000		\$20,000		\$30,000	*
Technology Equipment**	State Shared Revenues	\$10,000	\$25,000	\$10,000	\$25,000	\$10,000	\$80,000	*
Music Equipment	State Shared Revenues	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000	\$175,000	*
School Buses	State Shared Revenues	\$115,193	\$118,649	\$122,208	\$125,875	\$129,651	\$611,575	\$5K savings in R&M Expenditures
	Total Proposed Expenditures	\$160,193	\$188,649	\$167,208	\$205,875	\$174,651	\$896,575	
<b>173 FSU Elementary</b>								
	Proposed State Shared Revenues	\$125,193	\$153,649	\$132,208	\$170,875	\$139,651	\$721,575	
Kitchen Equipment	State Shared Revenues		\$10,000		\$20,000		\$30,000	*
Technology Equipment**	State Shared Revenues	\$10,000	\$25,000	\$10,000	\$25,000	\$10,000	\$80,000	*
School Buses	State Shared Revenues	\$115,193	\$118,649	\$122,208	\$125,875	\$129,651	\$611,575	\$5K savings in R&M Expenditures
	Total Proposed Expenditures	\$125,193	\$153,649	\$132,208	\$170,875	\$139,651	\$721,575	
<b>Grand Total</b>		<b>\$1,006,351</b>	<b>\$1,055,542</b>	<b>\$1,035,458</b>	<b>\$1,156,122</b>	<b>\$1,097,555</b>	<b>\$5,351,027</b>	

\*None or minor impact to the operating budget as the replacement of this capital item will result in a more efficient and more productive asset.

\*\*Technology Equipment not covered under the Technology Modernization Project (TMP)

Major capital improvements such as expansion of buildings, will be funded by the City of Pembroke Pines as they own all current Charter School facilities.

## City of Pembroke Pines Charter Schools Disposition of Prior CIP

IN PRESENT VALUE AS REVISED BY SCHOOL PRINCIPALS

Fund / Site	Source of Funding	Proposed CIP 2018-19	Nature of Disposition of Items
<b>170 Elementary Schools</b>			
<b>East Campus</b>			
Kitchen Equipment	State Shared Revenues	\$20,000	\$0 budgeted in 2018-2019
Technology Equipment*	State Shared Revenues	\$10,000	\$25,767 budgeted in 2018-2019
School Buses	State Shared Revenues	\$111,837	\$0 budgeted in 2018-2019
Sub total		\$141,837	
<b>West Campus</b>			
Technology Equipment*	State Shared Revenues	\$25,000	\$25,167 budgeted in 2018-2019
School Buses	State Shared Revenues	\$111,837	\$0 budgeted in 2018-2019
Sub total		\$136,837	
<b>Central Campus</b>			
Kitchen Equipment	State Shared Revenues	\$20,000	\$3,250 budgeted in 2018-2019
Technology Equipment*	State Shared Revenues	\$10,000	\$3,667 budgeted in 2018-2019
School Buses	State Shared Revenues	\$111,837	\$0 budgeted in 2018-2019
Sub total		\$141,837	
<b>171 Middle Schools</b>			
<b>West Campus</b>			
Kitchen Equipment	State Shared Revenues	\$20,000	\$0 budgeted in 2018-2019
Technology Equipment*	State Shared Revenues	\$10,000	\$25,167 budgeted in 2018-2019
Music Equipment	State Shared Revenues	\$10,000	\$0 budgeted in 2018-2019
School Buses	State Shared Revenues	\$111,837	\$0 budgeted in 2018-2019
Sub total		\$151,837	
<b>Central Campus</b>			
Technology Equipment*	State Shared Revenues	\$25,000	\$3,667 budgeted in 2018-2019
School Buses	State Shared Revenues	\$111,837	\$0 budgeted in 2018-2019
Sub total		\$136,837	
<b>172 Academic Village</b>			
Kitchen Equipment	State Shared Revenues	\$20,000	\$5,000 budgeted in 2018-2019
Technology Equipment*	State Shared Revenues	\$25,000	\$1,000 budgeted in 2018-2019
Music Equipment	State Shared Revenues	\$35,000	\$22,000 budgeted in 2018-2019
School Buses	State Shared Revenues	\$111,837	\$0 budgeted in 2018-2019
Sub total		\$191,837	
<b>173 FSU Elementary</b>			
Kitchen Equipment	State Shared Revenues	\$20,000	\$0 budgeted in 2018-2019
Technology Equipment*	State Shared Revenues	\$25,000	\$167 budgeted in 2018-2019
School Buses	State Shared Revenues	\$111,837	\$0 budgeted in 2018-2019
Sub total		\$156,837	
<b>Grand Total</b>		<b>\$1,057,859</b>	

\*Technology Equipment not covered under the Technology Modernization Project (TMP)

**City of Pembroke Pines, Florida**  
**Broward County Sponsored Charter Schools**  
**Charter Elementary Schools Revenues**

Acct Function - Division - School Function	Budget 2018-19
<b>Intergovernmental Revenue</b>	
331602 5051 3262 Sch Breakfast Rmb-Severe Need	31,026
331603 5051 3262 Sch Breakfast Rmb-Non Severe Need	25,080
331604 5051 3261 Sch Lunch Reimb-Free/Reduced	297,828
331606 5051 3265 Commodities - Donated Food	58,179
331616 5051 3290 IDEA Grant	7,051
335900 5051 3344 District discretionary lottery fund	3,467
335910 5051 3310 FL education finance program	8,859,763
335912 5051 3310 Digital Classroom Allocation	27,528
335915 5051 3390 Class Size Reduction	2,449,679
335920 5051 3336 Instructional materials	142,186
335925 5051 3336 Library Media Materials	8,167
335927 5051 3336 Science Lab Materials	2,233
335935 5051 3337 School Breakfast Supplement	1,151
335936 5051 3338 School Lunch Supplement	2,467
335950 5051 3310 Safe Schools	144,944
335970 5051 3310 District School Taxes	1,028,649
335980 5051 3354 Transportation revenue	152,490
335985 5051 3310 ESE Guaranteed Allocation	369,487
335991 5051 3391 Public Education Capital Outlay (PECO)	1,014,301
335993 5051 3374 Summer Reading Program	83,369
335995 5051 3374 Supplemental Academic Instruction	426,836
<b>Total Intergovernmental Revenue</b>	<b>\$15,135,881</b>
<b>Charges for Services</b>	
347905 5051 3489 Before & after school education	833,224
347906 5051 3354 In-House Transportation	171,534
<b>Total Charges for Services</b>	<b>\$1,004,758</b>
<b>Miscellaneous Revenues</b>	
361030 3431 Interest from SBA	10,000
362030 5051 3425 Rental-city facilities	92,586
362031 5051 3425 Rental- cell towers - Exempt	67,759
366015 5051 3440 Contributions	429,814
369025 3495 ICMA Forfeiture Revenue	10,000
369026 5051 3495 E-Rate Program	7,732
369040 5051 3495 Other miscellaneous revenue	500
369045 5051 3451 Food Sales	441,250
<b>Total Miscellaneous Revenues</b>	<b>\$1,059,641</b>
<b>Other Sources</b>	
389951 5051 3489 Estimated budget savings	399,174
<b>Total Other Sources</b>	<b>\$399,174</b>
<b>Total Charter Elementary Schools</b>	<b>\$17,599,454</b>

**City of Pembroke Pines, Florida**  
**Broward County Sponsored Charter Schools**  
**Charter Middle Schools Revenues**

Acct Function - Division - School Function	Budget 2018-19
<b>Intergovernmental Revenue</b>	
331602 5052 3262 Sch Breakfast Rmb-Severe Need	19,845
331603 5052 3262 Sch Breakfast Rmb-Non Severe Need	2,567
331604 5052 3261 Sch Lunch Reimb-Free/Reduced	213,395
331606 5052 3265 Commodities - Donated Food	39,742
331616 5052 3290 IDEA Grant	4,100
335900 5052 3344 District discretionary lottery fund	2,237
335910 5052 3310 FL education finance program	5,716,746
335912 5052 3310 Digital Classroom Allocation	19,069
335915 5052 3390 Class Size Reduction	1,199,260
335920 5052 3336 Instructional materials	98,494
335925 5052 3336 Library Media Materials	5,657
335927 5052 3336 Science Lab Materials	1,546
335935 5052 3337 School Breakfast Supplement	786
335936 5052 3338 School Lunch Supplement	1,685
335950 5052 3310 Safe Schools	100,405
335970 5052 3310 District School Taxes	663,739
335980 5052 3354 Transportation revenue	249,849
335985 5052 3310 ESE Guaranteed Allocation	291,461
335991 5052 3391 Public Education Capital Outlay (PECO)	702,615
335993 5052 3374 Summer Reading Program	53,794
335995 5052 3374 Supplemental Academic Instruction	295,672
<b>Total Intergovernmental Revenue</b>	<b>\$9,682,664</b>
<b>Charges for Services</b>	
347906 5052 3354 In-House Transportation	117,173
<b>Total Charges for Services</b>	<b>\$117,173</b>
<b>Miscellaneous Revenues</b>	
361030 3431 Interest from SBA	4,000
362030 5052 3425 Rental-city facilities	4,800
362031 5052 3425 Rental- cell towers - Exempt	156,413
362075 5052 3425 Rental - City Recreation Progs	56,038
366015 5052 3440 Contributions	293,603
369025 3495 ICMA Forfeiture Revenue	2,000
369026 5052 3495 E-Rate Program	5,282
369040 5052 3495 Other miscellaneous revenue	500
369045 5052 3451 Food Sales	393,805
<b>Total Miscellaneous Revenues</b>	<b>\$916,441</b>
<b>Other Sources</b>	
381020 3610 Transfer from General Fund	877,991
381170 5052 3670 Transfer from Charter Elementary School	392,185
389951 5052 3489 Estimated budget savings	255,596
<b>Total Other Sources</b>	<b>\$1,525,772</b>
<b>Total Charter Middle Schools</b>	<b>\$12,242,050</b>

**City of Pembroke Pines, Florida**  
**Broward County Sponsored Charter Schools**  
**Academic Village Charter School Revenues**

Acct Function - Division - School Function	Budget 2018-19
<b>Intergovernmental Revenue</b>	
331603 5053 3262 Sch Breakfast Rmb-Non Severe Need	24,839
331604 5053 3261 Sch Lunch Reimb-Free/Reduced	246,712
331606 5053 3265 Commodities - Donated Food	60,804
331616 5053 3290 IDEA Grant	6,352
335900 5053 3344 District discretionary lottery fund	3,823
335910 5053 3310 FL education finance program	9,769,589
335912 5053 3310 Digital Classroom Allocation	30,109
335915 5053 3390 Class Size Reduction	1,898,256
335920 5053 3336 Instructional materials	171,348
335925 5053 3336 Library Media Materials	8,933
335927 5053 3336 Science Lab Materials	2,442
335935 5053 3337 School Breakfast Supplement	1,203
335936 5053 3338 School Lunch Supplement	2,579
335950 5053 3310 Safe Schools	158,534
335970 5053 3310 District School Taxes	1,134,279
335980 5053 3354 Transportation revenue	482,103
335985 5053 3310 ESE Guaranteed Allocation	335,663
335991 5053 3391 Public Education Capital Outlay (PECO)	1,109,391
335993 5053 3374 Summer Reading Program	91,930
335995 5053 3374 Supplemental Academic Instruction	466,851
<b>Total Intergovernmental Revenue</b>	<b>\$16,005,740</b>
<b>Charges for Services</b>	
347905 5053 3489 Before & after school education	14,275
347906 5053 3354 In-House Transportation	179,274
<b>Total Charges for Services</b>	<b>\$193,549</b>
<b>Miscellaneous Revenues</b>	
361030 3431 Interest from SBA	10,000
362030 5053 3425 Rental-city facilities	19,500
362031 5053 3425 Rental- cell towers - Exempt	38,246
362075 5053 3425 Rental - City Recreation Progs	656,963
366015 5053 3440 Contributions	484,422
369025 3495 ICMA Forfeiture Revenue	6,000
369026 5053 3495 E-Rate Program	8,081
369040 5053 3495 Other miscellaneous revenue	500
369045 5053 3451 Food Sales	632,688
<b>Total Miscellaneous Revenues</b>	<b>\$1,856,400</b>
<b>Other Sources</b>	
381170 5053 3670 Transfer from Charter Elementary School	7,196
389940 3489 Beginning surplus	576,621
389951 5053 3489 Estimated budget savings	391,059
<b>Total Other Sources</b>	<b>\$974,876</b>
<b>Total Academic Village Charter School</b>	<b>\$19,030,565</b>

**City of Pembroke Pines, Florida**  
**Florida State University Sponsored Charter School**  
**FSU Charter Schools Revenues**

Acct Function - Division - School Function	Budget 2018-19
<b>Intergovernmental Revenue</b>	
331602 5061 3262 Sch Breakfast Rmb-Severe Need	16,026
331604 5061 3261 Sch Lunch Reimb-Free/Reduced	105,302
331606 5061 3265 Commodities - Donated Food	20,489
331616 5061 3290 IDEA Grant	72,039
335900 5061 3344 District discretionary lottery fund	1,259
335910 5061 3310 FL education finance program	3,596,058
335912 5061 3310 Digital Classroom Allocation	215,805
335915 5061 3390 Class Size Reduction	881,477
335920 5061 3336 Instructional materials	49,175
335925 5061 3336 Library Media Materials	2,824
335927 5061 3336 Science Lab Materials	772
335935 5061 3337 School Breakfast Supplement	405
335936 5061 3338 School Lunch Supplement	869
335950 5061 3310 Safe Schools	391,129
335970 5061 3310 District School Taxes	681,030
335985 5061 3310 ESE Guaranteed Allocation	171,740
335991 5061 3391 Public Education Capital Outlay (PECO)	363,797
335993 5061 3374 Summer Reading Program	144,969
335995 5061 3374 Supplemental Academic Instruction	145,235
<b>Total Intergovernmental Revenue</b>	<b>\$6,860,400</b>
<b>Charges for Services</b>	
347905 5061 3489 Before & after school education	205,134
347906 5061 3354 In-House Transportation	60,410
347907 5061 3469 Activity Fee	125,000
<b>Total Charges for Services</b>	<b>\$390,544</b>
<b>Miscellaneous Revenues</b>	
361030 3431 Interest from SBA	5,500
362030 5061 3425 Rental-city facilities	34,758
366015 5061 3440 Contributions	151,372
369025 3495 ICMA Forfeiture Revenue	1,500
369026 5061 3495 E-Rate Program	2,723
369040 5061 3495 Other miscellaneous revenue	500
369045 5061 3451 Food Sales	133,089
<b>Total Miscellaneous Revenues</b>	<b>\$329,442</b>
<b>Other Sources</b>	
389940 3489 Beginning surplus	-576,621
389951 5061 3489 Estimated budget savings	146,776
<b>Total Other Sources</b>	<b>(\$429,845)</b>
<b>Total FSU Charter Schools</b>	<b>\$7,150,541</b>

**City of Pembroke Pines, Florida**  
**Broward County Sponsored Charter Schools**  
**Blank Expenditures**

<b>170</b>	Charter Elementary Schools	
<b>569</b>	Other human services	
<b>5051</b>	Charter Elementary Schools	Budget
<b>7900</b>	Operation of Plant	<u>2018-19</u>
<b>Other</b>		
91171	971 Transfer to Charter Middle School	392,185
91172	971 Transfer to Charter High School	<u>7,196</u>
	<b>Total Other 7900 Operation of Plant</b>	<b>\$399,381</b>
	<b>Total 7900 Operation of Plant</b>	<b>\$399,381</b>
	<b>Total Project Blank</b>	<b>\$399,381</b>

**City of Pembroke Pines, Florida**  
**Broward County Sponsored Charter Schools**  
**Elementary East Campus Expenditures**

<b>170</b>	<b>Charter Elementary Schools</b>	
<b>569</b>	<b>Other human services</b>	
<b>5051</b>	<b>Charter Elementary Schools</b>	Budget
<b>5101</b>	<b>K-3 Basic</b>	<u>2018-19</u>
<b>Personnel</b>		
12910	120 Chtr Sch Teacher	1,168,659
12996	291 Sick leave - retire/term	1,500
12997	291 Sick leave - annual	500
13554	150 P/T Teacher Assistant	71,047
15005	291 Supplements	96,635
15015	291 Payment in lieu of benefits	8,812
21000	221 Social Security- matching	103,113
22200	211 Retirement contribution - FRS	102,382
22500	211 ICMA - city portion	8,775
23000	231 Health Insurance	403,310
23100	232 Life Insurance	5,517
24000	241 Workers compensation	8,795
26300	211 General retiree health contrib	5,859
<b>Total Personnel 5101 K-3 Basic</b>		<b>\$1,984,904</b>
<b>Operating</b>		
46250	351 R & M equipment	1,740
46250	359 R & M equipment	2,160
52182	513 Testing material	2,200
52590	519 Other Mat'l & Sply	4,000
52590	590 Other Mat'l & Sply	10,500
52650	642 Equip < than \$1000	1,741
52650	649 Equip < than \$1000	5,259
52653	649 Computer equipment < \$1000	15,284
54100	521 Memberships/ dues/ subscription	8,400
54520	520 Textbooks	82,589
<b>Total Operating 5101 K-3 Basic</b>		<b>\$133,873</b>
<b>Total 5101 K-3 Basic</b>		<b>\$2,118,777</b>

**City of Pembroke Pines, Florida**  
**Broward County Sponsored Charter Schools**  
**Elementary East Campus Expenditures**

<b>170</b>	<b>Charter Elementary Schools</b>	
<b>569</b>	<b>Other human services</b>	
<b>5051</b>	<b>Charter Elementary Schools</b>	Budget
<b>5102</b>	<b>4-8 Basic</b>	<u>2018-19</u>
<b>Personnel</b>		
12910	120 Chtr Sch Teacher	597,477
12996	291 Sick leave - retire/term	500
12997	291 Sick leave - annual	800
13554	150 P/T Teacher Assistant	32,294
15005	291 Supplements	42,810
15015	291 Payment in lieu of benefits	793
21000	221 Social Security- matching	51,647
22200	211 Retirement contribution - FRS	55,643
22500	211 ICMA - city portion	11
23000	231 Health Insurance	227,131
23100	232 Life Insurance	2,825
24000	241 Workers compensation	4,471
26300	211 General retiree health contrib	2,935
	<b>Total Personnel 5102 4-8 Basic</b>	<b>\$1,019,337</b>
<b>Operating</b>		
46250	351 R & M equipment	1,125
46250	359 R & M equipment	1,800
52590	519 Other Mat'l & Sply	1,200
52590	590 Other Mat'l & Sply	10,800
52650	649 Equip < than \$1000	7,056
52653	649 Computer equipment < \$1000	10,300
54100	521 Memberships/ dues/ subscription	4,000
54520	520 Textbooks	63,327
	<b>Total Operating 5102 4-8 Basic</b>	<b>\$99,608</b>
	<b>Total 5102 4-8 Basic</b>	<b>\$1,118,945</b>

**City of Pembroke Pines, Florida**  
**Broward County Sponsored Charter Schools**  
**Elementary East Campus Expenditures**

<b>170</b>	<b>Charter Elementary Schools</b>	
<b>569</b>	<b>Other human services</b>	
<b>5051</b>	<b>Charter Elementary Schools</b>	Budget
<b>5250</b>	<b>Exceptional Student Prog</b>	<u>2018-19</u>
<b>Personnel</b>		
12910 120	Chtr Sch Teacher	139,298
15005 291	Supplements	9,593
21000 221	Social Security- matching	11,397
22200 211	Retirement contribution - FRS	10,859
22500 211	ICMA - city portion	1,445
23000 231	Health Insurance	58,315
23100 232	Life Insurance	658
24000 241	Workers compensation	988
26300 211	General retiree health contrib	753
<b>Total Personnel 5250 Exceptional Student Prog</b>		<b>\$233,306</b>
<b>Operating</b>		
31310 310	Prof & Tech Services	93,844
34989 310	Contractual service provider	7,699
47100 395	Printing	750
52590 519	Other Mat'l & Sply	100
52590 590	Other Mat'l & Sply	1,100
52650 642	Equip < than \$1000	450
52650 649	Equip < than \$1000	50
52653 649	Computer equipment < \$1000	1,200
54520 520	Textbooks	7,166
<b>Total Operating 5250 Exceptional Student Prog</b>		<b>\$112,359</b>
<b>Total 5250 Exceptional Student Prog</b>		<b>\$345,665</b>

**City of Pembroke Pines, Florida**  
**Broward County Sponsored Charter Schools**  
**Elementary East Campus Expenditures**

<b>170</b>	Charter Elementary Schools	
<b>569</b>	Other human services	
<b>5051</b>	Charter Elementary Schools	Budget
<b>5901</b>	Substitute Teachers	<u>2018-19</u>
<b>Personnel</b>		
13140	140 Temp Sub Teacher	60,000
21000	221 Social Security- matching	4,590
22200	211 Retirement contribution - FRS	4,956
<b>Total Personnel 5901 Substitute Teachers</b>		<b>\$69,546</b>
<b>Total 5901 Substitute Teachers</b>		<b>\$69,546</b>

**City of Pembroke Pines, Florida**  
**Broward County Sponsored Charter Schools**  
**Elementary East Campus Expenditures**

<b>170</b>	<b>Charter Elementary Schools</b>	
<b>569</b>	<b>Other human services</b>	
<b>5051</b>	<b>Charter Elementary Schools</b>	Budget
<b>6120</b>	<b>Guidance Services</b>	<u>2018-19</u>
<b>Personnel</b>		
12956	130 School Counselor	71,253
15005	291 Supplements	7,073
15015	291 Payment in lieu of benefits	2,401
21000	221 Social Security- matching	6,178
22200	211 Retirement contribution - FRS	6,671
23100	232 Life Insurance	336
24000	241 Workers compensation	505
26300	211 General retiree health contrib	226
<b>Total Personnel 6120 Guidance Services</b>		<b>\$94,643</b>
<b>Operating</b>		
52590	519 Other Mat'l & Sply	80
52590	590 Other Mat'l & Sply	720
52650	642 Equip < than \$1000	450
52650	649 Equip < than \$1000	50
<b>Total Operating 6120 Guidance Services</b>		<b>\$1,300</b>
<b>Total 6120 Guidance Services</b>		<b>\$95,943</b>

**City of Pembroke Pines, Florida**  
**Broward County Sponsored Charter Schools**  
**Elementary East Campus Expenditures**

<b>170</b>	<b>Charter Elementary Schools</b>	
<b>569</b>	<b>Other human services</b>	
<b>5051</b>	<b>Charter Elementary Schools</b>	Budget
<b>6200</b>	<b>Instruct Media Services</b>	<u>2018-19</u>
<b>Personnel</b>		
12957 130	Media Specialist	55,614
15005 291	Supplements	2,315
21000 221	Social Security- matching	4,433
22200 211	Retirement contribution - FRS	4,787
23000 231	Health Insurance	17,512
23100 232	Life Insurance	262
24000 241	Workers compensation	394
26300 211	General retiree health contrib	226
<b>Total Personnel 6200 Instruct Media Services</b>		<b>\$85,543</b>
<b>Operating</b>		
52650 642	Equip < than \$1000	900
52650 649	Equip < than \$1000	100
52652 369	Software < than \$1000 &/or licenses	3,454
52653 649	Computer equipment < \$1000	700
54505 521	Media	2,000
54510 611	Media Books	6,800
<b>Total Operating 6200 Instruct Media Services</b>		<b>\$13,954</b>
<b>Total 6200 Instruct Media Services</b>		<b>\$99,497</b>

**City of Pembroke Pines, Florida**  
**Broward County Sponsored Charter Schools**  
**Elementary East Campus Expenditures**

<b>170</b>	Charter Elementary Schools	
<b>569</b>	Other human services	
<b>5051</b>	Charter Elementary Schools	Budget
<b>6400</b>	Instructional Staff Training services	<u>2018-19</u>
<b>Operating</b>		
31310 310	Prof & Tech Services	9,558
40100 330	Travel/conferences	<u>7,600</u>
<b>Total Operating 6400 Instructional Staff Training services</b>		<b>\$17,158</b>
<b>Total 6400 Instructional Staff Training services</b>		<b>\$17,158</b>

**City of Pembroke Pines, Florida**  
**Broward County Sponsored Charter Schools**  
**Elementary East Campus Expenditures**

<b>170</b>	<b>Charter Elementary Schools</b>	
<b>569</b>	<b>Other human services</b>	
<b>5051</b>	<b>Charter Elementary Schools</b>	Budget
<b>7300</b>	<b>School Administration</b>	<u>2018-19</u>
<b>Personnel</b>		
12125	160 Sch Clerical Spec I	25,731
12155	110 Sch Administrative Assistant I	41,478
12952	160 Bookkeeper	43,513
12953	110 Assistant Principal	108,275
12968	110 Principal East Campus	100,006
15005	291 Supplements	2,000
15015	291 Payment in lieu of benefits	2,401
21000	221 Social Security- matching	24,744
22200	211 Retirement contribution - FRS	20,799
22500	211 ICMA - city portion	5,920
23000	231 Health Insurance	74,426
23100	232 Life Insurance	1,505
24000	241 Workers compensation	2,262
26300	211 General retiree health contrib	1,187
<b>Total Personnel 7300 School Administration</b>		<b>\$454,247</b>
<b>Operating</b>		
30010	790 Contingency	59,775
31300	311 Professional services-Outside Legal	6,000
31310	310 Prof & Tech Services	12,181
31310	319 Prof & Tech Services	1,638
34989	310 Contractual service provider	122,345
40100	330 Travel/conferences	600
44200	362 Rents- machinery & equipment	7,341
46250	351 R & M equipment	250
46250	359 R & M equipment	50
46800	350 Maintenance contracts	6,000
46801	359 I.T. Maintenance contracts	17,056
47100	395 Printing	2,000
49000	391 Legal/employment ads	500
52590	519 Other Mat'l & Sply	300
52590	590 Other Mat'l & Sply	5,700
52650	642 Equip < than \$1000	5,000
52650	649 Equip < than \$1000	1,200
52652	369 Software < than \$1000 &/or licenses	50,906
52653	649 Computer equipment < \$1000	12,408
52790	790 Miscellaneous Expense	200
54100	521 Memberships/ dues/ subscription	2,500
<b>Total Operating 7300 School Administration</b>		<b>\$313,950</b>
<b>Capital</b>		
64066	641 File cabinets- other	2,400
64400	641 Other equipment	33,900
<b>Total Capital 7300 School Administration</b>		<b>\$36,300</b>
<b>Total 7300 School Administration</b>		<b>\$804,497</b>

**City of Pembroke Pines, Florida**  
**Broward County Sponsored Charter Schools**  
**Elementary East Campus Expenditures**

<b>170</b>	Charter Elementary Schools	
<b>569</b>	Other human services	
<b>5051</b>	Charter Elementary Schools	Budget
<b>7400</b>	Facilities Acquisition & Construction	<u>2018-19</u>
<b>Operating</b>		
44360	360 Rentals	<u>573,790</u>
<b>Total Operating 7400 Facilities Acquisition &amp; Construction</b>		<b>\$573,790</b>
<b>Total 7400 Facilities Acquisition &amp; Construction</b>		<b>\$573,790</b>

**City of Pembroke Pines, Florida**  
**Broward County Sponsored Charter Schools**  
**Elementary East Campus Expenditures**

<b>170</b>	Charter Elementary Schools	
<b>569</b>	Other human services	
<b>5051</b>	Charter Elementary Schools	Budget
<b>7600</b>	Food Services	<u>2018-19</u>
<b>Operating</b>		
31310 310	Prof & Tech Services	259,342
31310 319	Prof & Tech Services	438
40100 330	Travel/conferences	5
41370 379	Communications	325
43380 380	Pub Ut Svc Othr Energ Sv	1,815
43430 430	Electricity	8,400
46150 350	R & M- land- building & improvement	1,000
46250 351	R & M equipment	2,300
46300 351	R & M motor vehicles	802
46800 350	Maintenance contracts	1,000
52650 642	Equip < than \$1000	1,140
52790 790	Miscellaneous Expense	585
52910 580	Commodity Consumption	20,520
<b>Total Operating 7600 Food Services</b>		<b>\$297,672</b>
<b>Capital</b>		
64053 643	Micro computer	167
64400 641	Other equipment	917
<b>Total Capital 7600 Food Services</b>		<b>\$1,084</b>
<b>Total 7600 Food Services</b>		<b>\$298,756</b>

**City of Pembroke Pines, Florida**  
**Broward County Sponsored Charter Schools**  
**Elementary East Campus Expenditures**

<b>170</b>	<b>Charter Elementary Schools</b>	
<b>569</b>	<b>Other human services</b>	
<b>5051</b>	<b>Charter Elementary Schools</b>	Budget
<b>7800</b>	<b>Pupil Transfer Services</b>	<u>2018-19</u>
<b>Operating</b>		
34300	390 Contract- laundry & cleaning	116
34990	310 Contractual services- other	193,100
41370	379 Communications	405
43380	380 Pub Ut Svc Othr Energ Sv	550
43430	430 Electricity	710
44200	362 Rents- machinery & equipment	91
45000	370 Insurance	16,314
45320	320 Insurance & Bond Premium	1,718
46150	350 R & M- land- building & improvement	150
46250	351 R & M equipment	300
46300	351 R & M motor vehicles	19,608
46800	350 Maintenance contracts	60
49000	391 Legal/employment ads	138
49105	370 License renewals	195
52540	451 Fuel	11,295
52600	642 Clothing/uniforms	527
52650	642 Equip < than \$1000	344
52790	790 Miscellaneous Expense	1,051
<b>Total Operating 7800 Pupil Transfer Services</b>		<b>\$246,672</b>
<b>Total 7800 Pupil Transfer Services</b>		<b>\$246,672</b>

**City of Pembroke Pines, Florida**  
**Broward County Sponsored Charter Schools**  
**Elementary East Campus Expenditures**

<b>170</b>	<b>Charter Elementary Schools</b>	
<b>569</b>	<b>Other human services</b>	
<b>5051</b>	<b>Charter Elementary Schools</b>	Budget
<b>7900</b>	<b>Operation of Plant</b>	<u>2018-19</u>
<b>Operating</b>		
32100	312 Accounting and auditing fees	3,970
34500	350 Contract- building maintenance	138,210
34982	310 Function sourcing- Grounds/Facilities	5,200
34990	310 Contractual services- other	19,730
41370	379 Communications	10,993
43380	380 Pub Ut Svc Othr Energ Sv	7,500
43430	430 Electricity	76,580
44210	360 IT/Telecommunications Services	103,543
45320	320 Insurance & Bond Premium	71,320
46150	350 R & M- land- building & improvement	117,642
46210	682 Energy Savings Project	50,194
46250	351 R & M equipment	2,645
46250	359 R & M equipment	455
49175	794 Administrative fees	108,136
49177	794 Bwd Administrative Fee	4,131
52590	519 Other Mat'l & Sply	75
52590	590 Other Mat'l & Sply	675
52650	642 Equip < than \$1000	3,600
52650	649 Equip < than \$1000	400
52790	790 Miscellaneous Expense	500
<b>Total Operating 7900 Operation of Plant</b>		<b>\$725,499</b>
<b>Total 7900 Operation of Plant</b>		<b>\$725,499</b>

**City of Pembroke Pines, Florida**  
**Broward County Sponsored Charter Schools**  
**Elementary East Campus Expenditures**

<b>170</b>	<b>Charter Elementary Schools</b>	
<b>569</b>	<b>Other human services</b>	
<b>5051</b>	<b>Charter Elementary Schools</b>	Budget
<b>9102</b>	<b>Child Care Supervision</b>	<u>2018-19</u>
<b>Personnel</b>		
13190	160 P/T After School Director	28,640
13403	160 P/T Bookkeeper	6,550
13556	160 P/T After School Care	77,278
13683	160 Sch P/T Clerk Spec I	5,664
21000	221 Social Security- matching	9,053
22200	211 Retirement contribution - FRS	9,766
24000	241 Workers compensation	847
	<b>Total Personnel 9102 Child Care Supervision</b>	<b>\$137,798</b>
<b>Operating</b>		
52590	590 Other Mat'l & Sply	2,400
	<b>Total Operating 9102 Child Care Supervision</b>	<b>\$2,400</b>
	<b>Total 9102 Child Care Supervision</b>	<b>\$140,198</b>
	<b>Total Project 550 Elementary East Campus</b>	<b>\$6,654,943</b>

**City of Pembroke Pines, Florida**  
**Broward County Sponsored Charter Schools**  
**Elementary West Campus Expenditures**

<b>170</b>	<b>Charter Elementary Schools</b>	
<b>569</b>	<b>Other human services</b>	
<b>5051</b>	<b>Charter Elementary Schools</b>	Budget
<b>5101</b>	<b>K-3 Basic</b>	<u>2018-19</u>
<b>Personnel</b>		
12910	120 Chtr Sch Teacher	1,012,208
12996	291 Sick leave - retire/term	2,000
12997	291 Sick leave - annual	4,000
13554	150 P/T Teacher Assistant	77,508
13559	120 P/T Certified Teacher	31,998
15005	291 Supplements	67,941
15015	291 Payment in lieu of benefits	8,812
21000	221 Social Security- matching	92,193
22200	211 Retirement contribution - FRS	95,971
22500	211 ICMA - city portion	3,070
23000	231 Health Insurance	309,794
23100	232 Life Insurance	4,778
24000	241 Workers compensation	7,956
26300	211 General retiree health contrib	4,824
<b>Total Personnel 5101 K-3 Basic</b>		<b>\$1,723,053</b>
<b>Operating</b>		
31310	310 Prof & Tech Services	16,060
46250	359 R & M equipment	1,900
52182	513 Testing material	3,435
52590	519 Other Mat'l & Sply	4,000
52590	590 Other Mat'l & Sply	12,000
52650	642 Equip < than \$1000	4,000
52650	649 Equip < than \$1000	2,000
52653	649 Computer equipment < \$1000	12,895
54100	521 Memberships/ dues/ subscription	7,698
54520	520 Textbooks	48,529
<b>Total Operating 5101 K-3 Basic</b>		<b>\$112,517</b>
<b>Total 5101 K-3 Basic</b>		<b>\$1,835,570</b>

**City of Pembroke Pines, Florida**  
**Broward County Sponsored Charter Schools**  
**Elementary West Campus Expenditures**

<b>170</b>	<b>Charter Elementary Schools</b>	
<b>569</b>	<b>Other human services</b>	
<b>5051</b>	<b>Charter Elementary Schools</b>	Budget
<b>5102</b>	<b>4-8 Basic</b>	<u>2018-19</u>
<b>Personnel</b>		
12910	120 Chtr Sch Teacher	490,419
12996	291 Sick leave - retire/term	500
12997	291 Sick leave - annual	500
13554	150 P/T Teacher Assistant	25,836
15005	291 Supplements	32,200
15015	291 Payment in lieu of benefits	3,194
21000	221 Social Security- matching	42,313
22200	211 Retirement contribution - FRS	39,935
22500	211 ICMA - city portion	5,666
23000	231 Health Insurance	163,037
23100	232 Life Insurance	2,317
24000	241 Workers compensation	3,665
26300	211 General retiree health contrib	2,408
<b>Total Personnel 5102 4-8 Basic</b>		<b>\$811,990</b>
<b>Operating</b>		
31310	310 Prof & Tech Services	200
46250	359 R & M equipment	1,700
52182	513 Testing material	620
52590	519 Other Mat'l & Sply	1,600
52590	590 Other Mat'l & Sply	6,400
52650	642 Equip < than \$1000	1,750
52650	649 Equip < than \$1000	250
52653	649 Computer equipment < \$1000	750
54100	521 Memberships/ dues/ subscription	6,698
54520	520 Textbooks	33,275
<b>Total Operating 5102 4-8 Basic</b>		<b>\$53,243</b>
<b>Total 5102 4-8 Basic</b>		<b>\$865,233</b>

**City of Pembroke Pines, Florida**  
**Broward County Sponsored Charter Schools**  
**Elementary West Campus Expenditures**

<b>170</b>	<b>Charter Elementary Schools</b>	
<b>569</b>	<b>Other human services</b>	
<b>5051</b>	<b>Charter Elementary Schools</b>	Budget
<b>5250</b>	<b>Exceptional Student Prog</b>	<u>2018-19</u>
<b>Personnel</b>		
12558	120 Speech Therapist	24,034
12910	120 Chtr Sch Teacher	119,513
12996	291 Sick leave - retire/term	500
13140	140 Temp Sub Teacher	1,500
15005	291 Supplements	14,707
15015	291 Payment in lieu of benefits	2,401
21000	221 Social Security- matching	12,454
22200	211 Retirement contribution - FRS	13,403
23000	231 Health Insurance	32,047
23100	232 Life Insurance	678
24000	241 Workers compensation	1,018
26300	211 General retiree health contrib	640
<b>Total Personnel 5250 Exceptional Student Prog</b>		<b>\$222,895</b>
<b>Operating</b>		
31310	310 Prof & Tech Services	3,500
34989	310 Contractual service provider	13,811
47100	395 Printing	200
52590	519 Other Mat'l & Sply	175
52590	590 Other Mat'l & Sply	1,575
52653	649 Computer equipment < \$1000	250
54520	520 Textbooks	2,000
<b>Total Operating 5250 Exceptional Student Prog</b>		<b>\$21,511</b>
<b>Total 5250 Exceptional Student Prog</b>		<b>\$244,406</b>

**City of Pembroke Pines, Florida**  
**Broward County Sponsored Charter Schools**  
**Elementary West Campus Expenditures**

<b>170</b>	Charter Elementary Schools	
<b>569</b>	Other human services	
<b>5051</b>	Charter Elementary Schools	Budget
<b>5901</b>	Substitute Teachers	<u>2018-19</u>
<b>Personnel</b>		
13140 140	Temp Sub Teacher	33,000
21000 221	Social Security- matching	2,525
22200 211	Retirement contribution - FRS	<u>2,726</u>
<b>Total Personnel 5901 Substitute Teachers</b>		<b>\$38,251</b>
<b>Total 5901 Substitute Teachers</b>		<b>\$38,251</b>

**City of Pembroke Pines, Florida**  
**Broward County Sponsored Charter Schools**  
**Elementary West Campus Expenditures**

<b>170</b>	<b>Charter Elementary Schools</b>	
<b>569</b>	<b>Other human services</b>	
<b>5051</b>	<b>Charter Elementary Schools</b>	Budget
<b>6120</b>	<b>Guidance Services</b>	<u>2018-19</u>
<b>Personnel</b>		
12956	130 School Counselor	42,627
15005	291 Supplements	12,115
21000	221 Social Security- matching	4,190
22200	211 Retirement contribution - FRS	4,525
23000	231 Health Insurance	17,512
23100	232 Life Insurance	201
24000	241 Workers compensation	302
26300	211 General retiree health contrib	226
<b>Total Personnel 6120 Guidance Services</b>		<b>\$81,698</b>
<b>Operating</b>		
52590	519 Other Mat'l & Sply	130
52590	590 Other Mat'l & Sply	1,170
52653	649 Computer equipment < \$1000	300
<b>Total Operating 6120 Guidance Services</b>		<b>\$1,600</b>
<b>Total 6120 Guidance Services</b>		<b>\$83,298</b>

**City of Pembroke Pines, Florida**  
**Broward County Sponsored Charter Schools**  
**Elementary West Campus Expenditures**

<b>170</b>	<b>Charter Elementary Schools</b>	
<b>569</b>	<b>Other human services</b>	
<b>5051</b>	<b>Charter Elementary Schools</b>	Budget
<b>6200</b>	<b>Instruct Media Services</b>	<u>2018-19</u>
<b>Personnel</b>		
12950	150 Teacher Assistant	15,118
12957	130 Media Specialist	44,402
15005	291 Supplements	5,650
15015	291 Payment in lieu of benefits	2,401
21000	221 Social Security- matching	5,171
22200	211 Retirement contribution - FRS	5,584
23000	231 Health Insurance	17,512
23100	232 Life Insurance	282
24000	241 Workers compensation	423
26300	211 General retiree health contrib	452
<b>Total Personnel 6200 Instruct Media Services</b>		<b>\$96,995</b>
<b>Operating</b>		
52650	642 Equip < than \$1000	800
52650	649 Equip < than \$1000	200
52652	692 Software < than \$1000 &/or licenses	1,750
52653	649 Computer equipment < \$1000	300
54100	521 Memberships/ dues/ subscription	1,000
54505	521 Media	4,500
54510	611 Media Books	8,000
<b>Total Operating 6200 Instruct Media Services</b>		<b>\$16,550</b>
<b>Total 6200 Instruct Media Services</b>		<b>\$113,545</b>

**City of Pembroke Pines, Florida**  
**Broward County Sponsored Charter Schools**  
**Elementary West Campus Expenditures**

<b>170</b>	Charter Elementary Schools	
<b>569</b>	Other human services	
<b>5051</b>	Charter Elementary Schools	Budget
<b>6400</b>	Instructional Staff Training services	<u>2018-19</u>
<b>Operating</b>		
31310 310	Prof & Tech Services	10,001
40100 330	Travel/conferences	<u>7,000</u>
<b>Total Operating 6400 Instructional Staff Training services</b>		<b>\$17,001</b>
<b>Total 6400 Instructional Staff Training services</b>		<b>\$17,001</b>

**City of Pembroke Pines, Florida**  
**Broward County Sponsored Charter Schools**  
**Elementary West Campus Expenditures**

<b>170</b>	<b>Charter Elementary Schools</b>	
<b>569</b>	<b>Other human services</b>	
<b>5051</b>	<b>Charter Elementary Schools</b>	Budget
<b>7300</b>	<b>School Administration</b>	<u>2018-19</u>
<b>Personnel</b>		
12125	160 Sch Clerical Spec I	33,958
12951	160 Registrar	17,043
12952	160 Bookkeeper	21,232
12953	110 Assistant Principal	90,002
12969	110 Principal West Campus	54,756
12992	291 Vacation leave - retire/term	1,000
12996	291 Sick leave - retire/term	1,000
12997	291 Sick leave - annual	1,000
15005	291 Supplements	1,814
15015	291 Payment in lieu of benefits	2,401
21000	221 Social Security- matching	17,157
22200	211 Retirement contribution - FRS	16,605
22500	211 ICMA - city portion	1,754
23000	231 Health Insurance	52,536
23100	232 Life Insurance	1,024
24000	241 Workers compensation	1,539
26300	211 General retiree health contrib	904
<b>Total Personnel 7300 School Administration</b>		<b>\$315,725</b>
<b>Operating</b>		
30010	790 Contingency	52,645
31300	311 Professional services-Outside Legal	5,000
31310	310 Prof & Tech Services	6,300
31310	319 Prof & Tech Services	1,503
34989	310 Contractual service provider	55,339
40100	330 Travel/conferences	1,500
41400	371 Postage	100
44200	362 Rents- machinery & equipment	3,224
46250	351 R & M equipment	250
46250	359 R & M equipment	500
46800	350 Maintenance contracts	2,700
46801	359 I.T. Maintenance contracts	15,654
47100	395 Printing	1,250
49000	391 Legal/employment ads	1,500
52590	519 Other Mat'l & Sply	2,000
52590	590 Other Mat'l & Sply	4,000
52650	642 Equip < than \$1000	1,500
52650	649 Equip < than \$1000	300
52652	369 Software < than \$1000 &/or licenses	43,658
52653	649 Computer equipment < \$1000	9,298
52790	790 Miscellaneous Expense	100
54100	521 Memberships/ dues/ subscription	2,200
<b>Total Operating 7300 School Administration</b>		<b>\$210,521</b>
<b>Capital</b>		
64400	641 Other equipment	24,000
<b>Total Capital 7300 School Administration</b>		<b>\$24,000</b>

**City of Pembroke Pines, Florida**  
**Broward County Sponsored Charter Schools**  
**Elementary West Campus Expenditures**

<b>170</b>	Charter Elementary Schools	
<b>569</b>	Other human services	
<b>5051</b>	Charter Elementary Schools	Budget
<b>7300</b>	School Administration	<u>2018-19</u>
<b>Total 7300 School Administration</b>		<b>\$550,246</b>

**City of Pembroke Pines, Florida**  
**Broward County Sponsored Charter Schools**  
**Elementary West Campus Expenditures**

<b>170</b>	Charter Elementary Schools	
<b>569</b>	Other human services	
<b>5051</b>	Charter Elementary Schools	Budget
<b>7400</b>	Facilities Acquisition & Construction	<u>2018-19</u>
<b>Operating</b>		
44360	360 Rentals	<u>270,766</u>
<b>Total Operating 7400 Facilities Acquisition &amp; Construction</b>		<b>\$270,766</b>
<b>Total 7400 Facilities Acquisition &amp; Construction</b>		<b>\$270,766</b>

**City of Pembroke Pines, Florida**  
**Broward County Sponsored Charter Schools**  
**Elementary West Campus Expenditures**

<b>170</b>	Charter Elementary Schools	
<b>569</b>	Other human services	
<b>5051</b>	Charter Elementary Schools	Budget
<b>7600</b>	Food Services	<u>2018-19</u>
<b>Operating</b>		
31310 310	Prof & Tech Services	190,232
31310 319	Prof & Tech Services	438
40100 330	Travel/conferences	5
41370 379	Communications	325
43380 380	Pub Ut Svc Othr Energ Sv	1,700
43430 430	Electricity	7,600
46150 350	R & M- land- building & improvement	1,000
46250 351	R & M equipment	1,300
46300 351	R & M motor vehicles	736
46800 350	Maintenance contracts	1,000
52650 642	Equip < than \$1000	1,140
52790 790	Miscellaneous Expense	425
52910 580	Commodity Consumption	18,830
<b>Total Operating 7600 Food Services</b>		<b>\$224,731</b>
<b>Capital</b>		
64053 643	Micro computer	1,167
64151 641	Oven	9,000
64400 641	Other equipment	917
<b>Total Capital 7600 Food Services</b>		<b>\$11,084</b>
<b>Total 7600 Food Services</b>		<b>\$235,815</b>

**City of Pembroke Pines, Florida**  
**Broward County Sponsored Charter Schools**  
**Elementary West Campus Expenditures**

<b>170</b>	<b>Charter Elementary Schools</b>	
<b>569</b>	<b>Other human services</b>	
<b>5051</b>	<b>Charter Elementary Schools</b>	Budget
<b>7800</b>	<b>Pupil Transfer Services</b>	<u>2018-19</u>
<b>Operating</b>		
34300	390 Contract- laundry & cleaning	107
34990	310 Contractual services- other	177,248
41370	379 Communications	405
43380	380 Pub Ut Svc Othr Energ Sv	505
43430	430 Electricity	708
44200	362 Rents- machinery & equipment	91
45000	370 Insurance	14,975
45320	320 Insurance & Bond Premium	1,577
46150	350 R & M- land- building & improvement	120
46250	351 R & M equipment	120
46300	351 R & M motor vehicles	17,999
46800	350 Maintenance contracts	60
49000	391 Legal/employment ads	127
49105	370 License renewals	179
52540	451 Fuel	16,942
52600	642 Clothing/uniforms	483
52650	642 Equip < than \$1000	316
52790	790 Miscellaneous Expense	965
<b>Total Operating 7800 Pupil Transfer Services</b>		<b>\$232,927</b>
<b>Total 7800 Pupil Transfer Services</b>		<b>\$232,927</b>

**City of Pembroke Pines, Florida**  
**Broward County Sponsored Charter Schools**  
**Elementary West Campus Expenditures**

<b>170</b>	<b>Charter Elementary Schools</b>	
<b>569</b>	<b>Other human services</b>	
<b>5051</b>	<b>Charter Elementary Schools</b>	Budget
<b>7900</b>	<b>Operation of Plant</b>	<u>2018-19</u>
<b>Operating</b>		
32100	312 Accounting and auditing fees	3,970
34500	350 Contract- building maintenance	116,556
34982	310 Function sourcing- Grounds/Facilities	2,050
34990	310 Contractual services- other	14,424
41370	379 Communications	9,352
43380	380 Pub Ut Svc Othr Energ Sv	7,000
43430	430 Electricity	49,644
44210	360 IT/Telecommunications Services	95,015
45320	320 Insurance & Bond Premium	65,464
46150	350 R & M- land- building & improvement	114,428
46210	682 Energy Savings Project	39,059
46250	351 R & M equipment	1,800
46250	359 R & M equipment	200
49105	370 License renewals	100
49175	794 Administrative fees	108,136
49177	794 Bwd Administrative Fee	4,131
52590	519 Other Mat'l & Sply	75
52590	590 Other Mat'l & Sply	675
52650	642 Equip < than \$1000	1,800
52650	649 Equip < than \$1000	200
52790	790 Miscellaneous Expense	500
<b>Total Operating 7900 Operation of Plant</b>		<b>\$634,579</b>
<b>Total 7900 Operation of Plant</b>		<b>\$634,579</b>

**City of Pembroke Pines, Florida**  
**Broward County Sponsored Charter Schools**  
**Elementary West Campus Expenditures**

<b>170</b>	<b>Charter Elementary Schools</b>	
<b>569</b>	<b>Other human services</b>	
<b>5051</b>	<b>Charter Elementary Schools</b>	Budget
<b>9102</b>	<b>Child Care Supervision</b>	<u>2018-19</u>
<b>Personnel</b>		
13190	160 P/T After School Director	14,321
13403	160 P/T Bookkeeper	6,550
13556	160 P/T After School Care	82,430
13683	160 Sch P/T Clerk Spec I	5,664
21000	221 Social Security- matching	8,352
22200	211 Retirement contribution - FRS	9,009
24000	241 Workers compensation	782
<b>Total Personnel 9102 Child Care Supervision</b>		<b>\$127,108</b>
<b>Operating</b>		
31310	310 Prof & Tech Services	150
52590	590 Other Mat'l & Sply	1,500
52650	642 Equip < than \$1000	500
52653	644 Computer equipment < \$1000	500
<b>Total Operating 9102 Child Care Supervision</b>		<b>\$2,650</b>
<b>Total 9102 Child Care Supervision</b>		<b>\$129,758</b>
<b>Total Project 551 Elementary West Campus</b>		<b>\$5,251,395</b>

**City of Pembroke Pines, Florida**  
**Broward County Sponsored Charter Schools**  
**Elementary Central Campus Expenditures**

<b>170</b>	<b>Charter Elementary Schools</b>	
<b>569</b>	<b>Other human services</b>	
<b>5051</b>	<b>Charter Elementary Schools</b>	Budget
<b>5101</b>	<b>K-3 Basic</b>	<u>2018-19</u>
<b>Personnel</b>		
12910	120 Chtr Sch Teacher	958,183
12996	291 Sick leave - retire/term	1,000
12997	291 Sick leave - annual	2,000
13554	150 P/T Teacher Assistant	83,966
15005	291 Supplements	61,798
15015	291 Payment in lieu of benefits	4,010
21000	221 Social Security- matching	85,032
22200	211 Retirement contribution - FRS	91,531
22500	211 ICMA - city portion	30
23000	231 Health Insurance	344,818
23100	232 Life Insurance	4,525
24000	241 Workers compensation	7,394
26300	211 General retiree health contrib	4,824
<b>Total Personnel 5101 K-3 Basic</b>		<b>\$1,649,111</b>
<b>Operating</b>		
31310	310 Prof & Tech Services	1,000
44200	362 Rents- machinery & equipment	1,950
46250	351 R & M equipment	1,075
46250	359 R & M equipment	425
46800	350 Maintenance contracts	1,600
52182	513 Testing material	2,200
52590	519 Other Mat'l & Sply	500
52590	590 Other Mat'l & Sply	16,500
52650	642 Equip < than \$1000	2,700
52650	649 Equip < than \$1000	300
52653	649 Computer equipment < \$1000	1,800
54100	521 Memberships/ dues/ subscription	6,025
54520	520 Textbooks	62,828
<b>Total Operating 5101 K-3 Basic</b>		<b>\$98,903</b>
<b>Total 5101 K-3 Basic</b>		<b>\$1,748,014</b>

**City of Pembroke Pines, Florida**  
**Broward County Sponsored Charter Schools**  
**Elementary Central Campus Expenditures**

<b>170</b>	<b>Charter Elementary Schools</b>	
<b>569</b>	<b>Other human services</b>	
<b>5051</b>	<b>Charter Elementary Schools</b>	Budget
<b>5102</b>	<b>4-8 Basic</b>	<u>2018-19</u>
<b>Personnel</b>		
12910	120 Chtr Sch Teacher	447,258
12996	291 Sick leave - retire/term	1,000
12997	291 Sick leave - annual	2,000
13554	150 P/T Teacher Assistant	19,377
15005	291 Supplements	38,206
15015	291 Payment in lieu of benefits	3,194
21000	221 Social Security- matching	39,125
22200	211 Retirement contribution - FRS	41,965
22500	211 ICMA - city portion	30
23000	231 Health Insurance	163,037
23100	232 Life Insurance	2,114
24000	241 Workers compensation	3,314
26300	211 General retiree health contrib	2,408
<b>Total Personnel 5102 4-8 Basic</b>		<b>\$763,028</b>
<b>Operating</b>		
31310	310 Prof & Tech Services	780
44200	362 Rents- machinery & equipment	961
46250	351 R & M equipment	600
46250	359 R & M equipment	200
46800	350 Maintenance contracts	840
52590	519 Other Mat'l & Sply	1,050
52590	590 Other Mat'l & Sply	9,450
52650	642 Equip < than \$1000	9,276
52650	649 Equip < than \$1000	300
52653	649 Computer equipment < \$1000	1,500
54100	521 Memberships/ dues/ subscription	3,470
54520	520 Textbooks	40,141
<b>Total Operating 5102 4-8 Basic</b>		<b>\$68,568</b>
<b>Total 5102 4-8 Basic</b>		<b>\$831,596</b>

**City of Pembroke Pines, Florida**  
**Broward County Sponsored Charter Schools**  
**Elementary Central Campus Expenditures**

<b>170</b>	<b>Charter Elementary Schools</b>	
<b>569</b>	<b>Other human services</b>	
<b>5051</b>	<b>Charter Elementary Schools</b>	Budget
<b>5250</b>	<b>Exceptional Student Prog</b>	<u>2018-19</u>
<b>Personnel</b>		
12558	120 Speech Therapist	24,590
12910	120 Chtr Sch Teacher	55,759
12996	291 Sick leave - retire/term	500
12997	291 Sick leave - annual	500
13140	140 Temp Sub Teacher	500
15005	291 Supplements	16,194
21000	221 Social Security- matching	7,512
22200	211 Retirement contribution - FRS	6,053
22500	211 ICMA - city portion	1,971
23000	231 Health Insurance	32,047
23100	232 Life Insurance	379
24000	241 Workers compensation	571
26300	211 General retiree health contrib	414
	<b>Total Personnel 5250 Exceptional Student Prog</b>	<b>\$146,990</b>
<b>Operating</b>		
31310	310 Prof & Tech Services	14,000
34989	310 Contractual service provider	7,699
52590	519 Other Mat'l & Sply	75
52590	590 Other Mat'l & Sply	675
52650	642 Equip < than \$1000	250
54520	520 Textbooks	3,732
	<b>Total Operating 5250 Exceptional Student Prog</b>	<b>\$26,431</b>
	<b>Total 5250 Exceptional Student Prog</b>	<b>\$173,421</b>

**City of Pembroke Pines, Florida**  
**Broward County Sponsored Charter Schools**  
**Elementary Central Campus Expenditures**

<b>170</b>	Charter Elementary Schools	
<b>569</b>	Other human services	
<b>5051</b>	Charter Elementary Schools	Budget
<b>5901</b>	Substitute Teachers	<u>2018-19</u>
<b>Personnel</b>		
13140	140 Temp Sub Teacher	45,000
21000	221 Social Security- matching	3,443
22200	211 Retirement contribution - FRS	3,717
<b>Total Personnel 5901 Substitute Teachers</b>		<b>\$52,160</b>
<b>Total 5901 Substitute Teachers</b>		<b>\$52,160</b>

**City of Pembroke Pines, Florida**  
**Broward County Sponsored Charter Schools**  
**Elementary Central Campus Expenditures**

<b>170</b>	<b>Charter Elementary Schools</b>	
<b>569</b>	<b>Other human services</b>	
<b>5051</b>	<b>Charter Elementary Schools</b>	Budget
<b>6120</b>	<b>Guidance Services</b>	<u>2018-19</u>
<b>Personnel</b>		
12956	130 School Counselor	42,959
15005	291 Supplements	7,258
21000	221 Social Security- matching	3,844
22200	211 Retirement contribution - FRS	4,150
23000	231 Health Insurance	17,512
23100	232 Life Insurance	203
24000	241 Workers compensation	305
26300	211 General retiree health contrib	226
<b>Total Personnel 6120 Guidance Services</b>		<b>\$76,457</b>
<b>Operating</b>		
52590	519 Other Mat'l & Sply	200
52590	590 Other Mat'l & Sply	1,800
52650	642 Equip < than \$1000	630
52650	649 Equip < than \$1000	70
<b>Total Operating 6120 Guidance Services</b>		<b>\$2,700</b>
<b>Total 6120 Guidance Services</b>		<b>\$79,157</b>

**City of Pembroke Pines, Florida**  
**Broward County Sponsored Charter Schools**  
**Elementary Central Campus Expenditures**

<b>170</b>	<b>Charter Elementary Schools</b>	
<b>569</b>	<b>Other human services</b>	
<b>5051</b>	<b>Charter Elementary Schools</b>	Budget
<b>6200</b>	<b>Instruct Media Services</b>	<u>2018-19</u>
<b>Personnel</b>		
12957	130 Media Specialist	40,073
12997	291 Sick leave - annual	500
21000	221 Social Security- matching	3,105
22200	211 Retirement contribution - FRS	3,311
23000	231 Health Insurance	17,512
23100	232 Life Insurance	189
24000	241 Workers compensation	284
26300	211 General retiree health contrib	226
<b>Total Personnel 6200 Instruct Media Services</b>		<b>\$65,200</b>
<b>Operating</b>		
52590	519 Other Mat'l & Sply	150
52590	590 Other Mat'l & Sply	1,350
52650	642 Equip < than \$1000	1,350
52650	649 Equip < than \$1000	150
52652	369 Software < than \$1000 &/or licenses	2,200
54100	521 Memberships/ dues/ subscription	1,000
54505	521 Media	4,000
54510	611 Media Books	10,500
<b>Total Operating 6200 Instruct Media Services</b>		<b>\$20,700</b>
<b>Total 6200 Instruct Media Services</b>		<b>\$85,900</b>

**City of Pembroke Pines, Florida**  
**Broward County Sponsored Charter Schools**  
**Elementary Central Campus Expenditures**

<b>170</b>	Charter Elementary Schools	
<b>569</b>	Other human services	
<b>5051</b>	Charter Elementary Schools	Budget
<b>6400</b>	Instructional Staff Training services	<u>2018-19</u>
<b>Operating</b>		
31310 310	Prof & Tech Services	10,001
40100 330	Travel/conferences	<u>6,000</u>
<b>Total Operating 6400 Instructional Staff Training services</b>		<b>\$16,001</b>
<b>Total 6400 Instructional Staff Training services</b>		<b>\$16,001</b>

**City of Pembroke Pines, Florida**  
**Broward County Sponsored Charter Schools**  
**Elementary Central Campus Expenditures**

<b>170</b>	<b>Charter Elementary Schools</b>	
<b>569</b>	<b>Other human services</b>	
<b>5051</b>	<b>Charter Elementary Schools</b>	Budget
<b>7300</b>	<b>School Administration</b>	<u>2018-19</u>
<b>Personnel</b>		
12125	160 Sch Clerical Spec I	23,096
12138	160 Sch Clerical Spec II	53,272
12952	160 Bookkeeper	23,096
12953	110 Assistant Principal	86,008
12970	110 Principal Central Campus	61,756
12992	291 Vacation leave - retire/term	1,000
12996	291 Sick leave - retire/term	1,000
12997	291 Sick leave - annual	1,000
15005	291 Supplements	2,627
15015	291 Payment in lieu of benefits	1,201
21000	221 Social Security- matching	19,441
22200	211 Retirement contribution - FRS	15,350
22500	211 ICMA - city portion	5,477
23000	231 Health Insurance	78,804
23100	232 Life Insurance	1,168
24000	241 Workers compensation	1,754
26300	211 General retiree health contrib	1,243
<b>Total Personnel 7300 School Administration</b>		<b>\$377,293</b>
<b>Operating</b>		
30010	790 Contingency	53,335
31300	311 Professional services-Outside Legal	5,000
31310	310 Prof & Tech Services	4,500
31310	319 Prof & Tech Services	1,503
34989	310 Contractual service provider	84,645
40100	330 Travel/conferences	2,700
41400	371 Postage	200
44200	362 Rents- machinery & equipment	480
46250	351 R & M equipment	450
46250	359 R & M equipment	50
46800	350 Maintenance contracts	1,000
46801	359 I.T. Maintenance contracts	15,654
47100	395 Printing	1,500
49000	391 Legal/employment ads	210
52590	519 Other Mat'l & Sply	550
52590	590 Other Mat'l & Sply	4,950
52650	642 Equip < than \$1000	2,700
52650	649 Equip < than \$1000	300
52652	369 Software < than \$1000 &/or licenses	42,398
52653	649 Computer equipment < \$1000	19,698
52790	790 Miscellaneous Expense	200
54100	521 Memberships/ dues/ subscription	2,000
<b>Total Operating 7300 School Administration</b>		<b>\$244,023</b>
<b>Capital</b>		
64400	641 Other equipment	2,500
<b>Total Capital 7300 School Administration</b>		<b>\$2,500</b>

**City of Pembroke Pines, Florida**  
**Broward County Sponsored Charter Schools**  
**Elementary Central Campus Expenditures**

<b>170</b>	Charter Elementary Schools	
<b>569</b>	Other human services	
<b>5051</b>	Charter Elementary Schools	Budget
<b>7300</b>	School Administration	<u>2018-19</u>
<b>Total 7300 School Administration</b>		<b>\$623,816</b>

**City of Pembroke Pines, Florida**  
**Broward County Sponsored Charter Schools**  
**Elementary Central Campus Expenditures**

<b>170</b>	Charter Elementary Schools	
<b>569</b>	Other human services	
<b>5051</b>	Charter Elementary Schools	Budget
<b>7400</b>	Facilities Acquisition & Construction	<u>2018-19</u>
<b>Operating</b>		
44360	360 Rentals	<u>419,946</u>
<b>Total Operating 7400 Facilities Acquisition &amp; Construction</b>		<b>\$419,946</b>
<b>Total 7400 Facilities Acquisition &amp; Construction</b>		<b>\$419,946</b>

**City of Pembroke Pines, Florida**  
**Broward County Sponsored Charter Schools**  
**Elementary Central Campus Expenditures**

<b>170</b>	<b>Charter Elementary Schools</b>	
<b>569</b>	<b>Other human services</b>	
<b>5051</b>	<b>Charter Elementary Schools</b>	Budget
<b>7600</b>	<b>Food Services</b>	<u>2018-19</u>
<b>Operating</b>		
31310	310 Prof & Tech Services	209,531
31310	319 Prof & Tech Services	438
40100	330 Travel/conferences	5
41370	379 Communications	325
43380	380 Pub Ut Svc Othr Energ Sv	1,700
43430	430 Electricity	11,890
46150	350 R & M- land- building & improvement	1,000
46250	351 R & M equipment	2,000
46300	351 R & M motor vehicles	736
46800	350 Maintenance contracts	1,000
52650	642 Equip < than \$1000	1,140
52790	790 Miscellaneous Expense	300
52910	580 Commodity Consumption	18,830
<b>Total Operating 7600 Food Services</b>		<b>\$248,895</b>
<b>Capital</b>		
64053	643 Micro computer	1,167
64400	641 Other equipment	4,167
<b>Total Capital 7600 Food Services</b>		<b>\$5,334</b>
<b>Total 7600 Food Services</b>		<b>\$254,229</b>

**City of Pembroke Pines, Florida**  
**Broward County Sponsored Charter Schools**  
**Elementary Central Campus Expenditures**

<b>170</b>	<b>Charter Elementary Schools</b>	
<b>569</b>	<b>Other human services</b>	
<b>5051</b>	<b>Charter Elementary Schools</b>	Budget
<b>7800</b>	<b>Pupil Transfer Services</b>	<u>2018-19</u>
<b>Operating</b>		
34300	390 Contract- laundry & cleaning	107
34990	310 Contractual services- other	177,248
41370	379 Communications	405
43380	380 Pub Ut Svc Othr Energ Sv	505
43430	430 Electricity	708
44200	362 Rents- machinery & equipment	91
45000	370 Insurance	14,975
45320	320 Insurance & Bond Premium	1,577
46150	350 R & M- land- building & improvement	150
46250	351 R & M equipment	150
46300	351 R & M motor vehicles	17,999
46800	350 Maintenance contracts	60
49000	391 Legal/employment ads	127
49105	370 License renewals	179
52540	451 Fuel	16,942
52600	642 Clothing/uniforms	483
52650	642 Equip < than \$1000	316
52790	790 Miscellaneous Expense	965
<b>Total Operating 7800 Pupil Transfer Services</b>		<b>\$232,987</b>
<b>Total 7800 Pupil Transfer Services</b>		<b>\$232,987</b>

**City of Pembroke Pines, Florida**  
**Broward County Sponsored Charter Schools**  
**Elementary Central Campus Expenditures**

<b>170</b>	<b>Charter Elementary Schools</b>	
<b>569</b>	<b>Other human services</b>	
<b>5051</b>	<b>Charter Elementary Schools</b>	Budget
<b>7900</b>	<b>Operation of Plant</b>	<u>2018-19</u>
<b>Operating</b>		
32100	312 Accounting and auditing fees	3,970
34500	350 Contract- building maintenance	122,358
34982	310 Function sourcing- Grounds/Facilities	1,500
34990	310 Contractual services- other	16,239
41370	379 Communications	10,436
43380	380 Pub Ut Svc Othr Energ Sv	8,000
43430	430 Electricity	91,361
44210	360 IT/Telecommunications Services	95,015
45320	320 Insurance & Bond Premium	65,464
46150	350 R & M- land- building & improvement	40,009
46210	682 Energy Savings Project	45,594
46250	351 R & M equipment	1,800
46250	359 R & M equipment	200
49105	370 License renewals	515
49175	794 Administrative fees	108,135
49177	794 Bwd Administrative Fee	4,131
52590	519 Other Mat'l & Sply	75
52590	590 Other Mat'l & Sply	675
52650	642 Equip < than \$1000	2,000
52650	649 Equip < than \$1000	500
52790	790 Miscellaneous Expense	500
<b>Total Operating 7900 Operation of Plant</b>		<b>\$618,477</b>
<b>Total 7900 Operation of Plant</b>		<b>\$618,477</b>

**City of Pembroke Pines, Florida**  
**Broward County Sponsored Charter Schools**  
**Elementary Central Campus Expenditures**

<b>170</b>	<b>Charter Elementary Schools</b>	
<b>569</b>	<b>Other human services</b>	
<b>5051</b>	<b>Charter Elementary Schools</b>	Budget
<b>9102</b>	<b>Child Care Supervision</b>	<u>2018-19</u>
<b>Personnel</b>		
13190 160	P/T After School Director	28,640
13403 160	P/T Bookkeeper	6,550
13556 160	P/T After School Care	82,431
21000 221	Social Security- matching	9,014
22200 211	Retirement contribution - FRS	9,724
24000 241	Workers compensation	843
<b>Total Personnel 9102 Child Care Supervision</b>		<b>\$137,202</b>
<b>Operating</b>		
31310 310	Prof & Tech Services	150
34989 310	Contractual service provider	18,279
52590 590	Other Mat'l & Sply	1,500
52650 642	Equip < than \$1000	900
<b>Total Operating 9102 Child Care Supervision</b>		<b>\$20,829</b>
<b>Total 9102 Child Care Supervision</b>		<b>\$158,031</b>
<b>Total Project 552 Elementary Central Campus</b>		<b>\$5,293,735</b>
<b>Total Charter Elementary Schools</b>		<b>\$17,599,454</b>

**City of Pembroke Pines, Florida**  
**Broward County Sponsored Charter Schools**  
**Middle West Campus Expenditures**

<b>171</b>	<b>Charter Middle Schools</b>	
<b>569</b>	<b>Other human services</b>	
<b>5052</b>	<b>Charter Middle Schools</b>	Budget
<b>5102</b>	<b>4-8 Basic</b>	<u>2018-19</u>
<b>Personnel</b>		
12910	120 Chtr Sch Teacher	1,507,592
12950	150 Teacher Assistant	31,275
12996	291 Sick leave - retire/term	1,000
12997	291 Sick leave - annual	5,000
13554	150 P/T Teacher Assistant	8,073
15005	291 Supplements	207,495
15015	291 Payment in lieu of benefits	14,406
21000	221 Social Security- matching	135,835
22200	211 Retirement contribution - FRS	146,125
23000	231 Health Insurance	507,848
23100	232 Life Insurance	7,267
24000	241 Workers compensation	10,973
26300	211 General retiree health contrib	7,910
	<b>Total Personnel 5102 4-8 Basic</b>	<b>\$2,590,799</b>
<b>Operating</b>		
31310	310 Prof & Tech Services	19,524
34989	310 Contractual service provider	23,343
46250	351 R & M equipment	300
46250	359 R & M equipment	3,500
52590	519 Other Mat'l & Sply	4,500
52590	590 Other Mat'l & Sply	15,900
52650	642 Equip < than \$1000	13,448
52650	649 Equip < than \$1000	950
52653	649 Computer equipment < \$1000	1,000
52790	790 Miscellaneous Expense	1,000
54100	521 Memberships/ dues/ subscription	2,000
54520	520 Textbooks	94,500
	<b>Total Operating 5102 4-8 Basic</b>	<b>\$179,965</b>
	<b>Total 5102 4-8 Basic</b>	<b>\$2,770,764</b>

**City of Pembroke Pines, Florida  
Broward County Sponsored Charter Schools  
Middle West Campus Expenditures**

<b>171</b>	<b>Charter Middle Schools</b>	
<b>569</b>	<b>Other human services</b>	
<b>5052</b>	<b>Charter Middle Schools</b>	Budget
<b>5130</b>	<b>Intensive English/Esol</b>	<u>2018-19</u>
<b>Operating</b>		
52590	590 Other Mat'l & Sply	121
54520	520 Textbooks	<u>300</u>
<b>Total Operating 5130 Intensive English/Esol</b>		<b>\$421</b>
<b>Total 5130 Intensive English/Esol</b>		<b>\$421</b>

**City of Pembroke Pines, Florida**  
**Broward County Sponsored Charter Schools**  
**Middle West Campus Expenditures**

<b>171</b>	<b>Charter Middle Schools</b>	
<b>569</b>	<b>Other human services</b>	
<b>5052</b>	<b>Charter Middle Schools</b>	Budget
<b>5250</b>	<b>Exceptional Student Prog</b>	<u>2018-19</u>
<b>Personnel</b>		
12558	120 Speech Therapist	24,034
12910	120 Chtr Sch Teacher	149,777
12996	291 Sick leave - retire/term	500
13140	140 Temp Sub Teacher	2,000
15005	291 Supplements	10,080
21000	221 Social Security- matching	14,268
22200	211 Retirement contribution - FRS	15,364
23000	231 Health Insurance	67,071
23100	232 Life Insurance	821
24000	241 Workers compensation	1,234
26300	211 General retiree health contrib	866
<b>Total Personnel 5250 Exceptional Student Prog</b>		<b>\$286,015</b>
<b>Operating</b>		
31310	310 Prof & Tech Services	500
34989	310 Contractual service provider	13,811
47100	395 Printing	200
52590	590 Other Mat'l & Sply	550
54520	520 Textbooks	1,000
<b>Total Operating 5250 Exceptional Student Prog</b>		<b>\$16,061</b>
<b>Total 5250 Exceptional Student Prog</b>		<b>\$302,076</b>

**City of Pembroke Pines, Florida**  
**Broward County Sponsored Charter Schools**  
**Middle West Campus Expenditures**

<b>171</b>	<b>Charter Middle Schools</b>	
<b>569</b>	<b>Other human services</b>	
<b>5052</b>	<b>Charter Middle Schools</b>	Budget
<b>5901</b>	<b>Substitute Teachers</b>	<u>2018-19</u>
<b>Personnel</b>		
13140 140	Temp Sub Teacher	34,000
21000 221	Social Security- matching	2,601
22200 211	Retirement contribution - FRS	<u>2,809</u>
<b>Total Personnel 5901 Substitute Teachers</b>		<b>\$39,410</b>
<b>Total 5901 Substitute Teachers</b>		<b>\$39,410</b>

**City of Pembroke Pines, Florida**  
**Broward County Sponsored Charter Schools**  
**Middle West Campus Expenditures**

<b>171</b>	<b>Charter Middle Schools</b>	
<b>569</b>	<b>Other human services</b>	
<b>5052</b>	<b>Charter Middle Schools</b>	Budget
<b>6120</b>	<b>Guidance Services</b>	<u>2018-19</u>
<b>Personnel</b>		
12125 160	Sch Clerical Spec I	20,740
12956 130	School Counselor	43,349
15005 291	Supplements	14,031
15015 291	Payment in lieu of benefits	2,401
21000 221	Social Security- matching	6,164
22200 211	Retirement contribution - FRS	6,655
23000 231	Health Insurance	17,512
23100 232	Life Insurance	303
24000 241	Workers compensation	454
26300 211	General retiree health contrib	452
<b>Total Personnel 6120 Guidance Services</b>		<b>\$112,061</b>
<b>Operating</b>		
31310 310	Prof & Tech Services	364
52590 519	Other Mat'l & Sply	180
52590 590	Other Mat'l & Sply	1,620
52650 642	Equip < than \$1000	450
52650 649	Equip < than \$1000	50
<b>Total Operating 6120 Guidance Services</b>		<b>\$2,664</b>
<b>Total 6120 Guidance Services</b>		<b>\$114,725</b>

**City of Pembroke Pines, Florida**  
**Broward County Sponsored Charter Schools**  
**Middle West Campus Expenditures**

<b>171</b>	<b>Charter Middle Schools</b>	
<b>569</b>	<b>Other human services</b>	
<b>5052</b>	<b>Charter Middle Schools</b>	Budget
<b>6200</b>	<b>Instruct Media Services</b>	<u>2018-19</u>
<b>Personnel</b>		
12957 130	Media Specialist	71,253
12997 291	Sick leave - annual	2,000
13683 160	Sch P/T Clerk Spec I	9,438
15005 291	Supplements	22,620
21000 221	Social Security- matching	8,062
22200 211	Retirement contribution - FRS	8,540
23000 231	Health Insurance	17,512
23100 232	Life Insurance	336
24000 241	Workers compensation	572
26300 211	General retiree health contrib	226
<b>Total Personnel 6200 Instruct Media Services</b>		<b>\$140,559</b>
<b>Operating</b>		
31310 310	Prof & Tech Services	500
52590 519	Other Mat'l & Sply	375
52590 590	Other Mat'l & Sply	625
52650 642	Equip < than \$1000	1,750
52650 649	Equip < than \$1000	750
52652 369	Software < than \$1000 &/or licenses	2,800
52653 649	Computer equipment < \$1000	400
54100 521	Memberships/ dues/ subscription	2,600
54505 521	Media	8,000
54510 611	Media Books	22,500
<b>Total Operating 6200 Instruct Media Services</b>		<b>\$40,300</b>
<b>Total 6200 Instruct Media Services</b>		<b>\$180,859</b>

**City of Pembroke Pines, Florida**  
**Broward County Sponsored Charter Schools**  
**Middle West Campus Expenditures**

<b>171</b>	<b>Charter Middle Schools</b>	
<b>569</b>	<b>Other human services</b>	
<b>5052</b>	<b>Charter Middle Schools</b>	Budget
<b>6400</b>	<b>Instructional Staff Training services</b>	<u>2018-19</u>
<b>Operating</b>		
31310 310	Prof & Tech Services	11,436
40100 330	Travel/conferences	<u>10,000</u>
<b>Total Operating 6400 Instructional Staff Training services</b>		<b>\$21,436</b>
<b>Total 6400 Instructional Staff Training services</b>		<b>\$21,436</b>

**City of Pembroke Pines, Florida**  
**Broward County Sponsored Charter Schools**  
**Middle West Campus Expenditures**

<b>171</b>	<b>Charter Middle Schools</b>	
<b>569</b>	<b>Other human services</b>	
<b>5052</b>	<b>Charter Middle Schools</b>	Budget
<b>7300</b>	<b>School Administration</b>	<u>2018-19</u>
<b>Personnel</b>		
12125	160 Sch Clerical Spec I	19,928
12138	160 Sch Clerical Spec II	23,160
12155	110 Sch Administrative Assistant I	37,193
12951	160 Registrar	17,043
12952	160 Bookkeeper	21,232
12953	110 Assistant Principal	84,012
12969	110 Principal West Campus	54,756
12992	291 Vacation leave - retire/term	500
12996	291 Sick leave - retire/term	500
12997	291 Sick leave - annual	500
15005	291 Supplements	1,877
15015	291 Payment in lieu of benefits	3,602
21000	221 Social Security- matching	20,226
22200	211 Retirement contribution - FRS	19,902
22500	211 ICMA - city portion	1,854
23000	231 Health Insurance	78,804
23100	232 Life Insurance	1,216
24000	241 Workers compensation	1,825
26300	211 General retiree health contrib	1,243
<b>Total Personnel 7300 School Administration</b>		<b>\$389,373</b>
<b>Operating</b>		
30010	790 Contingency	50,569
31300	311 Professional services-Outside Legal	7,000
31310	310 Prof & Tech Services	8,300
31310	319 Prof & Tech Services	1,553
34989	310 Contractual service provider	56,061
40100	330 Travel/conferences	2,000
41400	371 Postage	100
44200	362 Rents- machinery & equipment	7,401
46250	351 R & M equipment	300
46800	350 Maintenance contracts	5,100
46801	359 I.T. Maintenance contracts	16,179
47100	395 Printing	1,500
49000	391 Legal/employment ads	2,000
52590	519 Other Mat'l & Sply	1,000
52590	590 Other Mat'l & Sply	6,000
52650	642 Equip < than \$1000	2,790
52650	649 Equip < than \$1000	310
52652	369 Software < than \$1000 &/or licenses	58,436
52653	649 Computer equipment < \$1000	9,528
52790	790 Miscellaneous Expense	50
54100	521 Memberships/ dues/ subscription	6,000
<b>Total Operating 7300 School Administration</b>		<b>\$242,177</b>
<b>Capital</b>		
64400	641 Other equipment	24,000
<b>Total Capital 7300 School Administration</b>		<b>\$24,000</b>

**City of Pembroke Pines, Florida**  
**Broward County Sponsored Charter Schools**  
**Middle West Campus Expenditures**

<b>171</b>	<b>Charter Middle Schools</b>	
<b>569</b>	<b>Other human services</b>	
<b>5052</b>	<b>Charter Middle Schools</b>	Budget
<b>7300</b>	<b>School Administration</b>	<u>2018-19</u>
<b>Total 7300 School Administration</b>		<b>\$655,550</b>

**City of Pembroke Pines, Florida**  
**Broward County Sponsored Charter Schools**  
**Middle West Campus Expenditures**

<b>171</b>	Charter Middle Schools	
<b>569</b>	Other human services	
<b>5052</b>	Charter Middle Schools	Budget
<b>7400</b>	Facilities Acquisition & Construction	<u>2018-19</u>
<b>Operating</b>		
44360	360 Rentals	<u>777,601</u>
<b>Total Operating 7400 Facilities Acquisition &amp; Construction</b>		<b>\$777,601</b>
<b>Total 7400 Facilities Acquisition &amp; Construction</b>		<b>\$777,601</b>

**City of Pembroke Pines, Florida**  
**Broward County Sponsored Charter Schools**  
**Middle West Campus Expenditures**

<b>171</b>	<b>Charter Middle Schools</b>	
<b>569</b>	<b>Other human services</b>	
<b>5052</b>	<b>Charter Middle Schools</b>	Budget
<b>7600</b>	<b>Food Services</b>	<u>2018-19</u>
<b>Operating</b>		
31310 310	Prof & Tech Services	265,184
31310 319	Prof & Tech Services	438
40100 330	Travel/conferences	5
41370 379	Communications	325
43380 380	Pub Ut Svc Othr Energ Sv	1,725
43430 430	Electricity	10,500
46150 350	R & M- land- building & improvement	1,000
46250 351	R & M equipment	3,300
46300 351	R & M motor vehicles	761
46800 350	Maintenance contracts	1,000
52650 642	Equip < than \$1000	2,340
52790 790	Miscellaneous Expense	450
52910 580	Commodity Consumption	19,463
<b>Total Operating 7600 Food Services</b>		<b>\$306,491</b>
<b>Capital</b>		
64053 643	Micro computer	1,167
64400 641	Other equipment	917
<b>Total Capital 7600 Food Services</b>		<b>\$2,084</b>
<b>Total 7600 Food Services</b>		<b>\$308,575</b>

**City of Pembroke Pines, Florida**  
**Broward County Sponsored Charter Schools**  
**Middle West Campus Expenditures**

<b>171</b>	<b>Charter Middle Schools</b>	
<b>569</b>	<b>Other human services</b>	
<b>5052</b>	<b>Charter Middle Schools</b>	Budget
<b>7800</b>	<b>Pupil Transfer Services</b>	<u>2018-19</u>
<b>Operating</b>		
34300	390 Contract- laundry & cleaning	110
34990	310 Contractual services- other	183,150
41370	379 Communications	405
43380	380 Pub Ut Svc Othr Energ Sv	522
43430	430 Electricity	708
44200	362 Rents- machinery & equipment	91
45000	370 Insurance	15,474
45320	320 Insurance & Bond Premium	1,629
46150	350 R & M- land- building & improvement	150
46250	351 R & M equipment	150
46300	351 R & M motor vehicles	18,597
46800	350 Maintenance contracts	60
49000	391 Legal/employment ads	130
49105	370 License renewals	185
52540	451 Fuel	16,942
52600	642 Clothing/uniforms	500
52650	642 Equip < than \$1000	326
52790	790 Miscellaneous Expense	997
<b>Total Operating 7800 Pupil Transfer Services</b>		<b>\$240,126</b>
<b>Total 7800 Pupil Transfer Services</b>		<b>\$240,126</b>

**City of Pembroke Pines, Florida**  
**Broward County Sponsored Charter Schools**  
**Middle West Campus Expenditures**

<b>171</b>	<b>Charter Middle Schools</b>	
<b>569</b>	<b>Other human services</b>	
<b>5052</b>	<b>Charter Middle Schools</b>	Budget
<b>7900</b>	<b>Operation of Plant</b>	<u>2018-19</u>
<b>Operating</b>		
32100	312 Accounting and auditing fees	3,970
34500	350 Contract- building maintenance	112,356
34982	310 Function sourcing- Grounds/Facilities	2,700
34990	310 Contractual services- other	14,424
41370	379 Communications	9,565
43380	380 Pub Ut Svc Othr Energ Sv	10,500
43430	430 Electricity	96,402
44210	360 IT/Telecommunications Services	98,213
45320	320 Insurance & Bond Premium	67,645
46150	350 R & M- land- building & improvement	39,850
46210	682 Energy Savings Project	39,059
46250	351 R & M equipment	1,500
46250	359 R & M equipment	500
49105	370 License renewals	100
49175	794 Administrative fees	112,048
49177	794 Bwd Administrative Fee	4,292
52590	519 Other Mat'l & Sply	75
52590	590 Other Mat'l & Sply	675
52650	642 Equip < than \$1000	2,250
52650	649 Equip < than \$1000	250
52790	790 Miscellaneous Expense	500
<b>Total Operating 7900 Operation of Plant</b>		<b>\$616,874</b>
<b>Total 7900 Operation of Plant</b>		<b>\$616,874</b>

**City of Pembroke Pines, Florida**  
**Broward County Sponsored Charter Schools**  
**Middle West Campus Expenditures**

<b>171</b>	<b>Charter Middle Schools</b>	
<b>569</b>	<b>Other human services</b>	
<b>5052</b>	<b>Charter Middle Schools</b>	Budget
<b>9900</b>	<b>Athletics</b>	<u>2018-19</u>
<b>Personnel</b>		
15005 291	Supplements	6,510
21000 221	Social Security- matching	499
22200 211	Retirement contribution - FRS	538
<b>Total Personnel 9900 Athletics</b>		<b>\$7,547</b>
<b>Operating</b>		
31310 310	Prof & Tech Services	1,250
34989 310	Contractual service provider	2,968
52600 642	Clothing/uniforms	3,400
52650 642	Equip < than \$1000	1,000
<b>Total Operating 9900 Athletics</b>		<b>\$8,618</b>
<b>Total 9900 Athletics</b>		<b>\$16,165</b>
<b>Total Project 553 Middle West Campus</b>		<b>\$6,044,582</b>

**City of Pembroke Pines, Florida**  
**Broward County Sponsored Charter Schools**  
**Middle Central Campus Expenditures**

<b>171</b>	<b>Charter Middle Schools</b>	
<b>569</b>	<b>Other human services</b>	
<b>5052</b>	<b>Charter Middle Schools</b>	Budget
<b>5102</b>	<b>4-8 Basic</b>	<u>2018-19</u>
<b>Personnel</b>		
12910	120 Chtr Sch Teacher	1,694,970
12950	150 Teacher Assistant	15,728
12996	291 Sick leave - retire/term	500
12997	291 Sick leave - annual	5,000
13554	150 P/T Teacher Assistant	12,918
15005	291 Supplements	301,925
15015	291 Payment in lieu of benefits	9,604
21000	221 Social Security- matching	156,170
22200	211 Retirement contribution - FRS	146,129
22500	211 ICMA - city portion	22,057
23000	231 Health Insurance	595,408
23100	232 Life Insurance	8,078
24000	241 Workers compensation	12,222
26300	211 General retiree health contrib	8,362
<b>Total Personnel 5102 4-8 Basic</b>		<b>\$2,989,071</b>
<b>Operating</b>		
31310	310 Prof & Tech Services	1,500
34989	310 Contractual service provider	26,421
44200	362 Rents- machinery & equipment	2,915
46250	351 R & M equipment	4,750
46250	359 R & M equipment	750
46800	350 Maintenance contracts	2,600
52590	519 Other Mat'l & Sply	3,850
52590	590 Other Mat'l & Sply	34,525
52650	642 Equip < than \$1000	10,328
52650	649 Equip < than \$1000	3,000
52653	649 Computer equipment < \$1000	5,000
52790	790 Miscellaneous Expense	250
54100	521 Memberships/ dues/ subscription	5,797
54520	520 Textbooks	116,038
<b>Total Operating 5102 4-8 Basic</b>		<b>\$217,724</b>
<b>Total 5102 4-8 Basic</b>		<b>\$3,206,795</b>

**City of Pembroke Pines, Florida**  
**Broward County Sponsored Charter Schools**  
**Middle Central Campus Expenditures**

<b>171</b>	<b>Charter Middle Schools</b>	
<b>569</b>	<b>Other human services</b>	
<b>5052</b>	<b>Charter Middle Schools</b>	Budget
<b>5130</b>	<b>Intensive English/Esol</b>	<u>2018-19</u>
<b>Operating</b>		
52590	590 Other Mat'l & Sply	500
54520	520 Textbooks	<u>1,000</u>
<b>Total Operating 5130 Intensive English/Esol</b>		<b>\$1,500</b>
<b>Total 5130 Intensive English/Esol</b>		<b>\$1,500</b>

**City of Pembroke Pines, Florida**  
**Broward County Sponsored Charter Schools**  
**Middle Central Campus Expenditures**

<b>171</b>	<b>Charter Middle Schools</b>	
<b>569</b>	<b>Other human services</b>	
<b>5052</b>	<b>Charter Middle Schools</b>	Budget
<b>5250</b>	<b>Exceptional Student Prog</b>	2018-19
<b>Personnel</b>		
12558	120 Speech Therapist	24,590
12910	120 Chtr Sch Teacher	178,098
13140	140 Temp Sub Teacher	500
15005	291 Supplements	29,592
21000	221 Social Security- matching	17,815
22200	211 Retirement contribution - FRS	17,775
22500	211 ICMA - city portion	1,461
23000	231 Health Insurance	67,247
23100	232 Life Insurance	957
24000	241 Workers compensation	1,438
26300	211 General retiree health contrib	868
<b>Total Personnel 5250 Exceptional Student Prog</b>		<b>\$340,341</b>
<b>Operating</b>		
31310	310 Prof & Tech Services	27,000
34989	310 Contractual service provider	7,699
46250	351 R & M equipment	200
52590	519 Other Mat'l & Sply	35
52590	590 Other Mat'l & Sply	315
52650	642 Equip < than \$1000	450
52650	649 Equip < than \$1000	50
<b>Total Operating 5250 Exceptional Student Prog</b>		<b>\$35,749</b>
<b>Total 5250 Exceptional Student Prog</b>		<b>\$376,090</b>

**City of Pembroke Pines, Florida**  
**Broward County Sponsored Charter Schools**  
**Middle Central Campus Expenditures**

<b>171</b>	<b>Charter Middle Schools</b>	
<b>569</b>	<b>Other human services</b>	
<b>5052</b>	<b>Charter Middle Schools</b>	Budget
<b>5901</b>	<b>Substitute Teachers</b>	<u>2018-19</u>
<b>Personnel</b>		
13140 140	Temp Sub Teacher	60,000
21000 221	Social Security- matching	4,590
22200 211	Retirement contribution - FRS	4,956
<b>Total Personnel 5901 Substitute Teachers</b>		<b>\$69,546</b>
<b>Total 5901 Substitute Teachers</b>		<b>\$69,546</b>

**City of Pembroke Pines, Florida**  
**Broward County Sponsored Charter Schools**  
**Middle Central Campus Expenditures**

<b>171</b>	<b>Charter Middle Schools</b>	
<b>569</b>	<b>Other human services</b>	
<b>5052</b>	<b>Charter Middle Schools</b>	Budget
<b>6120</b>	<b>Guidance Services</b>	<u>2018-19</u>
<b>Personnel</b>		
12956 130	School Counselor	44,402
15005 291	Supplements	11,360
21000 221	Social Security- matching	4,269
22200 211	Retirement contribution - FRS	4,610
23000 231	Health Insurance	17,512
23100 232	Life Insurance	210
24000 241	Workers compensation	315
26300 211	General retiree health contrib	226
<b>Total Personnel 6120 Guidance Services</b>		<b>\$82,904</b>
<b>Operating</b>		
31310 310	Prof & Tech Services	364
52590 519	Other Mat'l & Sply	100
52590 590	Other Mat'l & Sply	5,900
52650 642	Equip < than \$1000	150
52650 649	Equip < than \$1000	50
<b>Total Operating 6120 Guidance Services</b>		<b>\$6,564</b>
<b>Total 6120 Guidance Services</b>		<b>\$89,468</b>

**City of Pembroke Pines, Florida**  
**Broward County Sponsored Charter Schools**  
**Middle Central Campus Expenditures**

<b>171</b>	<b>Charter Middle Schools</b>	
<b>569</b>	<b>Other human services</b>	
<b>5052</b>	<b>Charter Middle Schools</b>	Budget
<b>6200</b>	<b>Instruct Media Services</b>	<u>2018-19</u>
<b>Personnel</b>		
12957 130	Media Specialist	43,349
15005 291	Supplements	6,801
15015 291	Payment in lieu of benefits	2,401
21000 221	Social Security- matching	4,022
22200 211	Retirement contribution - FRS	4,342
23100 232	Life Insurance	205
24000 241	Workers compensation	307
26300 211	General retiree health contrib	226
<b>Total Personnel 6200 Instruct Media Services</b>		<b>\$61,653</b>
<b>Operating</b>		
31310 310	Prof & Tech Services	850
46250 351	R & M equipment	1,500
52590 590	Other Mat'l & Sply	3,000
52650 642	Equip < than \$1000	5,000
52652 369	Software < than \$1000 &/or licenses	2,500
54100 521	Memberships/ dues/ subscription	3,200
54505 521	Media	6,500
54510 611	Media Books	20,300
<b>Total Operating 6200 Instruct Media Services</b>		<b>\$42,850</b>
<b>Total 6200 Instruct Media Services</b>		<b>\$104,503</b>

**City of Pembroke Pines, Florida**  
**Broward County Sponsored Charter Schools**  
**Middle Central Campus Expenditures**

<b>171</b>	<b>Charter Middle Schools</b>	
<b>569</b>	<b>Other human services</b>	
<b>5052</b>	<b>Charter Middle Schools</b>	Budget
<b>6400</b>	<b>Instructional Staff Training services</b>	<u>2018-19</u>
<b>Operating</b>		
31310 310	Prof & Tech Services	11,543
40100 330	Travel/conferences	<u>3,000</u>
<b>Total Operating 6400 Instructional Staff Training services</b>		<b>\$14,543</b>
<b>Total 6400 Instructional Staff Training services</b>		<b>\$14,543</b>

**City of Pembroke Pines, Florida**  
**Broward County Sponsored Charter Schools**  
**Middle Central Campus Expenditures**

<b>171</b>	<b>Charter Middle Schools</b>	
<b>569</b>	<b>Other human services</b>	
<b>5052</b>	<b>Charter Middle Schools</b>	Budget
<b>7300</b>	<b>School Administration</b>	<u>2018-19</u>
<b>Personnel</b>		
12125	160 Sch Clerical Spec I	31,926
12138	160 Sch Clerical Spec II	50,552
12952	160 Bookkeeper	23,096
12953	110 Assistant Principal	108,275
12970	110 Principal Central Campus	61,756
12997	291 Sick leave - annual	2,000
13683	160 Sch P/T Clerk Spec I	9,438
15005	291 Supplements	4,627
15015	291 Payment in lieu of benefits	4,803
21000	221 Social Security- matching	22,687
22200	211 Retirement contribution - FRS	21,253
22500	211 ICMA - city portion	3,081
23000	231 Health Insurance	74,426
23100	232 Life Insurance	1,303
24000	241 Workers compensation	2,024
26300	211 General retiree health contrib	1,413
<b>Total Personnel 7300 School Administration</b>		<b>\$422,660</b>
<b>Operating</b>		
30010	790 Contingency	55,999
31310	310 Prof & Tech Services	3,419
31310	319 Prof & Tech Services	1,518
34989	310 Contractual service provider	84,645
40100	330 Travel/conferences	2,700
41400	371 Postage	100
44200	362 Rents- machinery & equipment	480
46250	351 R & M equipment	400
46250	359 R & M equipment	100
46800	350 Maintenance contracts	1,000
46801	359 I.T. Maintenance contracts	16,856
47100	395 Printing	1,500
49000	391 Legal/employment ads	500
52590	519 Other Mat'l & Sply	725
52590	590 Other Mat'l & Sply	6,525
52650	642 Equip < than \$1000	3,600
52650	649 Equip < than \$1000	400
52652	369 Software < than \$1000 &/or licenses	67,674
52653	649 Computer equipment < \$1000	20,122
52790	790 Miscellaneous Expense	100
54100	521 Memberships/ dues/ subscription	7,500
<b>Total Operating 7300 School Administration</b>		<b>\$275,863</b>
<b>Capital</b>		
64400	641 Other equipment	2,500
<b>Total Capital 7300 School Administration</b>		<b>\$2,500</b>
<b>Total 7300 School Administration</b>		<b>\$701,023</b>

**City of Pembroke Pines, Florida**  
**Broward County Sponsored Charter Schools**  
**Middle Central Campus Expenditures**

<b>171</b>	Charter Middle Schools	
<b>569</b>	Other human services	
<b>5052</b>	Charter Middle Schools	Budget
<b>7400</b>	Facilities Acquisition & Construction	<u>2018-19</u>
<b>Operating</b>		
44360	360 Rentals	<u>404,832</u>
<b>Total Operating 7400 Facilities Acquisition &amp; Construction</b>		<b>\$404,832</b>
<b>Total 7400 Facilities Acquisition &amp; Construction</b>		<b>\$404,832</b>

**City of Pembroke Pines, Florida**  
**Broward County Sponsored Charter Schools**  
**Middle Central Campus Expenditures**

<b>171</b>	<b>Charter Middle Schools</b>	
<b>569</b>	<b>Other human services</b>	
<b>5052</b>	<b>Charter Middle Schools</b>	Budget
<b>7600</b>	<b>Food Services</b>	<u>2018-19</u>
<b>Operating</b>		
31310	310 Prof & Tech Services	275,310
31310	319 Prof & Tech Services	438
40100	330 Travel/conferences	5
41370	379 Communications	325
43380	380 Pub Ut Svc Othr Energ Sv	1,800
43430	430 Electricity	12,100
46150	350 R & M- land- building & improvement	1,000
46250	351 R & M equipment	1,800
46300	351 R & M motor vehicles	793
46800	350 Maintenance contracts	1,000
52650	642 Equip < than \$1000	1,140
52790	790 Miscellaneous Expense	425
52910	580 Commodity Consumption	<u>20,278</u>
<b>Total Operating 7600 Food Services</b>		<b>\$316,414</b>
<b>Capital</b>		
64053	643 Micro computer	1,167
64400	641 Other equipment	<u>4,167</u>
<b>Total Capital 7600 Food Services</b>		<b>\$5,334</b>
<b>Total 7600 Food Services</b>		<b>\$321,748</b>

**City of Pembroke Pines, Florida**  
**Broward County Sponsored Charter Schools**  
**Middle Central Campus Expenditures**

<b>171</b>	<b>Charter Middle Schools</b>	
<b>569</b>	<b>Other human services</b>	
<b>5052</b>	<b>Charter Middle Schools</b>	Budget
<b>7800</b>	<b>Pupil Transfer Services</b>	<u>2018-19</u>
<b>Operating</b>		
34300	390 Contract- laundry & cleaning	115
34990	310 Contractual services- other	190,908
41370	379 Communications	405
43380	380 Pub Ut Svc Othr Energ Sv	544
43430	430 Electricity	708
44200	362 Rents- machinery & equipment	91
45000	370 Insurance	16,129
45320	320 Insurance & Bond Premium	1,698
46150	350 R & M- land- building & improvement	150
46250	351 R & M equipment	150
46300	351 R & M motor vehicles	19,386
46800	350 Maintenance contracts	60
49000	391 Legal/employment ads	136
49105	370 License renewals	192
52540	451 Fuel	16,942
52600	642 Clothing/uniforms	521
52650	642 Equip < than \$1000	340
52790	790 Miscellaneous Expense	1,039
<b>Total Operating 7800 Pupil Transfer Services</b>		<b>\$249,514</b>
<b>Total 7800 Pupil Transfer Services</b>		<b>\$249,514</b>

**City of Pembroke Pines, Florida**  
**Broward County Sponsored Charter Schools**  
**Middle Central Campus Expenditures**

<b>171</b>	<b>Charter Middle Schools</b>	
<b>569</b>	<b>Other human services</b>	
<b>5052</b>	<b>Charter Middle Schools</b>	Budget
<b>7900</b>	<b>Operation of Plant</b>	<u>2018-19</u>
<b>Operating</b>		
32100	312 Accounting and auditing fees	3,970
34500	350 Contract- building maintenance	122,358
34982	310 Function sourcing- Grounds/Facilities	1,500
34990	310 Contractual services- other	16,239
41370	379 Communications	10,939
43380	380 Pub Ut Svc Othr Energ Sv	6,000
43430	430 Electricity	91,361
44210	360 IT/Telecommunications Services	102,324
45320	320 Insurance & Bond Premium	70,510
46150	350 R & M- land- building & improvement	54,277
46210	682 Energy Savings Project	45,594
46250	351 R & M equipment	1,800
46250	359 R & M equipment	200
49105	370 License renewals	515
49175	794 Administrative fees	112,048
49177	794 Bwd Administrative Fee	4,292
52590	519 Other Mat'l & Sply	100
52590	590 Other Mat'l & Sply	650
52650	642 Equip < than \$1000	2,250
52650	649 Equip < than \$1000	250
52790	790 Miscellaneous Expense	500
<b>Total Operating 7900 Operation of Plant</b>		<b>\$647,677</b>
<b>Total 7900 Operation of Plant</b>		<b>\$647,677</b>

**City of Pembroke Pines, Florida**  
**Broward County Sponsored Charter Schools**  
**Middle Central Campus Expenditures**

<b>171</b>	<b>Charter Middle Schools</b>	
<b>569</b>	<b>Other human services</b>	
<b>5052</b>	<b>Charter Middle Schools</b>	Budget
<b>9900</b>	<b>Athletics</b>	<u>2018-19</u>
<b>Personnel</b>		
15005 291	Supplements	1,302
21000 221	Social Security- matching	100
22200 211	Retirement contribution - FRS	109
<b>Total Personnel 9900 Athletics</b>		<b>\$1,511</b>
<b>Operating</b>		
31310 310	Prof & Tech Services	1,350
34989 310	Contractual service provider	2,968
52600 642	Clothing/uniforms	3,400
52650 642	Equip < than \$1000	1,000
<b>Total Operating 9900 Athletics</b>		<b>\$8,718</b>
<b>Total 9900 Athletics</b>		<b>\$10,229</b>
<b>Total Project 554 Middle Central Campus</b>		<b>\$6,197,468</b>
<b>Total Charter Middle Schools</b>		<b>\$12,242,050</b>

**City of Pembroke Pines, Florida**  
**Broward County Sponsored Charter Schools**  
**Academic Village Charter School Expenditures**

<b>172</b>	<b>Academic Village Charter School</b>	
<b>569</b>	<b>Other human services</b>	
<b>5053</b>	<b>Academic Village Charter School</b>	Budget
<b>5102</b>	<b>4-8 Basic</b>	<u>2018-19</u>
<b>Personnel</b>		
12910	120 Chtr Sch Teacher	669,128
15005	291 Supplements	109,618
15015	291 Payment in lieu of benefits	2,401
21000	221 Social Security- matching	59,780
22200	211 Retirement contribution - FRS	64,558
23000	231 Health Insurance	262,680
23100	232 Life Insurance	3,160
24000	241 Workers compensation	4,747
26300	211 General retiree health contrib	3,616
<b>Total Personnel 5102 4-8 Basic</b>		<b>\$1,179,688</b>
<b>Operating</b>		
52590	519 Other Mat'l & Sply	1,000
52590	590 Other Mat'l & Sply	10,500
54520	590 Textbooks	21,400
<b>Total Operating 5102 4-8 Basic</b>		<b>\$32,900</b>
<b>Total 5102 4-8 Basic</b>		<b>\$1,212,588</b>

**City of Pembroke Pines, Florida**  
**Broward County Sponsored Charter Schools**  
**Academic Village Charter School Expenditures**

<b>172</b>	<b>Academic Village Charter School</b>	
<b>569</b>	<b>Other human services</b>	
<b>5053</b>	<b>Academic Village Charter School</b>	Budget
<b>5103</b>	<b>9-12 Basic</b>	<u>2018-19</u>
<b>Personnel</b>		
12910	120 Chtr Sch Teacher	3,668,615
12996	291 Sick leave - retire/term	15,000
12997	291 Sick leave - annual	15,000
15005	291 Supplements	517,314
15015	291 Payment in lieu of benefits	24,010
21000	221 Social Security- matching	324,482
22200	211 Retirement contribution - FRS	314,461
22500	211 ICMA - city portion	33,427
23000	231 Health Insurance	1,313,400
23100	232 Life Insurance	17,323
24000	241 Workers compensation	26,021
26300	211 General retiree health contrib	19,210
<b>Total Personnel 5103 9-12 Basic</b>		<b>\$6,288,263</b>
<b>Operating</b>		
31310	310 Prof & Tech Services	172,910
41400	371 Postage	5,500
46250	351 R & M equipment	3,500
46800	350 Maintenance contracts	4,000
47100	395 Printing	3,000
52000	590 Operating supplies	41,160
52150	590 First aid, safety equip & supplies	750
52182	513 Testing material	211,292
52650	642 Equip < than \$1000	16,525
52650	649 Equip < than \$1000	850
52652	369 Software < than \$1000 &/or licenses	28,779
52653	649 Computer equipment < \$1000	44,150
54100	521 Memberships/ dues/ subscription	14,438
54520	520 Textbooks	313,000
<b>Total Operating 5103 9-12 Basic</b>		<b>\$859,854</b>
<b>Capital</b>		
64400	641 Other equipment	22,000
<b>Total Capital 5103 9-12 Basic</b>		<b>\$22,000</b>
<b>Total 5103 9-12 Basic</b>		<b>\$7,170,117</b>

**City of Pembroke Pines, Florida**  
**Broward County Sponsored Charter Schools**  
**Academic Village Charter School Expenditures**

<b>172</b>	<b>Academic Village Charter School</b>	
<b>569</b>	<b>Other human services</b>	
<b>5053</b>	<b>Academic Village Charter School</b>	Budget
<b>5250</b>	<b>Exceptional Student Prog</b>	<u>2018-19</u>
<b>Personnel</b>		
12125	160 Sch Clerical Spec I	16,599
12910	120 Chtr Sch Teacher	171,895
15005	291 Supplements	5,870
15015	291 Payment in lieu of benefits	4,802
21000	221 Social Security- matching	15,240
22200	211 Retirement contribution - FRS	16,458
23000	231 Health Insurance	52,536
23100	232 Life Insurance	891
24000	241 Workers compensation	1,337
26300	211 General retiree health contrib	1,356
<b>Total Personnel 5250 Exceptional Student Prog</b>		<b>\$286,984</b>
<b>Operating</b>		
31310	310 Prof & Tech Services	45,998
34989	310 Contractual service provider	46,414
52000	590 Operating supplies	1,250
52182	513 Testing material	500
52650	642 Equip < than \$1000	270
52650	649 Equip < than \$1000	30
54520	520 Textbooks	250
<b>Total Operating 5250 Exceptional Student Prog</b>		<b>\$94,712</b>
<b>Total 5250 Exceptional Student Prog</b>		<b>\$381,696</b>

**City of Pembroke Pines, Florida**  
**Broward County Sponsored Charter Schools**  
**Academic Village Charter School Expenditures**

<b>172</b>	<b>Academic Village Charter School</b>	
<b>569</b>	<b>Other human services</b>	
<b>5053</b>	<b>Academic Village Charter School</b>	Budget
<b>5300</b>	<b>Vocational 6-12</b>	<u>2018-19</u>
<b>Personnel</b>		
12910 120	Chtr Sch Teacher	81,179
15005 291	Supplements	4,397
21000 221	Social Security- matching	6,549
22200 211	Retirement contribution - FRS	7,071
23000 231	Health Insurance	35,024
23100 232	Life Insurance	383
24000 241	Workers compensation	576
26300 211	General retiree health contrib	452
<b>Total Personnel 5300 Vocational 6-12</b>		<b>\$135,631</b>
<b>Operating</b>		
46250 351	R & M equipment	500
52000 590	Operating supplies	4,000
52650 649	Equip < than \$1000	2,500
52652 369	Software < than \$1000 &/or licenses	7,000
52653 649	Computer equipment < \$1000	1,200
54520 520	Textbooks	1,000
<b>Total Operating 5300 Vocational 6-12</b>		<b>\$16,200</b>
<b>Total 5300 Vocational 6-12</b>		<b>\$151,831</b>

**City of Pembroke Pines, Florida**  
**Broward County Sponsored Charter Schools**  
**Academic Village Charter School Expenditures**

<b>172</b>	Academic Village Charter School	
<b>569</b>	Other human services	
<b>5053</b>	Academic Village Charter School	Budget
<b>5901</b>	Substitute Teachers	<u>2018-19</u>
<b>Personnel</b>		
13140	140 Temp Sub Teacher	63,000
21000	221 Social Security- matching	4,820
22200	211 Retirement contribution - FRS	5,204
	<b>Total Personnel 5901 Substitute Teachers</b>	<b>\$73,024</b>
	<b>Total 5901 Substitute Teachers</b>	<b>\$73,024</b>

**City of Pembroke Pines, Florida**  
**Broward County Sponsored Charter Schools**  
**Academic Village Charter School Expenditures**

<b>172</b>	<b>Academic Village Charter School</b>	
<b>569</b>	<b>Other human services</b>	
<b>5053</b>	<b>Academic Village Charter School</b>	Budget
<b>5919</b>	<b>School/Other</b>	<u>2018-19</u>
<b>Personnel</b>		
13135 140	BTU sub	1,000
13140 140	Temp Sub Teacher	35,000
21000 221	Social Security- matching	2,755
22200 211	Retirement contribution - FRS	<u>2,974</u>
<b>Total Personnel 5919 School/Other</b>		<b>\$41,729</b>
<b>Total 5919 School/Other</b>		<b>\$41,729</b>

**City of Pembroke Pines, Florida**  
**Broward County Sponsored Charter Schools**  
**Academic Village Charter School Expenditures**

<b>172</b>	<b>Academic Village Charter School</b>	
<b>569</b>	<b>Other human services</b>	
<b>5053</b>	<b>Academic Village Charter School</b>	Budget
<b>6120</b>	<b>Guidance Services</b>	<u>2018-19</u>
<b>Personnel</b>		
12125	160 Sch Clerical Spec I	25,731
12910	120 Chtr Sch Teacher	40,073
12943	130 Guidance Director	44,870
12956	130 School Counselor	211,089
15005	291 Supplements	44,065
21000	221 Social Security- matching	28,000
22200	211 Retirement contribution - FRS	30,231
23000	231 Health Insurance	140,096
23100	232 Life Insurance	1,520
24000	241 Workers compensation	2,282
26300	211 General retiree health contrib	1,808
	<b>Total Personnel 6120 Guidance Services</b>	<b>\$569,765</b>
<b>Operating</b>		
31310	310 Prof & Tech Services	2,660
47100	395 Printing	1,500
52000	590 Operating supplies	4,800
52650	642 Equip < than \$1000	5,890
	<b>Total Operating 6120 Guidance Services</b>	<b>\$14,850</b>
	<b>Total 6120 Guidance Services</b>	<b>\$584,615</b>

**City of Pembroke Pines, Florida**  
**Broward County Sponsored Charter Schools**  
**Academic Village Charter School Expenditures**

<b>172</b>	<b>Academic Village Charter School</b>	
<b>569</b>	<b>Other human services</b>	
<b>5053</b>	<b>Academic Village Charter School</b>	Budget
<b>6200</b>	<b>Instruct Media Services</b>	<u>2018-19</u>
<b>Personnel</b>		
12957 130	Media Specialist	44,402
15005 291	Supplements	3,759
21000 221	Social Security- matching	3,686
22200 211	Retirement contribution - FRS	3,980
23000 231	Health Insurance	17,512
23100 232	Life Insurance	210
24000 241	Workers compensation	315
26300 211	General retiree health contrib	226
<b>Total Personnel 6200 Instruct Media Services</b>		<b>\$74,090</b>
<b>Operating</b>		
34989 310	Contractual service provider	23,975
46250 351	R & M equipment	550
52000 590	Operating supplies	2,743
52650 649	Equip < than \$1000	3,670
52652 369	Software < than \$1000 &/or licenses	3,058
52653 649	Computer equipment < \$1000	325
54505 521	Media	1,940
54510 611	Media Books	21,050
<b>Total Operating 6200 Instruct Media Services</b>		<b>\$57,311</b>
<b>Total 6200 Instruct Media Services</b>		<b>\$131,401</b>

**City of Pembroke Pines, Florida**  
**Broward County Sponsored Charter Schools**  
**Academic Village Charter School Expenditures**

<b>172</b>	<b>Academic Village Charter School</b>	
<b>569</b>	<b>Other human services</b>	
<b>5053</b>	<b>Academic Village Charter School</b>	Budget
<b>6303</b>	<b>ESE Specialist</b>	<u>2018-19</u>
<b>Personnel</b>		
12935 120	ESE Specialist	43,349
15005 291	Supplements	16,518
21000 221	Social Security- matching	4,584
22200 211	Retirement contribution - FRS	4,949
23000 231	Health Insurance	17,512
23100 232	Life Insurance	205
24000 241	Workers compensation	307
26300 211	General retiree health contrib	226
<b>Total Personnel 6303 ESE Specialist</b>		<b>\$87,650</b>
<b>Total 6303 ESE Specialist</b>		<b>\$87,650</b>

**City of Pembroke Pines, Florida**  
**Broward County Sponsored Charter Schools**  
**Academic Village Charter School Expenditures**

<b>172</b>	<b>Academic Village Charter School</b>	
<b>569</b>	<b>Other human services</b>	
<b>5053</b>	<b>Academic Village Charter School</b>	Budget
<b>6400</b>	<b>Instructional Staff Training services</b>	<u>2018-19</u>
<b>Operating</b>		
31310	310 Prof & Tech Services	6,248
40100	330 Travel/conferences	<u>17,588</u>
<b>Total Operating 6400 Instructional Staff Training services</b>		<b>\$23,836</b>
<b>Total 6400 Instructional Staff Training services</b>		<b>\$23,836</b>

**City of Pembroke Pines, Florida**  
**Broward County Sponsored Charter Schools**  
**Academic Village Charter School Expenditures**

<b>172</b>	<b>Academic Village Charter School</b>	
<b>569</b>	<b>Other human services</b>	
<b>5053</b>	<b>Academic Village Charter School</b>	Budget
<b>7300</b>	<b>School Administration</b>	<u>2018-19</u>
<b>Personnel</b>		
12125	160 Sch Clerical Spec I	66,567
12942	110 High School Assistant Principal	262,040
12949	120 Behavior Specialist	85,625
12953	110 Assistant Principal	96,273
12954	110 Principal High School	128,004
12960	160 Receptionist	39,121
12997	291 Sick leave - annual	12,000
15005	291 Supplements	51,638
15015	291 Payment in lieu of benefits	2,401
21000	221 Social Security- matching	56,907
22200	211 Retirement contribution - FRS	56,464
22500	211 ICMA - city portion	3,988
23000	231 Health Insurance	179,498
23100	232 Life Insurance	3,198
24000	241 Workers compensation	4,802
26300	211 General retiree health contrib	2,317
<b>Total Personnel 7300 School Administration</b>		<b>\$1,050,843</b>
<b>Operating</b>		
30010	790 Contingency	174,057
31300	311 Professional services-Outside Legal	15,000
31310	310 Prof & Tech Services	7,300
31310	319 Prof & Tech Services	4,851
34989	310 Contractual service provider	149,499
34990	310 Contractual services- other	705
40100	330 Travel/conferences	1,500
41400	371 Postage	250
44200	362 Rents- machinery & equipment	13,095
46250	351 R & M equipment	450
46250	359 R & M equipment	50
46800	350 Maintenance contracts	17,459
46801	359 I.T. Maintenance contracts	50,532
47100	395 Printing	7,000
49000	391 Legal/employment ads	1,500
52000	590 Operating supplies	10,000
52590	519 Other Mat'l & Sply	150
52590	590 Other Mat'l & Sply	10,350
52650	642 Equip < than \$1000	4,500
52650	649 Equip < than \$1000	1,380
52652	369 Software < than \$1000 &/or licenses	92,104
52653	649 Computer equipment < \$1000	22,352
54100	521 Memberships/ dues/ subscription	3,500
<b>Total Operating 7300 School Administration</b>		<b>\$587,584</b>
<b>Total 7300 School Administration</b>		<b>\$1,638,427</b>

**City of Pembroke Pines, Florida**  
**Broward County Sponsored Charter Schools**  
**Academic Village Charter School Expenditures**

<b>172</b>	Academic Village Charter School	
<b>569</b>	Other human services	
<b>5053</b>	Academic Village Charter School	Budget
<b>7400</b>	Facilities Acquisition & Construction	<u>2018-19</u>
<b>Operating</b>		
44360	360 Rentals	<u>2,922,682</u>
<b>Total Operating 7400 Facilities Acquisition &amp; Construction</b>		<b>\$2,922,682</b>
<b>Total 7400 Facilities Acquisition &amp; Construction</b>		<b>\$2,922,682</b>

**City of Pembroke Pines, Florida**  
**Broward County Sponsored Charter Schools**  
**Academic Village Charter School Expenditures**

<b>172</b>	<b>Academic Village Charter School</b>	
<b>569</b>	<b>Other human services</b>	
<b>5053</b>	<b>Academic Village Charter School</b>	Budget
<b>7600</b>	<b>Food Services</b>	<u>2018-19</u>
<b>Operating</b>		
31310 310	Prof & Tech Services	720,036
31310 319	Prof & Tech Services	438
40100 330	Travel/conferences	5
41370 379	Communications	325
43380 380	Pub Ut Svc Othr Energ Sv	1,800
43430 430	Electricity	21,000
46150 350	R & M- land- building & improvement	300
46250 351	R & M equipment	3,500
46300 351	R & M motor vehicles	2,375
46800 350	Maintenance contracts	1,000
52650 642	Equip < than \$1000	3,288
52790 790	Miscellaneous Expense	450
52910 580	Commodity Consumption	60,804
<b>Total Operating 7600 Food Services</b>		<b>\$815,321</b>
<b>Capital</b>		
64053 643	Micro computer	1,000
64151 641	Oven	5,000
<b>Total Capital 7600 Food Services</b>		<b>\$6,000</b>
<b>Total 7600 Food Services</b>		<b>\$821,321</b>

**City of Pembroke Pines, Florida**  
**Broward County Sponsored Charter Schools**  
**Academic Village Charter School Expenditures**

<b>172</b>	<b>Academic Village Charter School</b>	
<b>569</b>	<b>Other human services</b>	
<b>5053</b>	<b>Academic Village Charter School</b>	Budget
<b>7800</b>	<b>Pupil Transfer Services</b>	<u>2018-19</u>
<b>Operating</b>		
34300	390 Contract- laundry & cleaning	344
34990	310 Contractual services- other	572,216
41370	379 Communications	405
43380	380 Pub Ut Svc Othr Energ Sv	1,629
43430	430 Electricity	708
44200	362 Rents- machinery & equipment	91
45000	370 Insurance	48,347
45320	320 Insurance & Bond Premium	5,090
46150	350 R & M- land- building & improvement	150
46250	351 R & M equipment	380
46300	351 R & M motor vehicles	58,104
46800	350 Maintenance contracts	60
49000	391 Legal/employment ads	407
49105	370 License renewals	577
52540	451 Fuel	97,890
52600	642 Clothing/uniforms	1,561
52650	642 Equip < than \$1000	1,018
52790	790 Miscellaneous Expense	3,115
<b>Total Operating 7800 Pupil Transfer Services</b>		<b>\$792,092</b>
<b>Total 7800 Pupil Transfer Services</b>		<b>\$792,092</b>

**City of Pembroke Pines, Florida**  
**Broward County Sponsored Charter Schools**  
**Academic Village Charter School Expenditures**

<b>172</b>	<b>Academic Village Charter School</b>	
<b>569</b>	<b>Other human services</b>	
<b>5053</b>	<b>Academic Village Charter School</b>	Budget
<b>7900</b>	<b>Operation of Plant</b>	<u>2018-19</u>
<b>Personnel</b>		
12961 160	Security	39,507
15005 291	Supplements	771
21000 221	Social Security- matching	3,082
22200 211	Retirement contribution - FRS	3,328
23000 231	Health Insurance	35,024
23100 232	Life Insurance	187
24000 241	Workers compensation	281
26300 211	General retiree health contrib	678
<b>Total Personnel 7900 Operation of Plant</b>		<b>\$82,858</b>
<b>Operating</b>		
31310 310	Prof & Tech Services	5,685
32100 312	Accounting and auditing fees	3,970
34500 350	Contract- building maintenance	402,596
34982 310	Function sourcing- Grounds/Facilities	20,584
34989 310	Contractual service provider	88,114
34990 310	Contractual services- other	80,027
41370 379	Communications	29,633
43380 380	Pub Ut Svc Othr Energy Sv	65,000
43430 430	Electricity	546,203
44210 360	IT/Telecommunications Services	306,821
45320 320	Insurance & Bond Premium	211,341
46150 350	R & M- land- building & improvement	201,968
46210 682	Energy Savings Project	141,995
46250 351	R & M equipment	2,700
46250 359	R & M equipment	300
49105 370	License renewals	400
49175 794	Administrative fees	387,802
49177 794	Bwd Administrative Fee	13,555
52590 519	Other Mat'l & Sply	125
52590 590	Other Mat'l & Sply	2,725
52650 642	Equip < than \$1000	13,125
52650 649	Equip < than \$1000	9,780
52790 790	Miscellaneous Expense	500
<b>Total Operating 7900 Operation of Plant</b>		<b>\$2,534,949</b>
<b>Capital</b>		
64400 641	Other equipment	16,000
<b>Total Capital 7900 Operation of Plant</b>		<b>\$16,000</b>
<b>Total 7900 Operation of Plant</b>		<b>\$2,633,807</b>

**City of Pembroke Pines, Florida**  
**Broward County Sponsored Charter Schools**  
**Academic Village Charter School Expenditures**

<b>172</b>	Academic Village Charter School	
<b>569</b>	Other human services	
<b>5053</b>	Academic Village Charter School	Budget
<b>9102</b>	Child Care Supervision	<u>2018-19</u>
<b>Personnel</b>		
15005 291	Supplements	6,750
21000 221	Social Security- matching	517
22200 211	Retirement contribution - FRS	558
<b>Total Personnel 9102 Child Care Supervision</b>		<b>\$7,825</b>
<b>Total 9102 Child Care Supervision</b>		<b>\$7,825</b>

**City of Pembroke Pines, Florida**  
**Broward County Sponsored Charter Schools**  
**Academic Village Charter School Expenditures**

<b>172</b>	<b>Academic Village Charter School</b>	
<b>569</b>	<b>Other human services</b>	
<b>5053</b>	<b>Academic Village Charter School</b>	Budget
<b>9900</b>	<b>Athletics</b>	<u>2018-19</u>
<b>Personnel</b>		
12018 110	Assistant Athletic Director	42,442
15005 291	Supplements	33,093
15116 291	Cell Phone Pay	1,080
21000 221	Social Security- matching	5,865
22200 211	Retirement contribution - FRS	6,292
23000 231	Health Insurance	17,512
23100 232	Life Insurance	200
24000 241	Workers compensation	301
26300 211	General retiree health contrib	226
<b>Total Personnel 9900 Athletics</b>		<b>\$107,011</b>
<b>Operating</b>		
31310 310	Prof & Tech Services	47,401
34989 310	Contractual service provider	94,261
40100 330	Travel/conferences	6,500
44360 360	Rentals	2,500
46250 351	R & M equipment	4,150
52000 590	Operating supplies	2,575
52150 590	First aid, safety equip & supplies	2,000
52600 642	Clothing/uniforms	40,298
52650 642	Equip < than \$1000	44,808
54100 521	Memberships/ dues/ subscription	4,420
<b>Total Operating 9900 Athletics</b>		<b>\$248,913</b>
<b>Total 9900 Athletics</b>		<b>\$355,924</b>

<b>Total Academic Village Charter School</b>	<b>\$19,030,565</b>
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**City of Pembroke Pines, Florida**  
**Florida State University Sponsored Charter School**  
**FSU Charter Schools Expenditures**

<b>173</b>	<b>FSU Charter Schools</b>	
<b>569</b>	<b>Other human services</b>	
<b>5061</b>	<b>FSU Charter Elementary School</b>	Budget
<b>5101</b>	<b>K-3 Basic</b>	<u>2018-19</u>
<b>Personnel</b>		
12910 120	Chtr Sch Teacher	1,139,914
12997 291	Sick leave - annual	2,000
13554 150	P/T Teacher Assistant	58,131
15005 291	Supplements	109,367
15015 291	Payment in lieu of benefits	13,614
21000 221	Social Security- matching	98,527
22200 211	Retirement contribution - FRS	96,689
22500 211	ICMA - city portion	9,523
23000 231	Health Insurance	333,084
23100 232	Life Insurance	5,216
24000 241	Workers compensation	8,247
26300 211	General retiree health contrib	6,030
<b>Total Personnel 5101 K-3 Basic</b>		<b>\$1,880,342</b>
<b>Operating</b>		
52182 513	Testing material	500
52590 519	Other Mat'l & Sply	1,800
52590 590	Other Mat'l & Sply	16,200
52650 642	Equip < than \$1000	4,800
52650 649	Equip < than \$1000	200
52653 649	Computer equipment < \$1000	200
54100 521	Memberships/ dues/ subscription	6,700
54520 520	Textbooks	81,500
<b>Total Operating 5101 K-3 Basic</b>		<b>\$111,900</b>
<b>Total 5101 K-3 Basic</b>		<b>\$1,992,242</b>

**City of Pembroke Pines, Florida**  
**Florida State University Sponsored Charter School**  
**FSU Charter Schools Expenditures**

<b>173</b>	<b>FSU Charter Schools</b>	
<b>569</b>	<b>Other human services</b>	
<b>5061</b>	<b>FSU Charter Elementary School</b>	Budget
<b>5102</b>	<b>4-8 Basic</b>	<u>2018-19</u>
<b>Personnel</b>		
12910	120 Chtr Sch Teacher	599,456
12997	291 Sick leave - annual	500
13554	150 P/T Teacher Assistant	45,210
15005	291 Supplements	45,045
15015	291 Payment in lieu of benefits	5,595
21000	221 Social Security- matching	50,520
22200	211 Retirement contribution - FRS	47,670
22500	211 ICMA - city portion	6,835
23000	231 Health Insurance	174,770
23100	232 Life Insurance	2,663
24000	241 Workers compensation	4,320
26300	211 General retiree health contrib	3,010
<b>Total Personnel 5102 4-8 Basic</b>		<b>\$985,594</b>
<b>Operating</b>		
46250	351 R & M equipment	450
46250	359 R & M equipment	50
52182	513 Testing material	250
52590	519 Other Mat'l & Sply	900
52590	590 Other Mat'l & Sply	8,100
52650	642 Equip < than \$1000	1,200
52650	649 Equip < than \$1000	500
54100	521 Memberships/ dues/ subscription	5,300
54520	520 Textbooks	51,700
<b>Total Operating 5102 4-8 Basic</b>		<b>\$68,450</b>
<b>Total 5102 4-8 Basic</b>		<b>\$1,054,044</b>

**City of Pembroke Pines, Florida**  
**Florida State University Sponsored Charter School**  
**FSU Charter Schools Expenditures**

<b>173</b>	<b>FSU Charter Schools</b>	
<b>569</b>	<b>Other human services</b>	
<b>5061</b>	<b>FSU Charter Elementary School</b>	Budget
<b>5250</b>	<b>Exceptional Student Prog</b>	<u>2018-19</u>
<b>Personnel</b>		
12558	120 Speech Therapist	39,176
12910	120 Chtr Sch Teacher	284,358
13140	140 Temp Sub Teacher	7,500
13554	150 P/T Teacher Assistant	18,605
13559	120 P/T Certified Teacher	51,505
15005	291 Supplements	46,031
15015	291 Payment in lieu of benefits	4,802
21000	221 Social Security- matching	34,594
22200	211 Retirement contribution - FRS	37,357
23000	231 Health Insurance	93,515
23100	232 Life Insurance	1,528
24000	241 Workers compensation	2,793
26300	211 General retiree health contrib	1,659
<b>Total Personnel 5250 Exceptional Student Prog</b>		<b>\$623,423</b>
<b>Operating</b>		
31310	310 Prof & Tech Services	110,000
34989	310 Contractual service provider	23,515
52590	519 Other Mat'l & Sply	400
52590	590 Other Mat'l & Sply	3,600
52650	642 Equip < than \$1000	900
52650	649 Equip < than \$1000	100
52653	649 Computer equipment < \$1000	450
54520	520 Textbooks	6,500
<b>Total Operating 5250 Exceptional Student Prog</b>		<b>\$145,465</b>
<b>Total 5250 Exceptional Student Prog</b>		<b>\$768,888</b>

**City of Pembroke Pines, Florida**  
**Florida State University Sponsored Charter School**  
**FSU Charter Schools Expenditures**

<b>173</b>	<b>FSU Charter Schools</b>	
<b>569</b>	<b>Other human services</b>	
<b>5061</b>	<b>FSU Charter Elementary School</b>	Budget
<b>5901</b>	<b>Substitute Teachers</b>	<u>2018-19</u>
<b>Personnel</b>		
13140	140 Temp Sub Teacher	40,000
21000	221 Social Security- matching	3,060
22200	211 Retirement contribution - FRS	3,304
	<b>Total Personnel 5901 Substitute Teachers</b>	<b>\$46,364</b>
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	<b>Total 5901 Substitute Teachers</b>	<b>\$46,364</b>
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**City of Pembroke Pines, Florida**  
**Florida State University Sponsored Charter School**  
**FSU Charter Schools Expenditures**

<b>173</b>	<b>FSU Charter Schools</b>	
<b>569</b>	<b>Other human services</b>	
<b>5061</b>	<b>FSU Charter Elementary School</b>	Budget
<b>6120</b>	<b>Guidance Services</b>	<u>2018-19</u>
<b>Personnel</b>		
12956 130	School Counselor	41,243
15005 291	Supplements	5,868
21000 221	Social Security- matching	3,606
22200 211	Retirement contribution - FRS	3,894
23000 231	Health Insurance	17,512
23100 232	Life Insurance	195
24000 241	Workers compensation	292
26300 211	General retiree health contrib	226
<b>Total Personnel 6120 Guidance Services</b>		<b>\$72,836</b>
<b>Operating</b>		
52590 519	Other Mat'l & Sply	50
52590 590	Other Mat'l & Sply	450
<b>Total Operating 6120 Guidance Services</b>		<b>\$500</b>
<b>Total 6120 Guidance Services</b>		<b>\$73,336</b>

**City of Pembroke Pines, Florida**  
**Florida State University Sponsored Charter School**  
**FSU Charter Schools Expenditures**

<b>173</b>	<b>FSU Charter Schools</b>	
<b>569</b>	<b>Other human services</b>	
<b>5061</b>	<b>FSU Charter Elementary School</b>	Budget
<b>6200</b>	<b>Instruct Media Services</b>	<u>2018-19</u>
<b>Personnel</b>		
12957 130	Media Specialist	41,711
15005 291	Supplements	2,316
15015 291	Payment in lieu of benefits	2,401
21000 221	Social Security- matching	3,553
22200 211	Retirement contribution - FRS	3,838
23100 232	Life Insurance	197
24000 241	Workers compensation	296
26300 211	General retiree health contrib	226
<b>Total Personnel 6200 Instruct Media Services</b>		<b>\$54,538</b>
<b>Operating</b>		
52590 519	Other Mat'l & Sply	100
52590 590	Other Mat'l & Sply	900
52652 369	Software < than \$1000 &/or licenses	2,125
54510 611	Media Books	6,519
<b>Total Operating 6200 Instruct Media Services</b>		<b>\$9,644</b>
<b>Total 6200 Instruct Media Services</b>		<b>\$64,182</b>

**City of Pembroke Pines, Florida**  
**Florida State University Sponsored Charter School**  
**FSU Charter Schools Expenditures**

<b>173</b>	<b>FSU Charter Schools</b>	
<b>569</b>	<b>Other human services</b>	
<b>5061</b>	<b>FSU Charter Elementary School</b>	Budget
<b>6400</b>	<b>Instructional Staff Training services</b>	<u>2018-19</u>
<b>Operating</b>		
31310	310 Prof & Tech Services	9,358
40100	330 Travel/conferences	<u>8,200</u>
<b>Total Operating 6400 Instructional Staff Training services</b>		<b>\$17,558</b>
<b>Total 6400 Instructional Staff Training services</b>		<b>\$17,558</b>

**City of Pembroke Pines, Florida**  
**Florida State University Sponsored Charter School**  
**FSU Charter Schools Expenditures**

<b>173</b>	<b>FSU Charter Schools</b>	
<b>569</b>	<b>Other human services</b>	
<b>5061</b>	<b>FSU Charter Elementary School</b>	Budget
<b>7300</b>	<b>School Administration</b>	<u>2018-19</u>
<b>Personnel</b>		
12155	110 Sch Administrative Assistant I	41,842
12952	160 Bookkeeper	35,715
12953	110 Assistant Principal	164,281
12973	110 Principal Pembroke Shores	117,500
12997	291 Sick leave - annual	2,500
13683	160 Sch P/T Clerk Spec I	9,438
15005	291 Supplements	3,001
15015	291 Payment in lieu of benefits	4,802
21000	221 Social Security- matching	29,004
22200	211 Retirement contribution - FRS	27,373
22500	211 ICMA - city portion	3,739
23000	231 Health Insurance	56,914
23100	232 Life Insurance	1,695
24000	241 Workers compensation	2,613
26300	211 General retiree health contrib	961
<b>Total Personnel 7300 School Administration</b>		<b>\$501,378</b>
<b>Operating</b>		
30010	790 Contingency	71,685
31300	311 Professional services-Outside Legal	7,300
31310	310 Prof & Tech Services	4,300
31310	319 Prof & Tech Services	1,635
34989	310 Contractual service provider	108,692
41400	371 Postage	1,000
44200	362 Rents- machinery & equipment	4,950
46250	351 R & M equipment	990
46250	359 R & M equipment	110
46800	350 Maintenance contracts	7,350
46801	359 I.T. Maintenance contracts	17,034
47100	395 Printing	1,500
49000	391 Legal/employment ads	500
52590	519 Other Mat'l & Sply	700
52590	590 Other Mat'l & Sply	6,300
52650	642 Equip < than \$1000	9,985
52650	649 Equip < than \$1000	200
52652	369 Software < than \$1000 &/or licenses	62,348
52653	649 Computer equipment < \$1000	7,398
54100	521 Memberships/ dues/ subscription	1,000
<b>Total Operating 7300 School Administration</b>		<b>\$314,977</b>
<b>Total 7300 School Administration</b>		<b>\$816,355</b>

**City of Pembroke Pines, Florida**  
**Florida State University Sponsored Charter School**  
**FSU Charter Schools Expenditures**

<b>173</b>	FSU Charter Schools	
<b>569</b>	Other human services	
<b>5061</b>	FSU Charter Elementary School	Budget
<b>7400</b>	Facilities Acquisition & Construction	<u>2018-19</u>
<b>Operating</b>		
44360	360 Rentals	<u>567,680</u>
<b>Total Operating 7400 Facilities Acquisition &amp; Construction</b>		<b>\$567,680</b>
<b>Total 7400 Facilities Acquisition &amp; Construction</b>		<b>\$567,680</b>

**City of Pembroke Pines, Florida**  
**Florida State University Sponsored Charter School**  
**FSU Charter Schools Expenditures**

<b>173</b>	<b>FSU Charter Schools</b>	
<b>569</b>	<b>Other human services</b>	
<b>5061</b>	<b>FSU Charter Elementary School</b>	Budget
<b>7600</b>	<b>Food Services</b>	<u>2018-19</u>
<b>Operating</b>		
31310 310	Prof & Tech Services	217,100
31310 319	Prof & Tech Services	438
40100 330	Travel/conferences	5
41370 379	Communications	325
43380 380	Pub Ut Svc Othr Energ Sv	1,825
43430 430	Electricity	11,100
46150 350	R & M- land- building & improvement	1,000
46250 351	R & M equipment	1,400
46300 351	R & M motor vehicles	801
46800 350	Maintenance contracts	1,000
52650 642	Equip < than \$1000	1,390
52790 790	Miscellaneous Expense	465
52910 580	Commodity Consumption	20,489
<b>Total Operating 7600 Food Services</b>		<b>\$257,338</b>
<b>Capital</b>		
64053 643	Micro computer	167
64400 641	Other equipment	917
<b>Total Capital 7600 Food Services</b>		<b>\$1,084</b>
<b>Total 7600 Food Services</b>		<b>\$258,422</b>

**City of Pembroke Pines, Florida**  
**Florida State University Sponsored Charter School**  
**FSU Charter Schools Expenditures**

<b>173</b>	<b>FSU Charter Schools</b>	
<b>569</b>	<b>Other human services</b>	
<b>5061</b>	<b>FSU Charter Elementary School</b>	Budget
<b>7800</b>	<b>Pupil Transfer Services</b>	<u>2018-19</u>
<b>Operating</b>		
34300	390 Contract- laundry & cleaning	116
34990	310 Contractual services- other	192,763
41370	379 Communications	405
43380	380 Pub Ut Svc Othr Energ Sv	549
43430	430 Electricity	708
44200	362 Rents- machinery & equipment	91
45000	370 Insurance	16,286
45320	320 Insurance & Bond Premium	1,715
46150	350 R & M- land- building & improvement	150
46250	351 R & M equipment	150
46300	351 R & M motor vehicles	19,574
46800	350 Maintenance contracts	60
49000	391 Legal/employment ads	138
49105	370 License renewals	195
52540	451 Fuel	11,295
52600	642 Clothing/uniforms	526
52650	642 Equip < than \$1000	343
52790	790 Miscellaneous Expense	1,049
<b>Total Operating 7800 Pupil Transfer Services</b>		<b>\$246,113</b>
<b>Total 7800 Pupil Transfer Services</b>		<b>\$246,113</b>

**City of Pembroke Pines, Florida**  
**Florida State University Sponsored Charter School**  
**FSU Charter Schools Expenditures**

<b>173</b>	<b>FSU Charter Schools</b>	
<b>569</b>	<b>Other human services</b>	
<b>5061</b>	<b>FSU Charter Elementary School</b>	Budget
<b>7900</b>	<b>Operation of Plant</b>	<u>2018-19</u>
<b>Operating</b>		
32100	312 Accounting and auditing fees	3,970
34500	350 Contract- building maintenance	142,836
34982	310 Function sourcing- Grounds/Facilities	3,500
34990	310 Contractual services- other	16,532
41370	379 Communications	12,696
43380	380 Pub Ut Svc Othr Energ Sv	6,000
43430	430 Electricity	127,942
44210	360 IT/Telecommunications Services	103,390
45320	320 Insurance & Bond Premium	71,195
46150	350 R & M- land- building & improvement	108,331
46210	682 Energy Savings Project	73,960
46250	351 R & M equipment	1,800
46250	359 R & M equipment	200
49105	370 License renewals	200
49175	794 Administrative fees	163,610
49176	794 FSU Administrative Fee	250,000
52590	519 Other Mat'l & Sply	75
52590	590 Other Mat'l & Sply	675
52650	642 Equip < than \$1000	2,250
52650	649 Equip < than \$1000	250
52790	790 Miscellaneous Expense	500
<b>Total Operating 7900 Operation of Plant</b>		<b>\$1,089,912</b>
<b>Total 7900 Operation of Plant</b>		<b>\$1,089,912</b>

**City of Pembroke Pines, Florida**  
**Florida State University Sponsored Charter School**  
**FSU Charter Schools Expenditures**

<b>173</b>	<b>FSU Charter Schools</b>	
<b>569</b>	<b>Other human services</b>	
<b>5061</b>	<b>FSU Charter Elementary School</b>	Budget
<b>9102</b>	<b>Child Care Supervision</b>	<u>2018-19</u>
<b>Personnel</b>		
13190 160	P/T After School Director	28,640
13556 160	P/T After School Care	87,582
21000 221	Social Security- matching	8,907
22200 211	Retirement contribution - FRS	9,608
24000 241	Workers compensation	833
<b>Total Personnel 9102 Child Care Supervision</b>		<b>\$135,570</b>
<b>Operating</b>		
34989 310	Contractual service provider	18,975
52590 590	Other Mat'l & Sply	500
52650 642	Equip < than \$1000	400
<b>Total Operating 9102 Child Care Supervision</b>		<b>\$19,875</b>
<b>Total 9102 Child Care Supervision</b>		<b>\$155,445</b>
<b>Total FSU Charter Schools</b>		<b>\$7,150,541</b>

## Glossary

**Account** – An accounting concept used to capture the economic essence of an exchange or exchange-like transaction. Accounts are used to classify and group similar transactions. Account types include: revenue, expense/expenditure, asset, liability and equity.

**Accounting Principles Board (APB)** – Authoritative private-sector standard-setting body that preceded the Financial Accounting Standards Board (FASB). The APB issued guidance in the form of *Opinions*.

**Accounting System** – A total structure of records and procedures which discover, record, classify, summarize, and report information on the financial position and results of operations of a government or any of its funds, account groups, or organizational components.

**Accrual Basis of Accounting**– A method of accounting that recognizes the financial effect of transactions, events, and interfund activities when they occur, regardless of the related cash flows.

**Activity** – A specific and distinguishable service performed by one or more organizational components of a government to accomplish a function for which the government is responsible.

**Annualize** – To adjust or calculate to reflect a rate or cost for a full year.

**Appropriated Budget** – The expenditure authority created by the appropriation bills or resolutions that are signed into law and related estimated revenues. The appropriated budget would include all reserves, transfers, allocations, supplemental appropriations, and other legally authorized legislative and executive changes.

**Appropriation** – A legal authorization to incur obligations and to make expenditures for specific purposes.

**Appropriation Resolution** – The official enactment by the Governing Board establishing the legal authority for the Charter Schools to obligate and expend resources.

**Asset** – Tangible or intangible, passive or active resources owned or held by a government which possess service potentials which generally are utilized (consumed) in the delivery of municipal services.

**AVCS** – Academic Village Charter School

**Balanced Budget** – A budget with total expenditures not exceeding total revenues and monies available in the fund balance within an individual fund.

**Basis of Accounting** – The timing of recognition, that is, when the effects of transactions or events should be recognized for financial reporting purposes. For example, the effects of transactions or events can be recognized on an accrual basis (that is, when the transactions or events take place), or on a cash basis (that is, when cash is received or paid). Basis of accounting is an essential part of measurement focus, because a particular timing of recognition is necessary to accomplish a particular measurement focus.

**Budget** – An operational guide of planned financial activity for a specified period of time (fiscal year or project length) estimating all anticipated revenues and expected expenditures/expenses for the budget period. A policy document, which communicates programmatic goals and objectives and the anticipated means for achieving them.

**Budget Calendar** – The schedule of target dates that the Charter Schools follow in the preparation of preliminary budgets and the adoption of the final budget.

**Budget Message** – An executive-level overview of the proposed budget delivered by the Charter School Principals to the Charter Board and City Commissioners. It discusses the major Charter School issues and the proposed means of dealing with them, highlights key experiences during the current fiscal year, and indicates how current and proposed budgetary plans will meet the Charter Schools objectives. The budget message is normally the first comprehensive public statement of the Charter Schools plan for the upcoming fiscal year.

**Budgetary Basis of Accounting** – This refers to the basis of accounting used to estimate when revenues and expenditures are recognized for budgetary purposes. This generally takes one of three forms: GAAP, cash, or modified accrual.

**Budgetary Control** – The control or management of a Charter School in accordance with the approved budget for the purpose of keeping expenditures within the limitations of available appropriations and resources. The level of budgetary controls that is the point at which expenditures cannot legally exceed the appropriated amount.

**Capital Assets** – Assets of significant value that meet or exceed the capitalization threshold and have a useful life extending beyond a single accounting period. Capital assets are also called “fixed assets”, and may include land; improvements to land; easements; buildings; building improvements; machinery; equipment; vehicles; infrastructure; works of art and historical treasures; and all other tangible or intangible assets that are used in operations and have initial useful lives extending beyond a single reporting period.

**Capital Budget** – A plan of proposed capital outlays and the means of financing them for the current fiscal period. It is usually a part of the current budget.

**Capital Expenditures** – See “Capital Outlay”.

**Capital Improvements Program (CIP)** – All capital expenditures planned for the next five years. The program specifies both proposed projects and the resources estimated to be available to fund projected expenditures.

**Capital Outlay** – All charges incurred to acquire equipment, land, buildings, improvements of land or buildings, fixtures, and other permanent improvements with a value in excess of \$1,000 and a useful life expectancy of greater than 1 year.

**Cash Basis of Accounting** – A basis of accounting in which transactions or events are recognized when related cash amounts are received or disbursed.

**Chart of Accounts** – The classification system used by a City to organize the accounting records. Sometimes referred to as a UDAK (user defined accounting key).

**Charter School** - A K-12 school system operated by the City of Pembroke Pines.

**Contractual Services** – Services rendered to a school by private firms, individuals, or other governmental agencies. Examples include maintenance agreements, and professional consulting services.

**DOE** – Department of Education

**Deficit** – The excess of an entity's liabilities and reserved equity of a fund over its assets (deficit fund balance), or the excess of expenditures or expenses and encumbrances over revenues during an accounting period.

**Depreciation** – A method of cost allocation to recognize the decline in service potentials of capital assets attributable to wear and tear, deterioration, action of the physical elements, inadequacy or obsolescence.

**Disbursements** – The payment of monies by the City from a bank account or cash fund.

**ESE** – Exceptional Student Education

**Employee (or Fringe) Benefits** – Contributions made by a Charter School to meet commitments or obligations for employee fringe benefits. Included are the Charter School’s share of costs for Social Security and Medicare, and the various pension, medical, and life insurance plans.

**Encumbrance** – The commitment of appropriated funds to purchase an item or service. To encumber funds means to set aside or commit funds for a specified future expenditure.

**End of Course Exam (EOC)** – The means of standardized testing in the secondary public schools of Florida.

**Expenditure** – The incurring of a liability, the payment of cash, or the transfer of property for the purpose of acquiring an asset, or a service or settling a loss. A decrease in net financial resources under the current financial resources measurement focus not properly classified as “Other Financing Uses”.

**Expense** – Charges incurred (whether paid immediately or unpaid) for operations, maintenance, interest or other charges. Decreases the net assets of the fund.

**FCAT 2.0** – (Florida Comprehensive Assessment Test 2.0)-The means of standardized testing in the primary and secondary public schools of Florida.

**FEFP** – (Florida Education Finance Program) - Revenues received from State sources.

**FSU** – Florida State University

**FTE** – (Full-time Equivalent) - Used to calculate enrollment for purposes of funding.

**Financial Accounting Standards Board (FASB)** – The authoritative accounting and financial reporting standard-setting body for business enterprises and not-for-profit organizations. The GASB and its predecessors have elected to apply a number of the FASB’s standards as well as those of its predecessors, to state and local governments.

**Fiscal Policy** – A Charter Schools’ policies with respect to revenues, spending, and debt management as these relate to Charter School services, programs and capital investment. Fiscal policy provides an agreed-upon set of principles for the planning and programming of Charter School budgets and their funding.

**Fiscal Year** – A twelve-month period designated as the operating year for accounting and budgeting purposes in an organization. The City’s fiscal year runs from October 1<sup>st</sup> to September 30<sup>th</sup>. The Charter School’s fiscal year runs from July 1<sup>st</sup> to June 30<sup>th</sup>.

**Fixed Assets** – See “Capital Assets”.

**Function** – A group of related activities aimed at accomplishing a major service or regulatory program for which a Charter School is responsible (e.g., K-3 Basic, 4-8 Basic).

**Fund** – An accounting and reporting entity with a self-balancing set of accounts. Funds are created to establish accountability for revenues and expenses, which are segregated for the purpose of carrying out a specific purpose or range of activities.

**Fund Balance** – The difference between assets and liabilities reported in a Charter School fund.

**GAAP** – (Generally Accepted Accounting Principles) The conventions, rules, and procedures that serve as the norm for the fair presentation of financial statements.

**Goal** – A statement of broad direction, purpose or intent based on the needs of the schools. An objective to be achieved assuring the fulfillment of program purposes.

**Governmental Accounting Standards Board (GASB)** – The ultimate authoritative accounting and financial reporting standard-setting body for state and local governments.

**Governmental Funds** – Funds that are used to provide information on near-term inflows, outflows, and balances of spendable resources.

**Government Finance Officers Association (GFOA)** – An association of public finance professionals. The GFOA has played a major role in the development and promotion of GAAP for state and local government since its inception, and sponsors the Certificate of Achievement for Excellence in Financial Reporting Program and the Distinguished Budget Presentation Awards Program.

**Grants** – Contributions or gifts of cash or other assets by a government or other organization to support a specified purpose, activity or facility. Grants may be classified as either operating, capital, or both depending upon the restrictions placed on use of the grant monies by the grantor.

**IDEA** - Individuals with Disabilities Education Act

**Interfund Transfers** – Flows of assets (such as cash or goods) between funds of the Charter Schools.

**Intergovernmental Revenue** – Funds received from federal, state and other local government sources in the form of grants, state shared revenues, entitlements, or payments in lieu of taxes.

**Internal Service Charges** – The charges to user departments for services provided by an internal service fund, such as data processing, health insurance, life insurance, workers' compensation or liability insurance.

**Line-item Budget** – A detailed expense or expenditure budget, generally classified by object within each function.

**Materials and Supplies** – Expendable materials and operating supplies necessary to conduct school operations.

**Modified Accrual Basis of Accounting** – Basis of accounting according to which (a) revenues are recognized in the accounting period in which they become available and measurable and (b) expenditures are recognized in the accounting period in which the fund liability is incurred, if measurable, except for unmatured interest on general long-term debt and certain similar accrued obligations, which should be recognized when due.

**NSSE** – National Study of School Evaluation

**Object of Expenditure** – An expenditure classification, referring to the lowest and most detailed level of classification, such as electricity, office supplies, books, and copy machine.

**Objective** – Something to be accomplished in specific, well defined, and measurable terms, and that is achievable within a specific time frame.

**Operating Expenses** – The cost for personnel, materials and equipment required for a school to function.

**Operating Revenues** – Funds that the Charter Schools receive as income to pay for ongoing operations. It includes such items as taxes, fees from specific services, interest earnings, and grant revenues. Operating revenues are used to pay for day-to-day services.

**Other Miscellaneous Revenues** – Includes miscellaneous revenue items and often includes investment income.

**Output Indicator** – A unit of work accomplished, without reference to the resources required to do the work (e.g., number of students, number of full time employees). Output indicators do not reflect the effectiveness or efficiency of the work performed.

**PPCES** – Pembroke Pines Charter Elementary School

**PPCHS** – Pembroke Pines Charter High School

**PPCMS** – Pembroke Pines Charter Middle School

**Performance Budget** – A budget format that relates the input of resources and the output of services for each Charter School individually. Performance budgeting facilitates the evaluation of program efficiency and effectiveness.

**Performance Indicators** – Specific quantitative and qualitative measures of work performed and outcomes achieved as an objective of specific schools or programs.

**Performance Measure** – Data collected to determine how effective or efficient a school is in achieving its objectives.

**Personnel Services** – Expenditures for salaries, wages, and fringe benefits of the school’s employees.

**Receipts** – Cash received by the City.

**Reserve** – An account used either to set aside budgeted revenues that are not required for expenditure in the current budget year, or to earmark a portion of a governmental fund’s net assets that is not available for appropriation.

**Resolution** – A special or temporary order of a legislative body; an order of a legislative body requiring less legal formality than an ordinance or statute.

**Resources** – A supply of available inputs including amounts available for appropriation such as estimated revenues, fund transfers, and beginning balances.

**Revenue** – Inflows of resources to finance the operations of government. Increases the net assets of the fund.

**SACS** – Southern Association of Colleges and Schools

**SRO** – Student Resource Officer

**Shared Revenue** – Revenue that is earned by one governmental unit but that are shared, usually on a predetermined basis, with other units or classes of governments.

**Source of Revenue** – Revenues are identified and classified according to their point of origin, for example taxes, inter-governmental, user fees, fines and forfeitures, etc.

**Special Revenue Fund** – A governmental fund used to account for the proceeds of specific revenue sources that are legally restricted to expenditures for specified purposes.

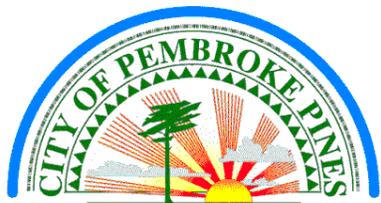
**Status Quo Budget** – To maintain the existing level of service in the current budget

**TMP** – Technology Modernization Project.

**Transfers In/Out** – Amounts transferred from one fund to another to assist in financing the services for the recipient fund, or for repayment of funds previously received from the recipient fund.

**Unencumbered Balance** – The amount of an appropriation that is neither expended nor encumbered. It is essentially the amount of money still available for future purposes.





**CHARTER SCHOOL**

*Join us - excel with us*

City of Pembroke Pines, Florida

Charter School

FY 2018-19

Adopted Budget